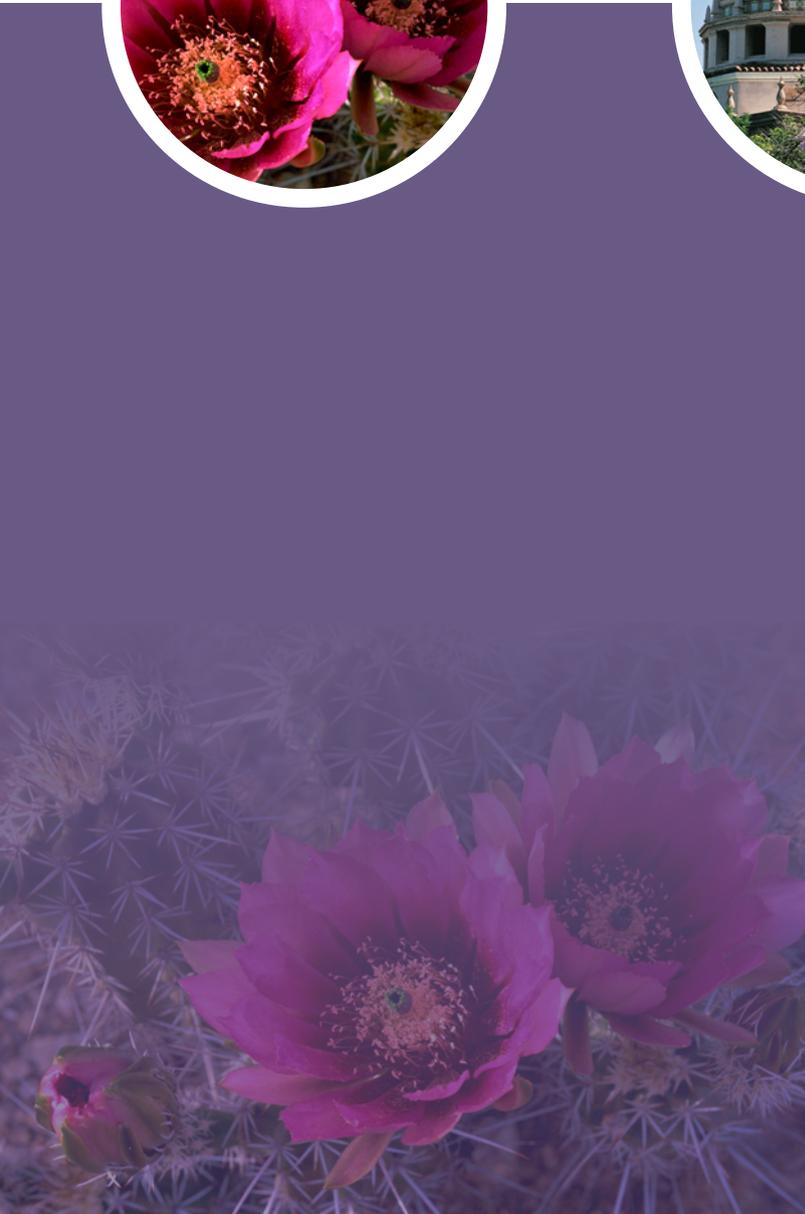




City of Tucson, Arizona

Adopted Budget Fiscal Year 2011



City of Tucson, Arizona

Adopted Budget
Fiscal Year 2011
Effective July 1, 2010

Mayor and Council



HONORABLE
ROBERT E. WALKUP
Mayor



REGINA ROMERO
Ward One



PAUL CUNNINGHAM
Ward Two



KARIN UHLICH
Ward Three



SHIRLEY SCOTT
Ward Four



RICHARD FIMBRES
Ward Five



STEVE KOZACHIK
Ward Six

City Administration

MIKE LETCHER
City Manager

RICHARD MIRANDA
Deputy City Manager

SEAN McBRIDE
Assistant City Manager



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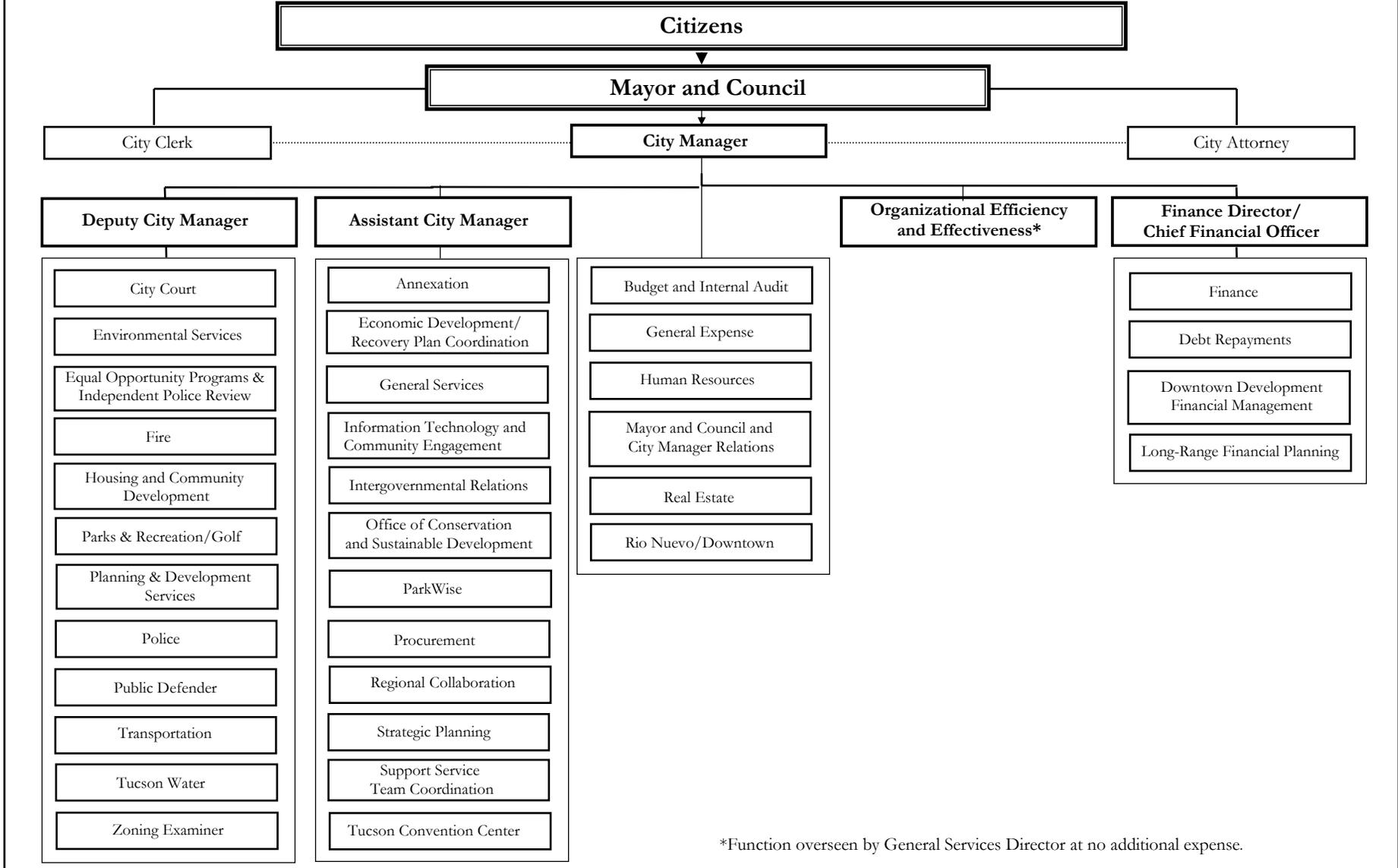
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**CITY OF TUCSON
ORGANIZATION CHART
FISCAL YEAR 2011**



*Function overseen by General Services Director at no additional expense.

City of Tucson

OFFICIALS AND DIRECTORS

OFFICIALS

City Manager, *Mike Letcher*

Deputy City Manager, *Richard Miranda*

Assistant City Manager, *Sean McBride*

City Attorney, *Mike Rankin*

City Clerk, *Roger Randolph*

NEIGHBORHOOD SERVICES

City Court, *Antonio Riojas*

Equal Opportunity Programs and Independent
Police Review, *Liana Perez*

Housing and Community Development, *Albert Elias*

Parks and Recreation, *Fred H. Gray, Jr.*

Public Defender, *Stephanie Meade*

Tucson Fire, *Patrick Kelly*

Tucson Police, *Roberto Villaseñor*

ENVIRONMENT AND DEVELOPMENT

Environmental Services, *Andrew Quigley*

ParkWise, *Chris Leighton*

Planning and Development Services,
Ernest A. Duarte

Transportation, *James W. Glock*

Tucson Convention Center, *Richard Singer*

Tucson Water, *Jeff Biggs*

SUPPORT SERVICES

Budget and Internal Audit, *Marie Nemerguth*

Finance and Chief Financial Officer, *Kelly Gottschalk*

General Services, *Ronald Lewis*

Human Resources, *Cindy Bezaury*

Information Technology and Chief Information
Officer, *Ann Strine*

Procurement, *Mark Neibart*

BUDGET CALENDAR

FISCAL YEAR 2011

Sequence of events in the budget-setting process.

February 23, 2010	Introduction of Budget Options Balancing System (BOBS) Framework
March 9 and 23, April 6, 2010	Mayor and Council Study Sessions on Balancing Strategies
May 4, 2010	Submission of the City Manager's Recommended Budget for Fiscal Year 2011 to Mayor and Council.
May 11, 2010	Public hearing on the Recommended Budget for Fiscal Year 2011.
May 18 and 25, 2010	Mayor and Council Study Sessions for the purpose of discussing the Recommended Budget for Fiscal Year 2011.
June 8, 2010	Tentative Adoption of the Budget for Fiscal Year 2011.
June 8, 2010	Truth in Taxation public hearing on primary property tax levy for Fiscal Year 2011.
June 15, 2010	Public hearing on the Fiscal Year 2011 budget as tentatively adopted.
June 15, 2010	Special Mayor and Council meeting for the purpose of final budget adoption.
June 22, 2010	Adoption of Fiscal Year 2011 property tax levies.

HOW TO USE THIS BUDGET

This document guide outlines the City of Tucson's Fiscal Year 2011 Adopted Budget. Copies of the budget are available for viewing at the Joel D. Valdez Main Library, the City Clerk's Office, and the Office of Budget and Internal Audit. In addition, the budget may be viewed on the City of Tucson Web site, <http://www.tucsonaz.gov>. Information may be obtained by calling the Office of Budget and Internal Audit at (520) 791-4551 or e-mailing the department at budget@tucsonaz.gov.

The Adopted Budget is organized as follows.

City Manager's Message/Budget Overview - This section includes the letter from the City Manager transmitting the budget to the Mayor and Council and an overview of the budget. In the transmittal letter, the City Manager highlights the key General Fund budget balancing efforts as well as budgetary impacts.

Department Budgets - This section provides an overview of the departments' operating budgets. Within each department are a summary of its services, descriptions of the department's programs, and the financial and personnel resources that support each program.

Legal Authorization - State and local legal provisions are presented, including the process for budget adoption and setting the property tax, public hearings, and a property tax summary.

Summary Information - Schedules contained in this section provide summary level information on the consolidated (operating and capital) city budget. Expenditure and revenue information, descriptions of funds, debt service information, and staffing histories are summarized.

Glossary - The glossary defines terms used in the budget.

A separate document containing the capital budget detail is also available. The Approved Five-Year Capital Improvement Program (CIP), Fiscal Years 2011 through 2015 includes an overview and department programs.

**DISTINGUISHED
BUDGET PRESENTATION
AWARD**



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Tucson

Arizona

For the Biennium Beginning

July 1, 2008

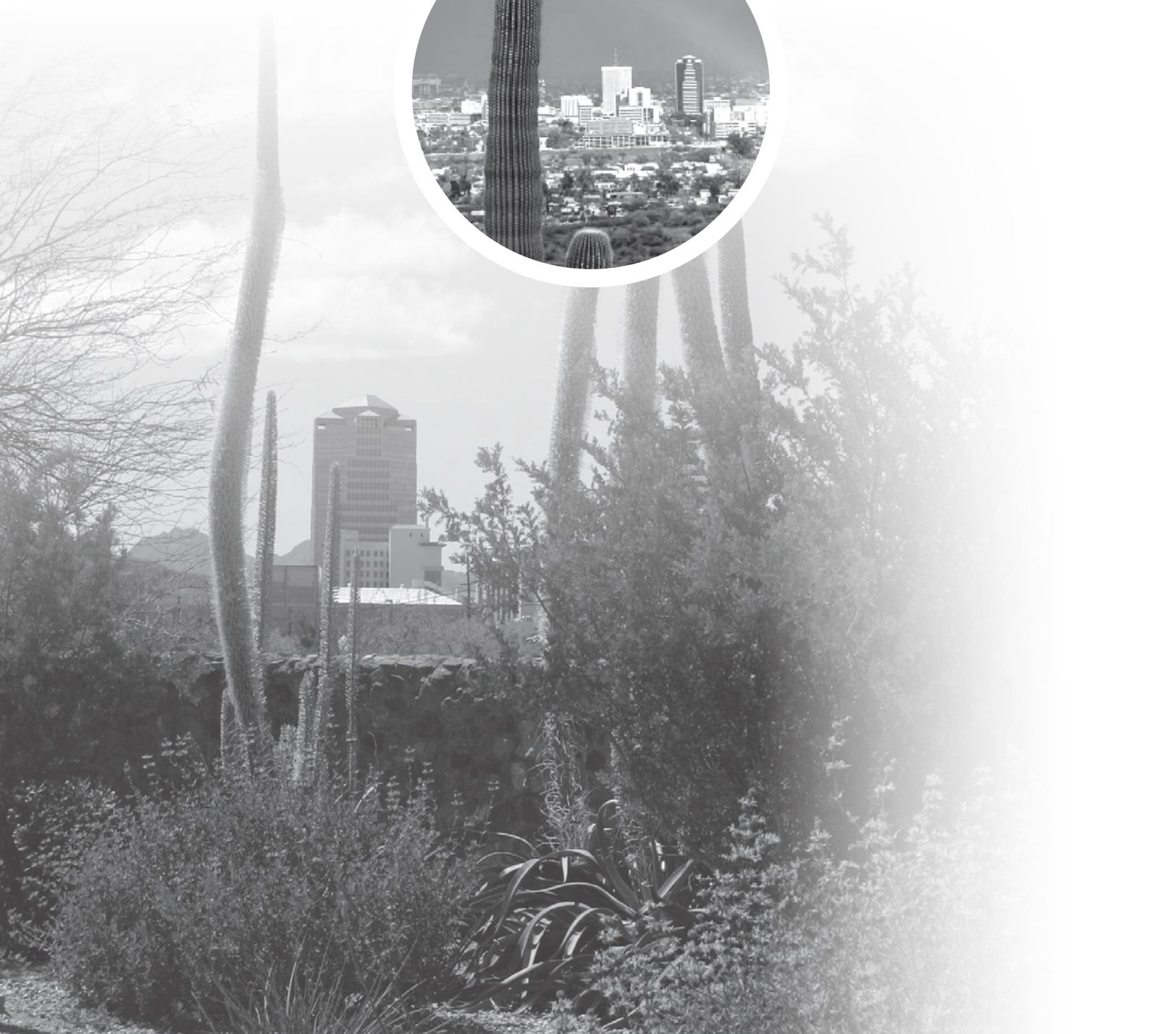
President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an Award for Distinguished Budget Presentation to the City of Tucson for its Biennial Budget for the Fiscal Years beginning July 1, 2008 through June 30, 2010.

To receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

Section A
City Manager's Message





CITY OF TUCSON

OFFICE OF THE CITY MANAGER

July 1, 2010

Honorable Mayor and Council Members:

General Fund Budget Options Balancing System (BOBS) Results

The Fiscal Year 2011 Adopted Budget was prepared with significant input from the Mayor and Council. The Budget Options Balancing System (BOBS) facilitated a new transparency in preparing our budget. BOBS was developed to provide an opportunity for dialogue and discussion on the Fiscal Year 2011 budget with the Mayor and Council, community, employees, labor councils, and key stakeholders to offer input on the options for balancing the budget. In addition, it provided the city manager with a guide and focus for preparing the various components of the Fiscal Year 2011 Adopted Budget.

As a result of the communication through the BOBS, Mayor and Council directed staff to include specific items in the budget. The BOBS options noted below provide for specific cost savings and revenue increases that are incorporated into the adopted budget:

Cost Savings: \$8.5 million

- Graffiti abatement - \$600,000
- Reduction of community events support - \$178,160
- Transfer low income assistance program to Environmental Services/Tucson Water - \$1 million
- Zero-based budgeting for specific expenditure line-items - \$6.7 million

Revenues or Fee Increases: \$3.2 million

- In-lieu of property tax on Tucson Water - \$1.6 million
- Malicious criminal offense cost recovery - \$300,000
- Photo enforcement program expansion (covers operational costs) - \$1 million
- Towed and impounded vehicles fees - \$300,000

Other

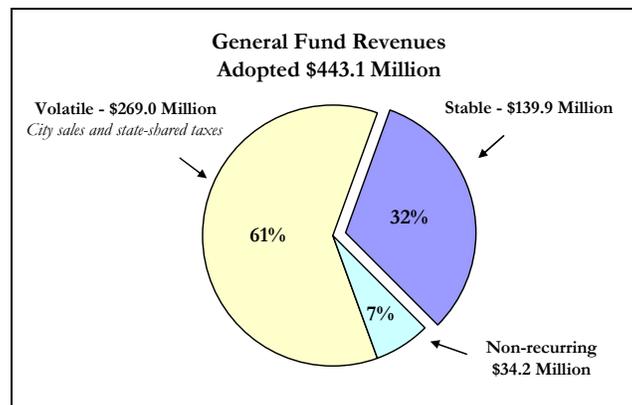
- Environmental groundwater protection fee: stormwater quality program
- Litter assessment fee: refuse/recycling collection vehicles - \$200,000
- Tort liability charge on primary property tax assessment - \$265,000 as self insurance fund reimbursement

Economic Perspective

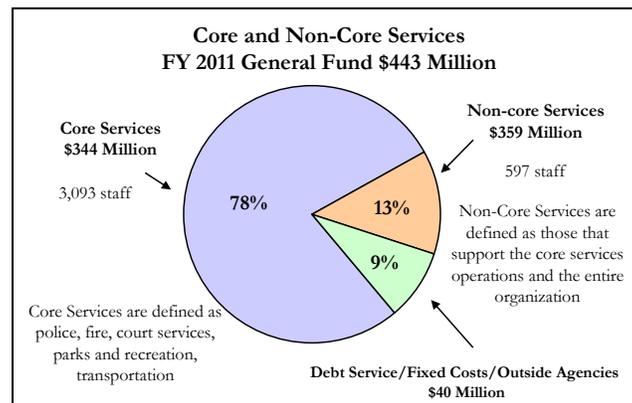
The City of Tucson's Fiscal Year 2011 Adopted Budget reflects the local financial problems as the result of Tucson's economic downturn during the global recession. Following are some statistics that illustrate the impact that the recession has had on our community and on some of the financial resources we rely on to fund our services.

	<u>Calendar Year 2006</u>	<u>Calendar Year 2009</u>
• Residential Building Permits	2,861	656
• Residential Foreclosures (Pima County)	3,469	18,010
• Unemployment Rate	4.5%	9.1%
	<u>Fiscal Year 2007</u>	<u>Fiscal Year 2010 (Estimated)</u>
• Local sales tax receipts (millions)	202.3	159.0
• Transient occupancy (bed) tax (millions)	10.9	7.9

Since 2007, the city has struggled to maintain services with growing deficits resulting from the economic downturn. Local sales tax revenues and state-shared revenues that comprise 61% of General Fund revenues are volatile and have resulted in "growing deficits." These growing deficits have had to be managed with "one-time revenue solutions" yielding \$34.2 million of revenue. At times, even our "stable" revenues (i.e., charges for services, fines, forfeitures) are not necessarily reliable.



Often asked is the question, "Can the city cut more expenses?" The simple answer is "Yes." The problem is how the cuts would impact the kind of community we want in the future. The city cannot simply cut its way out of the economic downturn, because 78% of the General Fund is dedicated to our core services of public safety (police, fire, and judicial), parks and recreation, and transportation expenditures.



What has the City of Tucson done to address this economic downturn?



Reduced staffing and employees' salaries and benefits – The citywide adopted staffing level is at 5,419, an almost 4% reduction from adopted Fiscal Year 2010. This is at a level comparable to Fiscal Year 1998. Since Fiscal Year 2009, the city has eliminated 609 positions, including 479 General Fund positions. During Fiscal Year 2010, 51 permanent General Fund employees were laid off. In the past 10 years, the number of city employees per 1,000 population has decreased from 11.7 in Fiscal Year 2002 to 9.9 for Fiscal Year 2011. All employees will continue to face a 3.5% base salary reduction in the form of furlough days, as well as increased medical insurance premiums.



Reduced or eliminated services and programs – The city has been reducing expenditures over the past three years due to declining revenues. The core services provided directly to the community have been reduced, such as swimming pool and recreation center hours, and road and landscape/median maintenance. During Fiscal Year 2010, funding for specific outside agencies support was decreased 20-60%. The decreased funding continued to Fiscal Year 2011.



Raised fees and taxes – The city is overly reliant on volatile revenue sources such as local sales tax and state-shared taxes to support its services. In order to offset these shrinking revenues, fees for Parks and Recreation programs and development services have been increased to provide for additional cost recovery. Transit fares were increased in August 2009 in order to maintain service levels. Environmental Services fees and Tucson Water rates also were increased for Fiscal Year 2011.



Continued to defer infrastructure and preventative maintenance investments – Since 2001, the city has reduced its investment in this area to balance the budget and/or shift funds to other priorities. Our deferred infrastructure inventory (replacement and maintenance needs) significantly contributes to our long-term structural deficit. If they are not addressed in a timely manner, they could lead to even more expense in the long-term.

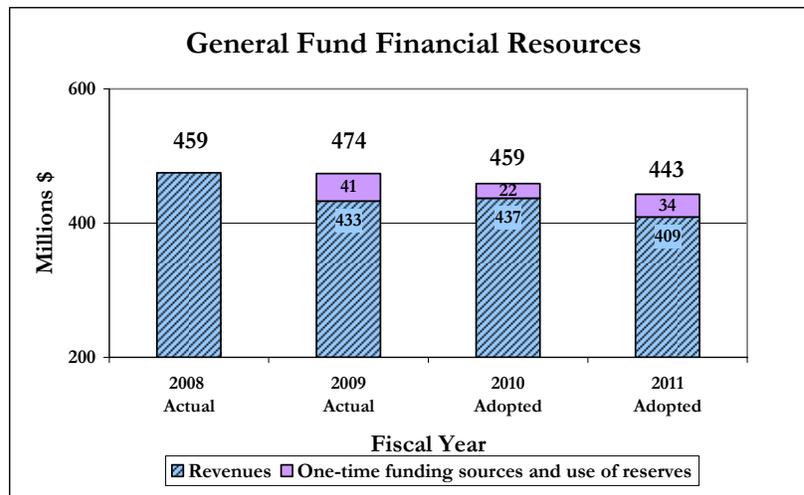


Improved efficiencies – The General Services Department director has been tasked with developing formalized performance monitoring and reporting for all departments and offices. By actively increasing accountability, we will ensure that staff stay focused on city priorities, and regularly and objectively monitor and report their fiscal and service delivery performance. The outcome will be improved processes that result in measurable performance improvements.

Balancing the General Fund Budget during the Economic Recession

Financial Resources and Expenditures

The chart below illustrates recent changes in General Fund financial resources as well as our reliance on one-time funding sources. The global recession that started in Fiscal Year 2009 caused local and state-shared revenues to decline to the point that fund balance reserves were drawn upon to offset expenditures at fiscal year end. As the recession continued, the Fiscal Year 2010 Adopted Budget was initially balanced by supplementing projected revenues with one-time resources (e.g., debt refinancing, settlement proceeds). However, as local and state-shared revenues continued to decline and one-time solutions were not available during Fiscal Year 2010, it was necessary to rebalance the budget by further reducing expenditures (e.g., additional employee furlough days, layoffs, reduced service levels). For Fiscal Year 2011, diminished service levels through expenditure cuts will continue, as well as the reliance on the use of one-time financial resources in order to offset expenditures.



Fiscal Year 2011 General Fund revenues of \$443 million are included in the adopted budget. This is \$16.2 million less than, or almost 4%, of the Fiscal Year 2010 Adopted Budget. Local sales tax revenues of \$159 million, which account for over one-third of the General Fund revenues, are estimated to be in alignment with projected Fiscal Year 2010 revenue collections. State-shared taxes (sales, income, and auto lieu) make up one-quarter of the projected General Fund revenues. Decreases in state income tax collections will result in Tucson's share being \$16.2 million lower than the estimated revenues for Fiscal Year 2010. The reduction in both local sales and state-shared revenues is \$21.2 million less than revenues adopted for Fiscal Year 2010.

One-time funding sources of \$34 million - \$9 million in debt restructuring and \$25 million in sale and leaseback of assets - have been programmed to balance the budget. Future potential land sales, grants, and increased revenues could be used to offset this funding.

Where does the money come from?

Revenue for the General Fund budget comes from both city-generated and state-shared sources. For Fiscal Year 2011, 61% of the General Fund will come specifically from city sales tax, and state-shared sales, income, and auto lieu taxes. The 36% in Miscellaneous City Revenues shown in the chart below consists of local taxes and fees, fines and forfeitures, charges for city services, contributions, and other funding sources such as debt refinancing and operating certificates of participation. The city's primary property tax provides funding for less than 3% of the General Fund budget.



Where does the money go?

The largest portion of General Fund resources is dedicated to Neighborhood Services (64%) which includes public safety functions (police, fire, and judicial), parks and recreation, and housing and community development. The next largest expenditure category of Non-Departmental (12%) includes debt service payments and restructuring, general expense, and outside agencies. Environment and Development (11%) includes planning and development services and transportation (streets and mass transit). Support Services (9%) includes budget, finance, human resources, information technology, general services, and procurement functions. Elected and Official functions of mayor and council, city manager, city clerk, and city attorney use the remaining 4% of the General Fund budget.



Budget Impacts: Core Services



Police – Funding has been included for 1,041 of the 1,113 authorized commissioned police officer positions and 347.5 of the 357.5 civilian positions. Scheduled retirements and attrition will further reduce staffing levels. It is anticipated that response times to community calls could increase as the number of officers diminishes, although resources are being shifted to focus on core functions of patrol, investigations, and traffic. As resources are shifted, this will affect service levels in non-core functions. Overtime court appearances by police officers have been eliminated for civil traffic infractions. No vehicle funding has been programmed to address replacement of an aging fleet.



Fire – Funding has been included for a firefighter recruit class, pending the outcome of a core services tax ballot measure. Vacancies from retirements and attrition will result in reduction of services and longer response times. Therefore, alternative strategies for responder deployment are being reviewed. Funding has not been programmed to address aging equipment needs.



Judicial – City Court, Prosecutor's Office, and Public Defender comprise key elements of public safety efforts. Staff reductions have resulted in the elimination of specialized prosecution of graffiti, prostitution, and other nuisance crimes, many of which will be handled instead through diversion. Civil and criminal traffic fatalities will be processed as civil traffic cases without prosecutor involvement. Wait times have increased for court services, but are being managed as efficiently as possible.



Parks and Recreation – Reduction of 63 staff positions and operational expenses will result in the closure of 17 summer swimming pools and reduction in lessons; elimination of all adult sports except slow pitch softball and the Teens program; closure of Ormsby Recreation Center; reduced services for community events; and restructuring of KIDCO supervisory staff. Elimination of non-permanent employees will reduce parks maintenance and customer service on weekends and holidays. A new fee structure has been implemented for additional cost recovery to sustain services such as KIDCO, leisure classes, and the Reid Park Zoo.



Streets/Median Maintenance – Funding for roadway maintenance will remain essentially equal to last fiscal year, which is a 15% reduction from Fiscal Year 2008. There are neither funds for a neighborhood pavement preservation program, nor for arterial and collector roadways. Only critical roadway signs, such as stop and yield, will be systematically maintained, with other sign requests being addressed as time and budget allows. Weeds and litter along our medians and roadsides will follow potholes in priority on arterial and collector roadways. Procedures to accept donations for pavement repair and other maintenance activities have been established. Service response time will lengthen with high-priority safety issues being addressed first.

Budget Impacts: General Fund Departments that Support Core Services

City departments that provide support for the Police, Fire, and judicial functions, Parks and Recreation, and Transportation Departments include the City Manager, City Attorney (Administration and Civil divisions), City Clerk, Budget and Internal Audit, Equal Opportunity Programs and Independent Police Review, Finance, General Services, Human Resources, Information Technology, and Procurement. General Fund dedicated to these functions is approximately \$49.3 million, which is an 8% decrease from Fiscal Year 2010. Staff positions in these areas have been reduced by 7%, and by over 11% since Fiscal Year 2008.

Budget Impacts: Planning and Development Services, and Housing and Community Development Departments

Adjustments to Planning and Development Services fees were approved by Mayor and Council in January 2010 which allowed for a 10% increase in current fees and new fees to increase cost recovery for building and development services. These fees support the sustainability of key service levels being provided to the public and development community.

General Fund staffing reductions in the Housing and Community Development Department have reduced neighborhood and community support efforts. These include neighborhood association mailings; response to removal of graffiti in washes; orphan waste clean up; annexation support; fewer historic preservation projects, some of which are city-owned historic properties; and code enforcement response times. General Fund support has decreased by \$3.7 million. Federal funding allocations for the Community Development Block Grant Program, Housing Choice Voucher Program, and Veterans Affairs Supportive Housing Programs will increase, but other program allocations are mostly steady. Economic stimulus funding will permit increased program activity for the Neighborhood Stabilization Program 2, which targets the impacts of foreclosures, and the Homeless Prevention and Rapid Re-Housing Program, which provides assistance in avoiding homelessness.

Budget Impacts: City Enterprise Operations

Environmental Services, Tucson City Golf, and Tucson Water are primarily funded by user fees charged for services. In our current economic climate, it is essential that these operations are carefully managed in order to continue to provide quality services to the community while being fiscally responsible regarding long-term operation and sustainability of enterprise operations. As revenue shortfalls have been experienced, staffing has been reduced and efficiencies have been implemented. However, specific programmatic and critical operating and maintenance costs cannot continue to be supported with these lower revenues. Therefore, fees and rate increases for Environmental Services and Tucson Water are reflected in the adopted budget. Tucson City Golf rates were increased in Fiscal Year 2010.

Department Services Consolidations

Throughout Fiscal Year 2011, we will continue to review city services and functions that can potentially be consolidated with both immediate and long-term goals in mind for improving services and reducing costs.

Overall Outlook beyond Fiscal Year 2011

The City of Tucson has been overly reliant on volatile and undiversified revenue sources to sustain our city services. This has resulted in expenditures exceeding revenues, a significant structural deficit, one-time fixes, and diminished reserves. For the short-term, we have had to once again rely on one-time fixes in order to balance our Fiscal Year 2011 budget. We will continue to experience a slow recovery from the recession. Even if we were to start to experience a 2-3% growth in General Fund revenues (e.g. local sales tax, state-shared sales tax) in Fiscal Year 2012, this increase could be offset by increased employee benefit costs, such as health insurance and pension contributions.

Staff has projected that the Fiscal Year 2012 structural deficit will be at least \$51 million. This would be the result of eliminating specific non-recurring actions used to balance the Fiscal Year 2011 budget (e.g. debt restructuring, land sales, and sale and leaseback of assets), anticipated increases to employee benefit and debt service costs, as well as a projected decrease in state-shared income tax revenues. Critical infrastructure needs such as vehicle and equipment replacement and facilities maintenance continue to be deferred with the potential for even greater costs in the long-term.

By taking a strategic approach now to address long-term sustainability we can maintain core services and facilitate responsible management and dedication of future revenue growth. On April 6, 2010, staff presented Mayor and Council with an overview of a potential November 2010 ballot measure to take a strategic approach to address the city's long-term financial sustainability through a dedicated funding source for core services. The city needs to create a sustainable foundation for our provision of key services.

Core Services Tax – Potential voter-approval of a core services tax in November 2010 will provide us only with funding to sustain our core services at their current reduced levels; it will not increase their service levels. It also will not address deferred infrastructure needs, such as equipment and vehicle replacement or preventative maintenance. Therefore, we need to continue to right-size the organization and its services. By eliminating staff positions that become vacant through retirements and attrition, we can best manage and fully utilize core services tax funding in the most effective and efficient manner. As a result, the city's improving financial condition will provide for stability and sustainability in future years.

The core services tax will provide a foundation for the city so that it will not be necessary to further reduce critical services of Police, Fire, and Parks and Recreation. In addition, for the first time in the city's history, the tax would provide a source of funds to improve residential and arterial streets and support transit. The core services tax would require a change in the City's Charter in order to increase the sales tax cap. The funds would not be used for any purpose other than what the voters approve.

Conclusion

The efforts of city staff throughout the organization in putting this budget together are greatly appreciated. Special thanks to the department heads and the staff of the Budget and Internal Audit, and the Finance and Human Resources Departments for their commitment and long hours to the Fiscal Year 2011 budget.

It is important to recognize that city employees are continuing to serve our community well even with the financial challenges we have faced over the last three years. It is not easy, considering that their salaries have been reduced, benefit costs have increased, and that they have, in most cases, continued to provide the same level of service to citizens with less help. I appreciate and respect their efforts and what they do on a daily basis to make this a great community.

Respectfully submitted,

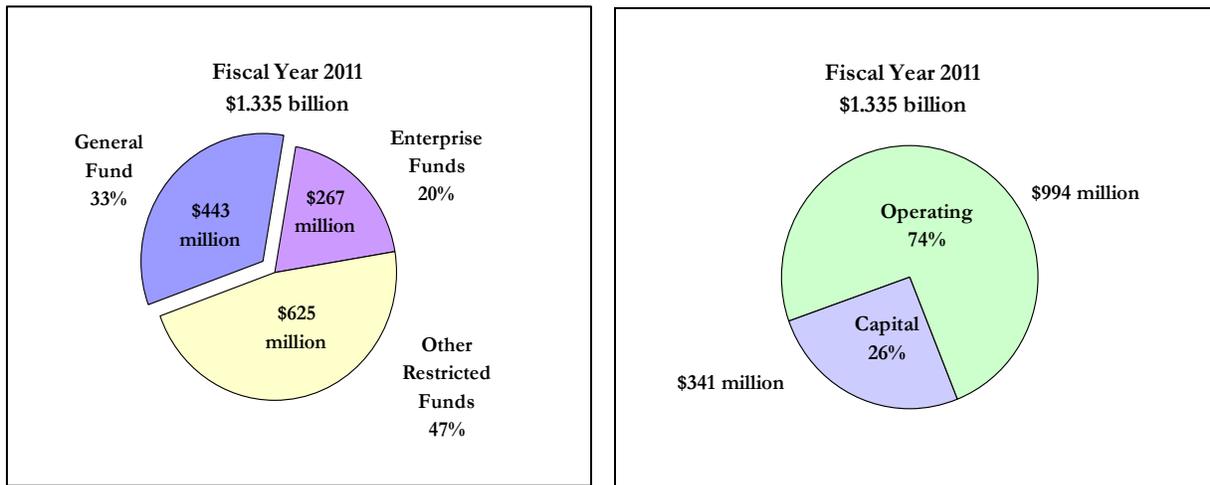


Mike Letcher
City Manager

BUDGET OVERVIEW

The Tucson City Charter requires that the city manager submit a recommended budget for the following fiscal year on or before the first Monday in May, or on such date in each year as shall be fixed by the Mayor and Council. The Mayor and Council review the city manager's recommended budget and are required by the State of Arizona to adopt a balanced budget on or before the third Monday in August. For Fiscal Year 2011, the recommended budget was submitted to Mayor and Council on May 4, 2010. Mayor and Council adopted the budget on June 15, 2010.

The Fiscal Year 2011 Adopted Budget totals \$1.335 billion. Approximately 67% is from restricted funds that can only be used for specific purposes: 20%, \$267 million, from Enterprise Funds and 47%, \$625 million, from Other Restricted Funds. The remaining 33% or \$443 million is from the General Fund, which the Mayor and Council have discretion to program to meet the city's priority needs.



This budget is an increase of \$24.1 million more than the Fiscal Year 2010 Adopted Budget. The capital budget increased by \$34.3 million, while the operating budget decreased by \$10.2 million. The increase in the capital budget is primarily due to \$22 million in additional funding programmed for construction and completion of the police crime lab and \$7 million in additional federal Clean Renewable Energy Bond funding for the installation of photovoltaic solar panels on city buildings. The decrease in the operating budget can be attributed to the citywide elimination of vacant positions and employee compensation reductions, as well as reductions in programs and services funded by the General Fund. See chart below.

Total Adopted Expenditure Budget (\$ millions)				
	Adopted FY 2010 Budget	Adopted FY 2011 Budget	Change	Percentage Change
General Fund	\$ 459.4	\$ 443.1	\$ (16.3)	(4%)
Enterprise Funds	250.9	266.4	15.5	6%
Other Restricted Funds	600.2	625.1	24.9	4%
Total	\$ 1,310.5	\$ 1,334.6	\$ 24.1	
Operating	\$ 1,004.3	\$ 994.1	\$ (10.2)	(1%)
Capital	306.2	340.5	34.3	11%
Total	\$ 1,310.5	\$ 1,334.6	\$ 24.1	

This Budget Overview is organized into five sections:

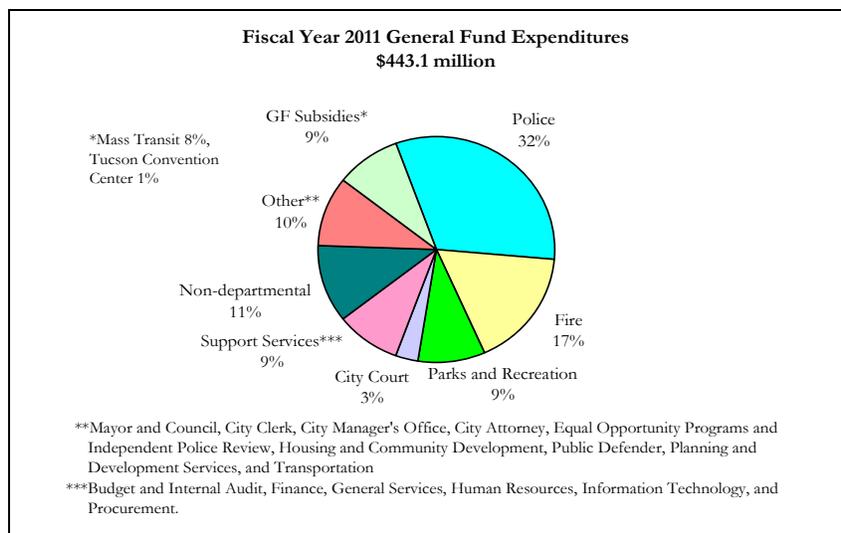
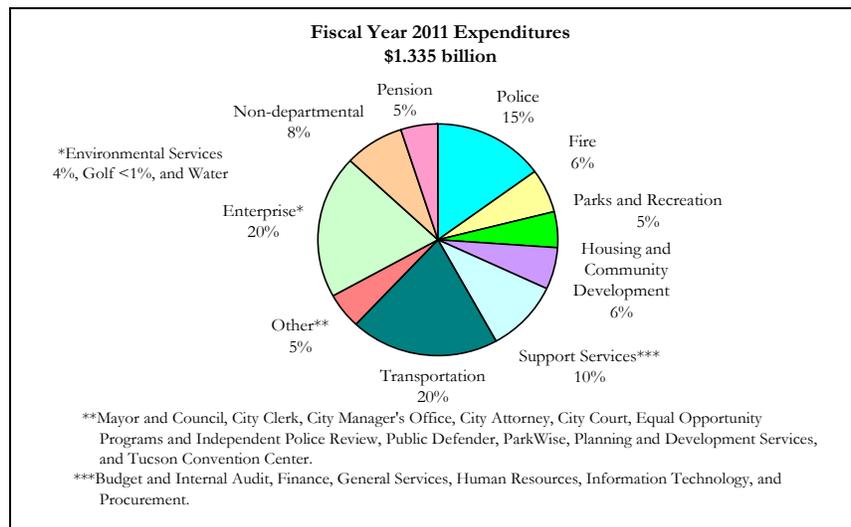
- 1) Where the Money Goes – Expenditures and Staffing
- 2) Where the Money Comes From – Revenue Sources
- 3) Citizen Impacts
- 4) Expenditure Limitation
- 5) Budget Development Process

This overview focuses on the changes from the Fiscal Year 2010 Adopted Budget to the Fiscal Year 2011 Adopted Budget. For detailed information on changes, see Section B, Department Budgets, and Section E, Summary Information.

WHERE THE MONEY GOES

The city budget funds a broad range of services. Some departments are self-supporting and are included in the Enterprise group, which makes up 20% of the Fiscal Year 2011 Adopted Budget. The graphs below illustrate the areas in which the citywide expenditures are budgeted.

Information on individual department budgets can be found in Section B, Department Budgets.

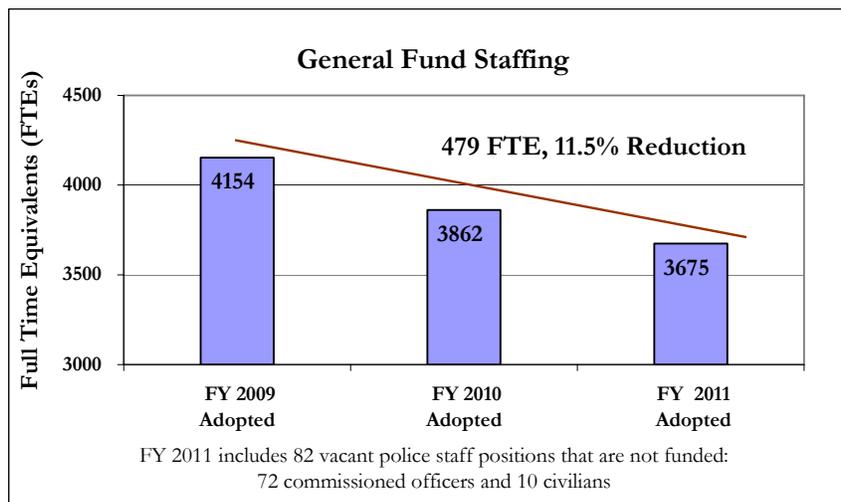
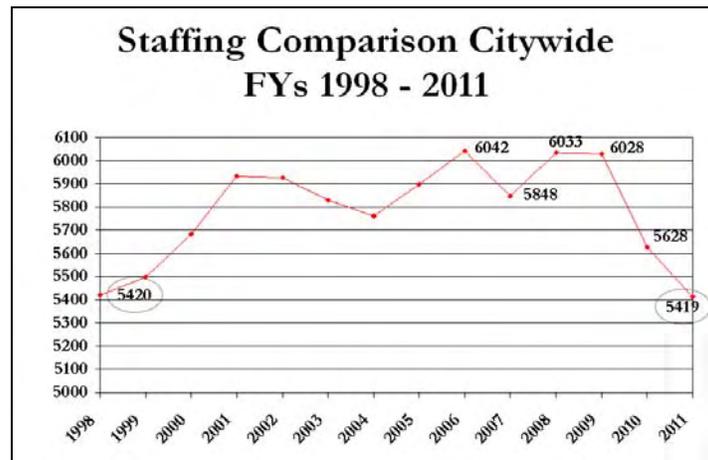


Staffing

The number of city employees in the adopted budget for Fiscal Year 2011 totals 5,419.05, a decrease of 209.41 full-time equivalent (FTE) positions from Fiscal Year 2010. An FTE is equal to a 40-hour work week or 2,080 hours per year. The decrease in positions is primarily due to the reduction of 187 General Fund vacant positions eliminated through attrition, retirements, and layoffs. Although not all vacant positions have been eliminated from the Tucson Police Department's budget, there are 72 commissioned and 10 civilian positions that are included in the budget without funding.

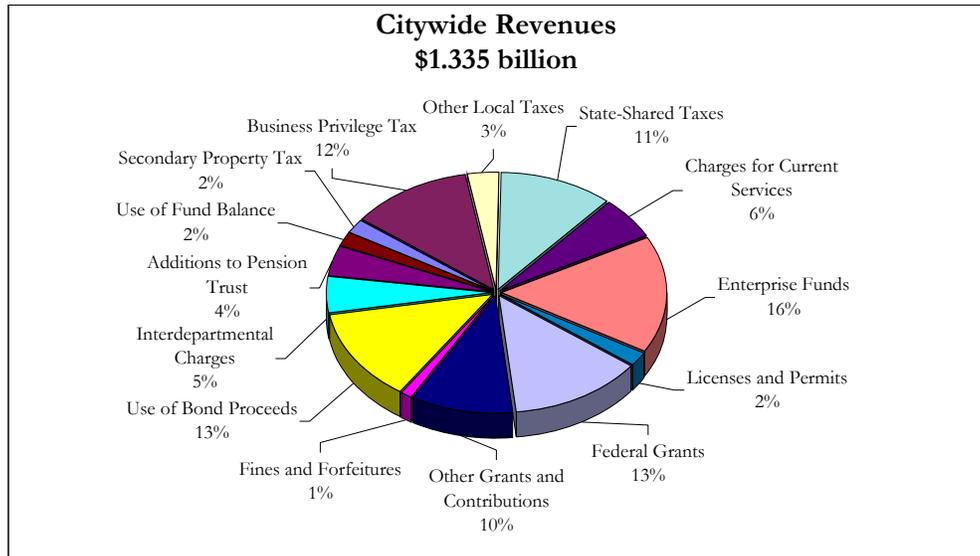
The citywide full-time equivalent staffing comparison chart below illustrates how staffing over the past 14 years peaked in Fiscal Year 2006 at 6,042. The adopted Fiscal Year 2011 staffing of 5,419 approximates the staffing level in Fiscal Year 1998. General Fund staffing alone has decreased by 479 FTEs since Fiscal Year 2009 as also illustrated below. For more detail, see Section B.

A four-year city staffing comparison chart is included in Section D, Summary. One measure of municipal efficiency, and whether or not residents are getting value for their taxes, is the staffing ratio per 1,000 population. The chart on page D-40 illustrates that the number of City employees per 1,000 population has gradually declined in the past 10 years from 11.7 to 9.9 per 1,000 population.



WHERE THE MONEY COMES FROM

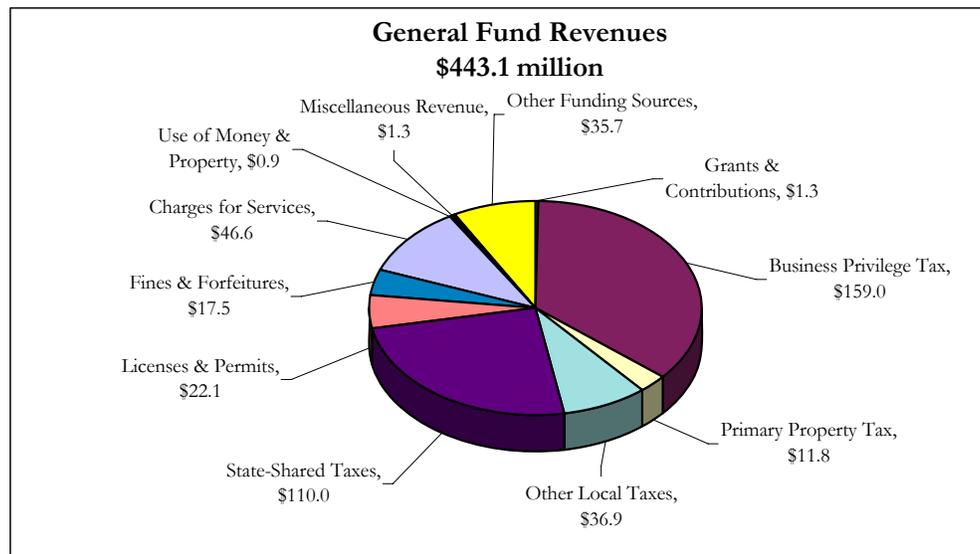
There are three major revenue groups in the city budget: 1) General Fund, 2) Enterprise Funds, which are restricted, and 3) Other Restricted Funds. This section of the overview will first discuss General Fund revenues, followed by a discussion of Restricted Funds revenues. The chart below illustrates the funding sources for citywide revenues.



General Fund Revenues

General Fund revenues are those revenues that the Mayor and Council have full discretion to allocate. These revenues are used for basic city services, such as police and fire protection, mass transit service, and parks and recreation functions. These funds account for 33% of the total Adopted Fiscal Year 2011 Budget.

Revenue for the General Fund budget comes from both city-generated sources and state-shared sources. In Fiscal Year 2011, almost 61% of the General Fund will come from city sales (business privilege) taxes and state-shared taxes. The city's primary property tax provides only 2.6% of the General Fund budget. Other sources of funds are noted in the chart below.



Revenue Changes – General Fund

The Fiscal Year 2011 adopted General Fund budget decreased \$16.3 million from the Fiscal Year 2010 Adopted Budget primarily due to reductions in state-shared taxes. Subsequent to the Fiscal Year 2011 budget adoption further revenue shortfalls were experienced due to the economic recession. Significant expenditure reductions in all areas, including employee compensation and reductions in staff, were necessary to keep the budget in balance.

Major revenues for Fiscal Year 2011 have been budgeted in alignment with estimated Fiscal Year 2010 revenues. Additionally, one-time funding such as debt restructuring and operating certificates of participation has been programmed as funding sources. The major changes in funding between Adopted Fiscal Year 2010 and Adopted Fiscal Year 2011 are summarized in the table below. Additional information on revenues is available in Section D, Summary.

General Fund Financial Resources (\$ millions)			
	Adopted FY 2010 <u>Budget</u>	Adopted FY 2011 <u>Budget</u>	<u>Change</u>
Sales Tax	\$ 160.3	\$ 159.0	(1.3)
Primary Property Tax	11.4	11.8	0.4
Other Local Taxes	45.3	36.9	(8.4)
State-Shared Taxes	131.2	110.0	(21.2)
Licenses and Permits	23.0	22.1	(0.9)
Fines and Forfeitures	18.0	17.5	(0.5)
Charges for Services	37.5	46.6	9.1
Use of Money and Property	3.9	0.9	(3.0)
Grants and Contributions	2.6	1.3	(1.3)
Miscellaneous Revenues	3.7	1.3	(2.4)
Extraordinary Item	7.8	-0-	(7.8)
Other Funding Sources	14.7	35.7	21.0
Total	\$ 459.4	\$ 443.1	\$ (16.3)

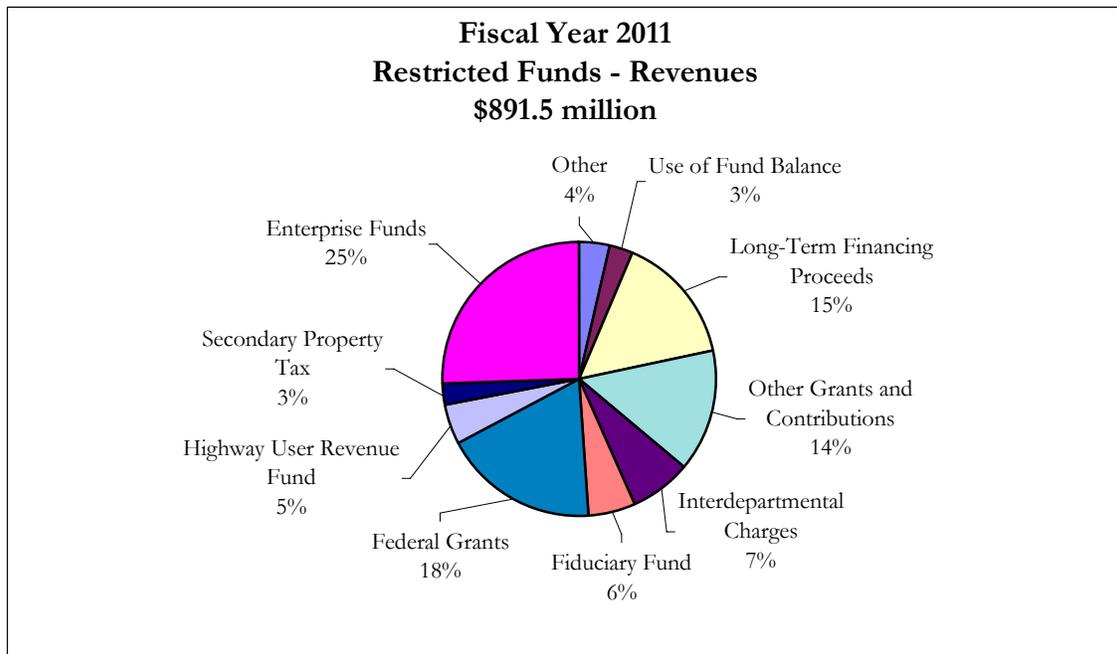
The increase in Charges for Services funding can be attributed to Mayor and Council approval of specific revenue enhancements in January 2010. These included additional cost recovery for parks programs and services, development services, and recovery of insurance deductibles on advanced life support transports. Other Funding Sources includes debt restructuring and proceeds from potential sale and asset leaseback transactions.

Restricted Funds – Revenues

Restricted funds account for 67% of the total Fiscal Year 2011 Budget. These funds are considered restricted because their use is limited to specific purposes. Restricted fund revenues are generated from the following federal, state, and local sources:

- grants, shared revenues, and contributions from other state and local governments
- self-supporting enterprise funds
- city revenues that are collected for a specific purpose, such as certificates of participation and other debt financing, and reserves set aside for a particular requirement
- internal service and fiduciary funds

The largest component of restricted revenue is from the Enterprise Funds while federal grants comprise the second largest component. See chart below and additional information in Section D.



CITIZEN IMPACTS

City Property Taxes. The city's property tax rates will increase in Fiscal Year 2011. The city imposes two taxes on property. The primary property tax, which is applied to the limited value assessed by the Pima County Assessor, is used for general purposes; and the secondary property tax, which is applied to the full cash value assessed by the Pima County Assessor, is used to pay general obligation bond debt.

The combined property tax rate for the Fiscal Year 2011 Adopted Budget is \$0.9551 per \$100 of assessed valuation, which is an increase of \$0.0207. The city will be taking advantage of a state law that allows an increase to the primary property tax levy by the amount of involuntary torts or claims that were paid in Fiscal Year 2009. The involuntary tort levy amount is \$265,000, which increases the estimated primary tax rate by \$0.0076 per \$100 of assessed valuation. The increase to the secondary tax rate is needed to repay the general obligation bond principal and interest obligations. This \$0.0207 increase in the combined rate would mean an increase of \$2.07 annually for an owner of a home with a \$100,000 assessed valuation.

	Actual FY 2010	Adopted FY 2011	Changes
Rate Changes			
Primary	\$ 0.3144	\$ 0.3290	\$ 0.0146
Secondary	<u>0.6200</u>	<u>0.6261</u>	<u>0.0061</u>
Total	\$ 0.9344	\$ 0.9551	\$ 0.0207

Charges for Services. Not all charges for services directly impact the general public (e.g., court fines and development fee increases). The charges for services that affect the majority of Tucson residents are the residential refuse fee and water usage rates, which were increased with Mayor and Council approval on May 25, 2010. In January 2010, Mayor and Council approved increases to Parks and Recreation fees as well as for Planning and Development Services. The Fire Department was approved to collect insurance deductibles for Advanced Life Support (ALS) Transport Services.

Service Levels. The economic recession has caused the city to reduce staffing and to reduce or eliminate certain services. Staffing has fallen to the Fiscal Year 1998 level through attrition, layoffs, and the elimination of vacant positions. Following is a list of services and related items that have been decreased or eliminated over the past three fiscal years.

- Suspension of residential street paving
- Reduced roadway maintenance (e.g., potholes)
- Closure of 17 swimming pools in the summer and reduced swimming lessons
- Decrease in leisure class offerings
- Longer service call response times
- Elimination of Teen programs and most adult sports programs
- Reduction in neighborhood center hours; closure of Ormsby Neighborhood Center
- Reduced prosecution of graffiti, prostitution, criminal nuisance crimes
- Deferred infrastructure replacement and maintenance: streets, facilities, vehicles, equipment, and technology
- Reduction in outside agencies funding
- Reduced neighborhood mailings and support

EXPENDITURE LIMITATION

Tucson, like all Arizona cities, is subject to a spending limit imposed by the state constitution, unless voters approve an alternative expenditure limitation. In November 2005, the voters approved the Home Rule option for Fiscal Years 2007 through 2010, during which the city was able to set its own expenditure limitation in the annual budget adopted by the Mayor and Council. However, the Home Rule option sunset on June 30, 2010, and the city has returned to budgetary requirements under the state expenditure limitation laws. The limitation amount includes the two voter approved increases to the expenditure base: an \$800,000 increase passed in November 1981 and a \$46.9 million permanent increase passed in November 1987.

It is anticipated that future revenue growth from either an economic recovery or an approval of additional funding sources would eventually put the city over its limitation, which would restrict annual expenditures on city services. Voter approval of an additional increase may be necessary.

BUDGET DEVELOPMENT PROCESS

Each year, the City of Tucson budget is developed in conjunction with the Mayor and Council, residents, city employees, City Manager's Office and all city departments.

The budget development process for Fiscal Year 2011 was not like any other. The economic conditions and unprecedented revenue decreases were a challenge for the city. Throughout Fiscal Year 2010, city staff presented financial updates to Mayor and Council. The focus of these updates was on the General Fund with staff providing financial results for the previous fiscal year, the latest information on revenue for the current year, and information about the upcoming Fiscal Year 2011.

The budget was prepared with significant input from the Mayor and Council. On February 23, 2010, the city manager presented to Mayor and Council the Budget Options Balancing System (BOBS) to facilitate transparency in preparing the budget. BOBS was developed to provide an opportunity for dialogue and discussion on the Fiscal Year 2011 budget with the Mayor and Council, community, employees, labor councils, and key stakeholders to offer input on the options for balancing the budget. In addition, it provided the city manager with a guide and focus for preparing the various components of the Fiscal Year 2011 Adopted Budget. The BOBS also provided long-range look at future financial recovery strategies to ensure solvency and protection of bond ratings.

The BOBS framework focuses on the following questions:

- What are the key service delivery results for Fiscal Year 2011 that the city wants to maintain?
- What needs to be done to accomplish these results (e.g., cost savings, revenues)?
- What, if anything, can the city do to partner with neighborhoods, community groups, businesses, etc., to accomplish results?
- What innovations can the city implement to improve services and/or reduce costs?
- What grants are we strategically applying for to support services?
- How do we develop strategies to cover our future deferred infrastructure and critical operational support needs?
- What are the long-term plans for addressing deficits in the Highway User Revenue Fund and the Self Insurance Fund?
- How do we start to build a sustainable foundation for key services by taking a strategic long-term view?

Individual BOBS Issue Identification Forms were used to present information about each option. The information was compiled for discussions with the Mayor and Council.

At the March 9, 2010 Mayor and Council study session, the options for potential cost savings and innovations were outlined to Mayor and Council. Each option was categorized under one of the following recommendations:

- Do Not Pursue – The city manager is recommending that no further action be taken on these options.
- Direct Further Review in the Recommended Budget – The city manager is recommending that Mayor and Council direct that the potential cost savings identified in these options be included in the Fiscal year 2011 Recommended Budget or the compensation plan, as applicable, for further review and consideration.
- Direction Request Regarding Proposed Action Plan – The city manager is recommending that Mayor and Council direct staff to pursue these options further as outlined in the related Proposed Action Plan.
- Discuss in Further Detail – The city manager is recommending that additional discussion is warranted prior to Mayor and Council providing direction on these options.

The Mayor and Council could either follow the city manager's recommendations as indicated or re-categorize a specific option to follow a different recommendation.

On March 23, 2010 the city manager presented to Mayor and Council the BOBS options for potential revenue or fee increases and specific fund deficit action plans. Then on April 6, the Mayor and Council were presented with information on:

- Asset Leaseback Options
- Strategic Long View: Potential November 2010 Ballot Measures
- Updated Revenue Projections

On May 4, 2010, the city manager submitted the Fiscal Year 2011 Recommended Budget and the Proposed Five-Year Capital Improvement Program for Fiscal Years 2011-2015. The General Fund recommended budget included \$3.2 million of revenue enhancements along with reductions totaling \$16.2 million including the reduction of 187 jobs. The submission was in compliance with the Tucson City Charter which requires that the city manager prepare a written estimate of the funds required to conduct the business and affairs of the city for the next fiscal year.

The public hearing for the Recommended Fiscal Year 2011 Budget was held on May 11, 2010. The purpose of the public hearing was to provide the public with an opportunity to comment on the recommended budget.

On June 8, 2010 time was set aside at the Mayor and Council study session for final review of the budget and to request tentative adoption at the regular Mayor and Council meeting that night. The tentative budget adoption was in compliance with the City Charter, where the city manager is required to submit to Mayor and Council an estimate of the probable expenditures for the coming fiscal year. Upon tentative adoption, the budget became the city council's program of services for the ensuing fiscal year. At this point, the city council may later decrease the budget until final adoption. On this day, the City of Tucson held a truth in taxation public hearing for its proposal to levy a primary property tax greater than the amount levied in the preceding tax year, excluding amounts that are attributable to new construction.

A public hearing and final adoption were held on June 15, 2010. Adoption of the property tax levy was held on June 22 in accordance with state law.

The budget calendar for Fiscal Year 2011 can be found on page iii.

Section B
Department Budgets



SUMMARY OF EXPENDITURES BY DEPARTMENT

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Elected and Official				
Mayor and Council	\$ 3,316,450	\$ 3,223,620	\$ 2,882,290	\$ 2,923,620
City Attorney	8,729,503	9,077,590	8,285,890	9,050,590
City Clerk	2,505,430	4,048,730	3,817,840	3,148,920
City Manager	3,774,357	7,353,840	5,152,920	10,326,970
Subtotal	\$ 18,325,740	\$ 23,703,780	\$ 20,138,940	\$ 25,450,100
Neighborhood Services				
City Court	\$ 10,769,309	\$ 11,969,030	\$ 12,037,440	\$ 13,624,330
Equal Opportunity Programs and Independent Police Review	712,700	910,550	891,950	893,500
Housing and Community Development	74,953,078	94,605,080	90,183,050	88,441,760
Parks and Recreation	50,511,530	65,582,080	56,630,100	60,356,250
Public Defender	3,073,563	3,206,070	3,134,720	3,197,320
Tucson City Golf	9,006,914	8,445,070	8,219,600	7,838,500
Tucson Fire	102,806,869	90,669,490	89,360,970	82,236,280
Tucson Police	165,690,377	173,492,180	166,906,110	198,744,300
Subtotal	\$ 417,524,340	\$ 448,879,550	\$ 427,363,940	\$ 455,332,240
Environment and Development				
Environmental Services	\$ 47,487,914	\$ 61,732,490	\$ 45,609,100	\$ 49,138,560
ParkWise	2,568,770	2,065,990	2,123,100	9,146,860
Planning and Development Services	8,917,171	8,790,210	8,066,030	8,011,090
Transportation	193,654,938	285,485,250	212,451,170	273,124,750
Tucson Convention Center	6,298,094	5,997,970	5,784,630	5,999,310
Tucson Water	160,807,761	180,753,940	170,583,940	209,425,310
Urban Planning and Design	3,682,550	-0-	-0-	-0-
Subtotal	\$ 423,417,198	\$ 544,825,850	\$ 444,617,970	\$ 554,845,880
Support Services				
Budget and Internal Audit	\$ 1,699,204	\$ 1,592,720	\$ 1,517,710	\$ 1,419,180
Finance	15,883,899	15,402,090	14,588,810	16,689,870
General Services	55,616,359	65,406,980	49,566,550	81,376,160
Human Resources	4,430,417	10,818,600	10,059,670	9,851,390
Information Technology	12,478,899	18,157,630	15,991,640	17,277,320
Procurement	3,658,282	3,906,090	3,787,140	3,708,470
Subtotal	\$ 93,767,060	\$ 115,284,110	\$ 95,511,520	\$ 130,322,390
Non-Departmental	\$ 120,652,999	\$ 116,910,780	\$ 110,052,620	\$ 102,124,990
Pension Fund	\$ 61,956,851	\$ 60,893,600	\$ 60,291,700	\$ 66,584,120
Total All Departments	\$ 1,135,644,188	\$ 1,310,497,670	\$ 1,157,976,690	\$ 1,334,659,720



MAYOR and COUNCIL

The Mayor and Council establishes public policy and develops programs as mandated by the Tucson City Charter, represents community interests, and works with city management to effectively meet the community's current and long-term needs.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Mayor	9.50	9.50	9.50	9.50
Ward 1	7.00	7.00	7.00	7.00
Ward 2	7.00	7.00	7.00	7.00
Ward 3	7.00	7.00	7.00	7.00
Ward 4	7.00	7.00	7.00	7.00
Ward 5	7.00	7.00	7.00	7.00
Ward 6	7.00	7.00	7.00	7.00
Department Total	51.50	51.50	51.50	51.50
TOTAL BUDGET				
Administrative	\$ 269,500	\$ 250,550	\$ 250,550	\$ 247,820
Mayor	619,740	578,710	502,620	520,840
Ward 1	395,060	399,060	342,870	359,160
Ward 2	380,920	399,060	386,240	359,160
Ward 3	412,170	399,060	342,650	359,160
Ward 4	401,740	399,060	355,700	359,160
Ward 5	427,700	399,060	350,450	359,160
Ward 6	409,620	399,060	351,210	359,160
Department Total	\$ 3,316,450	\$ 3,223,620	\$ 2,882,290	\$ 2,923,620
CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 2,866,940	\$ 2,777,600	\$ 2,495,100	\$ 2,528,210
Services	392,170	385,540	344,700	319,420
Supplies	57,340	60,480	42,490	75,990
Department Total	\$ 3,316,450	\$ 3,223,620	\$ 2,882,290	\$ 2,923,620
FUNDING SOURCES				
General Fund	\$ 3,311,402	\$ 3,223,620	\$ 2,882,290	\$ 2,923,620
Civic Contributions Fund	5,048	-0-	-0-	-0-
Department Total	\$ 3,316,450	\$ 3,223,620	\$ 2,882,290	\$ 2,923,620

OPERATING PROGRAMS

ADMINISTRATIVE: This program area addresses the administrative needs of the Mayor and Council offices by supporting building operational expenses, utilities, insurance and supplies needed to support Mayor and Council meetings.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 264,452	\$ 250,550	\$ 250,550	\$ 247,820
Civic Events	5,048	-0-	-0-	-0-
Program Total	\$ 269,500	\$ 250,550	\$ 250,550	\$ 247,820
Character of Expenditures				
Services	\$ 263,090	\$ 247,550	\$ 247,550	\$ 212,030
Supplies	6,410	3,000	3,000	35,790
Program Total	\$ 269,500	\$ 250,550	\$ 250,550	\$ 247,820

MAYOR and COUNCIL: This program area consists of the mayor and six council members. The Mayor and Council act as the policymaking body for the City of Tucson, pass city ordinances, establish policy for administrative staff by resolution, approve new programs, and adopt the budget.

MAYOR'S OFFICE

Projected Revenue Sources				
General Fund	\$ 619,740	\$ 578,710	\$ 502,620	\$ 520,840
Character of Expenditures				
Salaries and Benefits	\$ 588,470	\$ 521,240	\$ 477,120	\$ 484,250
Services	26,960	34,190	20,240	30,590
Supplies	4,310	23,280	5,260	6,000
Program Total	\$ 619,740	\$ 578,710	\$ 502,620	\$ 520,840

WARD 1

Projected Revenue Sources				
General Fund	\$ 395,060	\$ 399,060	\$ 342,870	\$ 359,160
Character of Expenditures				
Salaries and Benefits	\$ 363,420	\$ 376,060	\$ 324,370	\$ 340,660
Services	23,500	17,300	12,800	12,800
Supplies	8,140	5,700	5,700	5,700
Program Total	\$ 395,060	\$ 399,060	\$ 342,870	\$ 359,160

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
WARD 2				
Projected Revenue Sources				
General Fund	\$ 380,920	\$ 399,060	\$ 386,240	\$ 359,160
Character of Expenditures				
Salaries and Benefits	\$ 341,800	\$ 376,060	\$ 362,590	\$ 340,660
Services	18,730	17,300	17,950	12,800
Supplies	20,390	5,700	5,700	5,700
Program Total	\$ 380,920	\$ 399,060	\$ 386,240	\$ 359,160
WARD 3				
Projected Revenue Sources				
General Fund	\$ 412,170	\$ 399,060	\$ 342,650	\$ 359,160
Character of Expenditures				
Salaries and Benefits	\$ 388,980	\$ 376,060	\$ 323,840	\$ 340,660
Services	17,810	17,300	13,110	12,800
Supplies	5,380	5,700	5,700	5,700
Program Total	\$ 412,170	\$ 399,060	\$ 342,650	\$ 359,160
WARD 4				
Projected Revenue Sources				
General Fund	\$ 401,740	\$ 399,060	\$ 355,700	\$ 359,160
Character of Expenditures				
Salaries and Benefits	\$ 385,140	\$ 376,060	\$ 340,820	\$ 340,660
Services	12,280	17,300	9,180	12,800
Supplies	4,320	5,700	5,700	5,700
Program Total	\$ 401,740	\$ 399,060	\$ 355,700	\$ 359,160
WARD 5				
Projected Revenue Sources				
General Fund	\$ 427,700	\$ 399,060	\$ 350,450	\$ 359,160
Character of Expenditures				
Salaries and Benefits	\$ 405,050	\$ 376,060	\$ 330,870	\$ 340,660
Services	18,450	17,300	13,880	12,800
Supplies	4,200	5,700	5,700	5,700
Program Total	\$ 427,700	\$ 399,060	\$ 350,450	\$ 359,160

MAYOR and COUNCIL

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
WARD 6				
Projected Revenue Sources				
General Fund	\$ 409,620	\$ 399,060	\$ 351,210	\$ 359,160
Character of Expenditures				
Salaries and Benefits	\$ 394,080	\$ 376,060	\$ 335,490	\$ 340,660
Services	11,350	17,300	9,990	12,800
Supplies	4,190	5,700	5,730	5,700
Program Total	\$ 409,620	\$ 399,060	\$ 351,210	\$ 359,160

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Mayor's Office				
Mayor	1.00	1.00	1.00	1.00
Chief of Staff: Office of the Mayor	1.50	1.50	1.50	1.50
Management Coordinator	1.00	1.00	1.00	1.00
Management Assistant	2.00	2.00	2.00	2.00
Executive Assistant/Mayor	4.00	4.00	4.00	4.00
Program Total	9.50	9.50	9.50	9.50
Council - Ward 1				
Council Member	1.00	1.00	1.00	1.00
Council Administrative Assistant	4.00	4.00	4.00	4.00
Executive Assistant	2.00	2.00	2.00	2.00
Program Total	7.00	7.00	7.00	7.00
Council - Ward 2				
Council Member	1.00	1.00	1.00	1.00
Council Administrative Assistant	4.00	4.00	4.00	4.00
Executive Assistant	2.00	2.00	2.00	2.00
Program Total	7.00	7.00	7.00	7.00
Council - Ward 3				
Council Member	1.00	1.00	1.00	1.00
Council Administrative Assistant	4.00	4.00	4.00	4.00
Executive Assistant	2.00	2.00	2.00	2.00
Program Total	7.00	7.00	7.00	7.00
Council - Ward 4				
Council Member	1.00	1.00	1.00	1.00
Council Administrative Assistant	4.00	4.00	4.00	4.00
Executive Assistant	2.00	2.00	2.00	2.00
Program Total	7.00	7.00	7.00	7.00

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Council - Ward 5				
Council Member	1.00	1.00	1.00	1.00
Council Administrative Assistant	4.00	4.00	4.00	4.00
Executive Assistant	2.00	2.00	2.00	2.00
Program Total	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>
Council - Ward 6				
Council Member	1.00	1.00	1.00	1.00
Council Administrative Assistant	4.00	4.00	4.00	4.00
Executive Assistant	2.00	2.00	2.00	2.00
Program Total	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>
Department Total	<u>51.50</u>	<u>51.50</u>	<u>51.50</u>	<u>51.50</u>

BUDGET and INTERNAL AUDIT

The Office of Budget and Internal Audit develops and manages the operating and capital budgets by working with the Mayor and Council, City Manager, and city departments and offices; and conducts audits and reviews of city departments and processes to facilitate service improvements and resolve operational issues.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Budget	12.00	11.00	10.00	10.00
Internal Audit ¹	6.00	5.00	5.00	4.00
Department Total	18.00	16.00	15.00	14.00
 TOTAL BUDGET				
Operating	\$ 1,699,204	\$ 1,592,720	\$ 1,517,710	\$ 1,419,180
 CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 1,616,157	\$ 1,473,990	\$ 1,431,780	\$ 1,333,490
Services	55,763	64,090	67,330	66,530
Supplies	27,284	54,640	18,600	19,160
Department Total	\$ 1,699,204	\$ 1,592,720	\$ 1,517,710	\$ 1,419,180
 FUNDING SOURCES				
General Fund	\$ 1,699,204	\$ 1,592,720	\$ 1,517,710	\$ 1,419,180

¹The Internal Audit Program was transferred from the Finance Department to the Office of Budget and Internal Audit (OBIA) effective Fiscal Year 2010. Fiscal Year 2009 Actuals for Internal Audit are shown above rather than in Finance.

OPERATING PROGRAMS

BUDGET: This program area develops, implements, and monitors the city's annual operating and capital budgets to ensure they remain within authorized appropriations and available revenues. This work is accomplished within the requirements of federal, state, and municipal laws.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 1,150,573	\$ 1,130,730	\$ 1,058,590	\$ 1,037,730
 Character of Expenditures				
Salaries and Benefits	\$ 1,075,902	\$ 1,022,260	\$ 981,860	\$ 956,800
Services	47,961	55,970	58,790	61,770
Supplies	26,710	52,500	17,940	19,160
Program Total	\$ 1,150,573	\$ 1,130,730	\$ 1,058,590	\$ 1,037,730

BUDGET and INTERNAL AUDIT

INTERNAL AUDIT¹: This program area conducts audits, reviews, cost studies, investigations, special projects, consultations, and analyzes department performance measures. Auditors work in an independent and objective manner to provide management with information necessary to improve the city's operations.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 548,631	\$ 461,990	\$ 459,120	\$ 381,450
Character of Expenditures				
Salaries and Benefits	\$ 540,255	\$ 451,730	\$ 449,920	\$ 376,690
Services	7,802	8,120	8,540	4,760
Supplies	574	2,140	660	-0-
Program Total	<u>\$ 548,631</u>	<u>\$ 461,990</u>	<u>\$ 459,120</u>	<u>\$ 381,450</u>

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Budget				
Budget and Internal Audit Program	-0-	1.00	1.00	1.00
Director				
Deputy Director of Budget and Research	1.00	-0-	-0-	-0-
Budget Administrator	1.00	1.00	1.00	1.00
Budget Coordinator	2.00	2.00	-0-	-0-
Management Coordinator	1.00	1.00	1.00	1.00
Budget Specialist	-0-	-0-	1.00	1.00
Lead Budget Analyst	4.00	4.00	4.00	4.00
Staff Assistant	1.00	1.00	1.00	1.00
Secretary	2.00	1.00	1.00	1.00
Program Total	<u>12.00</u>	<u>11.00</u>	<u>10.00</u>	<u>10.00</u>
Internal Audit¹				
Finance Manager	1.00	1.00	1.00	1.00
Principal Accountant/Auditor	2.00	2.00	2.00	2.00
Senior Accountant/Auditor	3.00	2.00	2.00	1.00
Program Total	<u>6.00</u>	<u>5.00</u>	<u>5.00</u>	<u>4.00</u>
Department Total	<u><u>18.00</u></u>	<u><u>16.00</u></u>	<u><u>15.00</u></u>	<u><u>14.00</u></u>

¹The Internal Audit Program was transferred from the Finance Department to the Office of Budget and Internal Audit (OBIA) effective Fiscal Year 2010. Fiscal Year 2009 Actuals for Internal Audit are shown above rather than in Finance.

CITY ATTORNEY

The City Attorney's Office provides legal advice to ensure the legality of the official business of the City of Tucson; represents the city in all legal proceedings and administrative matters involving issues of law; and enforces criminal state statutes and local ordinances to ensure the safety of Tucson's citizens. The Office consists of the Administration, Civil, and Criminal Divisions.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Administration	3.00	3.00	3.00	3.00
Civil	24.00	24.00	23.00	23.00
Criminal	69.00	69.00	67.50	67.50
Drug Enforcement Unit	7.00	7.00	5.00	5.00
Victim Notification and Assistance Unit	3.00	3.00	3.00	3.00
Department Total	106.00	106.00	101.50	101.50
TOTAL BUDGET				
Operating	\$ 8,729,503	\$ 9,077,590	\$ 8,285,890	\$ 9,050,590
CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 8,182,860	\$ 8,158,190	\$ 7,529,790	\$ 8,133,220
Services	326,858	522,850	532,230	712,280
Supplies	219,785	236,550	223,870	205,090
Grant Capacity	-0-	160,000	-0-	-0-
Department Total	\$ 8,729,503	\$ 9,077,590	\$ 8,285,890	\$ 9,050,590
FUNDING SOURCES				
General Fund	\$ 8,346,116	\$ 8,684,470	\$ 7,988,850	\$ 8,499,830
Non-Federal Grants Fund	80,000	146,340	103,820	146,250
Other Federal Grants Fund	303,387	246,780	193,220	404,510
Department Total	\$ 8,729,503	\$ 9,077,590	\$ 8,285,890	\$ 9,050,590

OPERATING PROGRAMS

ADMINISTRATION: This program area provides legal advice to the Mayor and Council and city management, as well as professional leadership, guidance, and support to the other program areas.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 340,821	\$ 259,590	\$ 248,900	\$ 264,170
Character of Expenditures				
Salaries and Benefits	\$ 328,681	\$ 233,360	\$ 230,180	\$ 234,940
Services	9,805	22,870	15,360	25,870
Supplies	2,335	3,360	3,360	3,360
Program Total	\$ 340,821	\$ 259,590	\$ 248,900	\$ 264,170

CITY ATTORNEY

CIVIL: This program area provides legal advice and representation to the Mayor and Council, the City Manager, and all city departments; and serves as the city representative in courts of law and administrative proceedings (including contracts, employment, environment and land use, personal injury, property damage, wrongful death and civil rights actions) to help ensure the lawfulness of the official business of the City of Tucson and avert litigation contrary to the city's interest for all civil cases.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 2,174,522	\$ 2,190,120	\$ 2,132,840	\$ 2,217,430
General Fund: Restricted Revenues	-0-	60,000	-0-	-0-
Program Total	\$ 2,174,522	\$ 2,250,120	\$ 2,132,840	\$ 2,217,430
Character of Expenditures				
Salaries and Benefits	\$ 2,089,444	\$ 2,020,330	\$ 1,974,470	\$ 2,030,940
Services	56,899	113,000	101,580	129,700
Supplies	28,179	56,790	56,790	56,790
Grant Capacity	-0-	60,000	-0-	-0-
Program Total	\$ 2,174,522	\$ 2,250,120	\$ 2,132,840	\$ 2,217,430

CRIMINAL: This program area promotes the safety of the community and supports local law enforcement by upholding state and local laws and ordinances through the prosecution of misdemeanor criminal and civil infraction cases; provides for rehabilitation of first-time, non-violent offenders through a diversion program; provides timely notification to victims; and responds to citizen inquiries about cases pending in City Court.

Projected Revenue Sources				
General Fund	\$ 5,718,538	\$ 5,822,820	\$ 5,566,960	\$ 5,828,010
Character of Expenditures				
Salaries and Benefits	\$ 5,296,648	\$ 5,325,570	\$ 5,054,080	\$ 5,293,700
Services	250,436	356,750	385,060	424,110
Supplies	171,454	140,500	127,820	110,200
Program Total	\$ 5,718,538	\$ 5,822,820	\$ 5,566,960	\$ 5,828,010

DRUG ENFORCEMENT UNIT: This program area enhances violent crime control efforts by investigating, prosecuting, adjudicating, and punishing drug, gang and related criminal offenders.

Projected Revenue Sources				
General Fund	\$ 94,507	\$ 213,180	\$ 1,390	\$ 51,460
General Fund: Forfeiture Funds	17,728	138,760	38,760	138,760
Other Federal Grants Fund	303,387	246,780	193,220	404,510
Program Total	\$ 415,622	\$ 598,720	\$ 233,370	\$ 594,730
Character of Expenditures				
Salaries and Benefits	\$ 396,087	\$ 456,500	\$ 191,150	\$ 451,180
Services	9,718	29,710	29,710	131,040
Supplies	9,817	12,510	12,510	12,510
Grant Capacity	-0-	100,000	-0-	-0-
Program Total	\$ 415,622	\$ 598,720	\$ 233,370	\$ 594,730

VICTIM NOTIFICATION AND ASSISTANCE UNIT: This program area maintains victims' rights through the provision of timely notification to victims and responses to inquiries about cases pending in City Court.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
Non-Federal Grants Fund	\$ 80,000	\$ 146,340	\$ 103,820	\$ 146,250
Character of Expenditures				
Salaries and Benefits	\$ 72,000	\$ 122,430	\$ 79,910	\$ 122,460
Services	-0-	520	520	1,560
Supplies	8,000	23,390	23,390	22,230
Program Total	\$ 80,000	\$ 146,340	\$ 103,820	\$ 146,250

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration				
City Attorney	1.00	1.00	1.00	1.00
Management Coordinator	1.00	1.00	1.00	1.00
Senior Account Clerk	1.00	1.00	1.00	1.00
Program Total	3.00	3.00	3.00	3.00
Civil				
Principal Assistant City Attorney (Chief Deputy)	1.00	1.00	1.00	1.00
Principal Assistant City Attorney	14.00	14.00	14.00	14.00
Senior Assistant City Attorney	1.00	1.00	1.00	1.00
Assistant City Attorney	1.00	1.00	-0-	-0-
Paralegal	2.00	2.00	2.00	2.00
Legal Secretary	4.00	4.00	4.00	4.00
Customer Service Representative	1.00	1.00	1.00	1.00
Program Total	24.00	24.00	23.00	23.00
Criminal				
Principal Assistant City Attorney (Deputy)	1.00	1.00	1.00	1.00
Principal Assistant City Attorney	2.00	2.00	2.00	2.00
Senior Assistant Prosecuting City Attorney	4.00	4.00	4.00	4.00
Associate Prosecuting City Attorney	24.50	24.50	23.50	23.50
Assistant City Attorney	2.00	2.00	3.00	3.00
Court Supervisor	2.00	2.00	2.00	2.00
Legal Investigator	0.50	0.50	-0-	-0-
Legal Secretary	4.00	4.00	4.00	4.00
Senior Court Clerk	9.00	9.00	9.00	9.00
Court Clerk	20.00	20.00	19.00	19.00
Program Total	69.00	69.00	67.50	67.50

CITY ATTORNEY

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Drug Enforcement Unit				
Senior Assistant Prosecuting City Attorney	1.00	1.00	1.00	1.00
Associate Prosecuting City Attorney	2.00	2.00	2.00	2.00
Law Clerk	1.00	1.00	-0-	-0-
Legal Secretary	1.00	1.00	1.00	1.00
Senior Court Clerk	1.00	1.00	1.00	1.00
Court Clerk	1.00	1.00	-0-	-0-
Program Total	<u>7.00</u>	<u>7.00</u>	<u>5.00</u>	<u>5.00</u>
Victim Notification and Assistance Unit				
Senior Court Clerk	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
Program Total	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
Department Total	<u><u>106.00</u></u>	<u><u>106.00</u></u>	<u><u>101.50</u></u>	<u><u>101.50</u></u>

CITY CLERK

The City Clerk's Office provides accurate, accessible and timely legislative information to various constituencies, including the Mayor and Council, city staff and the public. The primary function of the office is to provide administrative, clerical, and logistical support to the Mayor and Council; coordinate and administer records management throughout the city; conduct regular and special municipal elections in conformance with federal, state, and city laws and procedures; and administer the City of Tucson Campaign Finance Program.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Administration	2.00	2.00	2.00	2.00
Campaign Finance	0.50	1.50	1.75	1.75
Election Management	4.50	19.00	18.50	6.10
Financial Management	3.50	2.00	1.70	1.70
Legislative Management	22.00	15.00	12.55	12.70
Records Management	1.00	6.50	6.50	6.25
Department Total	33.50	46.00	43.00	30.50
TOTAL BUDGET				
Operating	\$ 2,505,430	\$ 4,048,730	\$ 3,817,840	\$ 3,148,920
CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 1,893,600	\$ 2,499,010	\$ 2,136,750	\$ 2,053,890
Services	430,460	734,600	1,168,510	916,070
Supplies	159,950	794,280	496,660	153,040
Grant Capacity	-0-	-0-	-0-	10,000
Other	21,420	20,840	15,920	15,920
Department Total	\$ 2,505,430	\$ 4,048,730	\$ 3,817,840	\$ 3,148,920
FUNDING SOURCES				
General Fund	\$ 2,505,430	\$ 4,048,730	\$ 3,817,840	\$ 3,138,920
Non-Federal Grants Fund	-0-	-0-	-0-	10,000
Department Total	\$ 2,505,430	\$ 4,048,730	\$ 3,817,840	\$ 3,148,920

OPERATING PROGRAMS

ADMINISTRATION: This program area provides administrative direction to the department and ensures that all department programs are delivered as required by law and in accordance with City of Tucson policies and procedures.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 316,330	\$ 234,140	\$ 242,270	\$ 253,280

CITY CLERK

Administration (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Character of Expenditures				
Salaries and Benefits	\$ 203,560	\$ 219,110	\$ 232,170	\$ 234,500
Services	110,210	13,200	8,620	16,580
Supplies	2,560	1,830	1,480	2,200
Program Total	\$ 316,330	\$ 234,140	\$ 242,270	\$ 253,280

BOARDS, COMMITTEES and COMMISSIONS (BCC's): In addition to the Legislative Management support provided to the BCC's, the City Clerk provides full administrative support and monitors budget expenditures for three City of Tucson Boards, Committees and Commissions. These BCC's are: Commission on Disability Issues, Human Relations Commission, and Tucson Pima County Historical Commission.

Projected Revenue Sources				
General Fund	\$ 21,420	\$ 20,840	\$ 15,920	\$ 15,920
Character of Expenditures				
Commission Support	\$ 21,420	\$ 20,840	\$ 15,920	\$ 15,920

CAMPAIGN FINANCE: The City Clerk serves as the Campaign Finance Administrator and administers the Campaign Finance Program as prescribed by the City Charter.

Projected Revenue Sources				
General Fund	\$ 111,050	\$ 174,930	\$ 375,670	\$ 322,200
Character of Expenditures				
Salaries and Benefits	\$ 72,610	\$ 75,600	\$ 118,690	\$ 119,620
Services	36,790	97,500	254,020	198,170
Supplies	1,650	1,830	2,960	4,410
Program Total	\$ 111,050	\$ 174,930	\$ 375,670	\$ 322,200

ELECTION MANAGEMENT: This program area administratively manages the City's elections that include elective offices, charter amendments, measures and initiatives, and referendum and recall petitions by ensuring that elections are conducted in accordance with legal requirements and established policies and procedures to encourage maximum voter participation.

Projected Revenue Sources				
General Fund	\$ 548,300	\$ 1,787,570	\$ 1,662,720	\$ 908,650
Character of Expenditures				
Salaries and Benefits	\$ 368,310	\$ 671,020	\$ 570,850	\$ 430,860
Services	82,840	358,860	644,550	398,240
Supplies	97,150	757,690	447,320	79,550
Program Total	\$ 548,300	\$ 1,787,570	\$ 1,662,720	\$ 908,650

FINANCIAL MANAGEMENT: This program area provides financial direction to the department and the Mayor and Council offices; monitors budget expenditures; assists with the development of budgets; maintains internal controls and ensures transactions comply with City of Tucson rules, regulations and policies.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 299,560	\$ 148,870	\$ 133,960	\$ 152,130
Character of Expenditures				
Salaries and Benefits	\$ 290,420	\$ 133,840	\$ 113,770	\$ 114,550
Services	2,560	13,200	17,230	33,170
Supplies	6,580	1,830	2,960	4,410
Program Total	\$ 299,560	\$ 148,870	\$ 133,960	\$ 152,130

LEGISLATIVE MANAGEMENT: This program area officially documents the legislative action taken by the Mayor and Council; processes and distributes meeting agendas, minutes, executed agreements, contracts, resolutions and ordinances for Mayor and Council and other public meetings; administratively manages the filling of boards, committee and commission seats; oversees and supports departments in the administration and management of the city's advisory boards and sub-committees; and oversees the liquor license application process.

Projected Revenue Sources				
General Fund	\$ 1,113,520	\$ 1,305,930	\$ 987,430	\$ 1,065,590
Non-Federal Grants Fund	-0-	-0-	-0-	10,000
Program Total	\$ 1,113,520	\$ 1,305,930	\$ 987,430	\$ 1,075,590
Character of Expenditures				
Salaries and Benefits	\$ 893,710	\$ 1,098,110	\$ 768,700	\$ 818,480
Services	183,390	185,870	186,660	199,340
Supplies	36,420	21,950	32,070	47,770
Grant Capacity	-0-	-0-	-0-	10,000
Program Total	\$ 1,113,520	\$ 1,305,930	\$ 987,430	\$ 1,075,590

RECORDS MANAGEMENT: This program area acts as the official records keeper for the City; coordinates and implements citywide records policies and procedures; manages the City Records Center; prepares, stores, secures, and retrieves city documents in a systematic and accessible manner as requested by city staff and the public in accordance with legal requirements.

Projected Revenue Sources				
General Fund	\$ 95,250	\$ 376,450	\$ 399,870	\$ 421,150
Character of Expenditures				
Salaries and Benefits	\$ 64,990	\$ 301,330	\$ 332,570	\$ 335,880
Services	14,670	65,970	57,430	70,570
Supplies	15,590	9,150	9,870	14,700
Program Total	\$ 95,250	\$ 376,450	\$ 399,870	\$ 421,150

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration				
City Clerk	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Program Total	2.00	2.00	2.00	2.00
Campaign Finance				
Deputy City Clerk	0.25	-0-	-0-	-0-
City Clerk Administrator	-0-	-0-	0.25	0.25
Management Coordinator	0.25	-0-	-0-	-0-
Management Assistant	-0-	0.50	0.50	0.50
Secretary	-0-	1.00	1.00	1.00
Program Total	0.50	1.50	1.75	1.75
Election Management				
Deputy City Clerk	-0-	0.50	0.50	0.50
Information Technology Manager	-0-	0.50	0.50	-0-
Information Technology Supervisor	-0-	-0-	-0-	0.60
Management Coordinator	-0-	0.50	0.50	0.50
Management Assistant	2.00	1.00	1.00	1.00
Systems Analyst	-0-	0.50	-0-	-0-
Office Supervisor	-0-	-0-	0.20	0.20
Information Technology Specialist	-0-	1.00	0.80	0.80
Secretary	-0-	1.00	1.00	-0-
Election Specialist (Hourly)	1.50	3.00	3.00	1.50
Senior Election Technician (Hourly)	-0-	7.00	7.00	-0-
Election Technician (Hourly)	1.00	4.00	4.00	1.00
Program Total	4.50	19.00	18.50	6.10
Financial Management				
Deputy City Clerk	0.75	0.50	0.20	0.20
Information Technology Manager	1.00	-0-	-0-	-0-
Management Coordinator	0.75	0.50	0.50	0.50
Information Technology Specialist	1.00	-0-	-0-	-0-
Secretary	-0-	1.00	1.00	1.00
Program Total	3.50	2.00	1.70	1.70
Legislative Management				
Deputy City Clerk	-0-	-0-	0.30	0.30
City Clerk Administrator	1.00	1.00	0.50	0.50
Management Assistant	1.00	1.50	1.50	1.50
Information Technology Manager	-0-	0.25	0.25	-0-
Information Technology Supervisor	-0-	-0-	-0-	0.40

Legislative Management (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Systems Analyst	1.00	0.25	-0-	-0-
Office Supervisor	2.00	1.00	0.80	0.80
Information Technology Specialist	-0-	-0-	0.20	0.20
Office Coordinator	-0-	-0-	1.00	1.00
Secretary: Assignment	6.00	-0-	-0-	-0-
Secretary	11.00	11.00	8.00	8.00
Program Total	22.00	15.00	12.55	12.70
Records Management				
City Clerk Administrator	-0-	-0-	0.25	0.25
Information Technology Manager	-0-	0.25	0.25	-0-
City Records Manager	1.00	-0-	-0-	1.00
Lead Management Analyst	-0-	1.00	1.00	-0-
Systems Analyst	-0-	0.25	-0-	-0-
Office Supervisor	-0-	1.00	1.00	1.00
Secretary	-0-	4.00	4.00	4.00
Program Total	1.00	6.50	6.50	6.25
Department Total	33.50	46.00	43.00	30.50

CITY COURT

City Court protects individual rights by providing fair and prompt administration of justice by adjudicating charges and enforcing court-ordered sanctions within the City of Tucson. Additionally, the court also processes Orders of Protection and Injunctions against Harassment. The court instills respect for the law and modifies behavior so that citizens do not become repeat offenders through various diversion programs and the imposition of sanctions, such as community service and fines.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Administration	7.50	6.50	6.50	6.50
Administrative Services	12.00	12.00	11.00	10.00
Court Services	18.50	18.50	18.50	16.50
Judicial	19.30	17.30	17.30	17.30
Judicial Services	44.50	43.00	47.00	47.00
Probation	11.00	10.00	10.00	9.00
Public Services	40.50	35.50	36.50	32.50
Department Total	153.30	142.80	146.80	138.80
 TOTAL BUDGET				
Operating	\$ 10,769,309	\$ 11,969,030	\$ 12,037,440	\$ 11,874,330
Capital	-0-	-0-	-0-	1,750,000
Department Total	\$ 10,769,309	\$ 11,969,030	\$ 12,037,440	\$ 13,624,330
 CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 8,670,288	\$ 7,379,010	\$ 7,598,760	\$ 9,038,630
Services	1,873,369	3,523,330	3,401,990	2,108,750
Supplies	225,652	594,320	564,320	651,950
Equipment	-0-	100,000	100,000	75,000
Grant Capacity	-0-	372,370	372,370	-0-
Operating Total	\$ 10,769,309	\$ 11,969,030	\$ 12,037,440	\$ 11,874,330
Capital Improvement Program	-0-	-0-	-0-	1,750,000
Department Total	\$ 10,769,309	\$ 11,969,030	\$ 12,037,440	\$ 13,624,330
 FUNDING SOURCES				
General Fund	\$ 10,769,309	\$ 11,596,660	\$ 11,665,070	\$ 11,874,330
Non-Federal Grants Fund	-0-	372,370	372,370	-0-
Operating Total	\$ 10,769,309	\$ 11,969,030	\$ 12,037,440	\$ 11,874,330
Capital Improvement Program	-0-	-0-	-0-	1,750,000
Department Total	\$ 10,769,309	\$ 11,969,030	\$ 12,037,440	\$ 13,624,330

OPERATING PROGRAMS

ADMINISTRATION: This program area is responsible for personnel management, facilities management, budget management, case management, records retention and the enforcement of court-ordered sanctions for approximately 260,000 charges per year. Additionally, Administration is comprised of the following divisions: Administrative Services, Court Services, Judicial Services, Probation and Public Services.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
Court Fines and Forfeitures	\$ 1,619,585	\$ 1,493,490	\$ 1,491,440	\$ 1,527,190
Non-Federal Grants Fund	-0-	372,370	372,370	-0-
Program Total	\$ 1,619,585	\$ 1,865,860	\$ 1,863,810	\$ 1,527,190
Character of Expenditures				
Salaries and Benefits	\$ 555,069	\$ 492,180	\$ 543,060	\$ 546,560
Services	906,038	879,960	807,030	829,930
Supplies	158,478	121,350	141,350	150,700
Grant Capacity	-0-	372,370	372,370	-0-
Program Total	\$ 1,619,585	\$ 1,865,860	\$ 1,863,810	\$ 1,527,190

ADMINISTRATIVE SERVICES: Administrative Services is comprised of two units, Financial Services and Information Technology. Financial Services is primarily responsible for the daily reconciliation of monies collected by the court, which amounted to more than \$27 million in Fiscal Year 2009. Additionally, the section is responsible for the disbursement of trust monies (restitution and bonds), cashier bank assignments and deposit drops, escheatments to the state and the processing of necessary paperwork to ensure accurate accounting and banking practices. Information Technology is responsible for all technology aspects of the court. This includes the development and maintenance of software applications, as well as the maintenance of all hardware and software. Information Technology maintains approximately 200 personal computers, six servers, and over 40 software applications.

Projected Revenue Sources				
Court Fines and Forfeitures	\$ 812,540	\$ 963,190	\$ 808,440	\$ 841,130
Character of Expenditures				
Salaries and Benefits	\$ 695,149	\$ 682,920	\$ 578,170	\$ 624,980
Services	117,391	190,270	190,270	171,150
Supplies	-0-	90,000	40,000	45,000
Program Total	\$ 812,540	\$ 963,190	\$ 808,440	\$ 841,130

COURT SERVICES: This program area oversees the records management section of the court, with approximately 500,000 active records. It is responsible for records retention and the destruction of court files. Additionally, it is responsible for the processing of case file requests, motions, set-asides, records requests, and appeals. Court Services also monitors electronic functions such as document scanning, computerized case tracking, photo enforcement and e-citations.

Projected Revenue Sources				
Court Fines and Forfeitures	\$ 909,799	\$ 719,070	\$ 897,190	\$ 892,370

Court Services (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Character of Expenditures				
Salaries and Benefits	\$ 886,148	\$ 692,260	\$ 870,380	\$ 863,950
Services	9,116	9,810	9,810	14,070
Supplies	14,535	17,000	17,000	14,350
Program Total	\$ 909,799	\$ 719,070	\$ 897,190	\$ 892,370

EVENING ALTERNATIVE to JAIL: Evening Alternative to Jail was implemented to reduce the number of defendants taken into custody for incarceration at the Pima County Jail during the hours of 5:00 PM and 8:30 PM. By reducing the number of defendants taken to the jail, the City does not incur costs associated with the first day of jail board, police officers do not spend several hours booking defendants into the jail and defendants usually have their initial appearance within 20 minutes or less after arriving at the Court.

Projected Revenue Sources

Court Fines and Forfeitures	\$ -0-	\$ -0-	\$ -0-	\$ 100,000
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Character of Expenditures

Salaries and Benefits	\$ -0-	\$ -0-	\$ -0-	\$ 100,000
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JUDICIAL: This program area hears a variety of cases including traffic, driving under the influence (DUI), drug possession, prostitution, shoplifting, domestic violence and other city code violations. A significant number of the DUI and prostitution cases are tried before a jury.

Projected Revenue Sources

Court Fines and Forfeitures	\$ 2,849,442	\$ 2,161,140	\$ 2,246,560	\$ 2,787,420
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Character of Expenditures

Salaries and Benefits	\$ 2,115,580	\$ 1,627,140	\$ 1,620,270	\$ 2,280,920
Services	732,996	531,700	623,990	504,600
Supplies	866	2,300	2,300	1,900
Program Total	\$ 2,849,442	\$ 2,161,140	\$ 2,246,560	\$ 2,787,420

JUDICIAL SERVICES: This program area provides clerical support to the magistrates by assisting with courtroom proceedings, updating cases in the court's electronic case management system, and overseeing the management of the daily court calendar.

Projected Revenue Sources

Court Fines and Forfeitures	\$ 2,184,425	\$ 1,959,490	\$ 1,956,040	\$ 2,443,220
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Character of Expenditures

Salaries and Benefits	\$ 2,168,414	\$ 1,942,050	\$ 1,938,300	\$ 2,411,970
Services	16,011	17,440	17,740	31,250
Program Total	\$ 2,184,425	\$ 1,959,490	\$ 1,956,040	\$ 2,443,220

CITY COURT

PROBATION: This program area is responsible for monitoring high-risk offenders or those ordered by the court for the purpose of rehabilitating the offender and for the protection of the community. Probation oversees the Home Detention Program which offsets city jail costs. Additionally, Probation is responsible for collecting court ordered fines and fees, and coordination of treatment services including substance abuse, sex offenders and domestic violence offenders. It also serves as a point of contact for victims and other criminal justice/social service agencies.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 360,644	\$ 290,220	\$ 298,900	\$ 303,260
Probation Fees	285,153	283,670	274,990	274,990
Program Total	\$ 645,797	\$ 573,890	\$ 573,890	\$ 578,250
Character of Expenditures				
Salaries and Benefits	\$ 619,176	\$ 553,880	\$ 553,880	\$ 569,150
Services	26,621	20,010	20,010	9,100
Program Total	\$ 645,797	\$ 573,890	\$ 573,890	\$ 578,250

PUBLIC SERVICES: This program area assists the public by giving out court information, setting civil and parking hearings, accepting and processing various court-ordered documents presented by citizens, and processing payments. It also provides customer service to individuals inquiring by telephone and to citizens filing Orders of Protection and Injunctions Against Harassment.

Projected Revenue Sources				
Court Fines and Forfeitures	\$ 1,643,383	\$ 1,403,520	\$ 1,368,640	\$ 1,541,750
Character of Expenditures				
Salaries and Benefits	\$ 1,630,744	\$ 1,388,580	\$ 1,353,700	\$ 1,521,100
Services	12,639	14,940	14,940	20,650
Program Total	\$ 1,643,383	\$ 1,403,520	\$ 1,368,640	\$ 1,541,750

GENERAL RESTRICTED REVENUES - PURPOSE and USE

CASE PROCESSING SERVICES: The Case Processing Service Program was established to cover case processing costs incurred by the court, such as credit card processing fees; cost of a bond clerk at the Pima County Jail; postage costs for mailing parking notices to defendants per ordinance; bond card publication; and court security.

Projected Revenue Sources				
Case Processing Service Fees	\$ -0-	\$ 950,800	\$ 950,800	\$ 738,000
Character of Expenditures				
Salaries and Benefits	\$ -0-	\$ -0-	\$ -0-	\$ 120,000
Services	-0-	890,800	890,800	518,000
Supplies	-0-	60,000	60,000	100,000
Program Total	\$ -0-	\$ 950,800	\$ 950,800	\$ 738,000

FILL the GAP: The Fill the Gap Program was established by the Arizona Supreme Court for courts to use to improve, maintain and enhance the ability to collect and manage monies assessed or received by the courts; improve court automation; and improve case processing or the administration of justice.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
Fill the Gap Fees	\$ 51,781	\$ 192,000	\$ 192,000	\$ 75,000
Character of Expenditures				
Salaries and Benefits	\$ 8	\$ -0-	\$ 141,000	\$ -0-
Services	-0-	192,000	51,000	-0-
Supplies	51,773	-0-	-0-	-0-
Equipment	-0-	-0-	-0-	75,000
Program Total	\$ 51,781	\$ 192,000	\$ 192,000	\$ 75,000

FINES/FEES and RESTITUTION ENFORCEMENT PROGRAM (FARE) FUND: The FARE Program was established by the Arizona Supreme Court to assist courts in becoming more consistent and uniform with their collection practices. As a FARE participant, City Court has received limited reimbursement to help cover costs for data entry, computer programming, payment processing and other FARE-related duties that may increase workload.

Projected Revenue Sources				
FARE Fees	\$ 40,090	\$ 176,400	\$ 176,400	\$ 100,000
Character of Expenditures				
Services	\$ 40,090	\$ 26,400	\$ 26,400	\$ 10,000
Supplies	-0-	150,000	150,000	90,000
Program Total	\$ 40,090	\$ 176,400	\$ 176,400	\$ 100,000

JUDICIAL COLLECTION ENHANCEMENT FUND: The Judicial Collection Enhancement Fund (JCEF) is legislatively appropriated monies that, upon approval of the Arizona Supreme Court, is to be used to train court personnel, improve, maintain and enhance the ability to collect and manage monies assessed or received by the courts including restitution, child support, fines and civil penalties; and to improve court automation projects likely to assist in case processing or the administration of justice.

Projected Revenue Sources				
JCEF Fees	\$ 12,467	\$ 1,003,670	\$ 1,003,670	\$ 250,000
Character of Expenditures				
Services	\$ 12,467	\$ 750,000	\$ 750,000	\$ -0-
Supplies	-0-	153,670	153,670	250,000
Equipment	-0-	100,000	100,000	-0-
Program Total	\$ 12,467	\$ 1,003,670	\$ 1,003,670	\$ 250,000

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration				
Deputy Director of City Court	1.00	1.00	1.00	1.00
Court Administrator	2.00	2.00	2.00	2.00
Executive Assistant	1.00	1.00	1.00	1.00
Office Supervisor	1.00	1.00	1.00	1.00
Senior Account Clerk	2.00	1.00	1.00	1.00
Court Clerk	0.50	0.50	0.50	0.50
Program Total	7.50	6.50	6.50	6.50
Administrative Services				
Information Technology Manager	1.00	1.00	1.00	1.00
Systems Analyst	3.00	3.00	3.00	3.00
Information Technology Analyst	-0-	-0-	1.00	1.00
Management Assistant	1.00	1.00	1.00	1.00
Information Technology Specialist	2.00	2.00	2.00	1.00
Accountant	1.00	1.00	1.00	1.00
Senior Court Clerk	4.00	4.00	2.00	2.00
Program Total	12.00	12.00	11.00	10.00
Court Services				
Court Section Manager	1.00	1.00	1.00	1.00
Court Supervisor	2.00	2.00	2.00	2.00
Senior Court Clerk	9.50	9.50	9.50	8.50
Court Clerk	6.00	6.00	6.00	5.00
Program Total	18.50	18.50	18.50	16.50
Judicial				
Presiding Magistrate	1.00	1.00	1.00	1.00
City Magistrate	15.30	13.30	13.30	13.30
Limited Special City Magistrate	3.00	3.00	3.00	3.00
Program Total	19.30	17.30	17.30	17.30
Judicial Services				
Court Section Manager	1.00	1.00	1.00	1.00
Court Interpreter Supervisor	-0-	-0-	1.00	1.00
Court Supervisor	3.00	3.00	3.00	3.00
Court Interpreter	-0-	-0-	2.00	2.00
Senior Court Clerk	40.50	39.00	40.00	40.00
Program Total	44.50	43.00	47.00	47.00
Probation				
Court Section Manager	1.00	1.00	1.00	1.00
Senior Probation Officer	4.00	4.00	4.00	4.00
Probation Officer	4.00	3.00	3.00	3.00
Court Clerk	2.00	2.00	2.00	1.00
Program Total	11.00	10.00	10.00	9.00

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Public Services				
Court Section Manager	1.00	1.00	1.00	1.00
Court Supervisor	3.00	3.00	3.00	3.00
Senior Court Clerk	14.00	13.00	14.00	10.00
Court Clerk	<u>22.50</u>	<u>18.50</u>	<u>18.50</u>	<u>18.50</u>
Program Total	<u>40.50</u>	<u>35.50</u>	<u>36.50</u>	<u>32.50</u>
Department Total	<u>153.30</u>	<u>142.80</u>	<u>146.80</u>	<u>138.80</u>

CITY MANAGER

The City Manager provides executive leadership in implementing the legislative policy of the Mayor and Council; formulates and oversees the fiscal plans that allocate current and future resources in accordance with Mayor and Council direction; and systematically monitors and reports on performance and progress to ensure accountability and to attain desired outcomes. The Office includes six program areas: City Manager, Downtown Development, Intergovernmental Relations, Office of Conservation and Sustainable Development, Real Estate, and Zoning Examiner.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
City Manager	14.00	13.00	12.00	12.00
Agenda ¹	3.00	3.00	-0-	-0-
Downtown Development	4.00	4.00	2.00	1.00
Intergovernmental Relations	4.00	4.00	2.00	2.00
Office of Conservation and Sustainable Development	6.00	8.00	4.00	4.00
Real Estate	14.00	10.00	10.00	10.00
Zoning Examiner	2.00	2.00	2.00	2.00
Department Total	47.00	44.00	32.00	31.00
TOTAL BUDGET				
Operating	\$ 3,774,357	\$ 7,353,840	\$ 5,152,920	\$ 10,326,970
CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 3,309,687	\$ 3,888,870	\$ 3,064,460	\$ 2,534,220
Services	415,244	491,890	521,590	4,844,760
Supplies	40,670	73,080	36,820	47,990
Grant Capacity	8,756	2,900,000	1,530,050	2,900,000
Department Total	\$ 3,774,357	\$ 7,353,840	\$ 5,152,920	\$ 10,326,970
FUNDING SOURCES				
General Fund	\$ 3,765,601	\$ 4,453,840	\$ 3,622,870	\$ 7,426,970
Other Federal Grants Fund	8,756	2,750,000	1,380,050	2,750,000
Non-Federal Grants Fund	-0-	150,000	150,000	150,000
Department Total	\$ 3,774,357	\$ 7,353,840	\$ 5,152,920	\$ 10,326,970

¹In Fiscal Year 2010, the Agenda Office functions, staff positions, and corresponding budget amount were transferred to the City Clerk's Office.

OPERATING PROGRAMS

CITY MANAGER: This program area is responsible for carrying out the Mayor and Council's policy decisions, providing executive oversight to all city departments, planning and developing programs in response to community needs, and annexation strategy.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 1,658,953	\$ 1,461,640	\$ 1,413,660	\$ 1,332,770
Character of Expenditures				
Salaries and Benefits	\$ 1,593,604	\$ 1,364,920	\$ 1,263,060	\$ 1,237,250
Services	57,191	83,420	137,300	82,220
Supplies	8,158	13,300	13,300	13,300
Program Total	\$ 1,658,953	\$ 1,461,640	\$ 1,413,660	\$ 1,332,770

AGENDA: This program area schedules and distributes material to be reviewed by the Mayor and Council during council meetings and monitors follow-up action by city staff.

Projected Revenue Sources				
General Fund	\$ 228,460	\$ 230,190	\$ -0-	\$ -0-
Character of Expenditures				
Salaries and Benefits	\$ 211,834	\$ 211,540	\$ -0-	\$ -0-
Services	2,367	1,470	-0-	-0-
Supplies	14,259	17,180	-0-	-0-
Program Total	\$ 228,460	\$ 230,190	\$ -0-	\$ -0-

In Fiscal Year 2010, the Agenda Office functions, staff positions, and corresponding budget amount were transferred to the City Clerk's Office.

DOWNTOWN DEVELOPMENT: This program area coordinates and monitors a variety of development and infrastructure projects related to the revitalization of the economic base of the city.

Projected Revenue Sources				
General Fund	\$ -0-	\$ 495,120	\$ 321,210	\$ 144,450
Character of Expenditures				
Salaries and Benefits	\$ -0-	\$ 495,120	\$ 317,390	\$ 142,740
Services	-0-	-0-	3,820	1,710
Program Total	\$ -0-	\$ 495,120	\$ 321,210	\$ 144,450

ECONOMIC and WORKFORCE DEVELOPMENT: This program area provides funding for organizations that promote economic development, workforce development, and tourism towards the programs and services that reflect the priority of the Mayor and Council.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ -0-	\$ -0-	\$ -0-	\$ 4,331,160
Character of Expenditures				
Services	\$ -0-	\$ -0-	\$ -0-	\$ 4,331,160

For Fiscal Year 2011, funding for these contractual allocations was transferred from the Non-Departmental budget.

INTERGOVERNMENTAL RELATIONS: This program area develops, represents, and advocates the interests of the City of Tucson by fostering and maintaining the city's relationship with other governmental entities on the local, state, and federal levels. Intergovernmental Relations pursues and protects federal and state funding for Tucson's priority projects and core services.

Projected Revenue Sources				
General Fund	\$ 655,579	\$ 655,620	\$ 623,790	\$ 533,590
Character of Expenditures				
Salaries and Benefits	\$ 334,639	\$ 340,990	\$ 319,420	\$ 215,490
Services	316,119	308,960	298,700	312,430
Supplies	4,821	5,670	5,670	5,670
Program Total	\$ 655,579	\$ 655,620	\$ 623,790	\$ 533,590

OFFICE of CONSERVATION and SUSTAINABLE DEVELOPMENT (OCSD): This program area promotes an environmental vision and provides leadership that emphasizes strong natural resources protection and sustainable community growth. OCSD collaborates with city departments, businesses, neighborhoods, and other organizations to protect and enhance the integrity of our unique Sonoran Desert ecosystem and improve quality and livability of the urban environment. OCSD administers the Energy Efficiency and Conservation Block Grant awarded by the United States Department of Energy.

Projected Revenue Sources				
General Fund	\$ 433,193	\$ 487,230	\$ 393,380	\$ 205,140
Economic Stimulus Fund	-0-	-0-	1,100,000	2,500,000
Other Federal Grants Fund	8,756	2,750,000	280,050	250,000
Non-Federal Grants Fund	-0-	150,000	150,000	150,000
Program Total	\$ 441,949	\$ 3,387,230	\$ 1,923,430	\$ 3,105,140

CITY MANAGER

Office of Conservation and Sustainable Development (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Character of Expenditures				
Salaries and Benefits	\$ 414,653	\$ 469,610	\$ 358,180	\$ 165,160
Services	12,665	9,840	32,140	32,200
Supplies	5,875	7,780	3,060	7,780
Grant Capacity	8,756	2,900,000	1,530,050	2,900,000
Program Total	\$ 441,949	\$ 3,387,230	\$ 1,923,430	\$ 3,105,140

REAL ESTATE: This program area provides professional real property support for city departments, including appraisal, acquisition, management, special studies, cultural resource clearance, environmental investigation, leasing, and disposition.

Projected Revenue Sources				
General Fund	\$ 577,239	\$ 916,060	\$ 664,690	\$ 636,860
Real Estate Fees	-0-	-0-	-0-	30,000
Program Total	\$ 577,239	\$ 916,060	\$ 664,690	\$ 666,860
Character of Expenditures				
Salaries and Benefits	\$ 550,608	\$ 802,660	\$ 608,500	\$ 572,000
Services	20,262	85,670	42,500	75,040
Supplies	6,369	27,730	13,690	19,820
Program Total	\$ 577,239	\$ 916,060	\$ 664,690	\$ 666,860

ZONING EXAMINER: This program area provides independent and professional review and analysis of zoning and land use changes, stolen property dispositions, and liquor license extension-of-premises cases.

Projected Revenue Sources				
General Fund	\$ 212,177	\$ 207,980	\$ 206,140	\$ 213,000
Character of Expenditures				
Salaries and Benefits	\$ 204,349	\$ 204,030	\$ 197,910	\$ 201,580
Services	6,640	2,530	7,130	10,000
Supplies	1,188	1,420	1,100	1,420
Program Total	\$ 212,177	\$ 207,980	\$ 206,140	\$ 213,000

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
City Manager				
City Manager	1.00	1.00	1.00	1.00
Deputy City Manager	1.00	1.00	1.00	1.00
Assistant City Manager	1.00	1.00	1.00	1.00
Assistant to the City Manager	4.00	2.00	2.00	2.00

City Manager (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Special Projects Manager	1.00	1.00	1.00	1.00
Management Assistant to the City Manager	-0-	-0-	1.00	1.00
Management Analyst	-0-	1.00	-0-	-0-
Executive Assistant/City Manager	4.00	4.00	3.00	3.00
Executive Assistant/Public Safety	1.00	1.00	1.00	1.00
Retirement Support				
Secretary	1.00	1.00	1.00	1.00
Program Total	14.00	13.00	12.00	12.00
Agenda				
Special Projects Coordinator/City Manager's Office	1.00	1.00	-0-	-0-
Office Coordinator	1.00	1.00	-0-	-0-
Secretary	1.00	1.00	-0-	-0-
Program Total	3.00	3.00	-0-	-0-
Downtown Development				
Rio Nuevo Project Director	1.00	-0-	-0-	-0-
Assistant to the City Manager	-0-	1.00	-0-	-0-
Planning Administrator	-0-	1.00	1.00	1.00
General Services Administrator	1.00	-0-	-0-	-0-
Finance Manager	1.00	1.00	1.00	-0-
Staff Assistant	1.00	1.00	-0-	-0-
Program Total	4.00	4.00	2.00	1.00
Intergovernmental Relations				
Intergovernmental Relations Program Director	1.00	1.00	1.00	1.00
Intergovernmental Relations Program Manager	1.00	1.00	-0-	-0-
Intergovernmental Relations Program Liaison	2.00	1.00	1.00	1.00
Management Intern	-0-	1.00	-0-	-0-
Program Total	4.00	4.00	2.00	2.00
Office of Conservation and Sustainable Development				
Conservation and Sustainable Development Program Director	1.00	1.00	1.00	1.00
Conservation and Sustainable Development Program Administrator	1.00	1.00	-0-	-0-
Environmental Project Coordinator	1.00	1.00	-0-	-0-
Project Manager	-0-	1.00	1.00	1.00
Lead Planner	-0-	1.00	-0-	-0-
Staff Assistant	-0-	-0-	1.00	1.00
Program Assistant	2.00	2.00	1.00	1.00
Office Coordinator	1.00	1.00	-0-	-0-
Program Total	6.00	8.00	4.00	4.00

CITY MANAGER

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Real Estate				
Real Estate Program Director	1.00	1.00	1.00	1.00
Real Estate Program Manager	1.00	-0-	-0-	-0-
Real Estate Program Coordinator	3.00	2.00	2.00	2.00
Project Manager	1.00	-0-	-0-	-0-
Review Appraiser	1.00	1.00	1.00	1.00
Real Estate Agent	-0-	-0-	2.00	2.00
Staff Assistant	-0-	-0-	1.00	1.00
Property Manager	1.00	-0-	-0-	-0-
Management Analyst	1.00	1.00	-0-	-0-
Systems Analyst	1.00	1.00	1.00	1.00
Property Agent	3.00	3.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Program Total	<u>14.00</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>
Zoning Examiner				
Zoning Examiner	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Program Total	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
Department Total	<u>47.00</u>	<u>44.00</u>	<u>32.00</u>	<u>31.00</u>

ENVIRONMENTAL SERVICES

The Environmental Services Department (ES) provides for the collection of refuse and recycling materials throughout the community. Additionally, ES ensures a safe environment for our citizens through the safe disposal of waste at the landfill and through remediation activities. The department includes Administration, Collections, Environmental Compliance, and Landfill Operations.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Administration	43.00	40.00	38.00	40.00
Collections	159.00	155.00	154.00	155.00
Environmental Compliance	20.00	14.00	15.00	15.00
Landfill Operations	41.00	39.00	37.00	31.00
Department Total	263.00	248.00	244.00	241.00
TOTAL BUDGET				
Operating	\$ 46,703,326	\$ 48,391,910	\$ 40,966,100	\$ 47,336,260
Capital	784,588	13,340,580	4,643,000	1,802,300
Department Total	\$ 47,487,914	\$ 61,732,490	\$ 45,609,100	\$ 49,138,560
CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 16,040,688	\$ 16,233,570	\$ 15,503,950	\$ 15,911,690
Services	19,452,078	20,548,760	16,934,680	18,494,360
Supplies	4,661,183	5,891,980	3,796,250	5,533,680
Equipment	4,752,167	2,225,000	2,086,000	5,069,000
Debt Service	1,797,210	3,082,600	2,580,220	2,136,600
Grant Capacity	-0-	410,000	65,000	190,930
Operating Total	\$ 46,703,326	\$ 48,391,910	\$ 40,966,100	\$ 47,336,260
Capital Improvement Program	784,588	13,340,580	4,643,000	1,802,300
Department Total	\$ 47,487,914	\$ 61,732,490	\$ 45,609,100	\$ 49,138,560
FUNDING SOURCES				
Environmental Services Fund	\$ 46,703,326	\$ 48,391,910	\$ 40,966,100	\$ 47,336,260
Operating Total	\$ 46,703,326	\$ 48,391,910	\$ 40,966,100	\$ 47,336,260
Capital Improvement Program	784,588	13,340,580	4,643,000	1,802,300
Department Total	\$ 47,487,914	\$ 61,732,490	\$ 45,609,100	\$ 49,138,560

OPERATING PROGRAMS

ADMINISTRATION: This program area provides general oversight by setting direction and policy, developing and managing the department’s operating and capital budgets, providing administrative and clerical support, and ensuring that customers are provided excellent services. Administrative functions include the Director’s Office, Customer Service and Billing, Recycling and Waste Reduction, Tucson Clean and Beautiful, Public Information, and Management Support Services (e.g., finance, human resources, procurement and information technology).

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
Environmental Services Fund	\$ 4,254,004	\$ 4,071,210	\$ 3,922,390	\$ 4,324,570
Character of Expenditures				
Salaries and Benefits	\$ 2,897,633	\$ 2,920,780	\$ 2,933,580	\$ 3,167,440
Services	1,161,663	879,150	854,450	890,360
Supplies	194,708	271,280	134,360	266,770
Program Total	\$ 4,254,004	\$ 4,071,210	\$ 3,922,390	\$ 4,324,570

COLLECTIONS: This program area provides the collection of refuse and recycling services to both residential and commercial customers at a minimum per-unit cost while preserving community health and welfare. These costs also include the residential brush and bulky items collections, container maintenance, and funding for the Household Hazardous Waste (HHW) program.

Projected Revenue Sources				
Environmental Services Fund	\$ 26,973,601	\$ 26,193,610	\$ 22,374,570	\$ 26,869,040
Character of Expenditures				
Salaries and Benefits	\$ 9,944,630	\$ 9,956,100	\$ 9,314,400	\$ 9,722,460
Services	9,564,724	9,761,340	8,129,320	8,392,590
Supplies	3,542,367	4,496,170	2,944,850	4,334,990
Equipment	3,921,880	1,980,000	1,986,000	4,419,000
Program Total	\$ 26,973,601	\$ 26,193,610	\$ 22,374,570	\$ 26,869,040

ENVIRONMENTAL COMPLIANCE: This program area provides a variety of regulatory and compliance activities to protect the citizens by providing a clean environment along with the development of renewable energy sources from landfill gas. The program area includes funding for Brownfields, grants, and the remediation of the environment.

Projected Revenue Sources				
Environmental Services Fund	\$ 2,400,283	\$ 2,838,030	\$ 1,999,820	\$ 2,887,250
Federal Grants	288,679	185,130	216,520	404,200
State and Local Grants	-0-	410,000	65,000	190,930
Program Total	\$ 2,688,962	\$ 3,433,160	\$ 2,281,340	\$ 3,482,380

ENVIRONMENTAL SERVICES

Environmental Compliance (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Character of Expenditures				
Salaries and Benefits	\$ 676,644	\$ 795,630	\$ 820,050	\$ 934,620
Services	1,940,651	1,914,080	1,222,280	2,056,850
Supplies	71,667	113,450	74,010	99,980
Equipment	-0-	200,000	100,000	200,000
Grant Capacity	-0-	410,000	65,000	190,930
Program Total	<u>\$ 2,688,962</u>	<u>\$ 3,433,160</u>	<u>\$ 2,281,340</u>	<u>\$ 3,482,380</u>

LANDFILL OPERATIONS: This program area provides for the safe disposal of refuse materials with on-site waste diversion and recycling opportunities while ensuring compliance with regulatory laws to help protect the citizens of our community and also provide a clean environment.

Projected Revenue Sources

Environmental Services Fund	\$ 6,646,528	\$ 6,262,680	\$ 5,175,160	\$ 5,400,320
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Character of Expenditures

Salaries and Benefits	\$ 2,513,453	\$ 2,561,060	\$ 2,435,920	\$ 2,087,170
Services	2,450,347	2,645,540	2,096,210	2,031,210
Supplies	852,441	1,011,080	643,030	831,940
Equipment	830,287	45,000	-0-	450,000
Program Total	<u>\$ 6,646,528</u>	<u>\$ 6,262,680</u>	<u>\$ 5,175,160</u>	<u>\$ 5,400,320</u>

OTHER REQUIREMENTS: This program area funds ES Debt Service and an administrative service charge which compensates the general government for services received (i.e. procurement, financial, etc.).

Projected Revenue Sources

Environmental Services Fund	\$ 6,140,231	\$ 8,431,250	\$ 7,212,640	\$ 7,259,950
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Character of Expenditures

Personal Services	\$ 8,328	\$ -0-	\$ -0-	\$ -0-
Administrative Service Charges	4,334,693	5,348,650	4,632,420	5,123,350
Debt Service	1,797,210	3,082,600	2,580,220	2,136,600
Program Total	<u>\$ 6,140,231</u>	<u>\$ 8,431,250</u>	<u>\$ 7,212,640</u>	<u>\$ 7,259,950</u>

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration				
Director	1.00	1.00	1.00	1.00
Deputy Director	2.00	2.00	2.00	2.00
Environmental Services Administrator	1.00	1.00	1.00	1.00
Information Technology Manager	1.00	1.00	1.00	1.00
Department Finance Manager	1.00	-0-	-0-	-0-
Department Human Resources Manager	1.00	1.00	1.00	1.00

ENVIRONMENTAL SERVICES

Administration (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Environmental Manager	-0-	-0-	-0-	1.00
GIS Supervisor	1.00	1.00	1.00	1.00
Lead Management Analyst	1.00	-0-	-0-	-0-
GIS Data Analyst	1.00	1.00	1.00	1.00
Management Coordinator	1.00	1.00	1.00	1.00
Management Assistant	3.00	3.00	3.00	3.00
Public Information Officer	1.00	1.00	1.00	1.00
Waste Reduction Planner	1.00	1.00	-0-	-0-
Recycling Coordinator	1.00	1.00	1.00	1.00
Safety Specialist	1.00	1.00	1.00	1.00
Management Analyst	1.00	1.00	-0-	-0-
Public Information Specialist	1.00	1.00	1.00	1.00
Water Services Supervisor	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Administrative Assistant	6.00	6.00	6.00	6.00
Customer Service Representative	12.00	12.00	12.00	13.00
Secretary	3.00	2.00	2.00	2.00
Program Total	43.00	40.00	38.00	40.00
Collections				
Environmental Services Administrator	1.00	1.00	1.00	1.00
Environmental Services Superintendent	3.00	2.00	2.00	3.00
Welder Supervisor	1.00	1.00	1.00	1.00
Environmental Services Accounts Representative Supervisor	1.00	1.00	1.00	1.00
Environmental Services/Neighborhood Resources Supervisor	11.00	10.00	9.00	9.00
Welder	4.00	3.00	3.00	3.00
Equipment Operation Specialist	-0-	-0-	-0-	1.00
Utility Service Representative	2.00	2.00	2.00	2.00
Environmental Services Equipment Operator	121.00	120.00	120.00	116.00
Senior Environmental Services Worker	4.00	4.00	4.00	6.00
Senior Trades Helper	1.00	1.00	2.00	2.00
Environmental Services Worker	9.00	9.00	9.00	10.00
Trades Helper	1.00	1.00	-0-	-0-
Program Total	159.00	155.00	154.00	155.00
Environmental Compliance				
Environmental Manager	4.00	3.00	3.00	2.00
Environmental Project Coordinator	3.00	3.00	3.00	3.00
Civil Engineer	1.00	-0-	-0-	1.00
Lead Hydrologist	1.00	1.00	-0-	-0-
Environmental Scientist	2.00	2.00	2.00	2.00
Hydrologist	1.00	-0-	-0-	-0-
Senior Engineering Associate	1.00	-0-	-0-	-0-
Staff Assistant	1.00	1.00	1.00	1.00
Environmental Services Inspection Supervisor	1.00	1.00	1.00	1.00
GIS Data Analyst	1.00	-0-	-0-	-0-

ENVIRONMENTAL SERVICES

Environmental Compliance (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Environmental Services Inspector	-0-	-0-	5.00	5.00
Environmental Inspector	3.00	2.00	-0-	-0-
Environmental Services Landfill Inspector	1.00	1.00	-0-	-0-
Program Total	<u>20.00</u>	<u>14.00</u>	<u>15.00</u>	<u>15.00</u>
 Landfill Operations				
Environmental Services Administrator	1.00	1.00	1.00	1.00
Engineering Manager	1.00	-0-	-0-	-0-
Civil Engineer	1.00	1.00	1.00	-0-
Environmental Services Superintendent	1.00	1.00	1.00	1.00
Environmental Scientist	1.00	1.00	1.00	1.00
Environmental Services Landfill Inspector	2.00	2.00	-0-	-0-
Environmental Services/Neighborhood Services Supervisor	2.00	2.00	2.00	2.00
Office Supervisor	1.00	1.00	1.00	1.00
Equipment Operation Specialist	14.00	14.00	14.00	12.00
Customer Service Representative	5.00	5.00	5.00	4.00
Senior Environmental Services Worker	3.00	3.00	3.00	3.00
Environmental Services Worker	9.00	8.00	8.00	6.00
Program Total	<u>41.00</u>	<u>39.00</u>	<u>37.00</u>	<u>31.00</u>
Department Total	<u><u>263.00</u></u>	<u><u>248.00</u></u>	<u><u>244.00</u></u>	<u><u>241.00</u></u>

OFFICE of EQUAL OPPORTUNITY PROGRAMS and INDEPENDENT POLICE REVIEW

The Office of Equal Opportunity Programs and Independent Police Review investigates complaints of discrimination filed by citizens and city employees and ensures accessibility to city programs, facilities, and services for persons with disabilities.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Equal Opportunity/Independent Police Review	11.00	11.00	10.00	10.00
TOTAL BUDGET				
Operating	\$ 712,700	\$ 910,550	\$ 891,950	\$ 893,500
CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 574,520	\$ 835,640	\$ 832,450	\$ 823,650
Services	133,160	59,960	54,970	62,350
Supplies	5,020	14,950	4,530	7,500
Department Total	\$ 712,700	\$ 910,550	\$ 891,950	\$ 893,500
FUNDING SOURCES				
General Fund	\$ 712,700	\$ 910,550	\$ 891,950	\$ 893,500

OPERATING PROGRAM

EQUAL OPPORTUNITY/INDEPENDENT POLICE REVIEW: This program area provides citizens with an external police review process to ensure thorough resolution of citizen complaints of police misconduct. The office administers the Small, Minority and Women-Owned Business Enterprise Program which entails certification of participating businesses, establishing participation goals for eligible projects, and monitoring the program's effectiveness. The office also is responsible for preparing the Equal Employment Opportunity Plan for the City of Tucson workforce.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 712,700	\$ 910,550	\$ 891,950	\$ 893,500
Character of Expenditures				
Salaries and Benefits	\$ 574,520	\$ 835,640	\$ 832,450	\$ 823,650
Services	133,160	59,960	54,970	62,350
Supplies	5,020	14,950	4,530	7,500
Program Total	\$ 712,700	\$ 910,550	\$ 891,950	\$ 893,500

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Equal Opportunity/Independent Police Review				
Equal Opportunity and Independent Police Review Program Director	1.00	1.00	1.00	1.00
Program Manager	1.00	1.00	1.00	1.00
Project Manager	1.00	1.00	1.00	1.00
Senior Equal Opportunity Specialist	4.00	4.00	3.00	3.00
Equal Opportunity Specialist	1.00	1.00	1.00	1.00
ADA Compliance Specialist	1.00	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	2.00	2.00
Program Total	11.00	11.00	10.00	10.00

FINANCE

The Finance Department supports the operations of the City of Tucson by maintaining a fiscally sound organization that conforms to legal requirements and generally accepted financial management principles; and provides quality service in the areas of investments, debt management, revenue administration and projections, accounting, and tax audit.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Administration ¹	5.00	5.00	4.00	5.00
Accounting	36.00	35.00	33.00	33.00
General Public Liability	4.00	4.00	4.00	4.00
Revenue	28.00	27.00	25.00	25.00
Treasury	45.00	43.00	40.00	40.00
Department Total	118.00	114.00	106.00	107.00
TOTAL BUDGET				
Operating	\$ 15,883,899	\$ 15,402,090	\$ 14,588,810	\$ 16,689,870
CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 6,855,691	\$ 6,970,360	\$ 6,608,520	\$ 6,801,490
Services	8,686,350	7,935,920	7,621,620	9,391,570
Supplies	341,858	495,810	358,670	496,810
Department Total	\$ 15,883,899	\$ 15,402,090	\$ 14,588,810	\$ 16,689,870
FUNDING SOURCES				
General Fund	\$ 7,495,876	\$ 7,476,780	\$ 7,206,320	\$ 7,433,790
Internal Service Fund: Self Insurance	8,388,023	7,925,310	7,382,490	9,256,080
Department Total	\$ 15,883,899	\$ 15,402,090	\$ 14,588,810	\$ 16,689,870

¹A Finance Manager position was transferred from the City Manager's Downtown Development program area to the Finance Department effective Fiscal Year 2011.

OPERATING PROGRAMS

ADMINISTRATION: This program area provides supervision to the department and financial direction to city management and other city departments; conducts financial analysis; prepares and monitors the department's budget; manages the city's debt obligations and requirements; prepares revenue projections; and carries out the administrative functions and requirements of the Public Safety Pension Retirement System.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 772,152	\$ 660,660	\$ 587,750	\$ 778,630
Character of Expenditures				
Salaries and Benefits	\$ 615,675	\$ 547,940	\$ 486,810	\$ 661,940
Services	129,688	92,930	89,730	95,900
Supplies	26,789	19,790	11,210	20,790
Program Total	\$ 772,152	\$ 660,660	\$ 587,750	\$ 778,630

FINANCE

ACCOUNTING: This program area ensures appropriate reporting of the city's funds and financial transactions, prepares the Comprehensive Annual Financial Report (CAFR), processes employee payroll, manages accounts receivables and accounts payables, and pursues the collection of past due accounts.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 1,884,227	\$ 2,114,140	\$ 2,017,330	\$ 2,060,880
Character of Expenditures				
Salaries and Benefits	\$ 1,735,551	\$ 1,986,750	\$ 1,881,800	\$ 1,927,600
Services	97,906	68,820	87,590	74,710
Supplies	50,770	58,570	47,940	58,570
Program Total	\$ 1,884,227	\$ 2,114,140	\$ 2,017,330	\$ 2,060,880

GENERAL PUBLIC LIABILITY: This program area reviews claims filed against the city and pays for public liability losses and property losses. It also reviews contracts for insurance and indemnification requirements.

Projected Revenue Sources				
Internal Service Fund: Self Insurance	\$ 8,388,023	\$ 7,714,110	\$ 7,171,290	\$ 9,044,880
Character of Expenditures				
Salaries and Benefits	\$ 338,994	\$ 337,810	\$ 319,940	\$ 338,580
Services	8,020,371	7,201,000	6,741,550	8,531,000
Supplies	28,658	175,300	109,800	175,300
Program Total	\$ 8,388,023	\$ 7,714,110	\$ 7,171,290	\$ 9,044,880

LEAKING UNDERGROUND STORAGE TANK REMEDIATION: This program ensures that leaking underground storage tanks are remediated as required for compliance with local, state, and federal laws.

Projected Revenue Sources				
Internal Service Fund: Self Insurance	\$ -0-	\$ 211,200	\$ 211,200	\$ 211,200
Character of Expenditures				
Services	\$ -0-	\$ 211,200	\$ 211,200	\$ 211,200

REVENUE: This program area administers the City Tax Code to generate revenue for financing city services. It educates businesses about the code, conducts regular tax audits of city businesses to ensure compliance with the tax code, and investigates possible code violations.

Projected Revenue Sources				
General Fund	\$ 2,022,454	\$ 1,981,560	\$ 1,924,760	\$ 1,897,280

Revenue (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Character of Expenditures				
Salaries and Benefits	\$ 1,966,216	\$ 1,906,220	\$ 1,862,590	\$ 1,816,410
Services	45,938	59,790	51,490	65,320
Supplies	10,300	15,550	10,680	15,550
Program Total	\$ 2,022,454	\$ 1,981,560	\$ 1,924,760	\$ 1,897,280

TREASURY: This program area manages the city's investments, operates cashier stations throughout the community, processes business tax returns, manages all city business licenses, investigates unlicensed businesses, and provides staff support to the City of Tucson Small Business Commission.

Projected Revenue Sources

General Fund	\$ 2,817,043	\$ 2,720,420	\$ 2,676,480	\$ 2,697,000
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Character of Expenditures

Salaries and Benefits	\$ 2,199,255	\$ 2,191,640	\$ 2,057,380	\$ 2,056,960
Services	392,447	302,180	440,060	413,440
Supplies	225,341	226,600	179,040	226,600
Program Total	\$ 2,817,043	\$ 2,720,420	\$ 2,676,480	\$ 2,697,000

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration				
Director	1.00	1.00	1.00	1.00
Deputy Director	1.00	1.00	1.00	1.00
Finance Manager ¹	1.00	1.00	1.00	2.00
Finance Specialist	1.00	1.00	-0-	-0-
Executive Assistant	1.00	1.00	1.00	1.00
Program Total	5.00	5.00	4.00	5.00
Accounting				
Finance Administrator	1.00	1.00	1.00	1.00
Finance Manager	2.00	2.00	2.00	2.00
Finance Analyst	2.00	2.00	2.00	2.00
Principal Accountant/Auditor	2.00	2.00	2.00	2.00
Senior Accountant/Auditor	7.00	6.00	6.00	6.00
Financial Services Supervisor	3.00	3.00	3.00	3.00
Account Clerk Supervisor	4.00	4.00	3.00	3.00
Administrative Assistant	3.00	3.00	3.00	3.00
Senior Account Clerk	10.00	10.00	10.00	10.00
Office Assistant	2.00	2.00	1.00	1.00
Program Total	36.00	35.00	33.00	33.00

¹A Finance Manager was transferred from the City Manager's Downtown Development program area to the Finance Department effective Fiscal Year 2011.

FINANCE

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
General Public Liability				
Risk Manager	1.00	1.00	1.00	1.00
Risk Management Supervisor	1.00	1.00	1.00	-0-
Risk Management Claims Adjuster	-0-	-0-	-0-	1.00
Administrative Assistant	2.00	2.00	2.00	2.00
Program Total	4.00	4.00	4.00	4.00
Revenue				
Finance Administrator	1.00	1.00	1.00	1.00
Finance Manager	1.00	1.00	1.00	1.00
Principal Accountant/Auditor	2.00	2.00	2.00	2.00
Senior Accountant/Auditor	8.00	8.00	8.00	8.00
Financial Services Supervisor	1.00	1.00	1.00	1.00
Revenue Investigation Supervisor	1.00	1.00	1.00	1.00
Revenue Investigator	9.00	9.00	8.00	8.00
Administrative Assistant	1.00	1.00	1.00	1.00
Senior Account Clerk	4.00	3.00	2.00	2.00
Program Total	28.00	27.00	25.00	25.00
Treasury				
Finance Administrator	1.00	1.00	1.00	1.00
Finance Manager	1.00	1.00	1.00	1.00
Finance Analyst	3.00	3.00	2.00	3.00
Senior Accountant/Auditor	-0-	-0-	-0-	-0-
Financial Services Supervisor	3.00	3.00	3.00	3.00
Office Supervisor	2.00	2.00	2.00	2.00
Revenue Investigator	4.00	4.00	4.00	4.00
Account Clerk Supervisor	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	-0-
Senior Account Clerk	9.00	9.00	9.00	9.00
Customer Service Representative	5.00	5.00	4.00	4.00
Senior Cashier	13.00	13.00	12.00	12.00
Customer Service Clerk	1.00	-0-	-0-	-0-
Office Assistant	1.00	-0-	-0-	-0-
Program Total	45.00	43.00	40.00	40.00
Department Total	118.00	114.00	106.00	107.00

GENERAL SERVICES

The General Services Department manages three major programs: Facilities, Communications, and Fleet. These programs directly support service delivery to the community by all other city departments. Under the leadership and support of the Director's Office, the department manages and provides services in planning, design, construction, repair, and demolition of buildings; planning, scheduling, and executing building maintenance and repair; managing the city's energy needs, supplies, and costs; installation, maintenance, and repair of critical public safety communications systems and equipment; coordination on behalf of the State of Arizona of all regional 911 systems, operations, and equipment; 911 call taking and fire-medical response dispatch for Tucson and surrounding jurisdictions; new vehicle specification and acquisition; supply, storage, and dispensing of all city fuel; managing city motor pools; and planning, scheduling, and performance of vehicle preventive maintenance and repair.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Administration	8.00	7.00	7.00	7.00
Communications	109.00	109.00	108.00	108.00
Facilities	116.00	105.00	105.00	105.00
Fleet Services	108.00	109.00	104.00	104.00
Department Total	341.00	330.00	324.00	324.00
 TOTAL BUDGET				
Operating	\$ 50,666,678	\$ 58,741,080	\$ 46,974,750	\$ 57,217,160
Capital	4,949,681	6,665,900	2,591,800	24,159,000
Department Total	\$ 55,616,359	\$ 65,406,980	\$ 49,566,550	\$ 81,376,160
 CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 21,255,601	\$ 21,510,400	\$ 19,807,900	\$ 21,368,000
Services	13,751,973	15,727,770	13,553,100	15,983,780
Supplies	15,523,254	19,521,070	13,361,450	18,065,710
Equipment	132,645	305,530	42,300	313,670
Debt Service	3,205	712,000	210,000	1,486,000
Grant Capacity	-0-	964,310	-0-	-0-
Operating Total	\$ 50,666,678	\$ 58,741,080	\$ 46,974,750	\$ 57,217,160
Capital Improvement Program	4,949,681	6,665,900	2,591,800	24,159,000
Department Total	\$ 55,616,359	\$ 65,406,980	\$ 49,566,550	\$ 81,376,160
 FUNDING SOURCES				
General Fund	\$ 10,039,560	\$ 9,169,680	\$ 8,400,430	\$ 8,831,400
Capital Improvement Fund	124,877	-0-	-0-	-0-
Internal Service Fund: Fleet Services	24,547,617	28,988,770	21,774,940	27,211,900
Internal Service Fund: General Services	15,868,408	19,632,630	16,733,250	20,100,060
Non-Federal Grants Fund	-0-	900,000	-0-	900,000
Other Federal Grants Fund	86,216	50,000	66,130	173,800
Operating Total	\$ 50,666,678	\$ 58,741,080	\$ 46,974,750	\$ 57,217,160
Capital Improvement Program	4,949,681	6,665,900	2,591,800	24,159,000
Department Total	\$ 55,616,359	\$ 65,406,980	\$ 49,566,550	\$ 81,376,160

OPERATING PROGRAMS

ADMINISTRATION: This program area provides overall leadership, management, budgeting, cost accounting, personnel management, environmental compliance, and safety support for the department.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 500,726	\$ -0-	\$ -0-	\$ -0-
Interdepartmental Charges	381,897	798,850	743,340	780,760
Program Total	\$ 882,623	\$ 798,850	\$ 743,340	\$ 780,760
Character of Expenditures				
Salaries and Benefits	\$ 843,278	\$ 729,980	\$ 708,490	\$ 733,200
Services	33,338	53,970	29,220	34,690
Supplies	6,007	14,900	5,630	12,870
Program Total	\$ 882,623	\$ 798,850	\$ 743,340	\$ 780,760

COMMUNICATIONS: This program area provides and maintains critical public safety and general services communications equipment; coordinates regional 911 systems and operations on behalf of the State of Arizona; and provides continuous 911 call taking and emergency fire-medical dispatching services for Tucson and surrounding jurisdictions.

Projected Revenue Sources				
General Fund	\$ 6,954,896	\$ 6,918,910	\$ 6,444,160	\$ 6,995,930
Interdepartmental Charges	2,126,515	2,660,760	1,941,240	2,567,210
State 911 Revenue	62,128	58,550	34,670	65,760
TriBand Intergovernmental Agreement Revenue	31,471	31,460	20,520	18,660
Program Total	\$ 9,175,010	\$ 9,669,680	\$ 8,440,590	\$ 9,647,560
Character of Expenditures				
Salaries and Benefits	\$ 6,777,612	\$ 6,810,070	\$ 6,199,200	\$ 6,841,590
Services	1,883,189	2,223,630	1,909,140	2,245,160
Supplies	506,441	540,950	332,250	505,810
Equipment	7,768	95,030	-0-	55,000
Program Total	\$ 9,175,010	\$ 9,669,680	\$ 8,440,590	\$ 9,647,560

FACILITIES: This program area ensures a healthy, functional, aesthetic, and sustainable building environment for all city employees and the public through development and oversight of long-term building plans and programs; detailed project scopes, cost estimates, design, construction documents; construction oversight for major new buildings; repairs, remodels, alteration and demolition projects; planning and scheduling ongoing and long-term facilities maintenance, repair, and custodial services; and planning and implementation for energy conservation and energy optimization efforts.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 2,490,339	\$ 2,153,550	\$ 1,901,080	\$ 1,751,050
General Fund: Restricted	-0-	7,210	-0-	-0-
Interdepartmental Charges	13,359,996	16,173,020	14,048,670	16,752,090
Solar America Cities Grant	86,216	50,000	66,130	173,800
Program Total	\$ 15,936,551	\$ 18,383,780	\$ 16,015,880	\$ 18,676,940
Character of Expenditures				
Salaries and Benefits	\$ 7,261,533	\$ 7,412,690	\$ 6,701,660	\$ 7,375,550
Services	7,494,407	8,359,640	7,717,990	8,128,720
Supplies	1,177,406	1,761,540	1,386,230	1,669,670
Equipment	-0-	93,830	-0-	17,000
Debt Service	3,205	712,000	210,000	1,486,000
Capacity	-0-	44,080	-0-	-0-
Program Total	\$ 15,936,551	\$ 18,383,780	\$ 16,015,880	\$ 18,676,940

FLEET SERVICES INTERNAL SERVICE FUND: This program area provides direct vehicle, fuel, and equipment support to all City operations. City vehicles and equipment are centrally specified and procured; preventive maintenance plans are scheduled and developed; vehicles maintained and repaired; vehicles and equipment disposed of; and all fuels purchased, stored, and dispensed.

Projected Revenue Sources				
Certificates of Participation	\$ 124,877	\$ -0-	\$ -0-	\$ -0-
Interdepartmental Charges	24,216,021	28,793,520	21,592,440	27,056,900
Sale of Biodiesel to University of Arizona	90,018	81,250	80,000	80,000
Sale of Fuel to Pima County	-0-	39,000	-0-	-0-
Vehicle Auction Revenue	241,578	75,000	102,500	75,000
Program Total	\$ 24,672,494	\$ 28,988,770	\$ 21,774,940	\$ 27,211,900
Character of Expenditures				
Salaries and Benefits	\$ 6,373,178	\$ 6,557,660	\$ 6,198,550	\$ 6,417,660
Services	4,341,039	5,090,530	3,896,750	4,775,210
Supplies	13,833,400	17,203,680	11,637,340	15,877,360
Equipment	124,877	116,670	42,300	141,670
Capacity	-0-	20,230	-0-	-0-
Program Total	\$ 24,672,494	\$ 28,988,770	\$ 21,774,940	\$ 27,211,900

GENERAL SERVICES

GRANTS: This program area provides capacity for grant funding allocated to the General Services Department in order to enhance operational objectives outlined by the Mayor and Council.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
Non-Federal Grants	\$ -0-	\$ 900,000	\$ -0-	\$ 900,000
Character of Expenditures				
Services	\$ -0-	\$ -0-	\$ -0-	\$ 800,000
Equipment	-0-	-0-	-0-	100,000
Grant Capacity	-0-	900,000	-0-	-0-
Program Total	\$ -0-	\$ 900,000	\$ -0-	\$ 900,000

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration				
Director	1.00	1.00	1.00	1.00
Deputy Director	1.00	1.00	1.00	1.00
Management Coordinator	2.00	2.00	2.00	2.00
Lead Management Analyst	1.00	1.00	1.00	1.00
Management Assistant	1.00	1.00	1.00	1.00
Staff Assistant	1.00	-0-	-0-	-0-
Executive Assistant	1.00	1.00	1.00	1.00
Program Total	8.00	7.00	7.00	7.00
Communications				
General Services Administrator	1.00	1.00	1.00	1.00
Communications Superintendent	2.00	2.00	2.00	2.00
Management Assistant	1.00	1.00	1.00	1.00
Planner Scheduler	1.00	1.00	1.00	1.00
Electronics Technician Supervisor	2.00	2.00	2.00	2.00
Information Technology Specialist	2.00	2.00	-0-	-0-
Public Safety Communications Supervisor	9.00	9.00	8.00	8.00
Electronics Technician	9.00	9.00	8.00	8.00
Public Safety Dispatcher	56.00	56.00	56.00	56.00
Water Service Locator	1.00	1.00	-0-	-0-
Administrative Assistant	1.00	1.00	1.00	1.00
Electronics Bench Technician	-0-	-0-	4.00	4.00
Secretary	1.00	1.00	1.00	1.00
Senior Account Clerk	1.00	1.00	1.00	1.00
Senior Storekeeper	1.00	1.00	1.00	1.00
Emergency 911 Operator	20.00	20.00	20.00	20.00
Customer Service Clerk	1.00	1.00	1.00	1.00
Program Total	109.00	109.00	108.00	108.00

GENERAL SERVICES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Facilities				
General Services Administrator	2.00	2.00	2.00	2.00
Facilities Management Superintendent	3.00	2.00	2.00	2.00
Management Coordinator	1.00	1.00	1.00	1.00
Energy Manager	1.00	1.00	1.00	1.00
Architect	4.00	3.00	3.00	3.00
Mechanical Engineer	1.00	1.00	1.00	1.00
Electrical Engineer	1.00	-0-	-0-	-0-
Management Assistant	1.00	1.00	1.00	1.00
Senior Engineering Associate	2.00	2.00	2.00	2.00
Staff Assistant	1.00	1.00	1.00	1.00
Facilities Management Supervisor	5.00	5.00	5.00	5.00
Planner Scheduler	1.00	1.00	1.00	1.00
Electrician	9.00	9.00	9.00	9.00
Electronics Technician	2.00	2.00	2.00	2.00
Facilities Project Coordinator	6.00	4.00	4.00	4.00
Fuel Station Mechanic	3.00	3.00	3.00	3.00
HVAC-R Mechanic	8.00	8.00	8.00	8.00
Carpenter	7.00	7.00	7.00	7.00
Custodial Services Supervisor	2.00	2.00	2.00	2.00
Locksmith	3.00	3.00	3.00	3.00
Physical Plant Operator	4.00	4.00	4.00	4.00
Plumber	6.00	6.00	6.00	6.00
Senior Engineering Associate	1.00	1.00	1.00	1.00
Painter	4.00	3.00	3.00	3.00
Roofer	2.00	2.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00	1.00
Building Maintenance Worker	6.00	6.00	6.00	6.00
Lead Custodian	3.00	3.00	3.00	3.00
Secretary	1.00	1.00	1.00	1.00
Senior Account Clerk	2.00	2.00	2.00	2.00
Custodian	20.00	15.00	15.00	15.00
Customer Service Clerk	2.00	2.00	2.00	2.00
Technological Intern	1.00	1.00	1.00	1.00
Program Total	116.00	105.00	105.00	105.00
Fleet Services				
General Services Administrator	1.00	1.00	1.00	1.00
Fleet Services Superintendent	2.00	2.00	2.00	2.00
Staff Assistant	1.00	1.00	1.00	1.00
Fleet Equipment Specialist	3.00	3.00	3.00	3.00
Certified Fleet Services Supervisor	-0-	-0-	1.00	1.00
Fleet Services Supervisor	7.00	7.00	6.00	6.00
Certified Lead Automotive Mechanic	-0-	-0-	1.00	1.00
Lead Automotive Mechanic	4.00	4.00	3.00	3.00
Certified Automotive Mechanic	-0-	-0-	4.00	6.00
Automotive Mechanic	17.00	17.00	13.00	11.00

GENERAL SERVICES

Fleet Services (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Senior Heavy Equipment Mechanic	25.00	25.00	25.00	25.00
Welder	2.00	2.00	2.00	2.00
Automotive Body Technician	1.00	1.00	1.00	1.00
Automotive Parts Specialist	9.00	9.00	9.00	9.00
Senior Storekeeper	-0-	1.00	2.00	2.00
Heavy Equipment Operator	1.00	1.00	1.00	1.00
Lead Fleet Services Technician	2.00	2.00	-0-	-0-
Administrative Assistant	1.00	1.00	1.00	1.00
Certified Fleet Control Specialist	-0-	-0-	2.00	2.00
Fleet Control Specialist	2.00	2.00	-0-	-0-
Secretary	1.00	1.00	1.00	1.00
Senior Account Clerk	4.00	4.00	4.00	4.00
Certified Lead Fleet Services Technician	-0-	-0-	1.00	1.00
Certified Senior Fleet Services Technician	-0-	-0-	11.00	12.00
Senior Fleet Services Technician	19.00	19.00	4.00	3.00
Customer Service Representative	2.00	2.00	1.00	1.00
Customer Service Clerk	1.00	1.00	1.00	1.00
Fleet Services Attendant	3.00	3.00	3.00	3.00
Program Total	<u>108.00</u>	<u>109.00</u>	<u>104.00</u>	<u>104.00</u>
Department Total	<u>341.00</u>	<u>330.00</u>	<u>324.00</u>	<u>324.00</u>

HOUSING and COMMUNITY DEVELOPMENT

Acting as the city's housing authority, the department of Housing and Community Development ensures safe and sanitary housing for subsidized rental clients and low-income clients housed in city-owned units; develops and rehabilitates affordable housing; and enforces property and housing codes. The department also supports neighborhood associations, develops long-range community planning, oversees funding contracts with human services agencies, administers the Back to Basics capital program, and works with other departments and community stakeholders to preserve and document historic and archaeological resources.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Administration	14.75	15.75	14.00	13.00
Asset Management	0.50	0.50	0.50	0.50
Code Enforcement	36.00	36.00	34.00	34.00
Community Development	16.00	17.00	18.00	15.00
Comprehensive Planning	-0-	6.00	3.00	-0-
Contracts	9.75	6.75	7.00	9.00
Historic Preservation and Downtown Development	3.00	2.00	2.00	4.00
HOPE VI and Depot Plaza/Martin Luther King Revitalization	2.00	1.00	1.00	1.00
Neighborhood Planning and Support	5.00	6.00	6.00	6.00
Planning and Community Development Administration	6.00	9.00	7.00	8.00
Public Housing Program	64.75	66.75	66.75	66.75
Section 8/Housing Choice Voucher Program	37.00	37.00	41.00	41.00
Tenant Services	4.00	4.00	4.00	4.00
Department Total	198.75	207.75	204.25	202.25
TOTAL BUDGET				
Operating	\$ 68,440,606	\$ 88,237,380	\$ 87,142,660	\$ 80,325,960
Capital	6,512,472	6,367,700	3,040,390	8,115,800
Department Total	\$ 74,953,078	\$ 94,605,080	\$ 90,183,050	\$ 88,441,760
CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 12,378,088	\$ 13,044,220	\$ 12,915,260	\$ 12,865,730
Services	55,164,624	42,004,970	44,277,770	65,963,920
Supplies	897,894	943,890	932,760	1,496,310
Grant/Budget Capacity	-0-	32,244,300	29,016,870	-0-
Operating Total	\$ 68,440,606	\$ 88,237,380	\$ 87,142,660	\$ 80,325,960
Capital Improvement Program	6,512,472	6,367,700	3,040,390	8,115,800
Department Total	\$ 74,953,078	\$ 94,605,080	\$ 90,183,050	\$ 88,441,760

HOUSING and COMMUNITY DEVELOPMENT

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
FUNDING SOURCES				
General Fund	\$ 9,316,788	\$ 9,141,430	\$ 8,086,720	\$ 6,981,770
HOME Investment Partnerships	6,129,025	7,689,100	7,689,100	5,307,980
Human and Community Development Fund	5,381,041	9,471,200	9,471,200	9,664,720
Miscellaneous Housing Grant Fund	4,448,442	12,798,440	12,758,440	6,925,450
Non-Federal Grants	-0-	832,100	832,090	2,754,090
Other Federal Grants	265,727	1,386,040	1,386,040	170,540
Public Housing (AMP) Funds	11,008,377	15,384,420	15,384,420	12,949,330
Public Housing Section 8 Fund	31,891,206	31,534,650	31,534,650	35,572,080
Operating Total	\$ 68,440,606	\$ 88,237,380	\$ 87,142,660	\$ 80,325,960
Capital Improvement Program	6,512,472	6,367,700	3,040,390	8,115,800
Department Total	\$ 74,953,078	\$ 94,605,080	\$ 90,183,050	\$ 88,441,760

For FY 2010, the department of Urban Planning and Design (UPD) was eliminated with staff and funding split between Housing and Community Development (HCD), and Planning and Development Services. Also incorporated into HCD was the department of Neighborhood Resources. The FY 2009 Actuals shown include HCD and Neighborhood Resources staffing and funding, but not those from UPD. The FY 2009 actual staffing and funding for UPD are shown in its separate department pages.

OPERATING PROGRAMS

ADMINISTRATION: This program area assists in the efficient and effective delivery of services by providing overall program, financial, personnel, and information technology management, as well as grant identification and execution to maximize the department's resources.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 175,312	\$ 807,610	\$ 851,440	\$ 584,730
General Fund: Earned Revenue	-0-	-0-	123,820	-0-
Block Grant Fund	379,305	635,290	635,290	413,940
Central Office Cost Center	216,259	100,000	100,000	100,050
HOME Grants	21,676	24,200	24,200	26,200
HOPE VI – Martin Luther King Revitalization	15,985	48,490	148,490	24,170
Housing Choice Voucher (Section 8) Fund	240,185	242,310	242,310	231,210
Miscellaneous Housing Federal Grants	3,897	4,000	4,000	4,000
Miscellaneous Non-Federal Housing Grants	-0-	-0-	30,370	-0-
Program Total	\$ 1,052,619	\$ 1,861,900	\$ 2,159,920	\$ 1,384,300

HOUSING and COMMUNITY DEVELOPMENT

Administration (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Character of Expenditures				
Salaries and Benefits	\$ 956,484	\$ 1,334,420	\$ 1,412,320	\$ 1,145,050
Services	77,708	61,310	134,570	197,010
Supplies	18,427	62,440	85,480	42,240
Grant Capacity	-0-	403,730	527,550	-0-
Program Total	\$ 1,052,619	\$ 1,861,900	\$ 2,159,920	\$ 1,384,300

ASSET MANAGEMENT: This program area manages the department's non-public housing assets, including the El Portal housing, which includes 267 affordable rental units, and the Community Resource Center, which houses the department's administrative offices.

Projected Revenue Sources				
General Fund	\$ 618,893	\$ 1,123,550	\$ 446,870	\$ -0-
Block Grant Fund	-0-	5,270	5,270	840
Central Office Cost Center	7,849	-0-	-0-	762,540
Program Total	\$ 626,742	\$ 1,128,820	\$ 452,140	\$ 763,380

Character of Expenditures				
Salaries and Benefits	\$ 121,481	\$ 94,970	\$ 83,300	\$ 105,780
Services	501,681	909,280	244,270	648,620
Supplies	3,580	10,380	10,380	8,980
Grant Capacity	-0-	114,190	114,190	-0-
Program Total	\$ 626,742	\$ 1,128,820	\$ 452,140	\$ 763,380

CODE ENFORCEMENT: This program area provides education and enforcement of city codes relating to property maintenance and minimum housing standards as directed through the Neighborhood Preservation Ordinance, the Sign Code, portions of the Land Use Code, and the Peddler ordinance. The division also administers the Vacant and Neglected Structures program and works with other departments to educate the public about resolving code violations.

Projected Revenue Sources				
General Fund	\$ 4,031,894	\$ 2,919,350	\$ 2,858,810	\$ 2,710,800
General Fund: Restricted Fund Balance	7,848	-0-	-0-	-0-
Program Total	\$ 4,039,742	\$ 2,919,350	\$ 2,858,810	\$ 2,710,800

Character of Expenditures				
Salaries and Benefits	\$ 2,927,411	\$ 2,280,480	\$ 2,218,850	\$ 2,181,560
Services	979,452	475,830	497,460	380,650
Supplies	132,879	163,040	142,500	148,590
Program Total	\$ 4,039,742	\$ 2,919,350	\$ 2,858,810	\$ 2,710,800

HOUSING and COMMUNITY DEVELOPMENT

COMMUNITY DEVELOPMENT: This program area oversees initiatives that assist low-income homeowners to repair their homes. Each year approximately 200 families are provided assistance; the community at-large benefits from this reinvestment in neighborhoods.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 266,683	\$ 406,350	\$ 482,510	\$ 432,460
General Fund: Earned Revenue	106,800	175,180	175,180	103,500
General Fund: Housing Trust Fund	38,702	350,000	350,000	-0-
Block Grant Fund	1,474,781	3,852,670	3,852,670	2,128,660
HOME Grants	5,823,265	7,377,140	7,377,140	5,096,220
Lead Hazard Control Grant	1,089,460	1,922,560	1,922,560	1,061,960
Miscellaneous Federal Grants	129,787	1,136,040	1,136,040	170,540
Miscellaneous Housing Federal Grants	-0-	-0-	34,680	-0-
Miscellaneous Non-Federal Grants	-0-	700,000	327,960	-0-
Program Total	\$ 8,929,478	\$ 15,919,940	\$ 15,658,740	\$ 8,993,340
Character of Expenditures				
Salaries and Benefits	\$ 1,347,895	\$ 1,255,250	\$ 1,346,890	\$ 1,088,690
Services	7,561,605	93,510	116,380	7,869,200
Supplies	16,217	24,380	20,710	35,450
Grant Capacity	3,761	14,546,800	14,174,760	-0-
Program Total	\$ 8,929,478	\$ 15,919,940	\$ 15,658,740	\$ 8,993,340

COMPREHENSIVE PLANNING: This program area provides policy and implementation support for the long-term planning issues in the community, including the General Plan, neighborhood planning, regional growth and planning, affordable housing initiatives, infill development, and multi-disciplinary initiatives, such as the integration of land use and transportation policy.

Projected Revenue Sources				
General Fund	\$ -0-	\$ 1,029,340	\$ 662,630	\$ -0-
Character of Expenditures				
Salaries and Benefits	\$ -0-	\$ 605,720	\$ 375,150	\$ -0-
Services	-0-	333,020	169,020	-0-
Supplies	-0-	37,030	118,460	-0-
Budget Capacity	-0-	53,570	-0-	-0-
Program Total	\$ -0-	\$ 1,029,340	\$ 662,630	\$ -0-

Comprehensive Planning was consolidated with other program areas within the department.

HOUSING and COMMUNITY DEVELOPMENT

CONTRACTS: This program area oversees contract awards and monitoring of agencies receiving funding, reporting outcomes and financial data to the funding sources, and reporting to the Mayor and Council and the public on the impact of funded programs.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 3,160,354	\$ 292,720	\$ 285,540	\$ 1,874,230
General Fund: Housing Trust Fund	66,682	-0-	-0-	35,000
Block Grant Fund	3,365,801	4,590,500	4,590,500	6,741,390
HOME Grants	30,398	-0-	-0-	-0-
Miscellaneous Housing Federal Grants	2,508,768	6,702,830	6,636,150	4,884,350
Miscellaneous Non-Federal Grants	57,790	-0-	334,660	2,599,630
Program Total	\$ 9,189,793	\$ 11,586,050	\$ 11,846,850	\$ 16,134,600
Character of Expenditures				
Salaries and Benefits	\$ 702,556	\$ 474,870	\$ 591,150	\$ 669,740
Services	8,486,378	27,470	2,925,360	15,437,440
Supplies	859	-0-	10,840	27,420
Grant Capacity	-0-	11,083,710	8,319,500	-0-
Program Total	\$ 9,189,793	\$ 11,586,050	\$ 11,846,850	\$ 16,134,600

HISTORIC PRESERVATION and DOWNTOWN DEVELOPMENT: This program area documents and preserves significant archaeological sites and historic structures that are impacted by city construction projects. With the Tucson-Pima County Historical Commission, program staff review demolition requests and proposed alterations to historic buildings, and assist neighborhoods with National Register of Historic Places' nominations.

Projected Revenue Sources				
General Fund	\$ -0-	\$ 502,800	\$ 505,040	\$ 395,250
Block Grant Fund	-0-	-0-	-0-	70,580
HOME Grants	-0-	-0-	-0-	39,670
Lead Hazard Control Program Grant	-0-	-0-	-0-	3,770
Miscellaneous Non-Federal Grant	-0-	-0-	7,000	-0-
Program Total	\$ -0-	\$ 502,800	\$ 512,040	\$ 509,270
Character of Expenditures				
Salaries and Benefits	\$ -0-	\$ 297,950	\$ 289,890	\$ 364,700
Services	-0-	168,590	130,610	138,570
Supplies	-0-	14,830	91,540	6,000
Budget Capacity	-0-	21,430	-0-	-0-
Program Total	\$ -0-	\$ 502,800	\$ 512,040	\$ 509,270

HOUSING and COMMUNITY DEVELOPMENT

HOPE VI AND DEPOT PLAZA/MARTIN LUTHER KING REVITALIZATION: HOPE VI is a federally-funded program that redevelops facilities to improve the living conditions for public housing residents. The Depot Plaza/Martin Luther King Revitalization program is constructing a new 68 unit Martin Luther King building for elderly and disabled residents downtown and has constructed 28 units of elderly and disabled residents housing on Silverbell Road. Public-private partnerships were established to build additional housing both at the Silverbell location and downtown.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund: Earned Revenue	\$ -0-	\$ 857,810	\$ 863,470	\$ -0-
Block Grant Fund	-0-	14,500	14,500	-0-
Central Office Cost Center	26,397	-0-	-0-	618,210
HOPE VI – Martin Luther King Revitalization	171,864	3,427,490	3,287,490	440,370
Program Total	\$ 198,261	\$ 4,299,800	\$ 4,165,460	\$ 1,058,580
Character of Expenditures				
Salaries and Benefits	\$ 82,208	\$ 57,030	\$ 57,240	\$ -0-
Services	114,923	3,289,680	3,295,130	826,580
Supplies	1,130	4,840	4,840	232,000
Grant Capacity	-0-	948,250	808,250	-0-
Program Total	\$ 198,261	\$ 4,299,800	\$ 4,165,460	\$ 1,058,580

NEIGHBORHOOD PLANNING and SUPPORT: This program area provides policy and implementation support for the long-term planning issues in the community, including the General Plan, neighborhood planning, regional growth and planning, affordable housing initiatives, and infill development as well as mailing assistance for neighborhood associations, guidance in association formation, meeting space assistance and clean-up reservations. This is the consolidation of the former Comprehensive Planning and the former Neighborhood Support sections.

Projected Revenue Sources				
General Fund	\$ 570,201	\$ 479,900	\$ 331,310	\$ 602,130
Character of Expenditures				
Salaries and Benefits	\$ 251,988	\$ 234,900	\$ 187,570	\$ 465,800
Services	8,388	4,870	84,510	11,160
Supplies	309,825	240,130	59,230	125,170
Program Total	\$ 570,201	\$ 479,900	\$ 331,310	\$ 602,130

HOUSING and COMMUNITY DEVELOPMENT

PLANNING and COMMUNITY DEVELOPMENT ADMINISTRATION: This program area administers and provides financial support to the Community Development, Contracts, Historic Preservation and Downtown Development, and Neighborhood Planning and Support program areas.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 16,805	\$ 193,320	\$ 146,600	\$ 240,170
General Fund: Earned Revenue	-0-	3,500	3,500	3,500
Block Grant Fund	141,154	372,970	372,970	309,310
HOME Grants	253,632	287,760	287,760	145,890
HOPE VI – Martin Luther King Revitalization	6	-0-	-0-	-0-
Lead Hazard Control Program Grant	-0-	30,550	30,550	2,960
Miscellaneous Housing Federal Grants	-0-	-0-	-0-	2,970
Miscellaneous Non-Federal Grants	-0-	-0-	-0-	22,360
Program Total	\$ 411,597	\$ 888,100	\$ 841,380	\$ 727,160
Character of Expenditures				
Salaries and Benefits	\$ 285,425	\$ 627,140	\$ 571,410	\$ 534,650
Services	99,263	149,310	156,360	140,550
Supplies	26,909	27,980	29,940	51,960
Grant Capacity	-0-	83,670	83,670	-0-
Program Total	\$ 411,597	\$ 888,100	\$ 841,380	\$ 727,160

PUBLIC HOUSING PROGRAM: This program area maintains a permanent stock of affordable housing. The department owns and operates 1,505 units of public housing that provide housing for the elderly and disabled persons, and for families. Three apartment complexes provide housing for the elderly and disabled persons: Tucson House, Craycroft Towers, and Lander Garden Apartments. Family housing is scattered over 500 sites, from single-family homes to medium-sized apartment complexes.

Projected Revenue Sources				
General Fund	\$ 82,918	\$ -0-	\$ -0-	\$ -0-
Central Office Cost Center	1,851,870	2,819,960	2,819,960	3,241,820
Central Office Cost Center: General Fund Contribution	173,601	-0-	-0-	-0-
Housing Choice Voucher (Section 8) Fund	15,236	50,000	50,000	24,610
Miscellaneous Federal Grants	78,150	250,000	250,000	-0-
Public Housing Asset Management Program Funds	8,712,845	12,241,380	12,241,380	8,079,220
Program Total	\$ 10,914,620	\$ 15,361,340	\$ 15,361,340	\$ 11,345,650
Character of Expenditures				
Salaries and Benefits	\$ 3,484,533	\$ 3,454,530	\$ 3,454,530	\$ 3,629,340
Services	7,151,427	7,159,570	7,159,570	7,081,280
Supplies	278,660	126,290	126,290	635,030
Grant Capacity	-0-	4,620,950	4,620,950	-0-
Program Total	\$ 10,914,620	\$ 15,361,340	\$ 15,361,340	\$ 11,345,650

HOUSING and COMMUNITY DEVELOPMENT

SECTION 8/HOUSING CHOICE VOUCHER PROGRAM (HCV): This program area provides rental assistance to eligible low-income individuals and families ensuring that they live in safe, sanitary, and affordable housing. The HCV program currently provides rental assistance to approximately 4,700 households and 25,000 individuals in the greater Pima County area. During the past year, the program distributed over \$25 million of federal housing assistance to more than 1,800 participating property owners.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 89	\$ -0-	\$ -0-	\$ -0-
Central Office Cost Center Fund	69,000	69,000	69,000	69,000
Housing Choice Voucher (Section 8) Fund	31,518,200	31,191,910	31,191,910	35,172,930
Miscellaneous Federal Housing Funds	486,353	354,520	386,520	432,900
Miscellaneous Non-Federal Funds	-0-	132,100	132,100	132,100
Program Total	\$ 32,073,642	\$ 31,747,530	\$ 31,779,530	\$ 35,806,930
Character of Expenditures				
Salaries and Benefits	\$ 1,973,426	\$ 2,195,790	\$ 2,195,790	\$ 2,469,660
Services	29,988,509	29,260,060	29,292,060	33,158,400
Supplies	100,192	231,680	231,680	178,870
Grant Capacity	11,515	60,000	60,000	-0-
Program Total	\$ 32,073,642	\$ 31,747,530	\$ 31,779,530	\$ 35,806,930

TENANT SERVICES: This program uses federal grants to help public housing tenants achieve greater financial independence. The Family Self-Sufficiency program combines housing assistance with counseling and education over a five-year period to help families reach economic independence. The Resident Opportunities for Self-Sufficiency program provides services to the elderly and families.

Projected Revenue Sources				
General Fund	\$ 6	\$ -0-	\$ -0-	\$ -0-
Block Grant Fund	20,000	-0-	-0-	-0-
Central Office Cost Center	124,157	154,080	154,080	78,490
Housing Choice Voucher (Section 8) Fund	117,585	50,430	50,430	143,330
Miscellaneous Housing Federal Grants	172,163	308,000	308,000	68,000
Program Total	\$ 433,911	\$ 512,510	\$ 512,510	\$ 289,820
Character of Expenditures				
Salaries and Benefits	\$ 244,681	\$ 131,170	\$ 131,170	\$ 210,760
Services	180,014	72,470	72,470	74,460
Supplies	9,216	870	870	4,600
Grant Capacity	-0-	308,000	308,000	-0-
Program Total	\$ 433,911	\$ 512,510	\$ 512,510	\$ 289,820

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration				
Director	1.00	1.00	1.00	1.00
Deputy Director	2.00	2.00	2.00	2.00
Community Services Administrator	1.00	1.00	1.00	1.00
Community Services Manager	1.00	1.00	1.00	-0-
Staff Assistant	3.00	3.00	3.00	4.00
Community Services Project Coordinator	1.00	1.00	1.00	-0-
Systems Analyst	2.00	2.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Office Supervisor	-0-	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Customer Service Representative	1.00	1.00	1.00	1.00
Office Assistant	0.75	0.75	-0-	-0-
Program Total	14.75	15.75	14.00	13.00
Asset Management				
Custodian	0.50	0.50	0.50	0.50
Program Total	0.50	0.50	0.50	0.50
Code Enforcement				
Neighborhood Resources Administrator	1.00	1.00	1.00	1.00
Inspection Supervisor	2.00	2.00	2.00	2.00
Management Assistant	1.00	1.00	1.00	1.00
Staff Assistant	1.00	1.00	1.00	1.00
Environmental Services Supervisor	1.00	1.00	1.00	1.00
Code Inspector	20.00	20.00	20.00	20.00
Environmental Services Equipment Operator	4.00	4.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00	1.00
Customer Service Representative	5.00	5.00	5.00	5.00
Program Total	36.00	36.00	34.00	34.00
Community Development				
Community Services Manager	1.00	1.00	1.00	2.00
Community Services Project Supervisor	5.00	4.00	4.00	3.00
Rehabilitation Inspector/Estimator Supervisor	1.00	1.00	1.00	1.00
Community Services Project Coordinator	2.00	2.00	2.00	1.00
Residential Rehabilitation Project Coordinator	6.00	8.00	8.00	6.00
Facilities Project Coordinator	-0-	-0-	1.00	1.00
Rehabilitation Inspector/Estimator Supervisor	1.00	1.00	1.00	1.00
Program Total	16.00	17.00	18.00	15.00

HOUSING and COMMUNITY DEVELOPMENT

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Comprehensive Planning				
Planning Administrator	-0-	1.00	1.00	-0-
Principal Planner	-0-	2.00	1.00	-0-
Community Services Project Coordinator	-0-	1.00	1.00	-0-
Lead Planner	-0-	1.00	-0-	-0-
Planner	-0-	1.00	-0-	-0-
Program Total	-0-	6.00	3.00	-0-
Contracts				
Community Services Manager	1.00	-0-	-0-	-0-
Principal Planner	-0-	-0-	-0-	1.00
Community Services Project Coordinator	5.75	5.75	6.00	7.00
Rehabilitation Inspector/Estimator	1.00	1.00	1.00	-0-
Administrative Assistant	1.00	-0-	-0-	1.00
Customer Service Clerk	1.00	-0-	-0-	-0-
Program Total	9.75	6.75	7.00	9.00
Historic Preservation and Downtown Development				
Chief Architect	1.00	-0-	-0-	-0-
Historic Preservation Planner	-0-	1.00	1.00	1.00
Community Services Project Supervisor	1.00	-0-	1.00	1.00
Lead Planner	-0-	1.00	-0-	1.00
Community Services Project Coordinator	-0-	-0-	-0-	1.00
Facilities Project Coordinator	1.00	-0-	-0-	-0-
Program Total	3.00	2.00	2.00	4.00
HOPE VI and Depot Plaza/Martin Luther King Revitalization				
Community Services Project Supervisor	1.00	1.00	1.00	1.00
Community Services Project Coordinator	1.00	-0-	-0-	-0-
Program Total	2.00	1.00	1.00	1.00
Neighborhood Planning and Support				
Principal Planner	-0-	-0-	1.00	1.00
Lead Planner	-0-	1.00	1.00	1.00
Community Services Project Coordinator	1.00	2.00	2.00	2.00
Management Analyst	-0-	-0-	1.00	1.00
Housing Assistance/Outreach Coordinator	1.00	1.00	1.00	1.00
Secretary	2.00	2.00	-0-	-0-
Customer Service Representative	1.00	-0-	-0-	-0-
Program Total	5.00	6.00	6.00	6.00

HOUSING and COMMUNITY DEVELOPMENT

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Planning and Community Development Administration				
Community Services Administrator	1.00	1.00	-0-	1.00
Community Services Manager	-0-	1.00	-0-	-0-
Principal Accountant/Auditor	1.00	1.00	1.00	1.00
Staff Assistant	1.00	-0-	-0-	-0-
Senior Accountant/Auditor	2.00	3.00	3.00	3.00
Office Supervisor	1.00	1.00	1.00	1.00
Administrative Assistant	-0-	1.00	1.00	1.00
Customer Service Clerk	-0-	1.00	1.00	1.00
Program Total	<u>6.00</u>	<u>9.00</u>	<u>7.00</u>	<u>8.00</u>
Public Housing Program				
Community Services Administrator	1.00	1.00	1.00	1.00
Community Services Manager	1.00	1.00	1.00	1.00
Principal Accountant/Auditor	1.00	1.00	1.00	1.00
Staff Assistant	1.00	1.00	1.00	1.00
Community Services Project Coordinator	8.00	9.00	9.00	9.00
Senior Accountant/Auditor	2.00	2.00	2.00	2.00
Housing Field Operations Supervisor	2.00	2.00	2.00	2.00
Locksmith	1.75	1.75	1.75	1.75
Lead Housing Technician	16.00	17.00	17.00	17.00
Physical Plant Operator	2.00	2.00	2.00	2.00
Accountant	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Housing Services Agent	10.00	10.00	10.00	10.00
Housing Technician	6.00	5.00	5.00	5.00
Customer Service Representative	3.00	3.00	3.00	3.00
Secretary	1.00	1.00	1.00	1.00
Senior Account Clerk	1.00	1.00	1.00	1.00
Senior Storekeeper	1.00	1.00	1.00	1.00
Custodian	2.00	2.00	2.00	2.00
Customer Service Clerk	1.00	2.00	2.00	2.00
Office Assistant	2.00	2.00	2.00	2.00
Program Total	<u>64.75</u>	<u>66.75</u>	<u>66.75</u>	<u>66.75</u>
Section 8/Housing Choice Voucher Program				
Community Services Administrator	1.00	1.00	1.00	1.00
Community Services Manager	1.00	1.00	1.00	1.00
Community Services Project Supervisor	1.00	1.00	1.00	1.00
Housing Quality Standards Supervisor	1.00	1.00	1.00	1.00
Management Assistant	1.00	1.00	1.00	1.00
Principal Accountant/Auditor	1.00	1.00	1.00	1.00
Senior Accountant/Auditor	1.00	2.00	2.00	2.00
Housing Assistance Supervisor	3.00	3.00	3.00	3.00
Housing Quality Standards Inspector	5.00	5.00	5.00	5.00
Administrative Assistant	3.00	2.00	3.00	3.00

HOUSING and COMMUNITY DEVELOPMENT

Section 8/Housing Choice Voucher Program (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Housing Services Agent	13.00	13.00	15.00	15.00
Customer Service Representative	1.00	1.00	2.00	2.00
Customer Service Clerk	3.00	3.00	3.00	3.00
Office Assistant	2.00	2.00	2.00	2.00
Program Total	<u>37.00</u>	<u>37.00</u>	<u>41.00</u>	<u>41.00</u>
Tenant Services				
Community Services Project Supervisor	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Housing Services Agent	2.00	2.00	2.00	2.00
Program Total	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
Department Total	<u>198.75</u>	<u>207.75</u>	<u>204.25</u>	<u>202.25</u>

HUMAN RESOURCES

The Human Resources Department is the centralized personnel source for the City of Tucson, serving all city departments and offices through recruiting, training, and retaining a highly qualified and diverse workforce.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Administration and Employee Relations	9.00	7.00	4.00	4.00
Central Safety Services	-0-	3.00	3.00	4.00
Education, Training, and Development	3.00	2.00	2.00	2.00
Employee Benefits	2.00	2.00	3.00	3.00
Service Teams and Employee Records	13.00	13.00	13.00	13.00
Wellness Program	-0-	1.00	1.00	-0-
Workers' Compensation Insurance	7.00	3.00	3.00	3.00
Department Total	34.00	31.00	29.00	29.00
TOTAL BUDGET				
Operating	\$ 4,430,417	\$ 10,818,600	\$ 10,059,670	\$ 9,851,390
CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 2,475,891	\$ 2,337,470	\$ 2,135,700	\$ 2,162,930
Services	1,872,814	8,324,230	7,818,470	7,549,450
Supplies	81,712	138,900	80,500	124,010
Equipment	-0-	18,000	25,000	15,000
Department Total	\$ 4,430,417	\$ 10,818,600	\$ 10,059,670	\$ 9,851,390
FUNDING SOURCES				
General Fund	\$ 2,519,911	\$ 2,430,620	\$ 2,037,810	\$ 2,031,440
Self Insurance Internal Service Fund	1,910,506	8,387,980	8,021,860	7,819,950
Department Total	\$ 4,430,417	\$ 10,818,600	\$ 10,059,670	\$ 9,851,390

OPERATING PROGRAMS

ADMINISTRATION and EMPLOYEE RELATIONS: This program area provides citywide administrative support, including the administration of Civil Service and grievance processing to provide employees their administrative or contractual rights. Human Resources Administration oversees the following programs and personnel funded from the Risk Management Fund: Central Safety Services, Workers' Compensation, and Unemployment Insurance. Pension Services, which is funded by the Tucson Supplemental Retirement System Pension Fund, is also overseen by Human Resources Administration.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 932,509	\$ 797,520	\$ 686,400	\$ 522,130
Character of Expenditures				
Salaries and Benefits	\$ 821,072	\$ 600,120	\$ 554,000	\$ 346,120
Services	88,246	169,900	113,400	105,770
Supplies	23,191	27,500	19,000	70,240
Program Total	\$ 932,509	\$ 797,520	\$ 686,400	\$ 522,130

HUMAN RESOURCES

CENTRAL SAFETY SERVICES: This program area educates city employees on the practices and procedures necessary to work in a safe and healthful environment. It provides training, monitoring, and the review and updating of work practices. It also develops, implements, and coordinates health and wellness programming for employees.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
Interdepartmental Charges	\$ -0-	\$ 548,180	\$ 544,700	\$ 655,840
Character of Expenditures				
Salaries and Benefits	\$ -0-	\$ 219,050	\$ 218,420	\$ 317,480
Services	-0-	263,780	272,530	278,090
Supplies	-0-	47,350	28,750	45,270
Equipment	-0-	18,000	25,000	15,000
Program Total	\$ -0-	\$ 548,180	\$ 544,700	\$ 655,840

For FY 2009, Central Safety Services was accounted for within the Workers' Compensation Insurance program area.

EDUCATION, TRAINING, and DEVELOPMENT: This program area provides training and education to employees in both classroom and technology-based learning environments. Training is based upon learner needs, challenges, and organizational goals to enhance employees' on-the-job performance.

Projected Revenue Sources				
General Fund	\$ 456,670	\$ 439,210	\$ 287,190	\$ 356,570
Character of Expenditures				
Salaries and Benefits	\$ 200,148	\$ 175,510	\$ 150,490	\$ 174,390
Services	239,406	234,900	134,700	182,180
Supplies	17,116	28,800	2,000	-0-
Program Total	\$ 456,670	\$ 439,210	\$ 287,190	\$ 356,570

EMPLOYEE BENEFITS: This program area provides employees and retirees with information and administers the health benefit, dental benefit, disability benefit, life insurance, and voluntary insurance programs.

Projected Revenue Sources				
General Fund	\$ 249,496	\$ 277,080	\$ 267,720	\$ 257,860
Character of Expenditures				
Salaries and Benefits	\$ 155,378	\$ 169,920	\$ 160,560	\$ 209,340
Services	80,752	101,160	101,160	42,520
Supplies	13,366	6,000	6,000	6,000
Program Total	\$ 249,496	\$ 277,080	\$ 267,720	\$ 257,860

SERVICE TEAMS and EMPLOYEE RECORDS: This program area is responsible for employee recruitment and testing, human resource services to departments, policy implementation, and maintenance of employee records.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 881,236	\$ 916,810	\$ 796,500	\$ 894,880
Character of Expenditures				
Salaries and Benefits	\$ 843,590	\$ 843,110	\$ 731,600	\$ 884,580
Services	36,289	52,200	46,900	10,300
Supplies	1,357	21,500	18,000	-0-
Program Total	\$ 881,236	\$ 916,810	\$ 796,500	\$ 894,880

SHORT-TERM DISABILITY: This program area manages, reviews, and monitors short-term disability claims (also referred to as weekly indemnity) according to policies, statutes, and best practices.

Projected Revenue Sources				
Interdepartmental Charges	\$ 565,581	\$ 750,000	\$ 450,000	\$ 50,000
Character of Expenditures				
Services	\$ 565,581	\$ 750,000	\$ 450,000	\$ 50,000

UNEMPLOYMENT INSURANCE: This program area manages, reviews, and monitors unemployment claims according to policies, statutes, and best practices.

Projected Revenue Sources				
Interdepartmental Charges	\$ 218,161	\$ 387,200	\$ 327,700	\$ 560,000
Character of Expenditures				
Services	\$ 218,161	\$ 387,200	\$ 327,700	\$ 560,000

WELLNESS PROGRAM: This program area develops, implements, and coordinates health and wellness programming for city employees.

Projected Revenue Sources				
Interdepartmental Charges	\$ -0-	\$ 83,030	\$ 78,640	\$ -0-
Character of Expenditures				
Salaries and Benefits	\$ -0-	\$ 73,800	\$ 72,910	\$ -0-
Services	-0-	3,430	1,930	-0-
Supplies	-0-	5,800	3,800	-0-
Program Total	\$ -0-	\$ 83,030	\$ 78,640	\$ -0-

For FY 2009, this program area was accounted for within the Workers' Compensation Insurance program area. For the FY 2011 budget, this program area was consolidated with the Central Safety Services program area.

HUMAN RESOURCES

WORKERS' COMPENSATION INSURANCE: This program area manages, reviews, and monitors workers' compensation claims according to policies, statutes, and best practices.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
Interdepartmental Charges	\$ 1,126,764	\$ 6,619,570	\$ 6,620,820	\$ 6,554,110
Character of Expenditures				
Salaries and Benefits	\$ 455,703	\$ 255,960	\$ 247,720	\$ 231,020
Services	644,379	6,361,660	6,370,150	6,320,590
Supplies	26,682	1,950	2,950	2,500
Program Total	\$ 1,126,764	\$ 6,619,570	\$ 6,620,820	\$ 6,554,110

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration and Employee Relations				
Director	1.00	1.00	1.00	1.00
Deputy Director	1.00	1.00	-0-	-0-
Human Resources Administrator	1.00	1.00	1.00	1.00
Employee Relations Specialist	1.00	1.00	1.00	1.00
Lead Human Resources Analyst	1.00	-0-	-0-	-0-
Executive Assistant	1.00	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	-0-	-0-
Customer Service Representative	1.00	-0-	-0-	-0-
Program Total	9.00	7.00	4.00	4.00
Central Safety Services				
Human Resources Manager	-0-	-0-	1.00	1.00
Risk Management Supervisor	-0-	1.00	-0-	-0-
Risk Management Specialist	-0-	2.00	2.00	3.00
Program Total	-0-	3.00	3.00	4.00
Education, Training, and Development				
Human Resources Administrator	1.00	-0-	-0-	-0-
Lead Human Resources Analyst	2.00	1.00	2.00	2.00
Human Resources Technician	-0-	1.00	-0-	-0-
Program Total	3.00	2.00	2.00	2.00
Employee Benefits				
Benefits Analyst	1.00	1.00	1.00	1.00
Administrative Assistant	-0-	-0-	1.00	1.00
Insurance Clerk	1.00	1.00	1.00	1.00
Program Total	2.00	2.00	3.00	3.00

HUMAN RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Service Teams and Employee Records				
Human Resources Manager	2.00	2.00	-0-	-0-
Human Resources Administrator	-0-	-0-	2.00	2.00
Lead Human Resources Analyst	4.00	4.00	5.00	5.00
Administrative Assistant	-0-	-0-	1.00	1.00
Human Resources Technician	7.00	7.00	5.00	5.00
Program Total	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>
Wellness Program				
Risk Management Specialist	-0-	1.00	1.00	-0-
Program Total	<u>-0-</u>	<u>1.00</u>	<u>1.00</u>	<u>-0-</u>
Workers' Compensation Insurance				
Risk Management Supervisor	1.00	-0-	-0-	-0-
Risk Management Specialist	3.00	-0-	-0-	-0-
Employee Relations Specialist	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Office Assistant	1.00	1.00	1.00	1.00
Program Total	<u>7.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
 Department Total	 <u><u>34.00</u></u>	 <u><u>31.00</u></u>	 <u><u>29.00</u></u>	 <u><u>29.00</u></u>

INFORMATION TECHNOLOGY

The Information Technology (IT) Department supplies the city with leadership, skills and technology infrastructure that enables the city and its citizens to benefit from enhanced services. The department centralized all IT functions in Fiscal Year 2010 and now directly provides services that support all departments with their business systems. These services include computer center operations, network services, business application support, end-user computer system support, technology innovation, standards development and enforcement, and technology investigation. The department also provides contract administration for hardware and software acquisition and maintenance, city telecommunications and cable television delivery. The department includes seven divisions: Administration, Application Services (which includes IT Public Safety and Enterprise Applications), Public Communications (which includes the government cable TV channel, the Public Information office, and the CitiGraphics section), IT Geographic Information Systems (GIS) Services, Network Services, IT Public Works, and Technical Services.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Administration	11.00	11.00	10.00	10.00
Application Services	24.00	37.00	32.00	32.00
IT Geographic Information Systems (GIS) Services	-0-	5.00	5.00	5.00
IT Public Works	-0-	8.00	14.00	14.00
Network Services	19.00	19.00	15.00	15.00
Public Communications	15.66	13.66	14.66	14.50
Technical Services	26.00	37.00	32.00	32.00
Department Total	95.66	130.66	122.66	122.50
TOTAL BUDGET				
Operating	\$ 12,272,762	\$ 18,157,630	\$ 15,806,750	\$ 17,277,320
Capital	206,137	-0-	184,890	-0-
Department Total	\$ 12,478,899	\$ 18,157,630	\$ 15,991,640	\$ 17,277,320
CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 7,630,670	\$ 11,428,560	\$ 10,110,550	\$ 10,816,320
Services	4,283,950	5,467,630	5,016,630	5,393,600
Supplies	213,102	696,830	534,830	587,530
Equipment	145,040	90,000	65,000	85,000
Grant Capacity	-0-	474,610	79,740	394,870
Operating Total	\$ 12,272,762	\$ 18,157,630	\$ 15,806,750	\$ 17,277,320
Capital Improvement Program	206,137	-0-	184,890	-0-
Department Total	\$ 12,478,899	\$ 18,157,630	\$ 15,991,640	\$ 17,277,320
FUNDING SOURCES				
General Fund	\$ 12,272,762	\$ 17,762,760	\$ 15,806,750	\$ 16,882,450
Non-Federal Grants Fund	-0-	94,870	-0-	94,870
Other Federal Grants Fund	-0-	300,000	-0-	300,000
Operating Total	\$ 12,272,762	\$ 18,157,630	\$ 15,806,750	\$ 17,277,320
Capital Improvement Program	206,137	-0-	184,890	-0-
Department Total	\$ 12,478,899	\$ 18,157,630	\$ 15,991,640	\$ 17,277,320

OPERATING PROGRAMS

ADMINISTRATION: This program area provides executive management, administrative support and facilities management to the entire department.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 1,575,382	\$ 1,824,550	\$ 1,380,610	\$ 1,612,740
Miscellaneous Federal Grants	-0-	300,000	-0-	300,000
Miscellaneous Non-Federal Grants	-0-	94,870	-0-	94,870
Program Total	\$ 1,575,382	\$ 2,219,420	\$ 1,380,610	\$ 2,007,610
Character of Expenditures				
Salaries and Benefits	\$ 765,244	\$ 956,680	\$ 783,040	\$ 913,470
Services	787,864	808,150	537,850	635,370
Supplies	22,274	59,720	59,720	63,900
Grant Capacity	-0-	394,870	-0-	394,870
Program Total	\$ 1,575,382	\$ 2,219,420	\$ 1,380,610	\$ 2,007,610

APPLICATION SERVICES: This program area provides the analysis, development, implementation and on-going support of specific and enterprise software applications that run city business processes, ensuring the performance, availability and stability of those systems. Application Services also provides analysis, development, implementation and on-going support of the applications supporting public safety including Fire and Police dispatch, records, and special functions. City data is designed, managed and controlled within this area. This area also provides consultation for software purchases and develops application and architectural standards and best practices. In addition, the Application Services area provides design, development, support and maintenance for the city's Internet web sites and promotes increased public information and access to city services.

Projected Revenue Sources				
General Fund	\$ 2,929,042	\$ 5,843,210	\$ 5,248,910	\$ 5,461,680
Character of Expenditures				
Salaries and Benefits	\$ 1,759,041	\$ 3,464,980	\$ 2,800,890	\$ 3,082,020
Services	1,160,050	2,059,630	2,204,420	2,196,820
Supplies	9,951	318,600	243,600	182,840
Program Total	\$ 2,929,042	\$ 5,843,210	\$ 5,248,910	\$ 5,461,680

IT GEOGRAPHIC INFORMATION SYSTEMS (GIS) SERVICES: The GIS Division assists departments in identifying GIS data sets and then works with the departments to create map-based methods to display and analyze the data in support of their business. Once prepared, the data may be used internally or made available to the public. The division administers all GIS software for the city and provides first level support for GIS users within the city, and also coordinates the use and storage of GIS data for all city departments and promotes standards of data and metadata.

Projected Revenue Sources				
General Fund	\$ -0-	\$ 659,670	\$ 546,860	\$ 593,410

IT Geographic Information Systems (GIS) Services (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Character of Expenditures				
Salaries and Benefits	\$ -0-	\$ 445,430	\$ 355,120	\$ 431,640
Services	-0-	186,320	163,820	113,850
Supplies	-0-	27,920	27,920	47,920
Program Total	<u>\$ -0-</u>	<u>\$ 659,670</u>	<u>\$ 546,860</u>	<u>\$ 593,410</u>

IT PUBLIC WORKS: This program area provides the analysis, development, implementation and on-going support of the applications supporting the public works departments of Water, Environmental Services, Transportation, and Planning and Development Services. The Service Desk acts as the contact point for reporting all IT problems and requesting all IT services. The Service Desk also provides technical support via telephone and e-mail.

Projected Revenue Sources				
General Fund	\$ -0-	\$ 760,990	\$ 557,660	\$ 1,223,130
Character of Expenditures				
Salaries and Benefits	\$ -0-	\$ 617,330	\$ 416,000	\$ 1,026,340
Services	-0-	141,660	139,660	192,790
Supplies	-0-	2,000	2,000	4,000
Program Total	<u>\$ -0-</u>	<u>\$ 760,990</u>	<u>\$ 557,660</u>	<u>\$ 1,223,130</u>

NETWORK SERVICES: This program area ensures a stable and secure communications environment for all city departments, including communications networks, Internet access, data networks, voice-over-internet-protocol (VOIP) telecommunications and wireless connectivity. This area also directs citywide information and access security practices.

Projected Revenue Sources				
General Fund	\$ 3,125,521	\$ 2,845,420	\$ 2,723,500	\$ 2,330,480
General Fund: Restricted	84,000	76,140	76,140	123,760
Program Total	<u>\$ 3,209,521</u>	<u>\$ 2,921,560</u>	<u>\$ 2,799,640</u>	<u>\$ 2,454,240</u>
Character of Expenditures				
Salaries and Benefits	\$ 2,055,679	\$ 1,964,070	\$ 1,968,680	\$ 1,584,180
Services	936,697	811,750	710,220	796,690
Supplies	72,105	66,000	41,000	73,370
Equipment	145,040	-0-	-0-	-0-
Grant Capacity	-0-	79,740	79,740	-0-
Program Total	<u>\$ 3,209,521</u>	<u>\$ 2,921,560</u>	<u>\$ 2,799,640</u>	<u>\$ 2,454,240</u>

INFORMATION TECHNOLOGY

PUBLIC COMMUNICATIONS: This program area supports the internal and external communications of all city departments as well as Mayor and Council offices. Collaboratively, the Public Information office, Tucson's government access TV Channel 12, and CitiGraphics reach out to the public with written materials and television programming that explain city services, by coordinating media activities and responding to citizen inquiries, through the broadcasting of Mayor and Council meetings, the maintenance of a web site with streaming video content affording access to programming for those without cable service, and general consultation on messages to the public and employees.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 1,257,930	\$ 1,327,360	\$ 1,324,370	\$ 1,335,270
Character of Expenditures				
Salaries and Benefits	\$ 1,113,323	\$ 1,007,640	\$ 1,042,350	\$ 1,026,680
Services	109,052	269,120	241,420	268,220
Supplies	35,555	50,600	40,600	40,370
Program Total	\$ 1,257,930	\$ 1,327,360	\$ 1,324,370	\$ 1,335,270

TECHNICAL SERVICES: This program area ensures a stable and secure computing environment by supporting data center operations and by monitoring and maintaining the servers and storage infrastructure needed to support city applications and services. This program also provides city wide e-mail and calendar support, as well as customer services field support which focuses on hardware and software for desktop and mobile computing units.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 3,300,887	\$ 4,425,420	\$ 3,948,700	\$ 4,201,980
Character of Expenditures				
Salaries and Benefits	\$ 1,937,383	\$ 2,972,430	\$ 2,744,470	\$ 2,751,990
Services	1,290,287	1,191,000	1,019,240	1,189,860
Supplies	73,217	171,990	119,990	175,130
Equipment	-0-	90,000	65,000	85,000
Program Total	\$ 3,300,887	\$ 4,425,420	\$ 3,948,700	\$ 4,201,980

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration				
Director	1.00	1.00	1.00	1.00
Deputy Director	1.00	1.00	1.00	1.00
Information Technology Administrator	-0-	-0-	1.00	1.00
Lead Systems Analyst	-0-	1.00	-0-	-0-
Management Coordinator	1.00	1.00	1.00	1.00
Systems Analyst	1.00	-0-	-0-	-0-

Position Resources - Administration Division (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Staff Assistant	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Administrative Assistant	3.00	2.00	3.00	3.00
Secretary	1.00	2.00	-0-	-0-
Customer Service Representative	1.00	1.00	1.00	1.00
Program Total	11.00	11.00	10.00	10.00
 Application Services				
Information Technology Administrator	1.00	2.00	1.00	1.00
Information Technology Manager	4.00	3.00	4.00	4.00
Lead Data Base Administrator	1.00	1.00	1.00	1.00
Data Base Administrator	3.00	4.00	3.00	3.00
GIS Data Analyst	1.00	-0-	-0-	-0-
Software Engineer	1.00	1.00	1.00	1.00
Systems Analyst	12.00	24.00	21.00	21.00
Web Administrator	1.00	1.00	1.00	1.00
Communications Superintendent	-0-	1.00	-0-	-0-
Program Total	24.00	37.00	32.00	32.00
 IT Geographic Information Systems (GIS) Services				
Information Technology Manager	-0-	1.00	1.00	1.00
Data Base Administrator	-0-	1.00	1.00	1.00
GIS Analyst	-0-	-0-	1.00	1.00
GIS Programmer	-0-	-0-	1.00	1.00
Systems Analyst	-0-	2.00	-0-	-0-
GIS Technician	-0-	1.00	1.00	1.00
Program Total	-0-	5.00	5.00	5.00
 IT Public Works				
Information Technology Administrator	-0-	-0-	1.00	1.00
Information Technology Manager	-0-	1.00	-0-	-0-
Information Technology Supervisor	-0-	-0-	1.00	1.00
Systems Analyst	-0-	4.00	4.00	4.00
Systems Engineer	-0-	1.00	-0-	-0-
Information Technology Analyst	-0-	-0-	2.00	2.00
Information Technology Specialist	-0-	2.00	6.00	6.00
Program Total	-0-	8.00	14.00	14.00

INFORMATION TECHNOLOGY

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Network Services				
Information Technology Administrator	1.00	1.00	1.00	1.00
Information Technology Manager	2.00	3.00	2.00	2.00
Communications Superintendent	1.00	-0-	-0-	-0-
Telephone Service Coordinator	1.00	1.00	1.00	1.00
UNIX Systems Administrator	1.00	1.00	-0-	-0-
WAN Administrator	5.00	6.00	6.00	6.00
Systems Analyst	2.00	1.00	-0-	-0-
Communications Engineer	4.00	4.00	3.00	3.00
Telephone System Technician	2.00	2.00	2.00	2.00
Program Total	19.00	19.00	15.00	15.00
Public Communications				
Information Technology Administrator	1.00	-0-	-0-	-0-
Public Information Coordinator	1.00	1.00	1.00	1.00
TV Production Manager	1.00	1.00	1.00	1.00
Lead Graphic Arts Specialist	1.00	1.00	1.00	1.00
Lead TV Production Specialist	1.00	1.00	1.00	1.00
Public Information Specialist	1.00	1.00	1.00	1.00
TV Production Specialist	4.16	4.16	4.16	4.00
TV Program Development Specialist	2.50	2.50	2.50	2.50
TV Production Technician	1.00	-0-	1.00	1.00
Graphic Arts Specialist	2.00	2.00	2.00	2.00
Program Total	15.66	13.66	14.66	14.50
Technical Services				
Information Technology Administrator	1.00	1.00	1.00	1.00
Information Technology Manager	3.00	3.00	3.00	3.00
Lead Systems Analyst	-0-	-0-	1.00	1.00
Information Technology Supervisor	1.00	1.00	-0-	-0-
LAN Administrator	4.00	6.00	11.00	11.00
Mainframe Systems Programmer	3.00	2.00	-0-	-0-
UNIX Systems Administrator	2.00	2.00	-0-	-0-
WAN Administrator	-0-	1.00	2.00	2.00
Systems Analyst	-0-	1.00	1.00	1.00
Information Technology Specialist	7.00	15.00	8.00	8.00
Computer Operator	5.00	5.00	5.00	5.00
Program Total	26.00	37.00	32.00	32.00
Department Total	95.66	130.66	122.66	122.50

PARKS and RECREATION

The Parks and Recreation Department provides a variety of parks, recreation facilities and program experiences equitably throughout the community. Programs are operated at the highest quality level, ensuring a safe environment with exceptional service to develop lifetime customers. Services demonstrate a positive economic investment through partnerships with other service providers, both public and private, contributing to a high quality of life for Tucsonans. The department includes the Administration Offices, Southwest District, Northwest District, East District, Reid Park Operations, and Zoo Operations.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Administration	63.50	60.00	52.00	53.00
Adaptive Recreation Center	18.00	18.00	16.00	18.00
Aquatics	93.00	68.50	45.50	44.50
Civic Events	5.00	5.00	6.00	-0-
Civic Events / Performing Arts	-0-	-0-	-0-	8.25
Hi Corbett Maintenance	7.00	7.00	6.00	6.00
KIDCO	92.50	123.00	129.75	127.75
Leisure Classes	20.25	17.25	17.25	17.25
Parks Maintenance	153.75	144.25	134.00	134.00
Performing Arts	5.25	5.25	5.25	-0-
Recreation Centers	148.25	121.00	103.25	107.25
Sports	17.75	16.00	11.00	7.50
Teens	3.75	1.00	3.00	-0-
Therapeutic Recreation	16.50	15.50	15.50	15.50
Zoo	36.00	36.00	36.00	36.00
Grants	10.75	10.75	10.75	10.75
Department Total	691.25	648.50	591.25	585.75
TOTAL BUDGET				
Operating	\$ 44,023,705	\$ 44,685,080	\$ 42,408,950	\$ 43,088,950
Capital	6,487,825	20,897,000	14,221,150	17,267,300
Department Total	\$ 50,511,530	\$ 65,582,080	\$ 56,630,100	\$ 60,356,250
CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 27,336,090	\$ 26,614,290	\$ 24,859,430	\$ 24,926,920
Services	12,525,637	12,425,090	12,621,450	12,800,260
Supplies	3,450,404	3,729,400	3,368,780	3,477,530
Equipment	21,202	11,030	9,020	9,020
Grant Capacity	690,372	1,905,270	1,550,270	1,875,220
Operating Total	\$ 44,023,705	\$ 44,685,080	\$ 42,408,950	\$ 43,088,950
Capital Improvement Program	6,487,825	20,897,000	14,221,150	17,267,300
Department Total	\$ 50,511,530	\$ 65,582,080	\$ 56,630,100	\$ 60,356,250

PARKS and RECREATION

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
FUNDING SOURCES				
General Fund	\$ 43,363,403	\$ 42,798,250	\$ 40,877,120	\$ 41,233,170
Civic Contributions Fund	203,966	317,580	317,580	316,720
Non-Federal Grants	95,854	1,002,660	702,660	964,310
Other Federal Grants	360,482	566,590	511,590	574,750
Operating Total	\$ 44,023,705	\$ 44,685,080	\$ 42,408,950	\$ 43,088,950
Capital Improvement Program	6,487,825	20,897,000	14,221,150	17,267,300
Department Total	\$ 50,511,530	\$ 65,582,080	\$ 56,630,100	\$ 60,356,250

OPERATING PROGRAMS

ADMINISTRATION: This program area provides general oversight for the department by setting direction and policy, developing and managing the department’s operating and capital budgets, providing administrative and clerical support, and ensuring that customers are provided excellent services and facilities throughout the system. Administrative functions include the Director’s Office, Planning and Development, Public Information Office and Management Support Services (e.g. human resources, information technology, accounting, reservation/registration services, environmental management and safety). The administration program area also includes the oversight and supervision of the three outlying geographic districts and Reid Park.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 6,159,705	\$ 6,405,780	\$ 5,748,240	\$ 5,871,330
Character of Expenditures				
Salaries and Benefits	\$ 4,355,311	\$ 4,337,300	\$ 3,774,010	\$ 3,724,850
Services	1,644,182	1,817,580	1,774,470	1,954,540
Supplies	160,212	239,870	190,740	182,920
Equipment	-0-	11,030	9,020	9,020
Program Total	\$ 6,159,705	\$ 6,405,780	\$ 5,748,240	\$ 5,871,330

ADAPTIVE RECREATION CENTER: This specialized recreation center with two heated pools provides year-round service to both Tucsonans and visitors from surrounding areas. The outdoor pool offers lap swimming, recreational swimming and a walking track. The indoor therapeutic pool (heated to 92 degrees) offers structured programs for arthritis and recovering stroke patients and also serves the needs of others with all degrees of ability.

Projected Revenue Sources				
General Fund	\$ 716,634	\$ 617,600	\$ 598,800	\$ 423,410
Adaptive Recreation Center Fees	85,799	70,000	80,500	254,970
Program Total	\$ 802,433	\$ 687,600	\$ 679,300	\$ 678,380
Character of Expenditures				
Salaries and Benefits	\$ 414,965	\$ 435,010	\$ 435,010	\$ 451,220
Services	201,026	224,010	215,710	198,580
Supplies	186,442	28,580	28,580	28,580
Program Total	\$ 802,433	\$ 687,600	\$ 679,300	\$ 678,380

AQUATICS: The primary purpose of this program is to provide safe and clean swimming facilities and opportunities for pool patrons. Leisure classes, swimming lessons for children and adults, synchronized and competitive swimming, fitness training and recreational and lap swimming are major components of this program. Lifeguarding and Water Safety Instruction (WSI) are offered leading to job opportunities for youth ages 16 and above. The Adaptive Recreation Center, Catalina, Sunnyside, and Clements Pools provide year-round swimming. Archer, Fort Lowell, El Pueblo, Quincie Douglas and Udall Pools are open April through November 15. Seventeen Seasonal pools will not operate during the ten-week summer season.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 3,467,873	\$ 3,209,700	\$ 3,183,120	\$ 2,529,460
Miscellaneous Revenue	19,770	9,000	9,280	63,590
Swimming Pool Admissions	96,960	110,000	136,980	218,900
Program Total	\$ 3,584,603	\$ 3,328,700	\$ 3,329,380	\$ 2,811,950
Character of Expenditures				
Salaries and Benefits	\$ 2,418,037	\$ 1,918,670	\$ 1,918,670	\$ 1,480,270
Services	593,232	807,520	818,200	719,170
Supplies	573,334	602,510	592,510	612,510
Program Total	\$ 3,584,603	\$ 3,328,700	\$ 3,329,380	\$ 2,811,950

CIVIC EVENTS: This program area provides equipment and support to special events throughout the City of Tucson.

Projected Revenue Sources				
General Fund	\$ 379,820	\$ 319,080	\$ 346,870	\$ -0-
Civic Events Fees	61,621	70,000	42,210	-0-
Program Total	\$ 441,441	\$ 389,080	\$ 389,080	\$ -0-
Character of Expenditures				
Salaries and Benefits	\$ 310,953	\$ 307,540	\$ 307,540	\$ -0-
Services	93,783	36,000	36,000	-0-
Supplies	36,705	45,540	45,540	-0-
Program Total	\$ 441,441	\$ 389,080	\$ 389,080	\$ -0-

For Fiscal Year 2011, Civic Events and Performing Arts are being consolidated in one program, Civic Events/Performing Arts.

PARKS and RECREATION

CIVIC EVENTS/PERFORMING ARTS: This program area provides equipment and technical support to special events throughout the City of Tucson. Event support is provided for both city-sponsored events as well as a variety of community events sponsored by other agencies and organizations. This program area also provides audio and technical support for the Colorado Rockies' extended fall and spring training season and co-sponsored theatrical events.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ -0-	\$ -0-	\$ -0-	\$ 479,700
Civic Events / Performing Arts Fees	-0-	-0-	-0-	119,170
Program Total	\$ -0-	\$ -0-	\$ -0-	\$ 598,870
Character of Expenditures				
Salaries and Benefits	\$ -0-	\$ -0-	\$ -0-	\$ 448,710
Services	-0-	-0-	-0-	80,760
Supplies	-0-	-0-	-0-	69,400
Program Total	\$ -0-	\$ -0-	\$ -0-	\$ 598,870

For Fiscal Year 2011, Civic Events and Performing Arts are being consolidated in one program, Civic Events/Performing Arts.

HI CORBETT MAINTENANCE: Maintenance of Hi Corbett Field and the surrounding annex fields is accomplished at a high level in order to meet the extended fall and spring training needs of the Colorado Rockies and the summer needs of the Tucson Toros. The complex is also maintained for local youth and adult baseball leagues during the summer months.

Projected Revenue Sources				
General Fund	\$ 536,386	\$ 469,410	\$ 564,090	\$ 599,370
Baseball Fees	304,260	270,000	175,320	85,000
Program Total	\$ 840,646	\$ 739,410	\$ 739,410	\$ 684,370
Character of Expenditures				
Salaries and Benefits	\$ 287,328	\$ 278,150	\$ 328,150	\$ 241,130
Services	441,343	323,570	323,570	325,550
Supplies	111,975	137,690	87,690	117,690
Program Total	\$ 840,646	\$ 739,410	\$ 739,410	\$ 684,370

KIDCO: This program area provides 47 after-school and 62 summer recreation programs in a safe, supervised environment for children ages 5-11, in kindergarten through fifth grade. It offers an opportunity for kids to express themselves creatively through various art forms, sports and special events during out-of-school time.

Projected Revenue Sources				
General Fund	\$ 1,996,531	\$ 2,312,940	\$ 2,416,730	\$ 2,370,150
KIDCO Fees	387,915	390,000	413,470	642,900
Program Total	\$ 2,384,446	\$ 2,702,940	\$ 2,830,200	\$ 3,013,050

KIDCO (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Character of Expenditures				
Salaries and Benefits	\$ 2,244,499	\$ 2,429,100	\$ 2,598,360	\$ 2,798,050
Services	24,431	101,310	104,310	41,430
Supplies	115,516	172,530	127,530	173,570
Program Total	\$ 2,384,446	\$ 2,702,940	\$ 2,830,200	\$ 3,013,050

LEISURE CLASSES: This program area offers approximately 1,130 instructional/special interest classes to youth and adults throughout the year. Class topics include fitness, arts and crafts, music, pottery, sports, dance, gymnastics and many others.

Projected Revenue Sources				
General Fund	\$ 334	\$ 204,300	\$ 149,030	\$ 8,120
Leisure Classes Fees	726,557	670,000	725,270	874,300
Program Total	\$ 726,891	\$ 874,300	\$ 874,300	\$ 882,420

Character of Expenditures				
Salaries and Benefits	\$ 643,195	\$ 744,480	\$ 744,480	\$ 777,200
Services	19,240	58,300	58,300	33,700
Supplies	64,456	71,520	71,520	71,520
Program Total	\$ 726,891	\$ 874,300	\$ 874,300	\$ 882,420

PARKS MAINTENANCE: This program area provides resources for the routine, specialized and preventive maintenance of 128 parks and facilities throughout the City of Tucson. Daily maintenance occurs throughout the park system to ensure clean, safe and attractive facilities.

Projected Revenue Sources				
General Fund	\$ 14,418,889	\$ 13,478,920	\$ 12,691,700	\$ 13,542,510
Facility Reservations and Permit Fees	318,498	480,000	502,050	417,700
Program Total	\$ 14,737,387	\$ 13,958,920	\$ 13,193,750	\$ 13,960,210

Character of Expenditures				
Salaries and Benefits	\$ 7,645,642	\$ 7,304,760	\$ 6,545,900	\$ 6,966,160
Services	5,611,027	5,110,710	5,228,130	5,535,830
Supplies	1,465,230	1,543,450	1,419,720	1,458,220
Equipment	15,488	-0-	-0-	-0-
Program Total	\$ 14,737,387	\$ 13,958,920	\$ 13,193,750	\$ 13,960,210

PERFORMING ARTS: This program area provides assistance for citywide special events.

Projected Revenue Sources				
General Fund	\$ 377,940	\$ 390,730	\$ 390,730	\$ -0-

PARKS and RECREATION

Performing Arts (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Character of Expenditures				
Salaries and Benefits	\$ 288,781	\$ 266,660	\$ 280,660	\$ -0-
Services	62,330	84,400	70,900	-0-
Supplies	26,829	39,670	39,170	-0-
Program Total	\$ 377,940	\$ 390,730	\$ 390,730	\$ -0-

For Fiscal Year 2011, Civic Events and Performing Arts are being consolidated in one program, Civic Events/ Performing Arts.

RECREATION CENTERS: All recreation and neighborhood centers will be open to the public five days per week for both structured and unstructured activities. Hours of operation will vary by center. Additionally, the four regional recreation centers (Udall, Clements, El Pueblo, and Randolph) will be open on Saturdays. All centers will be closed on Sundays.

Projected Revenue Sources				
General Fund	\$ 8,379,742	\$ 8,289,400	\$ 7,918,320	\$ 8,007,370
Recreation Center Fees	494,730	551,400	495,590	646,420
Program Total	\$ 8,874,472	\$ 8,840,800	\$ 8,413,910	\$ 8,653,790

Character of Expenditures				
Salaries and Benefits	\$ 5,907,183	\$ 5,576,510	\$ 5,156,710	\$ 5,414,090
Services	2,697,714	2,836,690	2,853,860	2,863,740
Supplies	263,861	427,600	403,340	375,960
Equipment	5,714	-0-	-0-	-0-
Program Total	\$ 8,874,472	\$ 8,840,800	\$ 8,413,910	\$ 8,653,790

SPORTS: This program area offers organized league play for adult softball and summer track and field events. This program is also responsible for facilitating and scheduling 215 fields for 284 organizations, which represent 4,342 teams.

Projected Revenue Sources				
General Fund	\$ 580,370	\$ 697,290	\$ 745,290	\$ 65,910
Sports Leagues' Fees	316,100	70,000	75,000	417,370
Program Total	\$ 896,470	\$ 767,290	\$ 820,290	\$ 483,280

Character of Expenditures				
Salaries and Benefits	\$ 480,930	\$ 530,050	\$ 470,050	\$ 234,570
Services	342,390	190,810	310,010	221,480
Supplies	73,150	46,430	40,230	27,230
Program Total	\$ 896,470	\$ 767,290	\$ 820,290	\$ 483,280

SPRING TRAINING: This program area previously provided for the operational needs of spring training outside of routine maintenance responsibilities. Game security costs and miscellaneous supplies for the month-long season were accommodated.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 59,259	\$ 59,920	\$ 59,920	\$ -0-
Character of Expenditures				
Services	\$ 58,360	\$ 56,800	\$ 57,800	\$ -0-
Supplies	899	3,120	2,120	-0-
Program Total	\$ 59,259	\$ 59,920	\$ 59,920	\$ -0-

Budget is being eliminated in Fiscal Year 2011 due to the Colorado Rockies decision to conduct spring training activities outside of the City of Tucson.

TEENS: This program area previously offered structured recreational activities for children from the ages of 13-19.

Projected Revenue Sources				
General Fund	\$ 113,090	\$ 100,550	\$ 100,550	\$ -0-
Character of Expenditures				
Salaries and Benefits	\$ 111,861	\$ 88,080	\$ 88,080	\$ -0-
Services	-0-	8,520	8,520	-0-
Supplies	1,229	3,950	3,950	-0-
Program Total	\$ 113,090	\$ 100,550	\$ 100,550	\$ -0-

Budget is being eliminated in Fiscal Year 2011. Services to teens will be absorbed within the various park district budgets.

TENNIS: This program area supports the operation of city owned tennis facilities located at Randolph, Fort Lowell, and Himmel Tennis Centers.

Projected Revenue Sources				
General Fund	\$ 120,478	\$ 100,580	\$ 100,580	\$ 89,160
Tennis Program Fees	4,561	4,000	4,000	10,000
Program Total	\$ 125,039	\$ 104,580	\$ 104,580	\$ 99,160
Character of Expenditures				
Services	\$ 117,020	\$ 92,400	\$ 92,700	\$ 91,700
Supplies	8,019	12,180	11,880	7,460
Program Total	\$ 125,039	\$ 104,580	\$ 104,580	\$ 99,160

PARKS and RECREATION

THERAPEUTIC RECREATION: This program area offers programs for children, teens and adults with various disabilities. It also trains developmentally disabled adults for Special Olympics programs and offers bowling and wheelchair basketball activities.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 434,883	\$ 568,310	\$ 574,610	\$ 530,500
Therapeutics' Program Fees	6,152	5,800	-0-	46,300
Program Total	\$ 441,035	\$ 574,110	\$ 574,610	\$ 576,800
Character of Expenditures				
Salaries and Benefits	\$ 393,329	\$ 495,310	\$ 495,310	\$ 500,350
Services	39,680	63,420	63,920	61,070
Supplies	8,026	15,380	15,380	15,380
Program Total	\$ 441,035	\$ 574,110	\$ 574,610	\$ 576,800

ZOO: This Association of Zoos and Aquariums (AZA) accredited facility offers an environmentally friendly, educational, and recreational experience to over 500,000 visitors each year and is open 364 days per year. Many special events are offered at the zoo throughout the year, including the ever-popular Howloween event during the fall and Zoo Lights during the winter holiday season. Train rides around the large Reid Park pond are offered daily.

Projected Revenue Sources				
General Fund	\$ 1,367,227	\$ 1,555,100	\$ 1,162,370	\$ 1,368,890
Zoo Admissions	1,401,249	1,300,000	1,448,060	1,531,230
Program Total	\$ 2,768,476	\$ 2,855,100	\$ 2,610,430	\$ 2,900,120
Character of Expenditures				
Salaries and Benefits	\$ 1,834,076	\$ 1,902,670	\$ 1,716,500	\$ 1,890,320
Services	579,879	613,050	605,050	672,710
Supplies	354,521	339,380	288,880	337,090
Program Total	\$ 2,768,476	\$ 2,855,100	\$ 2,610,430	\$ 2,900,120

GRANTS: This program area seeks federal, state, and local funding for the provision of recreational opportunities and community support services. Emphasis is placed on leveraging existing city resources to enhance funding for programs and services. Funding from the Department of Economic Security and the Pima Council on Aging will provide support for the developmentally disabled and for senior nutrition respectively.

Projected Revenue Sources				
General Fund: Restricted Revenues	\$ 30,070	\$ 18,440	\$ 18,440	\$ 19,440
Civic Contributions Fund	203,966	317,580	317,580	316,720
Miscellaneous Federal Grants	360,482	566,590	511,590	574,750
Miscellaneous Non-Federal Grants	95,854	1,002,660	702,660	964,310
Program Total	\$ 690,372	\$ 1,905,270	\$ 1,550,270	\$ 1,875,220
Character of Expenditures				
Grant Capacity	\$ 690,372	\$ 1,905,270	\$ 1,550,270	\$ 1,875,220

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration				
Director	1.00	1.00	1.00	1.00
Deputy Director	1.00	1.00	1.00	1.00
Parks and Recreation Administrator	3.00	3.00	3.00	3.00
Capital Planning and Development Manager	1.00	1.00	1.00	1.00
Management Coordinator	1.00	1.00	1.00	1.00
Parks and Recreation Superintendent	7.00	7.00	6.00	6.00
Environmental Project Coordinator	1.00	1.00	1.00	1.00
Landscape Architect	5.00	5.00	5.00	5.00
Lead Planner	1.00	1.00	1.00	-0-
Management Assistant	1.00	1.00	1.00	1.00
Public Information Officer	1.00	1.00	1.00	1.00
Recreation Supervisor	4.00	4.00	-0-	-0-
Staff Assistant	1.00	2.00	1.00	1.00
Systems Analyst	1.00	1.00	1.00	1.00
Information Technology Specialist	1.00	1.00	1.00	1.00
Executive Assistant	2.00	2.00	2.00	2.00
Office Supervisor	1.00	1.00	1.00	1.00
Class Registration Coordinator	1.00	1.00	1.00	1.00
Graphic Arts Specialist	1.00	1.00	1.00	1.00
Recreation Program Coordinator	2.00	2.00	1.00	1.00
Administrative Assistant	6.00	3.00	3.00	3.00
Secretary	3.00	3.00	3.00	3.00
Senior Account Clerk	6.00	6.00	5.00	5.00
Customer Services Representative	4.00	4.00	4.00	4.00
Recreation Assistant	-0-	-0-	1.00	3.00
Office Assistant	2.50	2.50	2.50	2.50
Senior Recreation Worker (Hourly)	2.00	2.00	2.00	2.00
Recreation Worker (Hourly)	3.00	1.50	0.50	0.50
Program Total	63.50	60.00	52.00	53.00
Adaptive Recreation Center				
Aquatics Coordinator	-0-	-0-	-0-	1.00
Recreation Program Coordinator	1.00	1.00	-0-	-0-
Recreation Assistant	1.50	1.50	0.50	1.50
Water Safety Instructor/Senior Lifeguard (Hourly)	8.50	8.50	8.50	8.50
Lifeguard (Hourly)	5.00	5.00	5.00	5.00
Senior Recreation Worker (Hourly)	2.00	2.00	2.00	2.00
Program Total	18.00	18.00	16.00	18.00
Aquatics				
Aquatics Program Manager	1.00	1.00	1.00	1.00
Recreation Supervisor	1.00	1.00	1.00	1.00
Electrician	1.00	1.00	1.00	1.00
Lead Maintenance Mechanic	1.00	1.00	1.00	1.00
Aquatics Coordinator	1.50	1.50	1.00	-0-
Trade Specialist	3.00	3.00	3.00	3.00
Swimming Pool Supervisor	6.50	6.50	6.50	6.50

PARKS and RECREATION

Aquatics (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Aquatics Program Supervisor (Hourly)	2.75	2.75	2.75	2.75
Swimming Pool Supervisor (Hourly)	7.00	7.00	5.00	5.00
Water Safety Instructor/Senior Lifeguard (Hourly)	62.00	37.50	21.50	21.50
Lifeguard (Hourly)	6.25	6.25	1.75	1.75
Program Total	93.00	68.50	45.50	44.50

Civic Events

Recreation Supervisor	-0-	-0-	1.00	-0-
Trade Specialist	2.00	2.00	2.00	-0-
Equipment Operator	3.00	3.00	3.00	-0-
Program Total	5.00	5.00	6.00	-0-

Civic Events / Performing Arts

Recreation Supervisor	-0-	-0-	-0-	1.00
Parks Events Coordinator	-0-	-0-	-0-	1.00
Recreation Specialist	-0-	-0-	-0-	0.75
Trade Specialist	-0-	-0-	-0-	2.00
Equipment Operator	-0-	-0-	-0-	3.00
Recreation Assistant	-0-	-0-	-0-	0.50
Program Total	-0-	-0-	-0-	8.25

Hi Corbett Maintenance

Lead Groundskeeper	2.00	2.00	2.00	2.00
Groundskeeper	2.00	2.00	2.00	2.00
General Maintenance Trainee/Worker (Hourly)	3.00	3.00	2.00	2.00
Program Total	7.00	7.00	6.00	6.00

KIDCO

Recreation Supervisor	-0-	-0-	3.00	2.00
Recreation Program Coordinator	5.00	5.00	5.00	4.00
Recreation Assistant	4.00	2.00	4.50	4.50
Senior Recreation Worker (Hourly)	26.25	26.50	26.75	26.75
Class Instructor Fine Arts	-0-	-0-	1.00	1.00
Recreation Worker (Hourly)	57.25	89.50	89.50	89.50
Program Total	92.50	123.00	129.75	127.75

Leisure Classes

Recreation Supervisor	1.00	1.00	1.00	1.00
Recreation Program Coordinator	3.00	2.00	2.00	2.00
Recreation Assistant	1.00	1.00	1.00	1.00
Program Coordinator (Hourly)	0.25	0.25	0.25	0.25
Class Instructor Fine Arts	15.00	13.00	13.00	13.00
Program Total	20.25	17.25	17.25	17.25

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Parks Maintenance				
Parks and Golf Area Supervisor	8.00	8.00	8.00	8.00
Electrician	1.00	1.00	1.00	1.00
Carpenter	1.00	1.00	1.00	1.00
Equipment Operation Specialist	1.00	1.00	1.00	1.00
Lead Groundskeeper	9.00	7.00	7.00	7.00
Lead Maintenance Mechanic	1.00	1.00	1.00	1.00
Pest Control Specialist	3.00	3.00	3.00	3.00
Plumber	2.00	2.00	2.00	2.00
Welder	3.00	2.00	2.00	2.00
Heavy Equipment Operator	2.00	2.00	2.00	2.00
Maintenance Mechanic	5.00	5.00	5.00	5.00
Trade Specialist	27.00	26.00	24.00	24.00
Administrative Assistant	1.00	1.00	1.00	1.00
Parks Equipment Operator	14.00	14.00	13.00	13.00
Groundskeeper	70.00	65.00	63.00	63.00
Parks Maintenance Worker (Hourly)	0.75	0.75	-0-	-0-
Program Coordinator (Hourly)	0.50	0.50	-0-	-0-
General Maintenance Trainee/Worker (Hourly)	4.50	-0-	-0-	-0-
Senior Recreation Worker (Hourly)	-0-	4.00	-0-	-0-
Program Total	153.75	144.25	134.00	134.00
Performing Arts				
Parks Events Coordinator	1.00	1.00	1.00	-0-
Recreation Program Coordinator	2.00	2.00	2.00	-0-
Recreation Specialist	0.75	0.75	0.75	-0-
Recreation Assistant	1.50	1.50	1.50	-0-
Program Total	5.25	5.25	5.25	-0-
Recreation Centers				
Recreation Supervisor	12.00	12.00	12.00	12.00
Recreation Program Coordinator	22.00	20.00	19.00	18.00
Recreation Assistant	53.50	53.50	39.00	44.00
Custodian	20.00	19.00	16.00	16.00
Program Coordinator (Hourly)	1.00	-0-	-0-	-0-
Senior Recreation Worker (Hourly)	32.00	15.00	15.75	15.75
Recreation Worker (Hourly)	3.25	0.50	0.50	0.50
Center Attendant (Hourly)	4.50	1.00	1.00	1.00
Program Total	148.25	121.00	103.25	107.25
Sports				
Recreation Program Coordinator	3.00	3.00	3.00	1.00
Recreation Assistant	3.50	3.50	3.50	2.00
Senior Recreation Worker (Hourly)	5.00	4.50	2.00	2.00
Recreation Worker (Hourly)	6.25	5.00	2.50	2.50
Program Total	17.75	16.00	11.00	7.50

PARKS and RECREATION

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Teens				
Recreation Program Coordinator	1.00	1.00	1.00	-0-
Recreation Program Coordinator (Hourly)	0.25	-0-	-0-	-0-
Senior Recreation Worker (Hourly)	1.00	-0-	1.00	-0-
Recreation Worker (Hourly)	1.50	-0-	1.00	-0-
Program Total	3.75	1.00	3.00	-0-
Therapeutic Recreation				
Recreation Supervisor	1.00	1.00	1.00	1.00
Recreation Program Coordinator	2.00	2.00	2.00	2.00
Recreation Assistant	3.00	2.00	2.00	2.00
Program Coordinator (Hourly)	1.00	1.00	1.00	1.00
Senior Recreation Worker (Hourly)	5.50	5.50	5.50	5.50
Recreation Worker (Hourly)	4.00	4.00	4.00	4.00
Program Total	16.50	15.50	15.50	15.50
Zoo				
Zoo Administrator	1.00	1.00	1.00	1.00
Zoo General Curator	1.00	1.00	1.00	1.00
Zoo Education Curator	1.00	1.00	1.00	1.00
Parks and Golf Area Supervisor	1.00	1.00	1.00	1.00
Zoo Area Supervisor	3.00	3.00	3.00	3.00
Recreation Program Coordinator	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Zookeeper	14.00	14.00	14.00	14.00
Zookeeper (Hourly)	1.00	1.00	1.00	1.00
Recreation Assistant	1.00	1.00	1.00	1.00
Cashier	1.50	1.50	1.50	1.50
Groundskeeper	4.00	4.00	4.00	4.00
Parks Maintenance Worker	2.50	2.50	2.50	2.50
Senior Recreation Worker (Hourly)	2.00	2.00	2.00	2.00
Recreation Worker (Hourly)	1.00	1.00	1.00	1.00
Program Total	36.00	36.00	36.00	36.00
Grants				
Recreation Program Coordinator	0.75	0.75	0.75	0.75
Recreation Assistant	4.00	4.00	4.00	4.00
Program Coordinator (Hourly)	1.00	1.00	1.00	1.00
Senior Recreation Worker (Hourly)	3.00	3.00	3.00	3.00
Short Order Cook	1.00	1.00	1.00	1.00
Concession Worker	1.00	1.00	1.00	1.00
Program Total	10.75	10.75	10.75	10.75
Department Total	691.25	648.50	591.25	585.75

PARKWISE

ParkWise provides a parking management program that enhances quality of life, stimulates the economic development within the area defined by the City Center Strategic Vision Plan, and efficiently and creatively utilizes parking resources to improve the overall accessibility and environment of the region.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Administration	12.00	5.00	6.00	6.00
Off-Street Parking	-0-	5.00	2.00	2.00
On-Street Parking	7.50	2.00	5.00	7.00
Department Total	19.50	12.00	13.00	15.00
TOTAL BUDGET				
Operating	\$ 2,568,770	\$ 2,065,990	\$ 1,993,400	\$ 2,646,860
Capital	-0-	-0-	129,700	6,500,000
Department Total	\$ 2,568,770	\$ 2,065,990	\$ 2,123,100	\$ 9,146,860
CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 953,830	\$ 661,140	\$ 693,940	\$ 848,920
Services	1,541,960	1,190,690	1,120,500	1,507,970
Supplies	67,250	214,160	178,960	152,970
Equipment	5,730	-0-	-0-	137,000
Operating Total	\$ 2,568,770	\$ 2,065,990	\$ 1,993,400	\$ 2,646,860
Capital Improvement Program	-0-	-0-	129,700	6,500,000
Department Total	\$ 2,568,770	\$ 2,065,990	\$ 2,123,100	\$ 9,146,860
FUNDING SOURCES				
ParkWise Fund	\$ 2,568,770	\$ 2,065,990	\$ 1,993,400	\$ 2,646,860
Operating Total	\$ 2,568,770	\$ 2,065,990	\$ 1,993,400	\$ 2,646,860
Capital Improvement Program	-0-	-0-	129,700	6,500,000
Department Total	\$ 2,568,770	\$ 2,065,990	\$ 2,123,100	\$ 9,146,860

OPERATING PROGRAMS

ADMINISTRATION: This program area provides general oversight for the department by developing and managing the operating budget, providing administrative and clerical support, ensuring customers are provided with excellent customer service, and the management of neighborhood parking programs. Administrative functions include On Street Parking and Off Street Parking.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
Hooded Meter Fees	\$ 23,400	\$ 16,500	\$ 25,000	\$ 16,100
Meter Collections	250,000	15,910	187,550	617,810
Off Street Parking Facilities	231,560	-0-	3,440	-0-

PARKWISE

Administration (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Parking Violations	\$ 206,200	\$ 330,660	\$ 100,000	\$ -0-
Pennington Garage Rental	122,320	101,400	222,200	-0-
Residential Permit Program	-0-	104,760	-0-	-0-
Towing Administration Fee	-0-	-0-	-0-	200
Program Total	\$ 833,480	\$ 569,230	\$ 538,190	\$ 634,110
Character of Expenditures				
Salaries and Benefits	\$ 685,950	\$ 323,370	\$ 351,380	\$ 416,770
Services	129,100	95,310	80,240	202,680
Supplies	18,430	150,550	106,570	14,660
Program Total	\$ 833,480	\$ 569,230	\$ 538,190	\$ 634,110

OFF-STREET PARKING: This program area provides security, cleaning, and maintenance for all ParkWise parking facilities. Contracted security is also utilized for events such as the Gem Show, 4th of July and special events that require extended hours at parking facilities.

Projected Revenue Sources

Gem Show	\$ 54,590	\$ -0-	\$ 50,000	\$ 45,000
Intergovernmental Agreement Billings	150,000	-0-	-0-	-0-
Meter Collections	-0-	-0-	-0-	60,530
Off-Street Parking Facilities	618,830	989,030	954,510	881,120
Pennington Garage Rental	-0-	-0-	-0-	256,100
Pima County Reimbursement	-0-	100,000	69,230	97,560
Recovered Expenses and Employee Industrial Insurance	520	-0-	-0-	-0-
Program Total	\$ 823,940	\$ 1,089,030	\$ 1,073,740	\$ 1,340,310

Character of Expenditures

Salaries and Benefits	\$ -0-	\$ 95,010	\$ 95,010	\$ 96,890
Services	795,910	963,360	933,290	1,058,260
Supplies	22,300	30,660	45,440	48,160
Equipment	5,730	-0-	-0-	137,000
Program Total	\$ 823,940	\$ 1,089,030	\$ 1,073,740	\$ 1,340,310

ON-STREET PARKING: This program area continually educates the public on safe parking; responds to citizen calls; and monitors parking throughout the city, with the focus on the downtown area, University Main Gate area and neighborhoods that have paid permit parking programs.

Projected Revenue Sources

Meter Collections	\$ -0-	\$ 407,730	\$ 63,540	\$ 87,070
Miscellaneous Fees	-0-	-0-	-0-	-0-
Non-Residential	81,030	-0-	59,000	201,800
Parking Violations	234,060	-0-	244,370	246,750
Residential	13,040	-0-	14,560	25,160
Program Total	\$ 328,130	\$ 407,730	\$ 381,470	\$ 560,780

On-Street Parking (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Character of Expenditures				
Salaries and Benefits	\$ 267,550	\$ 242,760	\$ 247,550	\$ 335,260
Services	36,670	132,020	106,970	164,180
Supplies	23,910	32,950	26,950	61,340
Program Total	\$ 328,130	\$ 407,730	\$ 381,470	\$ 560,780

OUTSIDE OPERATIONS CAPACITY: ParkWise is asked to provide parking operations and management services for outside organizations which fall outside its routine operating budget. This capacity will allow for ParkWise to manage outside operations without affecting existing operations. These outside operations could include Tucson Convention Center parking operations and private property operations.

Projected Revenue Sources				
Meter Collections	\$ -0-	\$ -0-	\$ -0-	\$ 100,360
Character of Expenditures				
Salaries and Benefits	\$ -0-	\$ -0-	\$ -0-	\$ -0-
Services	-0-	-0-	-0-	71,550
Supplies	-0-	-0-	-0-	28,810
Program Total	\$ -0-	\$ -0-	\$ -0-	\$ 100,360

SPECIAL PROJECTS: This program area provides funding to implement reinvestment projects in revenue generating areas. ParkWise Commission will allocate funds and decide on projects once revenues are recognized.

Projected Revenue Sources				
Intergovernmental Agreement Billings	\$ 150,000	\$ -0-	\$ -0-	\$ -0-
Meter Collections	138,340	-0-	-0-	11,300
Pima County Reimbursement	103,660	-0-	-0-	-0-
Off Street Parking Facilities	179,140	-0-	-0-	-0-
Shuttle Fees	12,080	-0-	-0-	-0-
Program Total	\$ 583,220	\$ -0-	\$ -0-	\$ 11,300
Character of Expenditures				
Salaries and Benefits	\$ 330	\$ -0-	\$ -0-	\$ -0-
Services	580,280	-0-	-0-	11,300
Supplies	2,610	-0-	-0-	-0-
Program Total	\$ 583,220	\$ -0-	\$ -0-	\$ 11,300

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration				
Transportation Program Coordinator	1.00	1.00	1.00	1.00
Management Assistant	2.00	1.00	1.00	1.00
Facilities Management Supervisor	1.00	-0-	1.00	1.00
Traffic Engineering Technician Supervisor	1.00	-0-	-0-	-0-
Parking Services Supervisor	1.00	1.00	1.00	1.00
Parking Meter Repairer	2.00	-0-	-0-	-0-
Senior Account Clerk	1.00	-0-	-0-	-0-
Customer Service Representative	2.00	2.00	2.00	2.00
Program Total	11.00	5.00	6.00	6.00
Off-Street Parking				
Parking Services Agent	-0-	2.00	2.00	2.00
On-Street Parking				
Parking Services Supervisor	1.00	1.00	1.00	1.00
Parking Services Agent	7.50	4.00	4.00	6.00
Program Total	8.50	5.00	5.00	7.00
Department Total	19.50	12.00	13.00	15.00

PLANNING and DEVELOPMENT SERVICES

The Planning and Development Services Department provides zoning, plan review, permitting, inspection, and special exception processes to the public and the development community. These programs are provided in the most comprehensive and flexible manner possible to facilitate responsible planning, development, and construction in the City of Tucson, while ensuring a safe, attractive, and sustainable community.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Administration	5.00	5.00	11.00	12.00
Building Safety Review and Inspection	45.00	31.00	30.00	30.00
Customer and Administrative Support	28.00	20.00	18.00	18.00
Plan Review and Project Development	17.00	21.00	18.00	18.00
Zoning Administration and Code Development	11.00	11.00	10.00	10.00
Department Total	106.00	88.00	87.00	88.00
TOTAL BUDGET				
Operating	\$ 8,917,171	\$ 8,790,210	\$ 8,066,030	\$ 8,011,090
CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 7,655,207	\$ 7,281,020	\$ 6,831,270	\$ 7,064,920
Services	961,743	1,306,020	945,170	730,050
Supplies	185,911	183,170	270,890	211,120
Equipment	114,310	20,000	18,700	5,000
Department Total	\$ 8,917,171	\$ 8,790,210	\$ 8,066,030	\$ 8,011,090
FUNDING SOURCES				
General Fund	\$ 8,917,171	\$ 8,790,210	\$ 8,066,030	\$ 8,011,090

For the FY 2010 Adopted Budget, Urban Planning and Design (UPD) was eliminated and its functions split between two departments: Planning and Development Services, and Housing and Community Development. The FY 2009 Actuals for the functions transferred to Planning and Development Services are not shown in this presentation. Those FY 2009 Actuals are shown in the UPD pages of this document.

OPERATING PROGRAMS

ADMINISTRATION: This program area provides general oversight for the department by setting direction and policy, developing and managing the department's operating and capital budgets, and maintaining clear communication with Mayor and Council.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
Impact Fee Administrative Charges	\$ 29,210	\$ 30,000	\$ 25,000	\$ 25,900
Permit and Inspection Fees	629,365	483,110	857,330	1,317,390
Plan Review Fees	-0-	-0-	-0-	21,420
Program Total	\$ 658,575	\$ 513,110	\$ 882,330	\$ 1,364,710

PLANNING and DEVELOPMENT SERVICES

Administration (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Character of Expenditures				
Salaries and Benefits	\$ 569,867	\$ 492,110	\$ 850,740	\$ 1,319,290
Services	72,390	21,000	28,590	42,420
Supplies	16,318	-0-	3,000	3,000
Program Total	\$ 658,575	\$ 513,110	\$ 882,330	\$ 1,364,710

BUILDING SAFETY REVIEW and INSPECTIONS: This program area provides building plan review and inspection services for commercial buildings, residential buildings, site engineering infrastructure, and drainage. It contributes to a sustainable community by ensuring that all development is designed and built to adopted codes and standards, with a key focus of ensuring safety.

Projected Revenue Sources

Building Code Violations	\$ 593	\$ 1,060	\$ 3,280	\$ 3,000
Permit and Inspection Fees	2,641,391	2,469,500	2,376,840	2,682,610
Zoning Code Violations	-0-	10,000	-0-	-0-
Program Total	\$ 2,641,984	\$ 2,480,560	\$ 2,380,120	\$ 2,685,610

Character of Expenditures

Salaries and Benefits	\$ 2,338,184	\$ 2,245,580	\$ 2,118,750	\$ 2,428,590
Services	211,711	169,610	182,210	180,160
Supplies	54,755	65,370	79,160	76,860
Equipment	37,334	-0-	-0-	-0-
Program Total	\$ 2,641,984	\$ 2,480,560	\$ 2,380,120	\$ 2,685,610

CUSTOMER and ADMINISTRATIVE SUPPORT: This program area provides administrative, clerical, and technical support to all divisions of the department, as well as external customers, with the key focus of providing outstanding customer service.

Projected Revenue Sources

General Fund	\$ -0-	\$ -0-	\$ 248,340	\$ 542,430
Other Development Fees	167,967	145,000	187,000	227,000
Permit and Inspection Fees	1,271,006	760,510	810,970	-0-
Plan Review Fees	-0-	-0-	-0-	595,010
Program Total	\$ 1,438,973	\$ 905,510	\$ 1,246,310	\$ 1,364,440

Character of Expenditures

Salaries and Benefits	\$ 988,559	\$ 501,650	\$ 730,420	\$ 937,280
Services	387,810	315,770	367,150	342,690
Supplies	62,604	68,090	130,040	79,470
Equipment	-0-	20,000	18,700	5,000
Program Total	\$ 1,438,973	\$ 905,510	\$ 1,246,310	\$ 1,364,440

PLAN REVIEW and PROJECT DEVELOPMENT: This program area expedites the review of development proposals and ensures consistency with the Land Use Code, Development Standards, and the Development Compliance Code to protect and promote the public's general health, safety and welfare, and more specifically implement the *General Plan*, encourage efficient use of land, reduce potential hazards that result from incompatible land uses, protect and enhance the city's natural, cultural, historical, and scenic resources, as well as promote economic stability.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 193,143	\$ 1,356,570	\$ 278,100	\$ 135,000
Permit and Inspection Fees	132,890	132,890	-0-	-0-
Plan Review Fees	2,277,740	1,900,000	1,822,160	1,199,520
Sign Regulation Fees	385,083	324,000	335,850	295,900
Program Total	\$ 2,988,856	\$ 3,713,460	\$ 2,436,110	\$ 1,630,420
Character of Expenditures				
Salaries and Benefits	\$ 2,697,501	\$ 2,972,530	\$ 2,168,380	\$ 1,543,610
Services	248,033	726,920	229,840	54,820
Supplies	22,347	14,010	37,890	31,990
Equipment	20,975	-0-	-0-	-0-
Program Total	\$ 2,988,856	\$ 3,713,460	\$ 2,436,110	\$ 1,630,420

ZONING ADMINISTRATION and CODE DEVELOPMENT: This program area provides zoning, development plan, and code revision services. It processes business and liquor license zoning reviews, zoning waivers, and Board of Adjustment and Design Review Board, historic zone, and plan amendment applications. It updates maps and the text of land use plans, interprets the land use plans as they relate to rezonings, PADs, and various other development documents, formats changes to the Land Use Code, creates new Neighborhood Preservation Zones, and the administers existing Neighborhood Preservation Zones.

Projected Revenue Sources				
General Fund	\$ 846,658	\$ 864,070	\$ 910,160	\$ 830,910
Other Development Fees	16,038	-0-	-0-	-0-
Permit and Inspection Fees	213,520	-0-	-0-	-0-
Planning Charges	112,567	313,500	211,000	135,000
Program Total	\$ 1,188,783	\$ 1,177,570	\$ 1,121,160	\$ 965,910
Character of Expenditures				
Salaries and Benefits	\$ 1,061,096	\$ 1,069,150	\$ 962,980	\$ 836,150
Services	41,799	72,720	137,380	109,960
Supplies	29,887	35,700	20,800	19,800
Equipment	56,001	-0-	-0-	-0-
Program Total	\$ 1,188,783	\$ 1,177,570	\$ 1,121,160	\$ 965,910

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration				
Director	1.00	1.00	1.00	1.00
Deputy Director	2.00	1.00	1.00	1.00
Development Services Administrator	1.00	1.00	3.00	3.00
Planning Administrator	-0-	-0-	1.00	1.00
Development Services Manager	-0-	-0-	1.00	1.00
Engineering Manager	-0-	-0-	1.00	1.00
Management Assistant	-0-	1.00	1.00	1.00
Project Coordinator	-0-	-0-	-0-	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Office Supervisor	-0-	-0-	1.00	1.00
Program Total	5.00	5.00	11.00	12.00
Building Safety Review and Inspection				
Development Services Manager	1.00	1.00	-0-	-0-
Electrical Plans Examiner	1.00	-0-	-0-	-0-
Inspection Supervisor	3.00	2.00	1.00	1.00
Structural Plans Examiner	3.00	2.00	2.00	2.00
Mechanical Plans Examiner	1.00	1.00	1.00	1.00
Construction Inspection Supervisor	2.00	2.00	3.00	3.00
Building Permit Specialist	3.00	2.00	2.00	2.00
Lead Building Inspector	1.00	1.00	1.00	1.00
Lead Electrical Inspector	1.00	-0-	-0-	-0-
Lead Residential Inspector	1.00	1.00	1.00	1.00
Senior Mechanical Inspector	1.00	1.00	1.00	1.00
Senior Plumbing Inspector	1.00	1.00	1.00	1.00
Building Inspector	4.00	4.00	4.00	4.00
Electrical Inspector	4.00	4.00	4.00	4.00
Environmental Inspector	5.00	2.00	2.00	2.00
Mechanical Inspector	1.00	1.00	1.00	1.00
Plumbing Inspector	3.00	3.00	3.00	3.00
Residential Inspector	9.00	3.00	3.00	3.00
Program Total	45.00	31.00	30.00	30.00
Customer and Administrative Support				
Information Technology Manager	1.00	-0-	-0-	-0-
Systems Analyst	2.00	-0-	-0-	-0-
Information Technology Specialist	2.00	-0-	-0-	-0-
Office Supervisor	1.00	1.00	-0-	-0-
Planning Technician	2.00	1.00	3.00	3.00
Administrative Assistant	5.00	5.00	4.00	4.00
Customer Service Representative	7.00	6.00	5.00	5.00
Secretary	3.00	3.00	2.00	2.00
Customer Service Clerk	4.00	3.00	3.00	3.00
Office Assistant	1.00	1.00	1.00	1.00
Program Total	28.00	20.00	18.00	18.00

PLANNING and DEVELOPMENT SERVICES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Plan Review and Project Development				
Development Services Administrator	1.00	1.00	-0-	-0-
Engineering Manager	1.00	1.00	-0-	-0-
Civil Engineer	3.00	3.00	3.00	3.00
Principal Planner	-0-	3.00	3.00	3.00
Senior Engineering Associate	3.00	3.00	3.00	3.00
Lead Planner	4.00	5.00	5.00	5.00
Engineering Associate	1.00	1.00	1.00	1.00
Landscape Field Representative	1.00	1.00	1.00	1.00
Planning Technician	1.00	2.00	1.00	1.00
Senior Sign Inspector	1.00	-0-	-0-	-0-
Sign Inspector	1.00	1.00	1.00	1.00
Program Total	17.00	21.00	18.00	18.00
Zoning Administration and Code Development				
Development Services Administrator	1.00	-0-	-0-	-0-
Planning Administrator	-0-	1.00	-0-	-0-
Principal Planner	4.00	3.00	3.00	3.00
Lead Planner	3.00	4.00	4.00	4.00
Planner	3.00	3.00	3.00	3.00
Program Total	11.00	11.00	10.00	10.00
 Department Total	 106.00	 88.00	 87.00	 88.00

PROCUREMENT

The Procurement Department maximizes the purchasing value of public funds and supports city departments by providing efficient and effective procurement practices and policies. Policies promote environmentally-sensitive purchases, competition among all vendors, and local purchase preferences. Services include contracting for all supplies, materials, equipment, services, and construction; providing in-house printing; maintaining inventories for daily operations; distributing interdepartmental and postal mail; disposing of surplus, unclaimed, lost, and confiscated property; and managing the city's Procurement Card (pCard) and Cooperative Purchasing Programs.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Administration	8.00	5.00	5.00	5.00
Design, Construction, and Services	13.00	11.00	11.00	11.00
Contracting				
Mail Services	5.00	4.00	4.00	4.00
Printing Services	2.00	2.00	2.00	2.00
Procurement Card (pCard) and Online	-0-	3.00	4.00	4.00
Surplus Auction				
Purchasing	11.00	11.00	10.00	8.00
Stores and Inventory Management	16.00	15.00	11.00	10.00
Department Total	55.00	51.00	47.00	44.00
TOTAL BUDGET				
Operating	\$ 3,658,282	\$ 3,906,090	\$ 3,787,140	\$ 3,708,470
CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 3,410,098	\$ 3,425,880	\$ 3,321,400	\$ 3,294,010
Services	566,838	590,520	578,050	496,410
Supplies	155,697	272,370	270,370	342,860
Equipment	5,405	-0-	-0-	-0-
Interdepartmental Charges	(479,756)	(382,680)	(382,680)	(424,810)
Department Total	\$ 3,658,282	\$ 3,906,090	\$ 3,787,140	\$ 3,708,470
FUNDING SOURCES				
General Fund	\$ 3,658,282	\$ 3,906,090	\$ 3,787,140	\$ 3,708,470

OPERATING PROGRAMS

ADMINISTRATION: This program area provides strategic direction and management to the department by planning, coordinating, and implementing procurement operations in accordance with applicable laws, Mayor and Council policy, and the administrative direction of the City Manager.

	Actual ¹ FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 629,252	\$ 597,920	\$ 699,740	\$ 619,150
pCard Program Rebate	190,627	-0-	-0-	-0-
Program Total	\$ 819,879	\$ 597,920	\$ 699,740	\$ 619,150
Character of Expenditures				
Salaries and Benefits	\$ 728,077	\$ 535,890	\$ 613,110	\$ 540,660
Services	70,078	40,830	64,930	63,970
Supplies	21,724	21,200	21,700	14,520
Program Total	\$ 819,879	\$ 597,920	\$ 699,740	\$ 619,150

¹In FY 2009, this program area included the staff and expenditures now shown in the Procurement Card (pCard) and Online Surplus Auction program area.

DESIGN, CONSTRUCTION, and SERVICES CONTRACTING: This program area contracts for design, construction, professional, and non-professional services to ensure that all contracts are developed, solicited, evaluated, negotiated, awarded, and administered in accordance with applicable federal, state, and local laws.

Projected Revenue Sources				
General Fund	\$ 1,019,792	\$ 929,050	\$ 904,800	\$ 923,910
Character of Expenditures				
Salaries and Benefits	\$ 965,466	\$ 859,850	\$ 849,500	\$ 865,900
Services	48,385	67,100	53,200	55,610
Supplies	5,941	2,100	2,100	2,400
Program Total	\$ 1,019,792	\$ 929,050	\$ 904,800	\$ 923,910

MAIL SERVICES: This program area provides centralized pick up and delivery service for interdepartmental and postal mail to city departments. The area also provides for the insertion of business license statements and various other bills.

Projected Revenue Sources				
General Fund	\$ 128,240	\$ 245,980	\$ 235,080	\$ 239,560
Character of Expenditures				
Salaries and Benefits	\$ 211,882	\$ 193,060	\$ 185,160	\$ 188,760
Services	26,150	19,310	17,310	18,090
Supplies	(109,792)	33,610	32,610	32,710
Program Total	\$ 128,240	\$ 245,980	\$ 235,080	\$ 239,560

PRINTING SERVICES: This program area provides responsive, quality, in-house services to all departments by typesetting, copying, and binding documents at or below commercial prices and in a timely manner.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Character of Expenditures				
Salaries and Benefits	\$ 256,329	\$ 107,650	\$ 107,650	\$ 107,440
Services	61,091	77,020	77,020	36,440
Supplies	232,542	198,010	198,010	280,930
Equipment	5,405	-0-	-0-	-0-
Intrdepartmental Charges	(479,756)	(382,680)	(382,680)	(424,810)
Program Total	\$ 75,611	\$ -0-	\$ -0-	\$ -0-

Printing Services is budgeted assuming expenditures are fully charged back to departments that request printing services.

PROCUREMENT CARD (pCard) and ONLINE SURPLUS AUCTION: These program areas manage and administer the city's pCard (direct credit card purchase) program and the online surplus auction program.

Projected Revenue Sources				
General Fund	\$ -0-	\$ 119,950	\$ -0-	\$ 88,560
pCard Program Rebate	-0-	100,000	102,980	150,000
Online Auction Administrative Fees	-0-	-0-	5,000	2,000
Program Total	\$ -0-	\$ 219,950	\$ 107,980	\$ 240,560

Character of Expenditures				
Salaries and Benefits	\$ -0-	\$ 199,450	\$ 107,880	\$ 237,590
Services	-0-	20,000	100	2,870
Supplies	-0-	500	-0-	100
Program Total	\$ -0-	\$ 219,950	\$ 107,980	\$ 240,560

PURCHASING: This program area contracts for all supplies, materials, equipment, and related services to ensure that purchases are developed, solicited, evaluated, negotiated, awarded, and administered in accordance with applicable federal, state, and local laws.

Projected Revenue Sources				
General Fund	\$ 621,687	\$ 725,550	\$ 540,130	\$ 595,480
pCard Program Rebate	-0-	-0-	96,380	-0-
National Cooperative Purchasing Fees	54,339	-0-	56,350	50,000
Program Total	\$ 676,026	\$ 725,550	\$ 692,860	\$ 645,480

Character of Expenditures				
Salaries and Benefits	\$ 671,387	\$ 718,640	\$ 685,950	\$ 637,830
Services	4,639	6,210	6,210	7,650
Supplies	-0-	700	700	-0-
Program Total	\$ 676,026	\$ 725,550	\$ 692,860	\$ 645,480

PROCUREMENT

STORES and INVENTORY MANAGEMENT: This program area operates four warehouses and manages an inventory needed for the daily operation of all city departments. It also provides hazardous material safety information on inventory items; delivers goods on a timely basis; and disposes of city surplus material and equipment by public sale, online auction, donation, or redistribution to departments.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 938,734	\$ 1,187,640	\$ 1,146,680	\$ 1,039,810
Character of Expenditures				
Salaries and Benefits	\$ 576,957	\$ 811,340	\$ 772,150	\$ 715,830
Services	356,495	360,050	359,280	311,780
Supplies	5,282	16,250	15,250	12,200
Program Total	\$ 938,734	\$ 1,187,640	\$ 1,146,680	\$ 1,039,810

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration				
Director	1.00	1.00	1.00	1.00
Deputy Director	1.00	1.00	1.00	1.00
Contract Administrator	1.00	-0-	-0-	-0-
Management Assistant	1.00	-0-	-0-	-0-
Information Technology Specialist	2.00	2.00	2.00	2.00
Executive Assistant	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	-0-	-0-	-0-
Program Total	8.00	5.00	5.00	5.00
Design, Construction, and Services				
Contracting				
Contract Administrator	1.00	1.00	1.00	1.00
Contract Officer	8.00	8.00	7.00	7.00
Contract Compliance Officer	1.00	1.00	1.00	1.00
Secretary	3.00	1.00	2.00	2.00
Program Total	13.00	11.00	11.00	11.00
Mail Services				
Mail Services Supervisor	1.00	1.00	1.00	1.00
Mail Clerk	4.00	3.00	3.00	3.00
Program Total	5.00	4.00	4.00	4.00
Printing Services				
Lead Reprographics Technician	1.00	1.00	1.00	1.00
Senior Copy Technician	1.00	1.00	1.00	1.00
Program Total	2.00	2.00	2.00	2.00

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Procurement Card (pCard) and Online				
Surplus Auction				
Contract Administrator	-0-	1.00	1.00	1.00
Management Assistant	-0-	1.00	1.00	1.00
Administrative Assistant	-0-	1.00	2.00	2.00
Program Total	-0-	3.00	4.00	4.00
Purchasing				
Contract Administrator	1.00	1.00	1.00	1.00
Contract Officer	7.00	7.00	6.00	5.00
Secretary	3.00	3.00	3.00	2.00
Program Total	11.00	11.00	10.00	8.00
Stores and Inventory Management				
Stores Superintendent	1.00	1.00	1.00	1.00
Stores Supervisor	2.00	2.00	2.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	-0-	-0-
Storekeeper	11.00	10.00	7.00	7.00
Program Total	16.00	15.00	11.00	10.00
Department Total	55.00	51.00	47.00	44.00

OFFICE of the PUBLIC DEFENDER

The Office of the Public Defender provides quality, cost-effective legal representation to indigent defendants entitled to appointed counsel in City Court in accordance with the mandates of state and federal law and the Ethical Rules of the Arizona State Supreme Court.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Public Defender	36.00	36.00	36.00	36.00
TOTAL BUDGET				
Operating	\$ 3,073,563	\$ 3,206,070	\$ 3,134,720	\$ 3,197,320
CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 2,905,156	\$ 2,970,920	\$ 2,951,740	\$ 2,942,450
Services	94,671	164,000	115,440	183,720
Supplies	73,736	71,150	67,540	71,150
Department Total	\$ 3,073,563	\$ 3,206,070	\$ 3,134,720	\$ 3,197,320
FUNDING SOURCES				
General Fund	\$ 3,073,563	\$ 3,206,070	\$ 3,134,720	\$ 3,197,320

OPERATING PROGRAMS

Public Defender: This program area was established as a cost-effective alternative to the use of contract attorneys. The office provides legal representation independent from the Criminal Division of the City Attorney's Office. The Office of the Public Defender is staffed by 23 attorneys and 13 support positions.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 3,073,563	\$ 3,206,070	\$ 3,134,720	\$ 3,197,320
Character of Expenditures				
Salaries and Benefits	\$ 2,905,156	\$ 2,970,920	\$ 2,951,740	\$ 2,942,450
Services	94,671	164,000	115,440	183,720
Supplies	73,736	71,150	67,540	71,150
Program Total	\$ 3,073,563	\$ 3,206,070	\$ 3,134,720	\$ 3,197,320

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Public Defender				
Chief Public Defender	1.00	1.00	1.00	1.00
Deputy Public Defender	1.00	1.00	1.00	1.00
Public Defender Supervisor	8.00	8.00	8.00	8.00
Public Defender	13.00	13.00	13.00	13.00
Law Clerk	3.00	3.00	3.00	3.00
Legal Secretary	5.00	5.00	5.00	5.00
Administrative Assistant	1.00	1.00	1.00	1.00
Customer Service Representative	1.00	1.00	2.00	2.00
Customer Service Clerk	3.00	3.00	2.00	2.00
Program Total	<u>36.00</u>	<u>36.00</u>	<u>36.00</u>	<u>36.00</u>
 Department Total	 <u>36.00</u>	 <u>36.00</u>	 <u>36.00</u>	 <u>36.00</u>

TRANSPORTATION

The Transportation Department creates, maintains, and operates a safe and reliable system for the movement of people throughout our community with the highest quality transportation services, programs, and facilities.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Management Services	16.00	14.00	12.00	12.00
Engineering	82.00	72.00	70.00	70.00
Planning	25.00	13.00	13.00	13.00
Streets and Traffic Maintenance	213.00	171.00	169.00	169.00
Traffic Engineering	25.00	23.00	21.00	21.00
Transit Services	12.00	12.00	12.00	12.00
Department Total¹	373.00	305.00	297.00	297.00
TOTAL BUDGET				
Operating	\$ 98,879,403	\$ 101,953,850	\$ 97,389,610	\$ 102,489,150
Capital	94,775,535	183,531,400	115,061,560	170,635,600
Department Total¹	\$ 193,654,938	\$ 285,485,250	\$ 212,451,170	\$ 273,124,750
CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 19,029,380	\$ 16,910,940	\$ 16,293,060	\$ 17,413,620
Services	20,141,881	18,440,760	20,720,970	23,383,790
Supplies	18,881,215	17,811,240	17,050,710	18,170,230
Equipment	1,130,679	238,710	228,310	157,500
Contracted Labor	39,696,248	35,306,400	40,623,900	43,264,010
Grant Capacity	-0-	13,245,800	2,472,660	100,000
Operating Total¹	\$ 98,879,403	\$ 101,953,850	\$ 97,389,610	\$ 102,489,150
Capital Improvement Program	94,775,535	183,531,400	115,061,560	170,635,600
Department Total¹	\$ 193,654,938	\$ 285,485,250	\$ 212,451,170	\$ 273,124,750
FUNDING SOURCES				
General Fund	\$ 4,528,826	\$ 1,561,370	\$ 1,377,470	\$ 1,290,550
Highway User Revenue Fund	28,808,729	27,701,550	27,109,830	29,327,620
Capital Improvements Fund	180,960	13,000	92,150	177,500
Other Federal Grants	1,425,041	1,320,730	1,003,930	1,408,250
Non-Federal Grants	-0-	350,000	10	-0-
Mass Transit Fund	32,364,427	38,902,600	34,941,780	33,631,830
Mass Transit Fund: General Fund	30,439,405	31,234,600	31,297,600	34,698,400
Subsidy ²				
Regional Transportation Authority Fund	483,872	-0-	916,840	1,285,000
Internal Service Fund: Self Insurance	648,143	870,000	650,000	670,000
Operating Total¹	\$ 98,879,403	\$ 101,953,850	\$ 97,389,610	\$ 102,489,150
Capital Improvement Program	94,775,535	183,531,400	115,061,560	170,635,600
Department Total¹	\$ 193,654,938	\$ 285,485,250	\$ 212,451,170	\$ 273,124,750

¹The FY 2009 Actuals column does not include ParkWise, which became its own department in FY 2010. Those Actuals for FY 2009 are shown in the ParkWise pages of this document.

²The total Mass Transit Fund: General Fund Subsidy also includes Capital Improvement Program expenditures as shown on the following page.

TRANSPORTATION

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Mass Transit Operating Subsidy	\$ 30,439,405	\$ 31,234,600	\$ 31,297,600	\$ 34,698,400
Mass Transit Capital Subsidy	991,034	765,400	702,400	551,600
Total General Fund Subsidy	\$ 31,430,439	\$ 32,000,000	\$ 32,000,000	\$ 35,250,000

OPERATING PROGRAMS

MANAGEMENT SERVICES: This program area coordinates, supervises, and performs administrative functions to ensure the efficient and successful operation of the department.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 300,151	\$ 604,690	\$ 467,900	\$ 415,900
General Fund: Use of Property	65,201	90,000	78,000	90,000
Highway User Revenue Fund	2,390,246	2,893,810	2,562,210	3,079,700
Highway User Revenue Fund: Use of Property	-0-	20,000	20,000	60,000
Program Total	\$ 2,755,598	\$ 3,608,500	\$ 3,128,110	\$ 3,645,600
Character of Expenditures				
Salaries and Benefits	\$ 1,444,691	\$ 1,398,340	\$ 1,050,280	\$ 1,178,760
Services	1,257,549	2,157,980	2,019,850	2,413,040
Supplies	45,858	52,180	57,980	53,800
Equipment	7,500	-0-	-0-	-0-
Program Total	\$ 2,755,598	\$ 3,608,500	\$ 3,128,110	\$ 3,645,600

ENGINEERING: This program area designs and constructs improvements to the city's roadways and flood control system, manages the use of and access to public rights-of-way, and protects life and property from flood hazards.

Projected Revenue Sources				
General Fund	\$ 495,271	\$ 575,460	\$ 451,270	\$ 209,170
Capital Agreement Fund	-0-	-0-	-0-	152,500
Highway User Revenue Fund	2,515,996	1,554,840	1,887,740	2,215,730
Highway User Revenue Fund: Developer Contributions	21,009	100,000	100,000	75,000
Miscellaneous Federal Grants	19,700	-0-	-0-	-0-
Program Total	\$ 3,051,976	\$ 2,230,300	\$ 2,439,010	\$ 2,652,400

Engineering (Continued)

Character of Expenditures	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Salaries and Benefits	\$ 2,431,182	\$ 1,389,090	\$ 1,753,740	\$ 2,006,880
Services	515,913	721,570	574,890	541,590
Supplies	99,679	114,640	105,380	89,930
Equipment	5,202	5,000	5,000	14,000
Program Total	\$ 3,051,976	\$ 2,230,300	\$ 2,439,010	\$ 2,652,400

PLANNING: This program area manages the design of major corridors and transportation projects. It coordinates, supervises, and implements projects that integrate transportation and land-use planning for community enhancement, transportation efficiencies, and multi-modal connectivity.

Projected Revenue Sources

General Fund	\$ 135,411	\$ 39,520	\$ 48,880	\$ 47,980
General Fund: Restricted	-0-	-0-	12,000	12,000
Federal Highway Administration Grants	341,687	318,000	368,390	272,000
Highway User Revenue Fund	1,752,465	1,151,320	1,093,730	992,840
Miscellaneous Federal Grants	173,368	-0-	-0-	-0-
Miscellaneous Non-Federal Grants	-0-	350,000	10	-0-
Program Total	\$ 2,402,931	\$ 1,858,840	\$ 1,523,010	\$ 1,324,820

Character of Expenditures

Salaries and Benefits	\$ 1,674,563	\$ 584,210	\$ 712,640	\$ 759,930
Services	531,585	432,660	583,530	506,930
Supplies	147,574	29,150	105,200	57,960
Equipment	49,209	144,820	66,240	-0-
Grant Capacity	-0-	668,000	55,400	-0-
Program Total	\$ 2,402,931	\$ 1,858,840	\$ 1,523,010	\$ 1,324,820

PUBLIC TRANSIT LIABILITY: This program area pays the liability and property losses incurred by Sun Tran and Sun Van that are not covered by purchased insurance policies.

Projected Revenue Sources

Internal Service Fund: Self Insurance	\$ 648,143	\$ 870,000	\$ 650,000	\$ 670,000
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Character of Expenditures

Services	\$ 648,143	\$ 870,000	\$ 650,000	\$ 670,000
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TRANSPORTATION

STREETS and TRAFFIC MAINTENANCE: This program area maintains the streets, median island landscaping, alleyways, and drainage ways to ensure safe driving surfaces, decrease the potential for flooding, and control dust. The program also manages the maintenance and inspection of street lights, traffic signs, traffic signals, and roadway markings to ensure the safe and efficient movement of people, traffic, and goods.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 3,294,601	\$ -0-	\$ 95,700	\$ 315,500
General Fund: Restricted	-0-	-0-	-0-	200,000
Capital Agreements Fund	149,111	-0-	-0-	-0-
Federal Highway Administration Grants	459,575	525,930	475,540	424,350
Highway User Revenue Fund	20,315,823	20,206,380	19,727,630	21,001,840
Highway User Revenue Fund: In-Lieu Fees	21,789	157,500	157,500	161,320
Program Total	\$ 24,240,899	\$ 20,889,810	\$ 20,456,370	\$ 22,103,010
Character of Expenditures				
Salaries and Benefits	\$ 10,928,366	\$ 11,221,140	\$ 10,553,030	\$ 11,194,740
Services	7,661,018	6,770,780	7,078,360	8,164,420
Supplies	5,426,465	2,897,890	2,794,910	2,700,350
Equipment	225,050	-0-	30,070	43,500
Program Total	\$ 24,240,899	\$ 20,889,810	\$ 20,456,370	\$ 22,103,010

SUN TRAN: Sun Tran provides a fixed-route bus service for the Tucson metropolitan region. The system operates seven days per week.

Projected Revenue Sources				
Mass Transit Fund: General Fund Subsidy	\$ 19,544,952	\$ 21,458,310	\$ 22,764,100	\$ 25,316,370
Mass Transit Fund: Federal Grants	4,934,696	8,903,600	7,634,420	6,396,500
Mass Transit Fund: Local Transit Assistance	2,288,256	2,400,000	1,313,530	-0-
Mass Transit Fund: Regional Transportation Authority Contribution	5,821,964	5,456,390	5,456,390	5,500,000
Mass Transit Fund: State Funds	587,519	470,000	470,000	-0-
Mass Transit Fund: User Fees	15,670,305	14,725,660	12,425,660	15,316,630
Miscellaneous Federal Grants	-0-	316,800	-0-	556,900
Program Total	\$ 48,847,692	\$ 53,730,760	\$ 50,064,100	\$ 53,086,400
Character of Expenditures				
Services	\$ 4,951,902	\$ 3,646,500	\$ 4,500,830	\$ 5,157,570
Supplies	11,462,423	12,323,250	12,060,820	13,240,300
Equipment	798,519	22,890	80,000	-0-
Contracted Labor	31,634,848	26,449,820	32,132,490	34,688,530
Grant Capacity	-0-	11,288,300	1,289,960	-0-
Program Total	\$ 48,847,692	\$ 53,730,760	\$ 50,064,100	\$ 53,086,400

SUN VAN: Sun Van provides paratransit services by appointment that are comparable to Sun Tran's fixed-route bus service and are in accordance with the Americans with Disabilities Act (ADA). The program gives persons with disabilities access to employment, shopping, services, community agencies, and events.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
Mass Transit Fund: General Fund Subsidy	\$ 9,861,346	\$ 9,161,550	\$ 7,995,320	\$ 8,402,000
Mass Transit Fund: Federal Grants	1,182,124	1,035,600	1,832,040	1,600,000
Mass Transit Fund: Regional Transportation Authority Contribution	-0-	1,998,640	1,998,640	2,000,000
Mass Transit Fund: State Funds	386,490	386,490	284,880	-0-
Mass Transit Fund: User Fees	588,524	1,524,220	1,524,220	1,628,000
Program Total	\$ 12,018,484	\$ 14,106,500	\$ 13,635,100	\$ 13,630,000
Character of Expenditures				
Services	\$ 2,392,923	\$ 2,495,730	\$ 2,906,810	\$ 3,322,960
Supplies	1,518,962	2,158,690	1,660,380	1,731,560
Equipment	45,199	66,000	47,000	-0-
Contracted Labor	8,061,400	8,856,580	8,491,410	8,575,480
Grant Capacity	-0-	529,500	529,500	-0-
Program Total	\$ 12,018,484	\$ 14,106,500	\$ 13,635,100	\$ 13,630,000

TRAFFIC ENGINEERING: This program area designs, constructs, and monitors transportation, traffic and transit systems, and implements neighborhood traffic calming features, such as speed humps, that promote safer neighborhoods.

Projected Revenue Sources				
General Fund	\$ 238,071	\$ 251,700	\$ 223,720	\$ -0-
Capital Agreements Fund	20,490	-0-	79,150	25,000
Federal Highway Administration Grants	281,018	-0-	-0-	-0-
Highway User Revenue Fund	1,791,401	1,617,700	1,561,020	1,741,190
Regional Transportation Authority Fund	483,872	-0-	916,840	1,285,000
Program Total	\$ 2,814,852	\$ 1,869,400	\$ 2,780,730	\$ 3,051,190
Character of Expenditures				
Salaries and Benefits	\$ 1,704,628	\$ 1,381,190	\$ 1,322,920	\$ 1,359,230
Services	992,496	287,860	1,235,860	1,435,490
Supplies	117,728	200,350	221,950	256,470
Program Total	\$ 2,814,852	\$ 1,869,400	\$ 2,780,730	\$ 3,051,190

TRANSPORTATION

TRANSIT SERVICES: This program area administers and coordinates the activities of the public transportation system, which includes Sun Tran, a fixed-route bus service, and Van Tran, a paratransit service for persons with disabilities.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 120	\$ -0-	\$ -0-	\$ -0-
Capital Agreements Fund	11,359	13,000	13,000	-0-
Federal Highway Administration Grants	149,693	160,000	160,000	155,000
Mass Transit Fund: General Fund Subsidy	1,033,107	614,740	538,180	980,030
Mass Transit Fund: Federal Grants	526,070	1,066,000	1,066,000	587,000
Mass Transit Fund: Use of Property	378,479	570,000	570,000	225,000
Mass Transit Fund: User Fees	-0-	366,000	366,000	378,700
Program Total	\$ 2,098,828	\$ 2,789,740	\$ 2,713,180	\$ 2,325,730
Character of Expenditures				
Salaries and Benefits	\$ 845,950	\$ 936,970	\$ 900,450	\$ 914,080
Services	1,190,352	1,057,680	1,170,840	1,171,790
Supplies	62,526	35,090	44,090	39,860
Equipment	-0-	-0-	-0-	100,000
Grant Capacity	-0-	760,000	597,800	100,000
Program Total	\$ 2,098,828	\$ 2,789,740	\$ 2,713,180	\$ 2,325,730

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Management Services				
Director	1.00	1.00	1.00	1.00
Deputy Director	1.00	1.00	1.00	1.00
Research Assistant Special Projects	1.00	1.00	1.00	1.00
Transportation Administrator	1.00	1.00	1.00	1.00
Management Coordinator	1.00	-0-	-0-	-0-
Civil Engineer	-0-	1.00	-0-	-0-
Transportation Program Coordinator	-0-	-0-	1.00	1.00
Transportation Public Information Officer	1.00	1.00	1.00	1.00
Staff Assistant	3.00	3.00	3.00	3.00
Management Analyst	1.00	-0-	-0-	-0-
Senior Accountant/Auditor	1.00	1.00	-0-	-0-
Executive Assistant	1.00	1.00	1.00	1.00
Office Supervisor	1.00	1.00	1.00	1.00
Customer Service Representative	1.00	1.00	1.00	1.00
Secretary	2.00	1.00	-0-	-0-
Program Total	16.00	14.00	12.00	12.00
Engineering				
Transportation Administrator	1.00	1.00	1.00	1.00
City Surveyor	1.00	1.00	1.00	1.00
Engineering Manager	3.00	2.00	2.00	2.00

Engineering (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Engineering Project Manager	9.00	5.00	5.00	5.00
Environmental Project Coordinator	1.00	1.00	1.00	1.00
Landscape Architect	1.00	1.00	1.00	1.00
Transportation Program Coordinator	3.00	2.00	2.00	2.00
Management Assistant	1.00	1.00	1.00	1.00
Senior Engineering Associate	6.00	6.00	6.00	6.00
Community Services/Neighborhood Services Project Coordinator	1.00	1.00	1.00	1.00
Construction Inspection Supervisor	1.00	1.00	1.00	1.00
Engineering Associate	4.00	3.00	2.00	2.00
Lead Construction Inspector	2.00	2.00	2.00	2.00
Lead Construction Materials Inspector	1.00	1.00	1.00	1.00
Construction Inspector	11.00	10.00	10.00	10.00
Construction Materials Inspector	3.00	2.00	2.00	2.00
Environmental Inspector	2.00	2.00	2.00	2.00
Senior Engineering Technician	1.00	1.00	1.00	1.00
Survey Crew Chief	6.00	6.00	6.00	6.00
Engineering Permit and Code Inspector	4.00	4.00	4.00	4.00
Survey Instrument Technician	6.00	6.00	6.00	6.00
Administrative Assistant	3.00	3.00	2.00	2.00
Customer Service Representative	1.00	1.00	1.00	1.00
Secretary	2.00	2.00	2.00	2.00
Survey Technician	6.00	5.00	5.00	5.00
Customer Service Clerk	2.00	2.00	2.00	2.00
Program Total	82.00	72.00	70.00	70.00
Planning				
Transportation Administrator	1.00	1.00	1.00	1.00
Information Technology Manager	1.00	1.00	1.00	1.00
Engineering Manager	1.00	-0-	-0-	-0-
LAN Administrator	1.00	-0-	-0-	-0-
Inspection Supervisor	1.00	-0-	-0-	-0-
Principal Planner	1.00	-0-	-0-	-0-
Project Manager	5.00	4.00	4.00	4.00
Transportation Program Coordinator	1.00	1.00	1.00	1.00
Systems Analyst	5.00	-0-	-0-	-0-
Information Technology Specialist	2.00	-0-	-0-	-0-
Planner	1.00	1.00	1.00	1.00
Senior Engineering Technician	4.00	4.00	4.00	4.00
Administrative Assistant	1.00	1.00	1.00	1.00
Program Total	25.00	13.00	13.00	13.00
Streets and Traffic Maintenance				
Transportation Administrator	1.00	1.00	1.00	1.00
Information Technology Manager	1.00	-0-	-0-	-0-
Transportation Superintendent	4.00	4.00	3.00	3.00

TRANSPORTATION

Streets and Traffic Maintenance (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Civil Engineer	-0-	-0-	1.00	1.00
Engineering Project Manager	2.00	1.00	1.00	1.00
Lead Management Analyst	1.00	1.00	1.00	1.00
Transportation Program Coordinator	2.00	1.00	-0-	-0-
Management Assistant	1.00	1.00	1.00	1.00
Street Maintenance Supervisor	13.00	13.00	13.00	13.00
Senior Engineering Associate	2.00	1.00	1.00	1.00
Systems Analyst	1.00	-0-	-0-	-0-
Safety Specialist	1.00	1.00	1.00	1.00
High Voltage Electrician Supervisor	3.00	2.00	2.00	2.00
Electronics Technician Supervisor	1.00	1.00	1.00	1.00
Lead High Voltage Electrician	10.00	8.00	8.00	8.00
Cement Mason	4.00	4.00	4.00	4.00
Equipment Operation Specialist	15.00	14.00	13.00	13.00
Engineering Associate	5.00	2.00	2.00	2.00
High Voltage Electrician	3.00	1.00	1.00	1.00
Senior Engineering Technician	1.00	1.00	1.00	1.00
Lead Traffic Control Technician	11.00	10.00	10.00	10.00
Street Maintenance Crew Leader	12.00	11.00	10.00	10.00
Streets Inspector and Compliance Specialist	6.00	6.00	6.00	6.00
Welder	1.00	1.00	1.00	1.00
Construction Maintenance Worker	9.00	6.00	6.00	6.00
Heavy Equipment Operator	52.00	42.00	45.00	45.00
Sign Painter	1.00	1.00	1.00	1.00
Trade Specialist	1.00	-0-	-0-	-0-
Traffic Control Technician	3.00	2.00	2.00	2.00
Account Clerk Supervisor	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	-0-	-0-
Customer Service Representative	2.00	2.00	4.00	4.00
Electronics Technician	8.00	6.00	6.00	6.00
Secretary	2.00	2.00	1.00	1.00
Senior Account Clerk	3.00	3.00	3.00	3.00
Senior Storekeeper	2.00	1.00	1.00	1.00
Senior Street Maintenance Worker	25.00	17.00	15.00	15.00
Senior Trades Helper	2.00	2.00	2.00	2.00
Program Total	213.00	171.00	169.00	169.00
Traffic Engineering				
Traffic Engineering Manager	2.00	-0-	-0-	-0-
Engineering Project Manager	2.00	2.00	2.00	2.00
Transportation Program Coordinator	1.00	1.00	1.00	1.00
Management Assistant	1.00	1.00	1.00	1.00
Senior Engineering Associate	1.00	1.00	1.00	1.00
Systems Engineer	1.00	1.00	1.00	1.00
Electronics Technician	2.00	2.00	2.00	2.00
Traffic Engineering Technician Supervisor	2.00	2.00	2.00	2.00
Traffic Engineering Technician	8.00	8.00	7.00	7.00
Administrative Assistant	1.50	1.50	1.50	1.50

Traffic Engineering (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Customer Service Representative	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	-0-	-0-
Customer Service Clerk	0.50	0.50	0.50	0.50
Technological Intern	1.00	1.00	1.00	1.00
Program Total	<u>25.00</u>	<u>23.00</u>	<u>21.00</u>	<u>21.00</u>
 Transit Services				
Transportation Administrator	1.00	1.00	1.00	1.00
Project Manager	1.00	1.00	1.00	1.00
Transit Services Coordinator	1.00	1.00	1.00	1.00
Staff Assistant	1.00	1.00	-0-	-0-
Management Analyst	1.00	1.00	1.00	1.00
Transportation Eligibility Specialist	2.00	2.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00	1.00
Customer Service Representative	3.00	3.00	3.00	3.00
Secretary	1.00	1.00	2.00	2.00
Program Total	<u>12.00</u>	<u>12.00</u>	<u>12.00</u>	<u>12.00</u>
Department Total¹	<u><u>373.00</u></u>	<u><u>305.00</u></u>	<u><u>297.00</u></u>	<u><u>297.00</u></u>

¹The FY 2009 Actual column does not include ParkWise, which became its own department in FY 2010. Those actuals for FY 2009 are shown in the ParkWise pages of this document.

TUCSON CITY GOLF

Tucson City Golf strives to provide golfers with the best value through well-maintained golf courses and outstanding customer service at reasonable prices. Tucson City Golf (TCG) operates five 18-hole championship golf courses at four facilities across the City of Tucson. In addition to the golf course, each facility provides a well stocked Pro Shop, a lighted driving range and Clubhouse. Tucson City Golf programs include the Administration Office, Golf Course Maintenance, Pro Shops and Concessions.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Administration	6.00	6.00	6.00	5.00
Concessions	25.75	25.75	25.75	19.50
Maintenance	70.00	70.00	70.00	70.00
Pro Shops	53.00	53.00	53.00	50.75
Department Total	154.75	154.75	154.75	145.25
TOTAL BUDGET				
Operating	\$ 9,006,914	\$ 8,445,070	\$ 8,219,600	\$ 7,838,500
CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 4,604,883	\$ 3,924,820	\$ 3,846,050	\$ 3,881,500
Services	1,834,129	1,919,910	2,204,690	1,805,340
Supplies	2,390,240	2,051,340	1,955,170	1,919,160
Debt Services	177,662	549,000	213,690	232,500
Department Total	\$ 9,006,914	\$ 8,445,070	\$ 8,219,600	\$ 7,838,500
FUNDING SOURCES				
Tucson Golf Course Fund	\$ 9,006,914	\$ 8,445,070	\$ 8,219,600	\$ 7,838,500

OPERATING PROGRAMS

ADMINISTRATION: This program area provides general oversight for Tucson City Golf by ensuring that direction and policies of the city, as well as of the Parks and Recreation Department, are followed. This area forecasts future golf play and revenues in order to develop and manage its budget and provides administrative and clerical support. Administrative functions include payroll, accounts payable and records maintenance.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
Tucson Golf Course Fund	\$ 1,066,609	\$ 1,446,900	\$ 1,096,540	\$ 970,950
Character of Expenditures				
Salaries and Benefits	\$ 535,652	\$ 531,240	\$ 533,480	\$ 566,060
Services	309,311	337,110	309,280	146,200
Supplies	43,984	29,550	40,090	26,190
Debt Service	177,662	549,000	213,690	232,500
Program Total	\$ 1,066,609	\$ 1,446,900	\$ 1,096,540	\$ 970,950

TUCSON CITY GOLF

CONCESSIONS: This program area provides high quality food and beverage service at a value to golfers and guests, both on-course and in each golf facility's clubhouse. This program also hosts seminars, luncheons, dinners, banquets and parties for both golf and non-golf events and groups.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
Tucson Golf Course Fund	\$ 1,234,570	\$ 1,068,340	\$ 1,013,220	\$ 986,140
Character of Expenditures				
Salaries and Benefits	\$ 599,841	\$ 495,670	\$ 440,550	\$ 433,220
Services	192,589	194,390	194,390	243,130
Supplies	442,140	378,280	378,280	309,790
Program Total	\$ 1,234,570	\$ 1,068,340	\$ 1,013,220	\$ 986,140

MAINTENANCE: This program area ensures that golfers are provided the best possible turf and golf course conditions with the resources available, including the practice of proven agronomic processes; appropriate training and oversight of staff; responsible upkeep and repairs of turf maintenance equipment; and management of the golf cart fleet.

Projected Revenue Sources				
Tucson Golf Course Fund	\$ 4,931,313	\$ 4,512,280	\$ 4,615,130	\$ 4,353,120
Character of Expenditures				
Salaries and Benefits	\$ 2,147,584	\$ 1,870,200	\$ 1,767,150	\$ 1,783,960
Services	1,239,345	1,321,050	1,633,660	1,270,890
Supplies	1,544,384	1,321,030	1,214,320	1,298,270
Program Total	\$ 4,931,313	\$ 4,512,280	\$ 4,615,130	\$ 4,353,120

PRO SHOPS: This program area manages public, club and tournament golf play at the four golf facilities. Activities include booking tee times, selling tickets, renting golf carts, monitoring play and overseeing driving range use. The program also operates a retail outlet at each golf facility stocking a variety of golf balls, shoes, hats, men and ladies' golf wear and other golf merchandise. Golf lessons and custom club-fitting are also provided by this program.

Projected Revenue Sources				
Tucson Golf Course Fund	\$ 1,774,422	\$ 1,417,550	\$ 1,494,710	\$ 1,528,290
Character of Expenditures				
Salaries and Benefits	\$ 1,321,806	\$ 1,027,710	\$ 1,104,870	\$ 1,098,260
Services	92,884	67,360	67,360	145,120
Supplies	359,732	322,480	322,480	284,910
Program Total	\$ 1,774,422	\$ 1,417,550	\$ 1,494,710	\$ 1,528,290

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration				
Deputy Director	1.00	1.00	1.00	1.00
Golf Administrator	1.00	1.00	1.00	1.00
Golf Course Operations Superintendent	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Senior Account Clerk	1.00	1.00	1.00	-0-
Customer Service Representative	1.00	1.00	1.00	1.00
Program Total	6.00	6.00	6.00	5.00
Concessions				
Concession Manager	1.00	1.00	1.00	1.00
Food and Beverage Supervisor	4.00	4.00	4.00	2.00
Assistant Food and Beverage Supervisor	1.00	1.00	1.00	1.00
Short Order Cook (Hourly)	6.75	6.75	6.75	2.50
Concessions Worker (Hourly)	13.00	13.00	13.00	13.00
Program Total	25.75	25.75	25.75	19.50
Maintenance				
Parks and Golf Area Supervisor	8.00	8.00	8.00	8.00
Parks Equipment Mechanic	8.00	8.00	8.00	8.00
Trade Specialist	7.00	7.00	7.00	7.00
Parks Maintenance Worker	47.00	47.00	47.00	47.00
Program Total	70.00	70.00	70.00	70.00
Pro Shop				
Golf Professional Supervisor	1.00	1.00	1.00	1.00
Golf Professional Supervisor	3.00	3.00	3.00	3.00
Senior Assistant Golf Professional	3.00	3.00	3.00	3.00
Assistant Golf Professional	2.00	2.00	2.00	2.00
Cashier	7.50	7.50	7.50	7.50
Custodian	3.75	3.75	3.75	3.00
Golf Host (Hourly)	25.25	25.25	25.25	25.25
General Maintenance Trainee/Worker (Hourly)	7.50	7.50	7.50	6.00
Program Total	53.00	53.00	53.00	50.75
Department Total	154.75	154.75	154.75	145.25

TUCSON CONVENTION CENTER

The Tucson Convention Center (TCC) attracts convention visitors and community members to the downtown area by providing quality event space and services for community organizations and a destination for entertainment, performing arts and exhibitions. It provides for quality management of the City of Tucson's public assembly facilities. The TCC organization includes eight units: Office of the Director, Administration, Sales and Marketing, Event Support, Operations, Stage, Ticket Office, and Parking.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Office of the Director	4.00	4.00	4.00	4.00
Administration	6.00	3.00	3.00	3.00
Event Support	3.50	3.50	2.50	2.50
Operations	23.00	23.00	23.00	23.00
Parking	6.00	5.50	5.50	5.50
Sales and Marketing	1.50	1.00	1.00	1.00
Stage Division	3.50	3.50	3.50	3.50
Ticket Office	8.00	7.50	7.50	7.50
Department Total	55.50	51.00	50.00	50.00
TOTAL BUDGET				
Operating	\$ 6,298,094	\$ 5,997,970	\$ 5,784,630	\$ 5,999,310
CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 2,800,539	\$ 2,707,140	\$ 2,568,240	\$ 2,696,170
Services	3,277,457	3,052,210	3,039,970	3,066,680
Supplies	220,098	238,620	176,420	236,460
Department Total	\$ 6,298,094	\$ 5,997,970	\$ 5,784,630	\$ 5,999,310
FUNDING SOURCES				
General Fund Subsidy	\$ 2,758,330	\$ 1,316,470	\$ 2,151,370	\$ 1,788,660
Tucson Convention Center Fund	3,539,764	4,681,500	3,633,260	4,210,650
Department Total	\$ 6,298,094	\$ 5,997,970	\$ 5,784,630	\$ 5,999,310

OPERATING PROGRAMS

OFFICE OF THE DIRECTOR: This program area provides overall leadership in directing the financial, marketing and operational efforts of a multi-purpose facility consisting of an arena, music hall, theater, and exhibition/meeting space.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
TCC Fund: General Fund Subsidy	\$ 475,559	\$ 475,870	\$ 454,820	\$ 492,100

TUCSON CONVENTION CENTER

Office of the Director (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Character of Expenditures				
Salaries and Benefits	\$ 443,265	\$ 440,570	\$ 430,990	\$ 443,680
Services	31,150	34,990	23,700	43,220
Supplies	1,144	310	130	5,200
Program Total	\$ 475,559	\$ 475,870	\$ 454,820	\$ 492,100

ADMINISTRATION: This program area plans, coordinates and provides analytical fiscal support; maintains accurate accounting systems; and administers event support services for the organization.

Projected Revenue Sources				
TCC Fund: General Fund Subsidy	\$ 272,051	\$ -0-	\$ 206,630	\$ 253,050
Outside Contracts	44,292	44,000	47,100	47,000
Room and Space Rental	-0-	223,680	-0-	-0-
Program Total	\$ 316,343	\$ 267,680	\$ 253,730	\$ 300,050

Character of Expenditures				
Salaries and Benefits	\$ 236,580	\$ 172,780	\$ 174,380	\$ 191,250
Services	70,507	71,830	65,150	85,170
Supplies	9,256	23,070	14,200	23,630
Program Total	\$ 316,343	\$ 267,680	\$ 253,730	\$ 300,050

EVENT SUPPORT: This program area provides event management and coordinates all events to include service provider contracts and ensure a quality guest experience.

Projected Revenue Sources				
Catering and Concessions	\$ 32,681	\$ 52,480	\$ 82,270	\$ 125,330
Commission Revenue	127,476	95,190	53,410	400
Novelty Sales	37,472	67,500	24,330	25,990
Program Total	\$ 197,629	\$ 215,170	\$ 160,010	\$ 151,720

Character of Expenditures				
Salaries and Benefits	\$ 190,066	\$ 203,940	\$ 157,200	\$ 142,530
Services	6,091	10,870	2,810	8,830
Supplies	1,472	360	-0-	360
Program Total	\$ 197,629	\$ 215,170	\$ 160,010	\$ 151,720

OPERATIONS: This program area provides event set-up and maintenance for all events. Staff is responsible for ice set-ups and the building venues.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
TCC Fund: General Fund Subsidy	\$ 1,873,752	\$ 669,160	\$ 1,354,720	\$ 871,320
Catering and Concessions	389,273	427,520	342,730	307,790
Commission Revenue	-0-	89,810	-0-	-0-
Facility Fees	261,874	476,960	252,230	604,910
Parking Fees	489,087	849,450	822,590	999,920
Room and Space Rental	1,407,547	1,589,320	1,273,090	1,264,510
Program Total	\$ 4,421,533	\$ 4,102,220	\$ 4,045,360	\$ 4,048,450
Character of Expenditures				
Salaries and Benefits	\$ 1,134,344	\$ 1,121,430	\$ 1,030,720	\$ 1,088,850
Services	3,087,090	2,809,830	2,862,080	2,791,180
Supplies	200,099	170,960	152,560	168,420
Program Total	\$ 4,421,533	\$ 4,102,220	\$ 4,045,360	\$ 4,048,450

PARKING: This program area manages all parking functions for multiple events and venues. Staff is responsible for cash handling of all parking fee collections.

Projected Revenue Sources				
Parking Fees	\$ 243,698	\$ 195,550	\$ 207,750	\$ 200,080
Character of Expenditures				
Salaries and Benefits	\$ 236,446	\$ 188,100	\$ 204,670	\$ 192,360
Services	3,005	3,890	3,080	4,160
Supplies	4,247	3,560	-0-	3,560
Program Total	\$ 243,698	\$ 195,550	\$ 207,750	\$ 200,080

SALES and MARKETING: This program area attracts a wide variety of local and national revenue-generating events. Staff conducts site visits, tours and works collaboratively with the Metropolitan Tucson Convention and Visitors Bureau.

Projected Revenue Sources				
TCC Fund: General Fund Subsidy	\$ 136,968	\$ 171,440	\$ 135,200	\$ 172,190
Character of Expenditures				
Salaries and Benefits	\$ 98,153	\$ 99,330	\$ 97,430	\$ 98,800
Services	37,780	66,040	36,740	72,390
Supplies	1,035	6,070	1,030	1,000
Program Total	\$ 136,968	\$ 171,440	\$ 135,200	\$ 172,190

TUCSON CONVENTION CENTER

STAGE DIVISION: This program area supports events requiring staging and theatrical services. Staff oversees all arena and music hall rigging and concert set-ups as well as provides telephone and Internet services to events.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
Commission Revenue	\$ 27,111	\$ -0-	\$ 110,180	\$ 164,600
Facility Fees	-0-	72,830	-0-	-0-
Recovered Expenditure Revenue	131,161	115,000	70,340	72,310
Program Total	\$ 158,272	\$ 187,830	\$ 180,520	\$ 236,910
Character of Expenditures				
Salaries and Benefits	\$ 145,651	\$ 147,300	\$ 165,020	\$ 189,150
Services	9,776	12,930	7,000	20,160
Supplies	2,845	27,600	8,500	27,600
Program Total	\$ 158,272	\$ 187,830	\$ 180,520	\$ 236,910

TICKET OFFICE: This program area provides quality promoter and guest experiences by managing all ticketing functions. Staff is responsible for all ticketing fund handling.

Projected Revenue Sources				
Box Office Fees	\$ 209,230	\$ 340,000	\$ 165,410	\$ 177,290
Event Ticket Rebates	91,710	-0-	103,660	115,000
Facility Fees	47,152	42,210	78,170	105,520
Program Total	\$ 348,092	\$ 382,210	\$ 347,240	\$ 397,810
Character of Expenditures				
Salaries and Benefits	\$ 316,034	\$ 333,690	\$ 307,830	\$ 349,550
Services	32,058	41,830	39,410	41,570
Supplies	-0-	6,690	-0-	6,690
Program Total	\$ 348,092	\$ 382,210	\$ 347,240	\$ 397,810

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Office of the Director				
Director of Convention Center	1.00	1.00	1.00	1.00
Deputy Director of Convention Center	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Program Total	4.00	4.00	4.00	4.00

TUCSON CONVENTION CENTER

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration				
Convention Center Administrator	1.00	1.00	1.00	1.00
Accountant	1.00	-0-	-0-	-0-
Account Clerk Supervisor	1.00	-0-	-0-	-0-
Secretary	1.00	1.00	1.00	1.00
Office Assistant	2.00	1.00	1.00	1.00
Program Total	<u>6.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
Event Support				
Convention Center Event Services Manager	1.00	1.00	1.00	1.00
Convention Center Events Coordinator	2.00	2.00	1.00	1.00
Center Services Assistant	0.50	0.50	0.50	0.50
Program Total	<u>3.50</u>	<u>3.50</u>	<u>2.50</u>	<u>2.50</u>
Operations				
Convention Center Event Services Manager	1.00	1.00	1.00	1.00
Convention Center Operation Manager	1.00	1.00	1.00	1.00
Convention Center Worker Supervisor	1.00	1.00	1.00	1.00
Building Maintenance Worker	1.00	1.00	1.00	1.00
Lead Custodian	1.00	1.00	1.00	1.00
Convention Center Worker	18.00	18.00	18.00	18.00
Program Total	<u>23.00</u>	<u>23.00</u>	<u>23.00</u>	<u>23.00</u>
Parking				
Convention Center Parking Supervisor	1.00	1.00	1.00	1.00
Senior Cashier	0.50	-0-	-0-	-0-
Cashier	4.50	4.50	4.50	4.50
Program Total	<u>6.00</u>	<u>5.50</u>	<u>5.50</u>	<u>5.50</u>
Sales and Marketing				
Convention Center Event Services Manager	1.00	1.00	1.00	1.00
Secretary	0.50	-0-	-0-	-0-
Program Total	<u>1.50</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Stage Division				
Convention Center Technical Manager	1.00	1.00	1.00	1.00
Convention Center Stagehand Supervisor	2.50	2.50	2.50	2.50
Program Total	<u>3.50</u>	<u>3.50</u>	<u>3.50</u>	<u>3.50</u>
Ticket Office				
Convention Center Box Office Supervisor	1.00	1.00	1.00	1.00
Convention Center Cashier	1.50	1.50	1.50	1.50
Senior Cashier	2.50	2.00	2.00	2.00
Cashier	3.00	3.00	3.00	3.00
Program Total	<u>8.00</u>	<u>7.50</u>	<u>7.50</u>	<u>7.50</u>
Department Total	<u><u>55.50</u></u>	<u><u>51.00</u></u>	<u><u>50.00</u></u>	<u><u>50.00</u></u>

TUCSON FIRE

The Tucson Fire Department protects the lives and property of the citizens of Tucson from natural and man-made hazards and acute medical emergencies. This is accomplished through proactive prevention efforts and educational and code inspection programs coupled with timely responses to all emergencies by highly trained, professional Firefighters and Paramedics.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Administration	13.00	12.00	11.00	11.00
Emergency Preparedness	-0-	3.00	6.00	6.00
Fire Prevention and Life Safety	48.00	46.00	43.00	43.00
Hazardous Waste Disposal Program	2.00	2.00	2.00	2.00
Household Hazardous Waste Program	8.00	8.00	8.00	-0-
Medical Services	170.00	169.00	186.00	187.00
Support Services	41.00	34.00	30.50	30.50
Suppression	462.00	462.00	445.00	445.00
Department Total	744.00	736.00	731.50	724.50
TOTAL BUDGET				
Operating	\$ 79,416,323	\$ 81,252,690	\$ 81,290,210	\$ 80,570,480
Capital	23,390,546	9,416,800	8,070,760	1,665,800
Department Total	\$ 102,806,869	\$ 90,669,490	\$ 89,360,970	\$ 82,236,280
CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 70,357,114	\$ 68,153,700	\$ 67,774,300	\$ 67,010,770
Services	4,185,208	4,025,130	4,381,850	4,611,830
Supplies	4,230,700	3,808,100	3,868,300	4,377,950
Equipment	643,301	2,565,760	2,405,760	4,569,930
Other	-0-	-0-	160,000	-0-
Grant Capacity	-0-	2,700,000	2,700,000	-0-
Operating Total	\$ 79,416,323	\$ 81,252,690	\$ 81,290,210	\$ 80,570,480
Capital Improvement Program	23,390,546	9,416,800	8,070,760	1,665,800
Department Total	\$ 102,806,869	\$ 90,669,490	\$ 89,360,970	\$ 82,236,280
FUNDING SOURCES				
General Fund	\$ 78,062,067	\$ 75,666,980	\$ 75,734,910	\$ 75,295,990
Other Federal Grants Fund	659,545	2,571,500	2,571,500	1,575,940
Non-Federal Grants Fund	28,906	200,000	200,000	1,200,000
Capital Improvement Fund	215,177	2,339,140	2,339,140	2,000,000
Civic Contributions Fund	9,874	20,000	20,000	50,000
Internal Service Fund: Self Insurance	440,754	455,070	424,660	448,550
Operating Total	\$ 79,416,323	\$ 81,252,690	\$ 81,290,210	\$ 80,570,480
Capital Improvement Program	23,390,546	9,416,800	8,070,760	1,665,800
Department Total	\$ 102,806,869	\$ 90,669,490	\$ 89,360,970	\$ 82,236,280

OPERATING PROGRAMS

ADMINISTRATION: This program area provides direction and policy to ensure the prevention and extinguishment of fires, and the provision of emergency medical services, environmental protection, and code enforcement to the community. It responsibly administers all fiscal operations and personnel policies, procedures, and actions. In addition, this program provides accurate and timely information to the news media and the community on events and services provided.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 1,283,054	\$ 1,077,350	\$ 1,132,120	\$ 1,101,710
Character of Expenditures				
Salaries and Benefits	\$ 1,104,093	\$ 931,370	\$ 975,390	\$ 938,300
Services	156,802	127,850	130,830	137,960
Supplies	22,159	18,130	25,900	25,450
Program Total	\$ 1,283,054	\$ 1,077,350	\$ 1,132,120	\$ 1,101,710

EMERGENCY PREPAREDNESS: This program area provides citywide disaster management; homeland security protection; and regional, state, and federal all-hazard coordination. Other functions include special operations training, education, regional response, and mass casualty and preparedness.

Projected Revenue Sources				
General Fund	\$ 35,673	\$ 298,200	\$ 441,840	\$ 417,110
Miscellaneous Federal Grants	659,545	2,571,500	2,571,500	1,575,940
Miscellaneous Non-Federal Grants	28,906	200,000	200,000	1,200,000
Program Total	\$ 724,124	\$ 3,069,700	\$ 3,213,340	\$ 3,193,050
Character of Expenditures				
Salaries and Benefits	\$ 100,801	\$ 296,600	\$ 434,100	\$ 496,400
Services	99,021	29,500	31,830	10,160
Supplies	291,562	43,600	47,410	279,680
Equipment	232,740	-0-	-0-	2,406,810
Grant Capacity	-0-	2,700,000	2,700,000	-0-
Program Total	\$ 724,124	\$ 3,069,700	\$ 3,213,340	\$ 3,193,050

FIRE PREVENTION and LIFE SAFETY: This program area promotes public safety by administering fire codes and standards, conducting regular building inspections, and enforcing compliance of code violations. The Fire Prevention Section conducts inspections of facilities such as commercial buildings, schools, vacant and neglected structures, group homes, and landfills. They also respond to citizen complaints and conduct specialty inspections of tents, fireworks displays, open burn permits, and the self-inspection program. In accordance with International Fire Code, this program investigates the cause and origin of all fires reported within city jurisdiction. Finally, this program proactively engages in fire prevention and life safety by educating fire fighters and the community with instructional support, materials, and education programs focused on reducing the incidence of injury and death.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 4,538,898	\$ 4,199,130	\$ 3,952,300	\$ 3,711,130
Fire Inspection Fees	-0-	15,000	-0-	-0-
Civic Contribution Fund	4,522	10,000	10,000	25,000
Program Total	\$ 4,543,420	\$ 4,224,130	\$ 3,962,300	\$ 3,736,130
Character of Expenditures				
Salaries and Benefits	\$ 4,420,314	\$ 4,069,920	\$ 3,774,620	\$ 3,477,850
Services	73,271	100,820	95,020	134,740
Supplies	49,835	53,390	92,660	123,540
Program Total	\$ 4,543,420	\$ 4,224,130	\$ 3,962,300	\$ 3,736,130

HAZARDOUS WASTE DISPOSAL PROGRAM: The Hazardous Waste Disposal Program ensures that city generated hazardous waste is properly collected, packaged and disposed of per local, state and federal laws. This program is funded by the city's Self Insurance Internal Service Fund.

Projected Revenue Sources				
Internal Service Fund: Self Insurance	\$ 440,754	\$ 455,070	\$ 424,660	\$ 448,550
Character of Expenditures				
Salaries and Benefits	\$ 204,503	\$ 199,830	\$ 208,500	\$ 199,720
Services	154,144	194,830	168,050	188,420
Supplies	82,107	60,410	48,110	60,410
Program Total	\$ 440,754	\$ 455,070	\$ 424,660	\$ 448,550

TUCSON FIRE

MEDICAL SERVICES: This program area is responsible for the department's Advanced Life Recovery (ALS) ambulance services and emergency medical service (EMS) administration. EMS administration includes the creation and monitoring of service contracts; the development of equipment specifications, scope of practices, and standards of care; and the resolution of customer and quality assurance, liability, and liaison issues related to pre-hospital medical care. This program includes partial cost recovery for ALS ambulance service through an in-house billing system.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 9,589,554	\$ 9,224,480	\$ 8,268,650	\$ 4,339,470
General Fund - ALS Cost Recovery Fees	8,830,533	8,960,000	10,485,000	15,530,540
Capital Improvement Fund	-0-	486,590	486,590	-0-
Program Total	\$ 18,420,087	\$ 18,671,070	\$ 19,240,240	\$ 19,870,010
Character of Expenditures				
Salaries and Benefits	\$ 16,703,919	\$ 16,416,400	\$ 16,843,970	\$ 17,923,280
Services	725,039	788,030	820,700	811,660
Supplies	991,129	980,050	1,088,980	1,135,070
Equipment	-0-	486,590	486,590	-0-
Program Total	\$ 18,420,087	\$ 18,671,070	\$ 19,240,240	\$ 19,870,010

SUPPORT SERVICES: This program area provides internal support for the entire department. It administers all procurement functions, distributes supplies and equipment to all stations and facilities, and maintains all frontline vehicles and safety equipment. In addition, this program ensures that well-trained, highly qualified fire fighters are available to provide emergency service to the Tucson community through comprehensive professional training programs and career enhancement opportunities. It provides regional training opportunities to current and prospective members of the fire service throughout Southern Arizona and works to ensure that all Tucson Fire Department members are provided with the safest and healthiest possible work environment.

Projected Revenue Sources				
General Fund	\$ 8,943,730	\$ 8,159,750	\$ 8,032,770	\$ 7,669,220
General Fund: Restricted Revenues	41,095	180,810	180,810	144,000
Regional Training Fees	85,075	50,000	55,040	90,000
Program Total	\$ 9,069,900	\$ 8,390,560	\$ 8,268,620	\$ 7,903,220
Character of Expenditures				
Salaries and Benefits	\$ 3,883,303	\$ 3,245,580	\$ 3,410,890	\$ 3,054,490
Services	2,341,430	2,334,210	2,519,950	2,526,390
Supplies	2,649,753	2,584,150	2,111,160	2,159,220
Equipment	195,414	226,620	66,620	163,120
Other	-0-	-0-	160,000	-0-
Program Total	\$ 9,069,900	\$ 8,390,560	\$ 8,268,620	\$ 7,903,220

SUPPRESSION: This program area provides all-hazard risk protection and timely response to the Tucson community using contemporary, efficient, and compliant emergency response service through a highly trained force of professional and dedicated emergency fire and rescue personnel. It focuses on continuously improving customer service, internal processes, and technologies.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 44,714,455	\$ 43,502,260	\$ 43,186,380	\$ 42,292,810
Civic Contribution Fund	5,352	10,000	10,000	25,000
Capital Improvement Fund	215,177	1,852,550	1,852,550	2,000,000
Program Total	\$ 44,934,984	\$ 45,364,810	\$ 45,048,930	\$ 44,317,810
Character of Expenditures				
Salaries and Benefits	\$ 43,940,181	\$ 42,994,000	\$ 42,126,830	\$ 40,920,730
Services	635,501	449,890	615,470	802,500
Supplies	144,155	68,370	454,080	594,580
Equipment	215,147	1,852,550	1,852,550	2,000,000
Program Total	\$ 44,934,984	\$ 45,364,810	\$ 45,048,930	\$ 44,317,810

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration				
Fire Chief	1.00	1.00	1.00	1.00
Fire Captain: Eight Hour	-0-	1.00	1.00	1.00
Department Finance Manager	1.00	1.00	1.00	1.00
Department Human Resources Manager	1.00	1.00	1.00	1.00
Risk Management Supervisor	1.00	-0-	-0-	-0-
Senior Accountant	-0-	-0-	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Administrative Assistant	4.00	3.00	1.00	1.00
Customer Service Representative	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Senior Account Clerk	2.00	2.00	2.00	2.00
Program Total	13.00	12.00	11.00	11.00
Emergency Preparedness				
Fire Battalion Chief Assignment: Deputy Chief	-0-	1.00	1.00	1.00
Fire Captain: Eight Hour	-0-	-0-	1.00	1.00
Fire Captain	-0-	-0-	1.00	1.00
Risk Management Supervisor	-0-	1.00	1.00	1.00
Administrative Assistant	-0-	1.00	2.00	2.00
Program Total	-0-	3.00	6.00	6.00

TUCSON FIRE

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Fire Prevention and Life Safety				
Fire Battalion Chief: Assistant Fire Chief	1.00	1.00	1.00	1.00
Fire Battalion Chief Assignment: Deputy Chief	3.00	2.00	2.00	2.00
Fire Captain: Eight Hour	4.00	3.00	3.00	3.00
Fire Prevention Inspector	27.00	27.00	28.00	28.00
Fire Code Administrator	1.00	1.00	1.00	1.00
Fire Protection Plans Examiner	1.00	1.00	1.00	1.00
Public Safety Education Specialist	4.00	4.00	4.00	4.00
Code Inspector	2.00	2.00	-0-	-0-
TV Production Specialist	1.00	1.00	-0-	-0-
Customer Service Clerk	1.00	1.00	1.00	1.00
Office Assistant	1.00	1.00	1.00	1.00
Secretary	2.00	2.00	1.00	1.00
Program Total	48.00	46.00	43.00	43.00
Hazardous Waste Disposal Program				
Fire Captain: Eight Hour	1.00	1.00	1.00	1.00
Fire Prevention Inspector: Hazmat	1.00	1.00	1.00	1.00
Program Total	2.00	2.00	2.00	2.00
Household Hazardous Waste (HHW) Program				
Environmental Services Superintendent	1.00	1.00	1.00	-0-
Environmental Services Supervisor	1.00	1.00	1.00	-0-
Equipment Operation Specialist	1.00	1.00	1.00	-0-
Environmental Services Equipment Operator	2.00	2.00	2.00	-0-
Senior Environmental Services Worker	2.00	2.00	2.00	-0-
Environmental Services Worker	1.00	1.00	1.00	-0-
Program Total	8.00	8.00	8.00	-0-
Medical Services				
Fire Battalion Chief: Assistant Fire Chief	1.00	1.00	1.00	1.00
Fire Battalion Chief Assignment: Deputy Chief	1.00	-0-	1.00	1.00
Fire Captain: Eight Hour	2.00	2.00	2.00	2.00
Fire Captain	12.00	12.00	11.00	11.00
Paramedic: HazMat/Technical Rescue Team	27.00	26.00	30.00	30.00
Paramedic	120.00	121.00	134.00	134.00
Management Assistant	1.00	1.00	1.00	1.00
Senior Engineering Technician	1.00	1.00	1.00	1.00
Cost Recovery Clerk	4.00	4.00	5.00	6.00
Office Assistant	1.00	1.00	-0-	-0-
Program Total	170.00	169.00	186.00	187.00
Support Services				
Fire Battalion Chief: Assistant Fire Chief	2.00	1.00	1.00	1.00
Fire Battalion Chief Assignment: Deputy Chief	3.00	3.00	2.00	2.00
Fire Captain Assignment: Training Officer	5.00	5.00	5.00	5.00
Equipment Maintenance Superintendent	1.00	1.00	1.00	1.00
Certified Emergency Vehicle Technician Supervisor	2.00	2.00	2.00	2.00
Fire Training Coordinator	1.00	1.00	1.00	1.00

Support Services (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Information Technology Manager	1.00	-0-	-0-	-0-
Systems Analyst	2.00	-0-	-0-	-0-
Certified Emergency Vehicle Technician	9.00	9.00	8.00	8.00
Information Technology Specialists	3.00	-0-	-0-	-0-
Certified Auto Parts Specialist	2.00	2.00	2.00	2.00
Certified Fire Equipment Specialist	2.00	2.00	2.00	2.00
Lead Housing Technician	0.50	0.50	0.50	0.50
Certified Senior Fleet Service Technician	1.00	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	2.00	2.00
Secretary	1.00	1.00	1.00	1.00
Senior Storekeeper	3.00	3.00	2.00	2.00
Office Assistant	0.50	0.50	-0-	-0-
Program Total	41.00	34.00	30.50	30.50
Suppression				
Fire Battalion Chief: Assistant Fire Chief	1.00	1.00	1.00	1.00
Fire Battalion Chief Assignment: Deputy Chief	2.00	2.00	2.00	2.00
Fire Battalion Chief	12.00	12.00	12.00	12.00
Fire Captain: Eight Hour	1.00	1.00	1.00	1.00
Fire Captain: HazMat/Technical Rescue Team	27.00	27.00	27.00	27.00
Fire Captain	86.00	86.00	79.00	79.00
Fire Engineer: HazMat/Technical Rescue Team	30.00	30.00	30.00	30.00
Fire Engineer	91.00	91.00	81.00	81.00
Fire Fighter: HazMat/Technical Rescue Team	54.00	54.00	54.00	54.00
Fire Fighter	158.00	158.00	158.00	158.00
Program Total	462.00	462.00	445.00	445.00
Department Total	744.00	736.00	731.50	724.50

TUCSON POLICE

The Tucson Police Department serves the public in partnership with our community, to protect life and property, prevent crime, and resolve problems. The department is categorized into nine programs, including the Chief's Office.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Office of the Chief of Police	43.00	54.00	39.00	39.00
Administrative Services ¹	153.00	136.00	208.00	208.00
Field Services	759.00	730.00	699.00	699.00
Forfeiture	4.00	4.00	4.00	4.00
Grants	17.00	16.00	19.00	19.00
Impounds	9.00	9.00	9.00	9.00
Investigative Services	310.50	307.50	287.50	287.50
Special Duty	5.00	5.00	4.00	4.00
Support Services	217.00	234.00	201.00	201.00
Department Total	1,517.50	1,495.50	1,470.50	1,470.50

¹FY 2011 total includes 72 Commissioned and 10 Civilian vacant positions that are not funded.

TOTAL BUDGET

Operating	\$ 162,407,608	\$ 159,653,480	\$ 154,204,470	\$ 162,442,770
Capital	3,282,769	13,838,700	12,701,640	36,301,530
Department Total	\$ 165,690,377	\$ 173,492,180	\$ 166,906,110	\$ 198,744,300

CHARACTER OF EXPENDITURES

Salaries and Benefits	\$ 134,582,816	\$ 128,989,780	\$ 126,596,960	\$ 132,824,890
Services	17,592,536	15,540,530	14,462,400	20,105,280
Supplies	6,384,614	6,268,130	4,727,110	7,216,900
Equipment	3,800,967	1,350,790	943,750	2,295,700
Grant Capacity	46,675	7,504,250	7,474,250	-0-
Operating Total	\$ 162,407,608	\$ 159,653,480	\$ 154,204,470	\$ 162,442,770
Capital Improvement Program	3,282,769	13,838,700	12,701,640	36,301,530
Department Total	\$ 165,690,377	\$ 173,492,180	\$ 166,906,110	\$ 198,744,300

FUNDING SOURCES

General Fund	\$ 154,647,512	\$ 144,942,750	\$ 139,493,740	\$ 142,843,080
Capital Improvement Fund	1,596,160	-0-	-0-	-0-
Civic Contribution Fund	44,322	-0-	-0-	-0-
Other Federal Grants Fund	4,288,406	13,254,710	13,254,710	17,916,610
Non-Federal Grants Fund	1,831,208	1,456,020	1,456,020	1,683,080
Operating Total	\$ 162,407,608	\$ 159,653,480	\$ 154,204,470	\$ 162,442,770
Capital Improvement Program	3,282,769	13,838,700	12,701,640	36,301,530
Department Total	\$ 165,690,377	\$ 173,492,180	\$ 166,906,110	\$ 198,744,300

OPERATING PROGRAMS

OFFICE OF THE CHIEF OF POLICE: This program area directs policy, oversees the professionalism of department members and coordinates the efforts of the department.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 5,257,747	\$ 4,686,750	\$ 4,651,140	\$ 4,697,680
Character of Expenditures				
Salaries and Benefits	\$ 5,065,776	\$ 4,399,290	\$ 4,399,290	\$ 4,473,190
Services	173,850	214,900	179,290	151,930
Supplies	18,121	72,560	72,560	72,560
Program Total	\$ 5,257,747	\$ 4,686,750	\$ 4,651,140	\$ 4,697,680

ADMINISTRATIVE SERVICES: This program area provides services necessary to ensure sustainable and proactive operations as directed by the Chief of Police. This support includes Finance, Capital Projects, Logistics, Human Resources, and Training. The department applied for a federal grant from the Office of Community Oriented Policing Services (COPS) under the American Recovery and Reinvestment Act which can be used to fund police officer hires or officers scheduled to be laid off on a future date as a result of local budget reductions. Although award announcements are pending, capacity is included for this funding.

Projected Revenue Sources				
General Fund	\$ 28,006,125	\$ 25,051,770	\$ 22,911,140	\$ 22,979,870
General Fund: Restricted	164,880	368,120	358,120	805,710
Capital Improvement Fund	1,596,160	-0-	-0-	-0-
Miscellaneous Federal Grants	-0-	3,000,000	3,000,000	5,400,000
Program Total	\$ 29,767,165	\$ 28,419,890	\$ 26,269,260	\$ 29,185,580
Character of Expenditures				
Salaries and Benefits	\$ 14,375,246	\$ 13,496,340	\$ 13,496,340	\$ 15,674,600
Services	9,739,319	9,311,130	8,479,960	9,228,740
Supplies	3,662,777	4,359,970	3,070,820	3,869,860
Equipment	1,944,148	57,370	27,060	412,380
Grant Capacity	45,675	1,195,080	1,195,080	-0-
Program Total	\$ 29,767,165	\$ 28,419,890	\$ 26,269,260	\$ 29,185,580

FIELD SERVICES: This program area responds to calls for service, investigates crimes and provides for the safe flow of traffic. This includes maintaining strong relationships with neighborhood and business associations, as well as furthering partnerships in an effort to protect life, property, prevent crime and resolve problems.

Projected Revenue Sources				
General Fund	\$ 60,639,982	\$ 59,814,880	\$ 57,076,050	\$ 60,279,050
General Fund: Restricted	-0-	40,000	40,010	40,010
Program Total	\$ 60,639,982	\$ 59,854,880	\$ 57,116,060	\$ 60,319,060

Field Services (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Character of Expenditures				
Salaries and Benefits	\$ 58,632,248	\$ 58,139,440	\$ 55,440,620	\$ 58,582,170
Services	1,984,474	1,600,140	1,560,140	1,621,590
Supplies	23,260	115,300	115,300	115,300
Program Total	\$ 60,639,982	\$ 59,854,880	\$ 57,116,060	\$ 60,319,060

FORFEITURE: This program area effectively applies funding associated with the Racketeer Influenced and Corrupt Organizations (RICO) Act and Arizona forfeiture laws, enhancing operational objectives as determined by the Chief of Police.

Projected Revenue Sources

Forfeitures	\$ 1,167,576	\$ 2,136,710	\$ 2,134,690	\$ 1,701,310
General Fund	-0-	-0-	-0-	342,460
General Fund: Restricted	84,791	289,380	34,380	289,380
Miscellaneous Federal Grants	24,184	600,000	600,000	600,000
Program Total	\$ 1,276,551	\$ 3,026,090	\$ 2,769,070	\$ 2,933,150

Character of Expenditures

Salaries and Benefits	\$ 870,607	\$ 417,560	\$ 521,560	\$ 333,670
Services	309,085	416,880	464,590	1,913,570
Supplies	95,452	74,480	72,480	224,240
Equipment	407	402,440	25,710	461,670
Grant Capacity (Forfeitures)	1,000	1,714,730	1,684,730	-0-
Program Total	\$ 1,276,551	\$ 3,026,090	\$ 2,769,070	\$ 2,933,150

GRANTS: This program area provides administrative and financial oversight and capacity for grant funding allocated to the Tucson Police Department in order to enhance operational objectives outlined by the Chief of Police.

Projected Revenue Sources

General Fund	\$ 178,060	\$ 229,390	\$ 229,390	\$ 620,850
Civic Contribution Fund	44,322	-0-	-0-	-0-
Miscellaneous Federal Grants	4,264,222	9,654,710	9,654,710	11,862,900
Miscellaneous Non-Federal Grants	1,831,208	1,456,020	1,456,020	1,683,160
Program Total	\$ 6,317,812	\$ 11,340,120	\$ 11,340,120	\$ 14,166,830

Character of Expenditures

Salaries and Benefits	\$ 2,619,892	\$ 4,386,530	\$ 4,386,530	\$ 7,659,570
Services	1,446,935	1,180,170	1,180,170	3,513,760
Supplies	627,224	389,980	389,980	1,673,860
Equipment	1,623,761	789,000	789,000	1,319,640
Grant Capacity	-0-	4,594,440	4,594,440	-0-
Program Total	\$ 6,317,812	\$ 11,340,120	\$ 11,340,120	\$ 14,166,830

TUCSON POLICE

IMPOUNDS: Established based on enforcement of Arizona Statute 28-3511, for the removal and immobilization or impoundment of vehicles. This program area provides tracking of operational requirements and funding based partially on associated restricted revenues generated from impound fee receipts.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
Vehicle Impoundment	\$ 1,625,565	\$ 901,690	\$ 920,690	\$ 957,440
Character of Expenditures				
Salaries and Benefits	\$ 474,321	\$ 559,470	\$ 761,470	\$ 576,510
Services	82,195	242,910	59,910	276,040
Supplies	849,047	9,190	9,190	14,740
Equipment	220,002	90,120	90,120	90,150
Program Total	\$ 1,625,565	\$ 901,690	\$ 920,690	\$ 957,440

INVESTIGATIVE SERVICES: This program area conducts professional, exemplary criminal investigations, with an awareness of the impact upon the quality of life in the community while striving to set the highest standard in investigative, forensic, and evidentiary procedures.

Projected Revenue Sources				
General Fund	\$ 31,199,881	\$ 28,637,170	\$ 28,516,140	\$ 28,087,750
Character of Expenditures				
Salaries and Benefits	\$ 29,502,077	\$ 26,989,080	\$ 26,989,080	\$ 26,408,990
Services	1,241,582	1,244,470	1,123,440	1,275,460
Supplies	453,917	403,620	403,620	403,300
Equipment	2,305	-0-	-0-	-0-
Program Total	\$ 31,199,881	\$ 28,637,170	\$ 28,516,140	\$ 28,087,750

SPECIAL DUTY: This program area provides police-related services to an employer, other than the City of Tucson, by departmental personnel during off-duty hours (i.e., point control, security or any time required to work in a police capacity) in order to enhance existing public safety and community policing efforts.

Projected Revenue Sources				
General Fund	\$ 15,444	\$ 399,690	\$ 399,690	\$ 421,970
Special Duty	3,928,238	3,003,260	3,103,260	3,040,120
Program Total	\$ 3,943,682	\$ 3,402,950	\$ 3,502,950	\$ 3,462,090
Character of Expenditures				
Salaries and Benefits	\$ 3,729,762	\$ 3,390,640	\$ 3,390,640	\$ 3,411,770
Services	213,920	12,210	112,210	50,210
Supplies	-0-	100	100	110
Program Total	\$ 3,943,682	\$ 3,402,950	\$ 3,502,950	\$ 3,462,090

SUPPORT SERVICES: This program area consists of staff and equipment to provide specialized assistance to the department including training and homeland security support, enabling the department to respond to unusual events, disasters, or human-caused crises.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 22,379,223	\$ 19,383,940	\$ 19,119,040	\$ 18,579,480
Miscellaneous Federal Funds	-0-	-0-	-0-	53,710
Program Total	\$ 22,379,223	\$ 19,383,940	\$ 19,119,040	\$ 18,633,190
Character of Expenditures				
Salaries and Benefits	\$ 19,312,887	\$ 17,211,430	\$ 17,211,430	\$ 15,704,420
Services	2,401,176	1,317,720	1,302,690	2,073,980
Supplies	654,816	842,930	593,060	842,930
Equipment	10,344	11,860	11,860	11,860
Program Total	\$ 22,379,223	\$ 19,383,940	\$ 19,119,040	\$ 18,633,190

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Office of the Chief of Police				
Police Chief	1.00	1.00	1.00	1.00
Police Lieutenant: Deputy Police Chief	1.00	1.00	1.00	1.00
Police Lieutenant: Assistant Police Chief	4.00	4.00	4.00	4.00
Police Lieutenant: Police Captain	2.00	2.00	1.00	1.00
Police Lieutenant	4.00	4.00	4.00	4.00
Police Sergeant: Assignments	4.00	4.00	4.00	4.00
Detective: Assignments	4.00	4.00	4.00	4.00
Lead Management Analyst	2.00	2.00	2.00	2.00
Community Services Project Supervisor	1.00	1.00	1.00	1.00
Staff Assistant	2.00	2.00	2.00	2.00
Detective	3.00	2.00	3.00	3.00
Police Officer: Assignments	4.00	13.00	4.00	4.00
Systems Analyst	1.00	1.00	-0-	-0-
Police Officer	2.00	2.00	2.00	2.00
Community and Neighborhood Services Project Supervisor	-0-	-0-	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Paralegal	1.00	1.00	1.00	1.00
Police Crime Analyst	1.00	1.00	1.00	1.00
Administrative Assistant	-0-	2.00	-0-	-0-
Secretary	3.00	4.00	2.00	2.00
Clerk Transcriptionist	2.00	2.00	-0-	-0-
Program Total	43.00	54.00	39.00	39.00

TUCSON POLICE

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Administrative Services				
Police Lieutenant: Police Captain	3.00	3.00	5.00	5.00
Police Lieutenant	3.00	4.00	5.00	5.00
Information Technology Administrator	1.00	-0-	-0-	-0-
Police Sergeant: Assignments	8.00	8.00	9.00	9.00
Police Sergeant	1.00	1.00	1.00	1.00
Information Technology Manager	1.00	-0-	-0-	-0-
Management Coordinator	1.00	1.00	1.00	1.00
Police Psychologist	1.00	1.00	1.00	1.00
LAN Administrator	1.00	-0-	-0-	-0-
WAN Administrator	3.00	-0-	-0-	-0-
Crime Laboratory Coordinator	-0-	-0-	1.00	1.00
Police Records Superintendent	1.00	1.00	1.00	1.00
Police Hazardous Device Technician	-0-	-0-	1.00	1.00
Management Assistant	1.00	1.00	1.00	1.00
Staff Assistant	9.00	9.00	10.00	10.00
Systems Analyst	6.00	-0-	-0-	-0-
Detective	1.00	1.00	2.00	2.00
Police Officer: Assignments	24.00	24.00	68.00	68.00
Information Technology Specialist	3.00	-0-	-0-	-0-
Police Officer	6.00	6.00	25.00	25.00
Public Safety Communication Supervisor	-0-	-0-	1.00	1.00
Police Crime Analyst	-0-	-0-	1.00	1.00
Police Evidence Technician	-0-	-0-	1.00	1.00
Lead Housing Technician	0.50	0.50	0.50	0.50
Community Service Officer	-0-	-0-	1.00	1.00
AFIS Technician	-0-	-0-	1.00	1.00
Police Records Supervisor	8.00	8.00	8.00	8.00
Administrative Assistant	3.00	3.00	3.00	3.00
Police Records Specialist	48.00	47.00	40.00	40.00
Secretary	4.00	3.00	5.00	5.00
Senior Account Clerk	5.00	5.00	5.00	5.00
Senior Fleet Services Technician	5.00	5.00	5.00	5.00
Senior Storekeeper	2.00	2.00	2.00	2.00
Data Control Clerk	1.00	1.00	1.00	1.00
Office Assistant	2.50	1.50	2.50	2.50
Program Total	153.00	136.00	208.00	208.00
Field Services				
Police Lieutenant: Police Captain	5.00	5.00	6.00	6.00
Police Lieutenant	14.00	14.00	12.00	12.00
Police Sergeant: Assignments	11.00	11.00	10.00	10.00
Police Sergeant	68.00	69.00	69.00	69.00
Detective	18.00	18.00	18.00	18.00
Police Officer: Assignments	159.00	129.00	124.00	124.00
Police Officer	444.00	444.00	425.00	425.00
Marshall	3.00	3.00	1.00	1.00
Community Service Officer	29.00	29.00	28.00	28.00
Secretary	4.00	4.00	5.00	5.00
Clerk Transcriptionist	4.00	4.00	1.00	1.00
Program Total	759.00	730.00	699.00	699.00

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Forfeiture				
Police Lieutenant: Police Captain	1.00	1.00	1.00	1.00
Financial Specialist	1.00	1.00	1.00	1.00
Staff Assistant	1.00	1.00	-0-	-0-
Police Crime Analyst	1.00	1.00	1.00	1.00
Senior Fleet Services Technician	-0-	-0-	1.00	1.00
Program Total	4.00	4.00	4.00	4.00
Grants - Federal Grants				
Police Sergeant: Assignments	2.00	2.00	2.00	2.00
Finance Analyst	-0-	-0-	1.00	1.00
Staff Assistant	1.00	-0-	1.00	1.00
Police Officer: Assignments	2.00	2.00	3.00	3.00
Criminalist	1.00	1.00	1.00	1.00
Electronics Technician	1.00	1.00	1.00	1.00
Financial Investigator	1.00	2.00	1.00	1.00
Management Analyst	-0-	-0-	1.00	1.00
Police Crime Analyst	2.00	2.00	2.00	2.00
Senior Account Clerk	-0-	-0-	1.00	1.00
Clerk Transcriptionist	1.00	1.00	-0-	-0-
Program Total	11.00	11.00	14.00	14.00
Grants - Non-Federal Grants				
Police Sergeant: Assignments	1.00	1.00	1.00	1.00
Police Sergeant	1.00	-0-	-0-	-0-
Senior Criminalist	1.00	1.00	1.00	1.00
Detective	1.00	1.00	1.00	1.00
Police Officer: Assignments	1.00	1.00	1.00	1.00
Criminalist	1.00	1.00	1.00	1.00
Program Total	6.00	5.00	5.00	5.00
Impounds				
Police Sergeant: Assignments	1.00	1.00	1.00	1.00
Police Sergeant	1.00	1.00	1.00	1.00
Police Records Specialist	7.00	7.00	7.00	7.00
Program Total	9.00	9.00	9.00	9.00
Investigative Services				
Police Lieutenant: Police Captain	3.00	3.00	3.00	3.00
Police Lieutenant	6.00	5.00	6.00	6.00
Forensics Administrator	1.00	1.00	1.00	1.00
Police Sergeant: Assignments	23.00	23.00	22.00	22.00
Police Sergeant	2.00	2.00	2.00	2.00
Crime Laboratory Superintendent	1.00	1.00	1.00	1.00
Police Identification Superintendent	1.00	1.00	1.00	1.00
Crime Laboratory Coordinator	5.50	5.50	4.50	4.50
DNA Technical Leader	1.00	-0-	1.00	1.00
Police Evidence Superintendent	1.00	1.00	1.00	1.00
Management Assistant	1.00	1.00	-0-	-0-
Senior Criminalist	15.00	16.00	15.00	15.00
Staff Assistant	-0-	-0-	1.00	1.00
Detective	118.00	119.00	118.00	118.00

TUCSON POLICE

Investigative Services (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Police Officer: Assignments	38.00	38.00	33.00	33.00
Police Officer	9.00	9.00	9.00	9.00
Criminalist	2.00	2.00	2.00	2.00
Crime Scene Specialist Supervisor	4.00	4.00	4.00	4.00
Police Evidence Supervisor	2.00	-0-	2.00	2.00
Crime Scene Specialist	22.00	22.00	20.00	20.00
Automated Fingerprint Identification System Supervisor	1.00	1.00	1.00	1.00
Police Crime Analyst	9.00	8.00	8.00	8.00
Police Evidence Technician	16.00	19.00	15.00	15.00
Automated Fingerprint Identification System Technician	8.00	7.00	6.00	6.00
Administrative Assistant	1.00	-0-	1.00	1.00
Police Records Specialist	-0-	1.00	-0-	-0-
Secretary	5.00	5.00	4.00	4.00
Clerk Transcriptionist	12.00	10.00	5.00	5.00
Office Assistant	3.00	3.00	1.00	1.00
Program Total	310.50	307.50	287.50	287.50
Special Duty				
Police Sergeant: Assignments	1.00	1.00	1.00	1.00
Management Assistant	1.00	-0-	1.00	1.00
Police Officer: Assignments	1.00	1.00	-0-	-0-
Administrative Assistant	2.00	3.00	2.00	2.00
Program Total	5.00	5.00	4.00	4.00
Support Services				
Police Lieutenant: Police Captain	3.00	3.00	1.00	1.00
Police Lieutenant	7.00	7.00	7.00	7.00
Police Sergeant: Assignments	12.00	12.00	14.00	14.00
Police Sergeant	1.00	1.00	-0-	-0-
Public Safety Communications Administrator	-0-	-0-	1.00	1.00
Communications Superintendent	1.00	2.00	1.00	1.00
Police Hazardous Devices Technician	4.00	4.00	3.00	3.00
Communications Coordinator	1.00	-0-	-0-	-0-
Detective	5.00	5.00	5.00	5.00
Police Officer: Assignments	73.00	94.00	68.00	68.00
Police Officer	2.00	2.00	2.00	2.00
Aircraft Mechanic	3.00	3.00	2.00	2.00
Public Safety Communications Supervisor	11.00	11.00	10.00	10.00
Regional Intelligence Analyst	-0-	-0-	1.00	1.00
Regional Planner	-0-	-0-	1.00	1.00
Public Safety Dispatcher	40.00	39.00	35.00	35.00

Support Services (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Administrative Assistant	1.00	1.00	1.00	1.00
Police Service Operator	48.00	47.00	46.00	46.00
Customer Service Representative	1.00	-0-	-0-	-0-
Secretary	3.00	2.00	2.00	2.00
Clerk Transcriptionist	1.00	1.00	1.00	1.00
Program Total	217.00	234.00	201.00	201.00
Department Total	<u>1,517.50</u>	<u>1,495.50</u>	<u>1,470.50</u>	<u>1,470.50</u>

TUCSON WATER

Tucson Water, an enterprise fund of the City of Tucson, is operated and maintained as a self-supporting, municipally-owned utility of the City. The department is committed to ensuring that customers receive high quality water and excellent service in a cost efficient and environmentally responsible manner. The department includes five divisions: Director's Office, Business Services, Customer Services, Maintenance, and Water Quality and Operations.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Administration	166.50	156.50	156.50	149.50
Conservation	4.00	4.00	4.00	4.00
Potable System	392.00	390.00	392.00	385.00
Reclaimed System	17.50	17.50	17.50	17.50
Department Total	580.00	568.00	570.00	556.00
 TOTAL BUDGET				
Operating	\$ 114,382,186	\$ 128,631,940	\$ 126,461,940	\$ 138,821,310
Capital	46,425,575	52,122,000	44,122,000	70,604,000
Department Total	\$ 160,807,761	\$ 180,753,940	\$ 170,583,940	\$ 209,425,310
 CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 28,604,862	\$ 25,802,270	\$ 25,802,270	\$ 27,124,520
Services	44,576,467	51,450,410	49,994,410	58,950,320
Supplies	6,617,457	8,764,970	8,340,970	10,069,690
Equipment	1,405,867	832,290	542,290	1,073,180
Debt Service	33,177,533	40,917,000	40,917,000	40,708,600
Grant Capacity	-0-	865,000	865,000	895,000
Operating Total	\$ 114,382,186	\$ 128,631,940	\$ 126,461,940	\$ 138,821,310
Capital Improvement Program	46,425,575	52,122,000	44,122,000	70,604,000
Department Total	\$ 160,807,761	\$ 180,753,940	\$ 170,583,940	\$ 209,425,310
 FUNDING SOURCES				
Tucson Water Utility Fund	\$ 114,382,186	\$ 128,631,940	\$ 126,461,940	\$ 138,821,310
Operating Total	\$ 114,382,186	\$ 128,631,940	\$ 126,461,940	\$ 138,821,310
Capital Improvement Program	46,425,575	52,122,000	44,122,000	70,604,000
Department Total	\$ 160,807,761	\$ 180,753,940	\$ 170,583,940	\$ 209,425,310

OPERATING PROGRAMS

ADMINISTRATION: This program area provides general oversight for the department by ensuring compliance with Mayor and Council water policies, developing and managing the department’s operating and capital budgets, and ensuring that customers are provided excellent services. Administrative functions include the Director’s Office, Financial Services, Customer Services, Public Information Office, and Employee Services.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
Miscellaneous Non-Federal Grants	\$ -0-	\$ 865,000	\$ 865,000	\$ 895,000
Tucson Water Utility Fund	14,991,536	15,591,970	14,934,520	16,798,320
Program Total	\$ 14,991,536	\$ 16,456,970	\$ 15,799,520	\$ 17,693,320
Character of Expenditures				
Salaries and Benefits	\$ 5,350,770	\$ 10,113,950	\$ 4,824,440	\$ 4,929,220
Services	8,387,984	3,447,540	8,550,490	10,132,030
Supplies	1,252,782	2,030,480	1,559,590	1,737,070
Grant Capacity	-0-	865,000	865,000	895,000
Program Total	\$ 14,991,536	\$ 16,456,970	\$ 15,799,520	\$ 17,693,320

CONSERVATION: The Mayor and Council established the Conservation Fund as a separate fund in August 2008. The Conservation Program includes Tucson Water’s base conservation programming, which includes Beat the Peak, as well as the programs recommended by the Community Conservation Task Force (CCTF). The CCTF program focuses on rebates for replacement of high water use fixtures in older housing and irrigation system upgrades. The program is designed to affect the water use of residential and multi-family customers of the utility and is expected to reduce water usage of those customer groups by around 4,000 acre-feet by Fiscal Year 2015. The Conservation Program is administered by the Public Information Office.

Projected Revenue Sources				
Tucson Water Conservation Fund	\$ 895,938	\$ 1,847,300	\$ 1,847,300	\$ 2,430,690
Character of Expenditures				
Salaries and Benefits	\$ 442,882	\$ 410,500	\$ 410,500	\$ 442,000
Services	429,187	1,304,200	1,304,200	1,808,270
Supplies	23,869	132,600	132,600	180,420
Program Total	\$ 895,938	\$ 1,847,300	\$ 1,847,300	\$ 2,430,690

DEBT SERVICE: This program area includes the principal, interest, and fiscal agent fees on the utility’s debt.

Projected Revenue Sources				
Tucson Water Utility Fund	\$ 33,177,533	\$ 40,917,000	\$ 40,917,000	\$ 40,708,600
Character of Expenditures				
Debt Service	\$ 33,177,533	\$ 40,917,000	\$ 40,917,000	\$ 40,708,600

POTABLE SYSTEM: Tucson Water obtains municipal potable water (water meeting or exceeding all federal, state, and local drinking standards) from groundwater well fields and facilities where Central Arizona Project (CAP) water is recharged and recovered. The Planning and Engineering Division plans, designs, and constructs the water production and distribution systems; the Maintenance Division maintains all of the water facilities; and the Water Quality and Operations Division provides water sampling, analyses, and treatment to provide the highest quality water to customers and ensures a continuous supply of water to our customers.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
Tucson Water Utility Fund	\$ 61,372,036	\$ 65,552,230	\$ 63,740,350	\$ 73,258,250
Character of Expenditures				
Salaries and Benefits	\$ 21,403,111	\$ 14,173,670	\$ 19,297,740	\$ 20,381,830
Services	33,551,931	44,404,440	37,661,960	44,108,160
Supplies	5,011,127	6,141,830	6,238,360	7,695,080
Equipment	1,405,867	832,290	542,290	1,073,180
Program Total	\$ 61,372,036	\$ 65,552,230	\$ 63,740,350	\$ 73,258,250

RECLAIMED SYSTEM: This program area provides for an important component of Tucson's water supply, in that reclaimed water usage for turf irrigation reduces total demand for potable water. The program includes operation and maintenance of the department's Roger Road Reclaimed Water Plant and Sweetwater Wetlands, as well as separate reclaimed water infrastructure. This system is overseen by the Water Quality and Operations Division, which ensures regulatory compliance with all federal, state, and local agencies.

Projected Revenue Sources				
Tucson Water Utility	\$ 3,945,143	\$ 3,858,440	\$ 4,157,770	\$ 4,730,450
Character of Expenditures				
Salaries and Benefits	\$ 1,408,099	\$ 1,104,150	\$ 1,269,590	\$ 1,371,470
Services	2,207,365	2,294,230	2,477,760	2,901,860
Supplies	329,679	460,060	410,420	457,120
Program Total	\$ 3,945,143	\$ 3,858,440	\$ 4,157,770	\$ 4,730,450

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration				
Director	1.00	1.00	1.00	1.00
Deputy Director	2.00	2.00	2.00	2.00
Water Administrator	4.00	4.00	4.00	3.00
Information Technology Manager	1.00	-0-	-0-	-0-
Department Human Resources Manager	1.00	1.00	1.00	1.00
Finance Manager	-0-	-0-	1.00	1.00
Management Coordinator	6.00	6.00	6.00	6.00
Water Operations Superintendent	2.00	2.00	2.00	2.00
Water Program Supervisor	0.50	0.50	0.50	0.50

TUCSON WATER

Administration (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Data Base Administrator	3.00	2.00	2.00	-0-
Lead Management Analyst	3.00	3.00	3.00	3.00
Principal Planner	1.00	1.00	1.00	1.00
Lead Planner	1.00	1.00	1.00	1.00
Risk Management Specialist	2.00	2.00	2.00	2.00
Staff Assistant	8.00	8.00	8.00	8.00
Systems Analyst	5.00	2.00	1.00	1.00
Systems Engineer	1.00	-0-	-0-	-0-
Information Technology Specialist	5.00	1.00	1.00	-0-
Engineering Associate	1.00	1.00	1.00	1.00
Public Information Specialist	2.00	2.00	2.00	2.00
Water Services Supervisor	8.00	8.00	8.00	8.00
Management Analyst	3.00	3.00	3.00	2.00
Executive Assistant	1.00	1.00	1.00	1.00
Lead Utility Service Worker	4.00	4.00	4.00	4.00
Office Supervisor	1.00	1.00	1.00	1.00
Graphic Arts Specialist	1.00	1.00	1.00	1.00
Meter Service Representative	12.00	12.00	12.00	12.00
Utility Service Representative	8.00	8.00	8.00	8.00
Administrative Assistant	3.00	3.00	2.00	2.00
Utility Service Worker	36.00	36.00	36.00	36.00
Customer Service Representative	29.00	29.00	30.00	30.00
Secretary	5.00	5.00	5.00	3.00
Senior Account Clerk	6.00	6.00	6.00	6.00
Program Total	166.50	156.50	156.50	149.50
Conservation				
Water Program Supervisor	0.50	0.50	0.50	0.50
Water Conservation/Information Supervisor	1.00	1.00	1.00	1.00
Public Information Specialist	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Secretary	0.50	0.50	0.50	0.50
Program Total	4.00	4.00	4.00	4.00
Potable System				
Water Administrator	5.00	5.00	5.00	5.00
Engineering Manager	7.50	7.50	7.50	7.50
Water Control Systems Manager	-0-	-0-	1.00	1.00
Water Program Supervisor	2.00	2.00	2.00	1.00
Water Operations Superintendent	8.00	8.00	8.00	8.00
Water Quality Laboratory Supervisor	1.00	1.00	1.00	1.00
GIS Supervisor	1.00	1.00	1.00	1.00
Civil Engineer	12.00	12.00	12.00	12.00
Electrical Engineer	2.00	2.00	2.00	2.00
Engineering Support Section Supervisor	1.00	1.00	1.00	1.00
Inspection Supervisor	2.00	2.00	2.00	2.00
Lead Hydrologist	3.00	3.00	3.00	3.00

Potable System (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Project Manager	1.00	1.00	1.00	1.00
Water Control Systems Engineer	3.50	3.50	3.50	2.50
Chemist Supervisor	5.00	5.00	5.00	5.00
Environmental Scientist	4.00	4.00	4.00	4.00
Hydrologist	10.00	10.00	10.00	10.00
Management Assistant	2.00	2.00	2.00	4.00
Senior Engineering Associate	13.00	13.00	13.00	13.00
Staff Assistant	1.00	1.00	1.00	-0-
Water Control Systems Supervisor	1.00	1.00	-0-	-0-
GIS Data Analyst	2.00	1.00	2.00	2.00
Systems Analyst	1.00	1.00	1.00	1.00
Facility and Equipment Maintenance Supervisor	1.00	1.00	1.00	1.00
Fleet Services Supervisor	1.00	1.00	1.00	1.00
Safety Specialist	1.00	1.00	1.00	1.00
Chemist	7.00	7.00	7.00	7.00
Utility Technician	47.50	65.50	65.50	62.50
Planner Scheduler	4.00	4.00	4.00	4.00
Electronics Technician Supervisor	2.00	2.00	2.00	2.00
Information Technology Specialist	2.00	2.00	2.00	2.00
Water Plant Supervisor	2.00	2.00	2.00	2.00
Electrician	5.50	5.50	5.50	5.50
Electronics Technician	3.50	3.50	3.50	3.50
Engineering Associate	8.00	8.00	8.00	8.00
Grounds Maintenance Supervisor	1.00	1.00	1.00	-0-
Lead Construction Inspector	3.00	3.00	3.00	3.00
Maintenance Mechanic/Electrical Supervisor	5.00	2.00	2.00	-0-
Senior Heavy Equipment Mechanic	9.00	9.00	9.00	9.00
Water Operations Supervisor	6.00	8.00	8.00	12.00
Water Services Supervisor	1.00	1.00	1.00	1.00
Cable Tool Driller	2.00	2.00	2.00	2.00
Construction Inspector	17.00	17.00	17.00	16.00
Corrosion Control Technician	2.00	2.00	2.00	2.00
Environmental Inspector	2.00	2.00	2.00	2.00
Equipment Operation Specialist	16.00	16.00	17.00	17.00
GIS Technician	4.00	4.00	4.00	4.00
Lead Maintenance Mechanic	5.50	5.50	5.50	5.50
Lead Water Meter Repairer	1.00	1.00	1.00	1.00
Office Supervisor	1.00	1.00	1.00	1.00
Pest Control Specialist	-0-	-0-	-0-	2.00
Senior Engineering Technician	14.00	14.00	14.00	14.00
Survey Crew Chief	4.00	4.00	4.00	4.00
Water Quality Analyst	8.00	8.00	8.00	6.00
Water System Operator	12.00	12.00	12.00	12.00
Welder	2.00	2.00	2.00	2.00
Engineering Technician	6.00	6.00	6.00	5.00
Lead Well Maintenance Mechanic	5.00	5.00	5.00	5.00

TUCSON WATER

Potable System (Continued)

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Maintenance Mechanic	4.00	2.00	2.00	2.00
Senior Utility Service Worker	10.00	6.00	6.00	6.00
Survey Instrument Technician	4.00	4.00	4.00	4.00
Water Meter Repairer	2.00	2.00	2.00	2.00
Water Service Locator	11.00	11.00	11.00	11.00
Water Treatment Plant Operator	2.00	2.00	2.00	4.00
Well Maintenance Mechanic	4.00	4.00	4.00	4.00
Account Clerk Supervisor	1.00	1.00	1.00	1.00
Administrative Assistant	8.00	8.00	8.00	7.00
Senior Reprographics Technician	1.00	1.00	1.00	1.00
Utility Service Worker	13.00	1.00	1.00	3.00
Customer Service Clerk	1.00	1.00	1.00	1.00
Customer Service Representative	7.00	7.00	7.00	7.00
Secretary	7.00	7.00	7.00	5.00
Senior Account Clerk	3.00	3.00	3.00	3.00
Senior Fleet Services Technician	1.00	1.00	1.00	-0-
Senior Storekeeper	3.00	4.00	4.00	4.00
Water Communications Operator	4.00	4.00	4.00	4.00
Storekeeper	1.00	-0-	-0-	-0-
Survey Technician	2.00	2.00	2.00	2.00
Groundskeeper	2.00	2.00	2.00	-0-
Technological Intern	2.00	2.00	2.00	2.00
Program Total	392.00	390.00	392.00	385.00
Reclaimed System				
Engineering Manager	0.50	0.50	0.50	0.50
Water Program Supervisor	1.00	1.00	1.00	1.00
Inspection Supervisor	1.00	1.00	1.00	1.00
Electronics Technician	0.50	0.50	0.50	0.50
Water Plant Supervisor	1.00	1.00	1.00	1.00
Electrician	0.50	0.50	0.50	0.50
Cross Connection Control Specialist	5.00	5.00	5.00	5.00
Lead Maintenance Mechanic	0.50	0.50	0.50	0.50
Water System Operator	5.00	5.00	5.00	5.00
Administrative Assistant	2.00	2.00	2.00	2.00
Utility Technician	0.50	0.50	0.50	0.50
Program Total	17.50	17.50	17.50	17.50
Department Total	580.00	568.00	570.00	556.00

URBAN PLANNING and DESIGN¹

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Administration	7.00	-0-	-0-	-0-
Current Planning	13.00	-0-	-0-	-0-
Comprehensive Planning	9.00	-0-	-0-	-0-
Technical Support	4.00	-0-	-0-	-0-
Department Total	33.00	-0-	-0-	-0-
TOTAL BUDGET				
Operating	\$ 3,682,550	\$ -0-	\$ -0-	\$ -0-
CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 2,924,625	\$ -0-	\$ -0-	\$ -0-
Services	696,255	-0-	-0-	-0-
Supplies	61,670	-0-	-0-	-0-
Department Total	\$ 3,682,550	\$ -0-	\$ -0-	\$ -0-
FUNDING SOURCES				
General Fund	\$ 3,682,550	\$ -0-	\$ -0-	\$ -0-

¹For the FY 2010 Adopted Budget, Urban Planning and Design was separated and transferred to two departments: Planning and Development Services and Housing and Community Development. It is being shown in the FY 2011 budget for a complete record of FY 2009 Actuals.

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration				
Director	1.00	-0-	-0-	-0-
Planning Administrator	1.00	-0-	-0-	-0-
Management Assistant	1.00	-0-	-0-	-0-
Executive Assistant	1.00	-0-	-0-	-0-
Secretary	3.00	-0-	-0-	-0-
Program Total	7.00	-0-	-0-	-0-
Current Planning				
Planning Administrator	1.00	-0-	-0-	-0-
Principal Planner	3.00	-0-	-0-	-0-
Lead Planner	6.00	-0-	-0-	-0-
Planner	1.00	-0-	-0-	-0-
Planning Technician	2.00	-0-	-0-	-0-
Program Total	13.00	-0-	-0-	-0-

URBAN PLANNING and DESIGN

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Comprehensive Planning				
Planning Administrator	1.00	-0-	-0-	-0-
Management Coordinator	1.00	-0-	-0-	-0-
Economic Development Specialist	1.00	-0-	-0-	-0-
Principal Planner	1.00	-0-	-0-	-0-
Project Manager	2.00	-0-	-0-	-0-
Lead Planner	2.00	-0-	-0-	-0-
Planner	1.00	-0-	-0-	-0-
Program Total	<u>9.00</u>	<u>-0-</u>	<u>-0-</u>	<u>-0-</u>
Technical Support				
Principal Planner	1.00	-0-	-0-	-0-
Lead Planner	1.00	-0-	-0-	-0-
Planning Technician	2.00	-0-	-0-	-0-
Program Total	<u>4.00</u>	<u>-0-</u>	<u>-0-</u>	<u>-0-</u>
Department Total	<u>33.00</u>	<u>-0-</u>	<u>-0-</u>	<u>-0-</u>

NON-DEPARTMENTAL

The Non-Departmental category contains program budgets that are not associated with any specific department. Its programs are General Expense, Debt Repayments, Debt Refinancing, and Outside Agencies.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
TOTAL BUDGET				
Operating	\$ 120,652,999	\$ 116,910,780	\$ 110,052,620	\$ 100,374,990
Capital	-0-	-0-	-0-	1,750,000
Department Total	\$ 120,652,999	\$ 116,910,780	\$ 110,052,620	\$ 102,124,990
 CHARACTER OF EXPENDITURES				
Retiree Benefits	\$ 5,338,807	\$ 6,467,770	\$ 6,574,410	\$ 6,456,790
Salaries and Benefits	709,081	-0-	-0-	-0-
Services	30,299,683	34,187,010	27,460,830	20,526,010
Supplies	9,158	8,440	9,820	11,650
Debt Service	56,261,270	52,847,560	52,847,560	62,170,540
Refunding	28,035,000	23,400,000	23,160,000	11,210,000
Operating Total	\$ 120,652,999	\$ 116,910,780	\$ 110,052,620	\$ 100,374,990
Capital Improvement Program	-0-	-0-	-0-	1,750,000
Department Total	\$ 120,652,999	\$ 116,910,780	\$ 110,052,620	\$ 102,124,990
 FUNDING SOURCES				
General Fund	\$ 59,518,870	\$ 59,204,700	\$ 52,838,840	\$ 48,072,680
Capital Agreements Fund	-0-	2,451,800	2,451,800	-0-
Capital Improvement Fund	393,300	-0-	-0-	332,000
Certificates of Participation	2,250,000	2,250,000	2,250,000	-0-
Convention Center Fund	3,775,530	3,778,340	3,778,340	3,778,340
Environmental Services Fund	65,112	-0-	-0-	-0-
Federal Highway Administration Grant	6,842,002	-0-	-0-	-0-
Fleet Services Internal Service Fund	5,142	5,140	5,140	5,140
General Obligation Bond Debt Service Fund	27,915,354	27,909,930	27,909,930	27,403,580
Highway User Revenue Fund	1,402,883	2,068,470	1,576,170	1,040,590
Miscellaneous Federal Grants	20,000	35,970	35,970	83,390
ParkWise: Fees and Charges	448,969	860,460	860,460	1,370,800
Special Assessments Fund	738,088	748,070	748,070	744,370
Street and Highway Bond Debt Service Fund	17,277,749	17,597,900	17,597,900	17,544,100
Operating Total	\$ 120,652,999	\$ 116,910,780	\$ 110,052,620	\$ 100,374,990
Capital Improvement Program	-0-	-0-	-0-	1,750,000
Department Total	\$ 120,652,999	\$ 116,910,780	\$ 110,052,620	\$ 102,124,990

OPERATING PROGRAMS

DEBT REPAYMENTS: This program area (also referred to as Debt Service) contains debt issuance and repayment expenditures for equipment, vehicle, and facility financing needs of general government city departments. The Enterprise Fund departments (Environmental Services, Tucson City Golf, and Tucson Water) budget for their own debt service needs. The financing methods used are general obligation bonds, state's Highway Expansion Loan Program (H.E.L.P.), lease/purchases, and certificates of participation.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund	\$ 10,900,440	\$ 13,118,760	\$ 13,118,760	\$ 13,890,720
General Fund: Restricted	897,328	643,940	643,940	453,430
Capital Agreements Fund	-0-	2,451,800	2,451,800	-0-
Capital Improvement Fund	393,300	-0-	-0-	332,000
Environmental Services Fund	65,112	-0-	-0-	-0-
Federal Highway Administration Grants	6,842,002	-0-	-0-	-0-
Fleet Services Internal Service Fund	5,142	5,140	5,140	5,140
General Obligation Bond Debt Service Fund	27,915,354	27,909,930	27,909,930	27,403,580
Highway User Revenue Fund	1,402,786	1,475,590	1,475,590	940,010
Miscellaneous Federal Grants	20,000	35,970	35,970	83,390
ParkWise Fund	448,969	860,460	860,460	773,800
Special Assessments Fund	738,088	748,070	748,070	744,370
Street and Highway Bond Debt Service Fund	6,632,749	5,597,900	5,597,900	17,544,100
Program Total	\$ 56,261,270	\$ 52,847,560	\$ 52,847,560	\$ 62,170,540
Character of Expenditures				
Debt Service	\$ 56,261,270	\$ 52,847,560	\$ 52,847,560	\$ 62,170,540

GENERAL EXPENSE: This program area provides centralized budget capacity and accounting and management control for expenditures that are not directly associated with city department programs.

Projected Revenue Sources				
General Fund	\$ 18,816,060	\$ 19,481,950	\$ 18,346,110	\$ 17,611,590
General Fund: Restricted	36,692	2,460,630	-0-	2,460,630
Certificates of Participation	2,250,000	2,250,000	2,250,000	-0-
Convention Center Fund	3,775,530	3,778,340	3,778,340	3,778,340
Highway User Revenue Fund	97	492,300	-0-	-0-
Program Total	\$ 24,878,379	\$ 28,463,220	\$ 24,374,450	\$ 23,850,560
Character of Expenditures				
Retiree Benefits	\$ 5,338,807	\$ 6,467,770	\$ 6,574,410	\$ 6,456,790
Salaries and Benefits	709,081	-0-	-0-	-0-
Services	18,821,333	21,987,010	17,790,220	17,382,120
Supplies	9,158	8,440	9,820	11,650
Program Total	\$ 24,878,379	\$ 28,463,220	\$ 24,374,450	\$ 23,850,560

DEBT REFINANCING: This program area carries the capacity for the potential refinancing (refunding) of existing debt to lower interest payments and extend the repayment period. Accounting principles and state budget law require that the city record the principal amount of the refinancing as an expenditure. For Fiscal Year 2011, the city anticipates refinancing certificates of participation.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
General Fund: Restricted	\$ 17,390,000	\$ 11,400,000	\$ 11,160,000	\$ 10,613,000
ParkWise Fund	-0-	-0-	-0-	597,000
Street and Highway Bond Debt Service Fund	10,645,000	12,000,000	12,000,000	-0-
Program Total	\$ 28,035,000	\$ 23,400,000	\$ 23,160,000	\$ 11,210,000
Character of Expenditures				
Refunding	\$ 28,035,000	\$ 23,400,000	\$ 23,160,000	\$ 11,210,000

OUTSIDE AGENCIES: This program area provides funding for organizations that support the Mayor and Council's priorities. Recommended allocations are shown on the following page.

Projected Revenue Sources				
General Fund	\$ 11,471,623	\$ 12,099,420	\$ 9,570,030	\$ 3,043,310
General Fund: Restricted	6,727	-0-	-0-	-0-
Highway User Revenue Fund	-0-	100,580	100,580	100,580
Program Total	\$ 11,478,350	\$ 12,200,000	\$ 9,670,610	\$ 3,143,890
Character of Expenditures				
Services	\$ 11,478,350	\$ 12,200,000	\$ 9,670,610	\$ 3,143,890

OUTSIDE AGENCY ALLOCATIONS¹

	Adopted FY 2011
Arts and Cultural Enrichment	
Tucson-Pima Arts Council (TPAC)	\$ 442,350
Program Total	\$ 442,350
Civic/Special Community Events	
City Co-sponsored Events ²	\$ 80,410
Southern Arizona Regional Science and Engineering Fair	3,800
Program Total	\$ 84,210
Other	
Access Tucson	\$ 303,500
YMCA (Jacobs, Lighthouse, and Mulcahy)	88,410
Program Total	\$ 391,910
Payments to Other Governments	
Pima Animal Care Center	\$ 1,900,000
Pima Association of Governments	298,000
Victim Witness	27,420
Program Total	\$ 2,225,420
Total Outside Agency Allocations	\$ 3,143,890

¹Economic and Workforce Development funding (\$4.3 million) is included in the City Manager’s Office, and Human Services funding (\$1.6 million) is included in Housing and Community Development.

²Fort Lowell Soccer Shootout (\$10,410) and Tucson Rodeo Parade (\$70,000).

PENSION SERVICES

Pension Services maintains accurate and complete records pertaining to the accrual and payment of retirement benefits. It oversees the Tucson Supplemental Retirement System (TSRS) pension fund, which is provided for non-public safety city employees, retirees, and their beneficiaries. Management oversight of Pension Services personnel is provided by Human Resources Department administration.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
POSITION RESOURCES				
Administration	4.00	4.00	4.00	4.00
TOTAL BUDGET				
Operating	\$ 61,956,851	\$ 60,893,600	\$ 60,291,700	\$ 66,584,120
CHARACTER OF EXPENDITURES				
Salaries and Benefits	\$ 320,743	\$ 383,040	\$ 378,790	\$ 496,420
Retiree and Beneficiary Payments	56,341,525	54,620,000	54,002,950	62,050,000
Services	5,256,422	5,832,910	5,828,310	4,009,450
Supplies	38,161	57,650	57,650	28,250
Equipment	-0-	-0-	24,000	-0-
Department Total	\$ 61,956,851	\$ 60,893,600	\$ 60,291,700	\$ 66,584,120
FUNDING SOURCES				
TSRS Pension Fund	\$ 61,956,851	\$ 60,893,600	\$ 60,291,700	\$ 66,584,120

OPERATING PROGRAMS

ADMINISTRATION: This program area administers the Tucson Supplemental Retirement System for non-public safety city employees and retirees.

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
TSRS Pension Fund	\$ 5,615,326	\$ 6,273,600	\$ 6,288,750	\$ 4,534,120
Character of Expenditures				
Salaries and Benefits	\$ 320,743	\$ 383,040	\$ 378,790	\$ 496,420
Services	5,256,422	5,832,910	5,828,310	4,009,450
Supplies	38,161	57,650	57,650	28,250
Equipment	-0-	-0-	24,000	-0-
Program Total	\$ 5,615,326	\$ 6,273,600	\$ 6,288,750	\$ 4,534,120

PENSION SERVICES

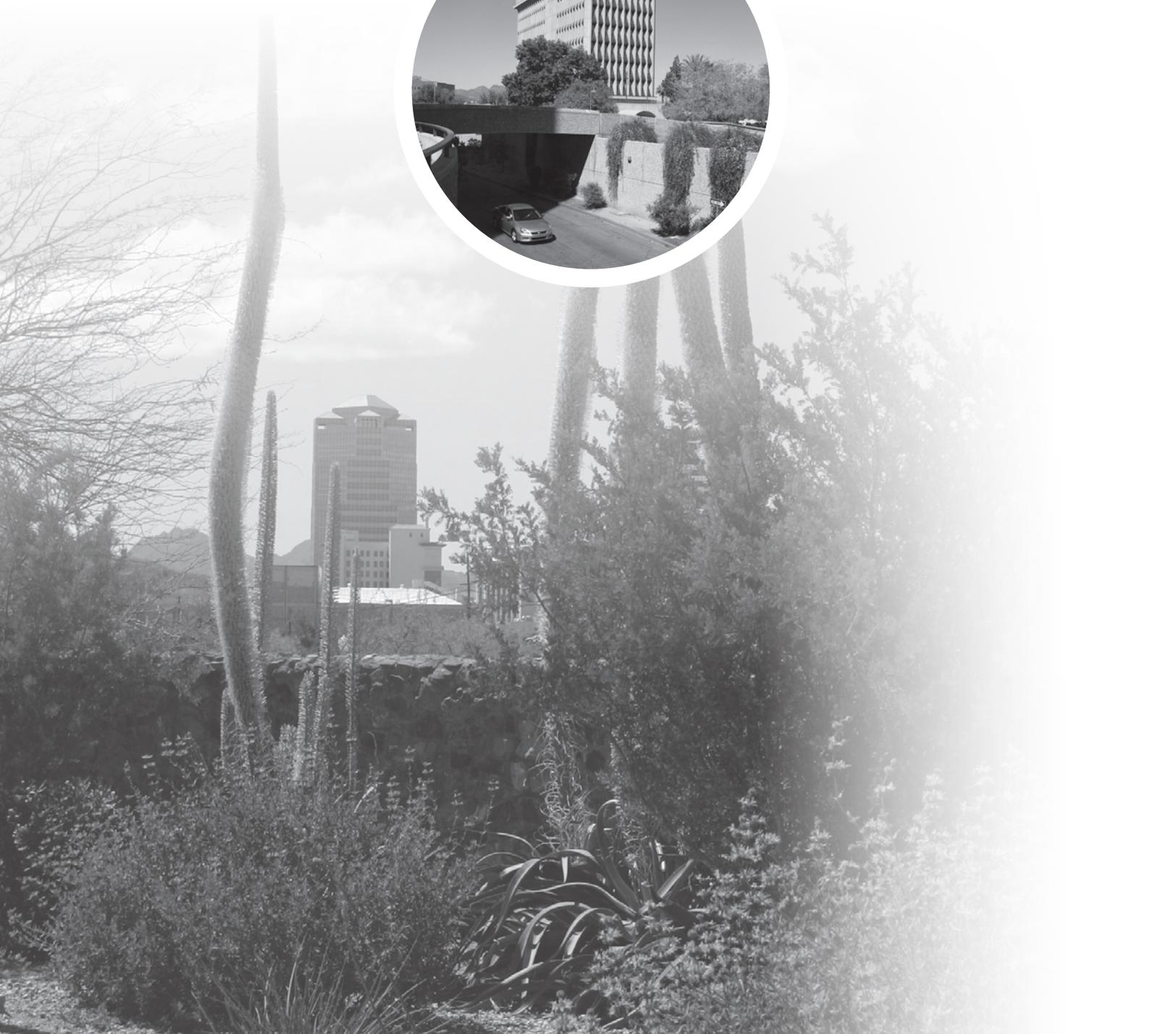
<p>DISBURSEMENTS: This program area provides for the pension benefits distributed to non-public safety city retirees and their beneficiaries, including transfers to other pension systems.</p>
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	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Projected Revenue Sources				
TSRS Pension Fund	\$ 56,341,525	\$ 54,620,000	\$ 54,002,950	\$ 62,050,000
Character of Expenditures				
Retiree and Beneficiary Payments	\$ 56,341,525	\$ 54,620,000	\$ 54,002,950	\$ 62,050,000

POSITION RESOURCES

	Actual FY 2009	Adopted FY 2010	Estimated FY 2010	Adopted FY 2011
Administration				
Benefits and Pension Administrator	1.00	1.00	1.00	1.00
Lead Management Analyst	-0-	-0-	1.00	1.00
Finance Analyst	1.00	1.00	-0-	-0-
Management Analyst	-0-	-0-	1.00	1.00
Human Resources Technician	1.00	1.00	-0-	-0-
Administrative Assistant	1.00	1.00	1.00	1.00
Program Total	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
 Department Total	 <u>4.00</u>	 <u>4.00</u>	 <u>4.00</u>	 <u>4.00</u>

Section C
Legal Authorization



LEGAL REQUIREMENTS

The city's budget is subject to requirements set by the State of Arizona's Constitution and statutes, and the Tucson City Charter.

LEGAL REQUIREMENTS IMPOSED BY THE STATE

Tucson, like all cities in the State of Arizona, is subject to numerous budgetary and related legal requirements. Article IX, Section 20(1) of the Arizona Constitution sets out limits on the city's legal budget capacity. In general, the Mayor and Council cannot authorize expenditures of local revenues in excess of the expenditure limitation determined annually by the State of Arizona's Economic Estimates Commission (EEC). This limitation is based on the city's actual expenditures incurred during Fiscal Year 1980, adjusted to reflect subsequent inflation and population growth. Not subject to this limit are items such as bond proceeds, related debt service, interest earnings, certain highway user revenue funds, federal funds, monies received pursuant to intergovernmental agreements, and state grants which are to be used for specific purposes. Each year the EEC recalculates expenditure limitations for population growth and inflation, using the federal Gross Domestic Product (GDP) index to account for inflationary increases.

In November, 2005, the voters approved the Home Rule option for Fiscal Years 2007 through 2010. For each of those four fiscal years, the city's expenditure limitation was equal to the total amount of budgeted expenditures in the annual budget adopted by the Mayor and Council after at least one public hearing.

The Home Rule option sunset on June 30, 2010 and the city returned to budgetary requirements under the state expenditure limitation laws. The limitation amount includes the two voter approved increases to the expenditure base. In November 1981, the voters passed an \$800,000 increase and in November 1987, the voters approved a \$46.9 million permanent increase to the base limitation.

Property Tax Levy Limitation

The Arizona Constitution and Arizona Revised Statutes (ARS) specify a property tax levy limitation system. This system consists of two levies, a limited levy known as the primary property tax levy and an unlimited levy referred to as the secondary property tax levy. The primary levy may be imposed for all purposes, while the secondary levy may be used only to retire the principal and interest or redemption charges on general obligation bonded indebtedness.

Primary Property Tax Levy: There is a strict limitation on how much the city can levy as a primary property tax. The primary property tax levy is limited to an increase of 2% over the previous year's maximum allowable primary levy, plus an increased dollar amount due to a net gain in property not taxed the previous year (ARS §42-17051). Even if the city does not adopt the maximum allowable levy from year to year, the 2% allowable increase will be based on the prior year's "maximum allowable levy." The "net new property" factor is included in the calculation to take into account all new construction and any additional property added to a community due to annexations. The 2% increase applies to all taxable property.

The Arizona State law allows cities and towns to include tort claim reimbursements in the primary tax levy. The property tax revenue represents a reimbursement to the city's Self-Insurance Fund for the actual cost of liability claim judgments paid during the prior fiscal year. The City of Tucson included this reimbursement in its Fiscal Year 2011 primary property tax levy.

Secondary Property Tax Levy: The secondary property tax allows the city to levy a property tax for the purpose of retiring the principal and paying interest on general obligation bonds. This levy is referred to as the

LEGAL REQUIREMENTS

"unlimited" levy because this property tax may be levied in an amount to make necessary interest payments on, and for the retirement of, general obligation bonds issued by the city.

Not only is the dollar amount of the secondary property tax levy "unlimited," the actual full cash value of property that is used in determining the tax rate can be adjusted by changes in market value without a cap (Article IX, Section 18 and 19, Arizona Constitution). Unlike the primary tax system, which uses a controlled assessment system to determine the tax rate, state laws allow the city to levy the amount of secondary property tax necessary to pay off its general obligation bonds.

Budget Adoption

State law (ARS §42-17101) requires that on or before the third Monday in July of each fiscal year, the Mayor and Council must adopt a tentative budget. Once this tentative budget has been adopted, the expenditures may not be increased upon final adoption. In effect, with the adoption of the tentative budget, the council has set its maximum "limits" for expenditure, but these limits may be reduced upon final adoption.

Once the tentative budget has been adopted, it must be published once a week for at least two consecutive weeks. The tentative budget must be fully itemized in accordance with forms supplied by the auditor general and included in the council meeting minutes.

State law (ARS §42-17104, §42-17105) specifies that the city or town council must adopt the final budget for the fiscal year by roll call vote at a special meeting called for that purpose. The adopted budget then becomes the amount proposed for expenditure in the upcoming fiscal year and shall not exceed the total amount proposed for expenditure in the published estimates (ARS §42-17106). Once adopted, no expenditures shall be made for a purpose not included in the budget, and no expenditures shall be made in excess of the amounts specified for each purpose in the budget, except as provided by law. This restriction applies whether or not the city has at any time received, or has on hand, funds or revenue in excess of those required to meet expenditures incurred under the budget. Federal and bond funds are not subject to this requirement.

Adoption of Tax Levy

State law (ARS §42-17107) governing truth in taxation notice and hearing requires that on or before February 10, the county assessor shall transmit to the city an estimate of the total net assessed valuation of the city, including an estimate of new property that has been added to the tax roll since the previous levy of property taxes in the city. If the proposed primary property tax levy, excluding amounts that are attributable to new construction, is greater than the amount levied by the city in the preceding year, the governing body shall publish a notice of tax increase. The truth in taxation hearing must be held prior to the adoption of the property tax levy.

The tax levy for the city must be adopted on or before the third Monday in August (ARS §42-17151). The tax levy must be specified in an ordinance adopted by the Mayor and Council. The levy is for both the primary and secondary tax.

Budget Revisions

ARS §42-17106 requires that no expenditures be made for a purpose not included in the adopted budget in any fiscal year in excess of the amount specified for each purpose in the budget. The City of Tucson in its annual Budget Adoption Resolution defines “purpose” as a series of departments and offices organized into the following seven program categories:

- 1) Elected and Official
- 2) Neighborhood Services
- 3) Environment and Development
- 4) Support Services
- 5) Non-Departmental
- 6) Fiduciary Fund

The departments within a given program category are held accountable for their budget. Each department and the Office of Budget and Internal Audit continuously monitor expenditures. If budget changes are needed, city departments prepare budget change requests that identify the areas to be increased and decreased. The budget office approves these budget change requests; under special circumstances the city manager or his designee also approves the change requests. If there are major policy or program implications associated with a change, the city manager may submit it to the mayor and council for approval. Once approved, the revised appropriation is entered into the city’s financial management system.

ARS §42-17106 permits the Mayor and Council, on the affirmation of a majority of the members at a duly noticed public meeting, to authorize the transfer of funds between program categories if the funds are available so long as the transfer does not violate the state set spending limitations.

LEGAL REQUIREMENTS IMPOSED BY THE CITY CHARTER

Legal requirements of the Tucson City Charter related to limiting property taxes and scheduling of budget adoption are more restrictive than state law.

Property Tax Levy Limitation

Chapter IV, Section 2 of the Tucson Charter sets an upper property tax limit of \$1.75 per \$100 assessed value. Therefore, state laws notwithstanding, the city cannot levy a combined primary and secondary property tax that exceeds \$1.75.

Fiscal Year

The fiscal year of the city begins the first day of July of each year. (Tucson City Charter, Chapter XIII, Section 1)

Submission of the Recommended Budget

The City Charter requires that the city manager prepare a written estimate of the funds required to conduct the business and affairs of the city for the next fiscal year. This estimate, which is the recommended budget, is due on or before the first Monday in May of each year, or on such date in each year as shall be fixed by the Mayor and Council. (Tucson City Charter, Chapter XIII, Section 3)

Budget Approval

On or before the first Monday in June of each year, or on such date in each year as shall be fixed by the mayor and council, the city manager is required to submit to the mayor and council an estimate of the

LEGAL REQUIREMENTS

probable expenditures for the coming fiscal year, stating the amount in detail required to meet all expenditures necessary for city purposes, including interest and sinking funds, and outstanding indebtedness. Also required is an estimate of the amount of income expected from all sources and the probable amount required to be raised by taxation to cover expenditures, interest, and sinking funds. (Tucson City Charter, Chapter XIII, Section 4)

Budget Publication and Hearings

The budget has to be prepared in detail sufficient to show the aggregate sum and the specific items allowed for each and every purpose. The budget and a notice that the Mayor and Council will meet for the purpose of making tax levies must be published in the official newspaper of the city once a week for at least two consecutive weeks following the tentative adoption of such budget. (Tucson City Charter, Chapter XIII, Section 5)

Adoption of the Budget and Tax Levy

Under Chapter XIII, Section 13 of the City Charter, any unexpended funds held at the conclusion of the fiscal year, other than funds needed to pay bond indebtedness, are no longer available for expenditure and must be credited against amounts to be raised by taxation in the succeeding fiscal year.

If a budget is adopted after the beginning of the fiscal year, Chapter XIII, Section 13 may bar the expenditure of any money until a budget is in place. The implications of Chapter XIII, Section 13 are two fold. First, any non-bond related expenditure authority terminates on June 30. Second, since the clear implication of this section is that an adopted budget is necessary to provide expenditure authority, if a budget is not in place on July 1 the city cannot expend funds. To avoid any possible implications of not having a budget in place before the beginning of the fiscal year, it is advised that the Mayor and Council adopt a final budget on or before June 30.

The Mayor and Council are required to hold a public hearing at least one week prior to the day on which tax levies are made, so that taxpayers may be heard in favor of or against any proposed tax levy. After the hearing has been concluded, the Mayor and Council adopt the budget as finally determined upon. All taxes are to be levied or voted upon in specific sums and cannot exceed the sum specified in the published estimate. (Tucson City Charter, Chapter XIII, Section 6, and Ordinance Number 1142, effective 6-23-48)

City Ordinance Setting the Tax Rate

On the day set for making tax levies, and not later than the third Monday in August, the Mayor and Council must meet and adopt an ordinance that levies upon assessed valuation of property within the city a rate of taxation sufficient to raise the amounts estimated to be required in the annual budget. (Tucson City Charter, Chapter XIII, Section 7, and Ordinance Number 1142, effective 6-23-48)

FINANCIAL POLICIES and PRACTICES

The City of Tucson's goal is to provide the highest quality services to the community in the most cost-effective manner. The city's strategy to achieve these results is through goals to improve Tucson in a coordinated manner and to make fiscally responsible decisions that will ultimately strengthen the city.

The development of the City of Tucson's budget is designed to reflect the needs and desires of the community. Throughout the year, the Mayor, Council and staff obtain input from the community through commissions and through Neighborhood Dialog meetings. The city council provides input to the city manager for the preparation of the Recommended Budget, which is reviewed with the Mayor and Council in the spring of each year. The purpose of the Recommended Budget is to enable the community and the city council to comment on a balanced budget before tentative adoption.

In addition to legal requirements set by State law and the City Charter, the city has financial policies that allow staff to provide sound fiscal planning and continued management of fiscal integrity. The budget is developed and adopted under the following guidelines of a series of policies and practices.

Balanced Budget

The city shall adopt a balanced budget so that expenditures approved for city purposes will not exceed the estimate of income expected from all sources, including available balances from prior years. This policy applies to expenditures and revenues within each fund such that each fund is individually balanced. Furthermore, one-time funding sources will only be used for one-time expenditures to avoid a future imbalance that would be caused by funding recurring expenditures with one-time revenues or balances from prior years.

Operating Management Policies

- Department directors are expected to manage their areas with the overall financial health of the city in mind and to look for effective and efficient ways to deliver quality services to our citizens while meeting the goals of the city council.
- All personnel requests must be fully justified to show that they will either meet new program purposes or maintain or enhance service delivery.
- Revenue projections will be based on historical trends by developing base lines for ongoing types of revenues.
- Conservative but realistic revenue projections will be prepared to assess the limits of budget appropriation.
- User fees and charges which are approved by the city council will be periodically analyzed and updated to ensure sufficient cost recovery.
- Development fees will be reviewed each year and adjusted if necessary.
- Each department will create performance measurements to make sure the goals and objectives of the department are obtained in an efficient and effective manner.
- Investments of cash funds will be maintained in accordance with the City Charter and State Statutes.
- The city will pursue outstanding collections through revenue collectors and perform audits on businesses to ensure compliance with the City Tax Code.

Capital Management Policies

- The city will develop, maintain and revise when necessary a continuing Capital Improvement Program (CIP).
- The CIP must include a list of proposed capital improvements with cost estimates, funding sources, time schedules for each improvement and estimated operating and maintenance costs.
- The CIP will cover a five-year planning horizon, identifying infrastructure and facility projects along with the funding sources available for projected expenditures.

Revenue Diversification

The city cannot meet the growing demand for services without diversifying its revenue base. Although the State places certain restrictions on raising revenues, restrictions due to the City Charter can be lifted if approved by the voters. The city must continue in its efforts to expand revenues such as fees for services, and to remove limitations set by the City Charter where feasible.

General Accounting Policies

- The city complies with Generally Accepted Accounting Principles (GAAP) and Governmental Accounting Standards Board (GASB) statements in accounting for and presenting financial information.
- The modified accrual basis of accounting is used for all governmental fund types, while other fund types including enterprise funds comply with the full accrual basis of accounting.
- An annual audit is performed by an independent public accounting firm. The audit opinion is included in the city's Comprehensive Annual Financial Report (CAFR).
- The city's CAFR will be submitted to the Government Finance Officers Association (GFOA) Certification of Achievement for Excellence in Financial Reporting Program.
- Financial systems will be maintained to monitor revenues and expenditures.

Budgetary Policies

- The budget will be prepared using the best practices and procedures set out by the GFOA and the GASB.
- The budget will be prepared in accordance with the policies and priorities of the Mayor and Council, including the city's approved strategic plan.
- The budget will reflect the needs being met, services provided, resources used, and sources of funds.
- Annually, the Mayor and Council is to adopt a balanced budget on or before the third Monday in June preceding the beginning of the fiscal year, which sets out that year's revenues and appropriations for each program and item of expenditures.
- The city will adopt a balanced budget without using non-recurring funding sources to defray recurring expenditures.
- Consistent with the annual budget process, a five-year capital improvement program will be approved.
- The adopted annual budget is the basis for the implementation, control, and management of that year's programs and use of funds.
- The city's budget will be submitted to the GFOA Distinguished Budget Presentation Program.

General Fund Balance Reserve

The Mayor and Council have adopted a policy of increasing the General Fund unreserved fund balance to 10% of expenditures.

Investment Policy

The Tucson City Charter and State Statutes authorize the city to invest in obligations of the U.S. government, its agencies and instrumentalities, money market funds consisting of the above, repurchase agreements, bank certificates of deposit, commercial paper rated A-1/P-1, corporate bonds and notes rated AAA or AA, and the State of Arizona Local Government Investment Pool. Investment maturities are scheduled so that maturing principal and interest, plus ongoing, non-investment cash flow, is sufficient to cover projected payroll, operating, and capital expenses as these become payable. Funds available for the day-to-day operation of the city may be invested in authorized investments with a final maturity not exceeding three years from the date of the investment. Monies not related to the day-to-day operation of the city, such as bond proceeds, also may be invested for a maximum of three years with maturities based upon anticipated needs.

Basis of Budgeting

The basis of budgeting is best described as a modified cash basis, because funds are budgeted in the year expended. As a result, revenues that may be received in a prior year are budgeted in the year that they will be expended. A good example is bond funds, which are sold and received in the fiscal year prior to the fiscal year they are budgeted and expended.

Comparison to the Basis of Accounting for the Comprehensive Annual Financial Report (CAFR)

The structure of city funds is generally the same in the budget and the CAFR. However, because the CAFR uses either a modified accrual or full accrual basis of accounting, there are differences in how revenues and expenses are treated in specific areas.

Where the General Fund contributes to a special revenue fund, those special revenue funds do not carry an unreserved fund balance, because only the amount of general fund required to cover expenses and obligations are transferred. This treatment is essentially the same in both the budget and the CAFR.

The budget matches revenues to expenditures in the year expended for funds other than the General Fund. This may result in differences with the CAFR where a revenue may be received prior to the start of the fiscal year, such as is the case with bond funds and other financing, while the CAFR would report the proceeds in the year received.

The budget does not record expenditures such as depreciation that are accrued under Generally Accepted Accounting Principles.

Debt Management Policy

The city's debt program includes a variety of financing mechanisms to meet long-term capital needs of the community. In all cases, the city aggressively manages the debt program with the assistance of a financial advisor and bond counsel. Restructuring, refinancing, and advance bond refunding are used to limit the city's debt service costs and provide maximum future borrowing flexibility.

DEBT MANAGEMENT POLICY

The City of Tucson uses a variety of financing mechanisms to meet the long-term capital needs of the community. In determining an appropriate indebtedness program for the city, consideration is given to the following:

- Operating and maintenance costs associated with the Capital Improvement Program
- Federal and state laws and regulations, Tucson City Charter, and the Tucson Code
- Current outstanding debt requirements
- Source of debt repayment consistent with the capital project being financed
- Life of the capital project is equal to or greater than the term of the financing
- Proposed debt will not cause extraordinary tax or fee increases
- Proposed debt will not result in limiting the city's ability for future indebtedness

In all cases, the city aggressively manages the debt program, with the assistance of a financial advisor and bond counsel. Restructuring, refinancing, and advance bond refunding are used to limit the city's debt service costs and to provide maximum future borrowing flexibility. The city's debt program includes the following financing mechanisms.

General Obligation Bonds

Bond proceeds are used to finance capital projects for police, fire, parks and recreation, drainage, and other purposes. State law limits the amount of general obligation bonds that may be outstanding to 20% of assessed valuation for utility, open space, public safety, and transportation purposes and 6% of assessed valuation for all other purposes.

General obligation bonds are payable by the secondary property tax. The Tucson City Charter limits the combined primary and secondary property tax rate to \$1.75 per \$100 of assessed valuation. To provide assurance to the bond rating agencies, the combined tax rate is held to a maximum of \$1.50 per \$100 of assessed valuation. The city generally issues general obligation bonds with 20 - 30 year maturities.

Street and Highway Revenue Bonds

Bond proceeds are used to finance street improvement projects as defined by state law. State law limits the amount of bonds that can be sold. Prior fiscal year highway user revenue receipts, which are used to pay the bonds, must be equal to at least twice the highest annual debt service requirements for senior lien bonds and at least one and one-half times for junior lien bonds. Street and highway revenue bonds generally have a 20 year maturity.

Water Revenue Bonds

Bond proceeds are used to finance capital improvements to the water system. By bond covenant, the city is limited to issuing bonds only if net revenues after operations are equal to at least 120% of the maximum future annual debt service requirement. To maintain a high credit rating and thus decrease borrowing costs, the city maintains 150% - 200% debt service coverage. Water revenue bonds are generally issued with 20 - 30 year maturities.

Special Assessment Bonds

Bond proceeds are used to finance improvement district projects. These bonds are payable by tax assessments against the benefiting property owners over a ten-year period.

Clean Renewable Energy Bonds

In July, 2005, Congress passed the Energy Tax Incentives Act of 2005 (the “Act”). Among a number of other tax incentives, the Act permits state and local governments, cooperative electric companies, clean renewable energy bond lenders and Indian tribal governments to issue ‘clean renewable energy bonds’ (CREBs) to finance certain renewable energy and clean coal facilities.

CREBs are a new form of tax credit bond in which interest on the bonds is paid in the form of federal tax credits by the United States government in lieu of interest paid by the issuer. CREBs, therefore, provide qualified issuers/qualified borrowers with the ability to borrow at a 0% interest rate. The federal tax benefit to the holder of a CREB is greater than the benefit derived from tax-exempt municipal bonds in that the tax credit derived from a CREB can be used to offset on a dollar-for-dollar basis.

The city began issuing CREBs in Fiscal Year 2009 and will continue to use this financing mechanism to fund the purchase and installation of solar panels for use on city buildings. The bond principal is being repaid from the electricity savings and rebates from Tucson Electric Power.

Non-Bond Debt: Lease Purchases, Certificates of Participation, and Installment Contract Debt

These financing mechanisms are used when the projects involved are unsuitable for traditional bonding or a determination is made that alternative financing has advantages over bonding. The debt requirements for these financing mechanisms are payable from the city’s recurring revenues and are subject to annual appropriation by the Mayor and Council. To minimize borrowing costs, the city generally purchases financing insurance and pledges collateral towards the debt repayment. Maturities for these debts range from 1 - 20 years, depending upon the nature of the project being financed.

SUMMARY OF OUTSTANDING INDEBTEDNESS
As of July 1, 2009

Issue Type	Principal Outstanding	% of Total
Governmental Activities:		
General Obligation Bonds	\$ 254,075,610	23.65%
Highway Revenue Bonds	124,150,000	11.56%
Certificates of Participation	191,226,000	17.80%
Special Assessment Debt	4,192,645	0.39%
Federal Highway Loan	5,900,000	0.55%
Clean Renewable Energy Bonds	7,595,900	0.71%
Capital Leases	7,697,512	0.72%
	594,837,667	55.37%
Business-type Activities:		
Water System Revenue Bonds	459,874,394	42.81%
Certificates of Participation	14,529,000	1.35%
Capital Leases	5,028,084	0.47%
	479,431,478	44.63%
 Total Indebtedness	 \$ 1,074,269,145	 100.00%

Bond Sales Forecast

2005 Bond Authorization Sales: In May 2005, the voters approved \$142,000,000 of water revenue bonds for a five-year program of capital improvements to the water system. As of July 1, 2010, the city had sold \$118,080,000 of that authorization. New sales are not planned for Fiscal Year 2011. The Tucson Water

DEBT MANAGEMENT POLICY

Utility will instead issue water system revenue obligation bonds in the amount of \$47,653,000 for the acquisition and construction of water system improvements.

Repayment Impact of Bond Sales

General Obligation Bond Debt Service. General obligation bond debt is paid off from the secondary property tax rate, which is determined each year by the levy required to meet the annual debt service divided by the city's projected secondary assessed valuation. For Fiscal Year 2011, the required levy to cover outstanding bonds is estimated at \$24,182,910, a decrease of \$804,591 from the levy for Fiscal Year 2010. The decrease is due to the use of fund balance reserves to offset the need for additional funds to pay debt service. The Fiscal Year 2011 secondary property rate is estimated at \$0.6261 per \$100 of assessed valuation, an increase of \$0.0061 from the Fiscal Year 2010 actual rate of \$0.6200. The actual rate for Fiscal Year 2011 may be higher or lower depending on the final secondary assessed valuation set by Pima County later this summer.

Street and Highway Revenue Bond Debt Service. Street and highway revenue bonds are repaid from state-shared Highway User Revenue Fund receipts. Repayment from this source in Fiscal Year 2011 will be \$17,544,100.

Enterprise Funds Debt Service. Enterprise Fund revenue bonds and other long-term obligations are payable solely from fees, charges for services, or rents paid by users of the service provided.

The repayment of general obligation bonds used for general government purposes and the repayment of street and highway revenue bonds is budgeted in Non-Departmental. The repayment of debt incurred by internal service and enterprise funds is budgeted in their respective departments.

DEBT SERVICE BY SOURCE OF FUNDS PRINCIPAL AND INTEREST

	FY 2010	FY 2011
General Government Funds*		
General Fund	\$ 13,762,700	\$ 14,721,520
ParkWise Fund	-0-	773,800
Tucson Convention Center Fund	3,778,340	3,778,340
Capital Agreements Fund	2,451,800	-0-
Highway User Revenue Fund	1,475,590	940,010
General Obligation Bond Debt Fund	27,909,930	27,403,580
Street and Highway Revenue Bond Debt Fund	5,597,900	17,544,100
Miscellaneous Federal Grants Fund	35,970	83,390
Special Assessments Fund	748,070	744,370
Total General Government Funds	55,760,300	65,989,110
Internal Service Funds**		
Facilities Management Internal Service Fund	5,140	5,140
General Service Fund	210,000	1,486,000
Total Internal Service Funds	215,140	1,491,140
Enterprise Funds**		
Environmental Services Fund	2,580,220	2,136,600
Tucson City Golf Fund	213,690	232,500
Tucson Water Utility Fund	40,917,000	40,708,600
Total Enterprise Funds	43,710,910	43,077,700
Grand Total	\$ 99,686,350	\$ 110,557,950

* General Government Funds debt service payments are budgeted in Non-Departmental.

** Internal Service and Enterprise Funds debt service payments are budgeted in their respective departments.

**STATEMENT REQUIRED BY ARIZONA REVISED STATUTES §42-17102
RELATIVE TO PROPERTY TAXATION**

**PRIMARY AND SECONDARY TAX LEVIES
FISCAL YEARS 2010 AND 2011**

Property Tax	Adopted FY 2010 Levy	Actual FY 2010 Levy	FY 2011 Maximum Levy Amount	FY 2011 Involuntary Tort Levy Amount	FY 2011 Total Levy Amount	Amount of Levy Increase/ (Decrease)	Percentage Levy Increase/ (Decrease)
Primary	\$ 11,404,150	\$ 11,404,150	\$ 11,798,560 ¹	\$ 265,000 ²	\$ 12,063,560	\$ 659,410	5.8%
Secondary	24,960,840	24,987,501	24,182,910	-0-	24,182,910	(804,591)	(3.2%)
Total	<u>\$ 36,364,990</u>	<u>\$ 36,391,651</u>	<u>\$ 35,981,470</u>	<u>\$ 265,000</u>	<u>\$ 36,246,470</u>	<u>\$ (145,181)</u>	<u>(0.4%)</u>

Property Tax	Actual FY 2010 Rate	Estimated FY 2011 Rate ³	Amount Rate Increase/ (Decrease)	Percentage Rate Increase/ (Decrease)
Primary	\$ 0.3144	\$ 0.3290	\$ 0.0146	4.6%
Secondary	0.6200	0.6261	0.0061	1.0%
Total	<u>\$ 0.9344</u>	<u>\$ 0.9551</u>	<u>\$ 0.0207</u>	<u>2.2%</u>

¹ The primary property tax levy is limited to an increase of two percent over the previous year's maximum allowable primary levy plus an increased dollar amount due to a net gain in property not taxed in the previous year, such as new construction and annexed property. The primary property tax levy is shown at the estimated maximum amount. The actual maximum amount may be less.

² Increase to the levy rate as reimbursement for Fiscal Year 2009 tort claim payments

³ Both rates may differ depending on the final actual assessed valuation for the respective purposes.

ADOPTED BY THE
MAYOR AND COUNCIL

June 15, 2010

RESOLUTION NO. 21548

RELATING TO FINANCE; FINALLY DETERMINING AND ADOPTING ESTIMATES OF PROPOSED EXPENDITURES BY THE CITY OF TUCSON FOR THE FISCAL YEAR BEGINNING JULY 1, 2010, AND ENDING JUNE 30, 2011, DECLARING THAT TOGETHER SAID EXPENDITURES SHALL CONSTITUTE THE BUDGET OF THE CITY OF TUCSON FOR SUCH FISCAL YEAR.

WHEREAS, pursuant to the provisions of the laws of the State of Arizona, and the Charter and Ordinances of the City of Tucson, the Mayor and Council are required to adopt an annual budget; and

WHEREAS, the Mayor and Council have prepared and filed with the City Clerk a proposed budget for the Fiscal Year beginning July 1, 2010, and ending June 30, 2011, which was tentatively adopted on June 8, 2010, and consists of estimates of the amounts of money required to meet the public expenses for that year, an estimate of expected revenues from sources other than direct taxation and the amount needed to be raised by taxation upon real and personal property; and

WHEREAS, due notice has been given by the City Clerk that this tentative budget with supplementary schedules and details is on file and open to inspection by anyone interested; and

WHEREAS, publication of the estimates has been made and the public hearing at which any taxpayer could appear and be heard in favor of or against any proposed expenditure or tax levy has been duly held, and the Mayor and Council are now

convened in special meeting to finally determine and adopt estimates of proposed expenditures for the various purposes set forth in the published proposal, all as required by law;

NOW, THEREFORE, BE IT RESOLVED BY THE MAYOR AND COUNCIL OF THE CITY OF TUCSON, ARIZONA, AS FOLLOWS:

SECTION 1. The Mayor and Council have finally determined the estimates of revenue and expenditures, as set forth in Schedules A, B, C, D, E, and F, attached and incorporated herein by this reference, which will be required of the City of Tucson for the Fiscal Year beginning July 1, 2010, and ending June 30, 2011, and such finally determined estimates are hereby adopted as the budget of the City of Tucson for said fiscal year.

SECTION 2. The Purposes of Expenditure and the amount finally determined upon for each purpose, as set forth in this section, are necessary for the conduct of the business of the government of the City of Tucson, and such amounts and purposes shall constitute the adopted Expenditure Plan for the City for the 2011 Fiscal Year:

<u>Purpose of Expenditure</u>	<u>Final 2011 Budget</u>
Elected and Official	\$ 25,450,100
Neighborhood Services	455,332,240
Environment and Development	554,845,880
Support Services	130,322,390
Non-Departmental	102,124,990
Fiduciary Funds	<u>66,584,120</u>
 TOTAL	 <u>\$ 1,334,659,720</u>

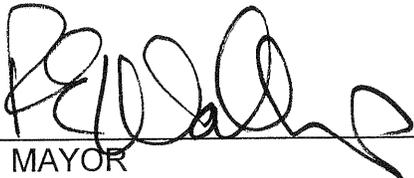
SECTION 3. That the Purposes of Expenditure and the amount finally determined upon for each purpose as set forth in this section constitutes the portion of

the adopted budget of the City for the 2011 Fiscal Year which is subject to the State Budget Law:

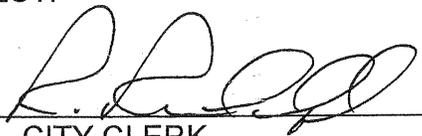
<u>Purpose of Expenditure</u>	<u>Final 2011 Budget Subject to State Budget Law</u>
Elected and Official	\$ 20,607,140
Neighborhood Services	270,105,460
Environment and Development	244,461,310
Support Services	26,234,970
Non-Departmental	24,555,280
Fiduciary Funds	<u>-0-</u>
 TOTAL	 <u>\$ 585,964,160</u>

SECTION 4. That money for any fund may be used for any of the purposes set forth in Section 2, except money specifically restricted by State or Federal law or City Charter, Code, Ordinances or Resolutions or bond covenants.

PASSED, ADOPTED AND APPROVED by the Mayor and Council of the City of Tucson, Arizona, this 15th day of June, 2011.


MAYOR

ATTEST:


CITY CLERK

APPROVED AS TO FORM:


CITY ATTORNEY

REVIEWED BY:


CITY MANAGER

DP:mg
6/9/11

**SCHEDULE A TO RESOLUTION NO. 21548
CITY OF TUCSON, ARIZONA
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2011**

FUND	ADOPTED BUDGETED EXPENDITURES/EXPENSES* 2010	ACTUAL EXPENDITURES/EXPENSES ** 2010	FUND BALANCE/NET ASSETS*** July 1, 2010**	PROPERTY TAX REVENUES 2011	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2011	OTHER FINANCING 2011		INTERFUND TRANSFERS 2011		TOTAL FINANCIAL RESOURCES AVAILABLE 2011	BUDGETED EXPENDITURES/EXPENSES 2011
						SOURCES	<USES>	IN	<OUT>		
1. General Fund	\$ 420,637,280	\$ 399,423,970	\$ 37,477,190	\$ 11,798,560	\$ 395,583,220	\$ 34,154,770	\$ 9,268,000	\$ 1,600,000	\$ 40,817,000	\$ 430,528,740	\$ 393,051,550
2. Special Revenue Funds	438,831,970	350,659,830	52,656,380		415,159,060	597,000	597,000	40,817,000	10,523,400	498,109,040	454,127,420
3. Debt Service Funds Available	46,255,900	46,255,900	9,920,500	Primary: 24,182,910	7,765,070			10,523,400		52,391,880	45,692,050
4. Less: Designation for Future Debt Retirement			9,920,500	24,182,910							
5. Total Debt Service Funds	46,255,900	46,255,900			7,765,070			10,523,400			
6. Capital Projects Funds	46,256,080	37,305,040			63,184,600					63,184,600	63,184,600
7. Permanent Funds											
8. Enterprise Funds Available	224,692,040	205,595,650	702,101,730		227,075,790				1,600,000	927,577,520	222,138,300
9. Less: Designation for Future Debt Retirement											
10. Total Enterprise Funds	224,692,040	205,595,650	702,101,730		227,075,790				1,600,000		
11. Internal Service Funds	72,930,800	57,584,140	16,348,760	265,000	79,265,250					95,879,010	80,016,680
12. Fiduciary Funds			484,639,320		49,242,000						66,584,120
13. TOTAL ALL FUNDS	\$ 1,249,604,070	\$ 1,096,824,530	\$ 808,584,060	\$ 12,063,560	\$ 1,188,032,990	\$ 34,751,770	\$ 9,865,000	\$ 52,940,400	\$ 52,940,400	\$ 2,067,670,790	\$ 1,324,794,720

EXPENDITURE LIMITATION COMPARISON

	2010	2011
1. Budgeted expenditures/expenses	\$ 1,310,497,670	\$ 1,324,794,720
2. Add/subtract: estimated net reconciling items		
3. Budgeted expenditures/expenses adjusted for reconciling items	1,310,497,670	1,324,794,720
4. Less: estimated exclusions		738,830,562
5. Amount subject to the expenditure limitation	\$ 1,310,497,670	\$ 585,964,158
6. EEC or voter-approved alternative expenditure limitation	\$ 1,310,497,670	\$ 654,917,290

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts in this column represent Fund Balance/Net Asset amounts except for amounts invested in capital assets, net of related debt, and reserved/restricted amounts established as offsets to

SCHEDULE B TO RESOLUTION NO. 21548
CITY OF TUCSON, ARIZONA
Summary of Tax Levy and Tax Rate Information
Fiscal Year 2011

	<u>2010</u>	<u>2011</u>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>11,404,150</u>	\$ <u>12,063,560</u>
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ <u> </u>	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>11,404,150</u>	\$ <u>12,063,560</u>
B. Secondary property taxes	<u>24,987,501</u>	<u>24,182,910</u>
C. Total property tax levy amounts	\$ <u>36,391,651</u>	\$ <u>36,246,470</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ <u>11,404,150</u>	
(2) Prior years' levies	<u> </u>	
(3) Total primary property taxes	\$ <u>11,404,150</u>	
B. Secondary property taxes		
(1) Current year's levy	\$ <u>24,987,501</u>	
(2) Prior years' levies	<u> </u>	
(3) Total secondary property taxes	\$ <u>24,987,501</u>	
C. Total property taxes collected	\$ <u>36,391,651</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u>0.3144</u>	<u>0.3290</u>
(2) Secondary property tax rate	<u>0.6200</u>	<u>0.6261</u>
(3) Total city/town tax rate	<u>0.9344</u>	<u>0.9551</u>

B. Special assessment district tax rates
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating no special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

SCHEDULE C TO RESOLUTION NO. 21548
CITY OF TUCSON, ARIZONA
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2011

SOURCE OF REVENUES	ESTIMATED REVENUES 2010	ACTUAL REVENUES* 2010	ESTIMATED REVENUES 2011
GENERAL FUND			
Local Taxes			
Business Privilege Tax	\$ 160,320,600	\$ 159,000,000	\$ 159,000,000
Public Utility Tax	20,925,490	18,400,000	18,400,000
Use Tax	10,740,000	7,000,000	7,000,000
Transient Occupancy Tax	9,445,000	7,900,000	7,900,000
Room Tax	3,455,000	2,900,000	2,900,000
Occupational Taxes	-0-	43,220	45,000
Liquor Taxes	690,000	690,000	690,000
Governmental Property Lease Excise Tax	-0-	1,030	1,030
Licenses and Permits			
Utility Franchise Fees	13,728,090	13,290,000	13,290,000
Cable Television Licenses	5,379,870	5,392,800	5,376,400
License application Fees	2,170,000	2,000,000	2,000,000
Telecommunications Licenses and Franchise Fees	810,000	819,600	915,250
Parking Meter Collection	370,000	-0-	-0-
Sign Regulation	324,000	335,850	295,900
Temporary Work Zone Traffic Control	230,000	219,000	-0-
Litter Assessment Fee	-0-	-0-	200,000
Miscellaneous Licenses and Permits	-0-	11,860	12,720
Fines and Forfeitures			
City Attorney	198,760	459,010	788,620
City Court	3,088,670	2,158,060	2,063,610
Finance	6,100	2,450	6,000
ParkWise	344,120	344,940	866,250
Planning and Development Services	11,060	3,280	3,000
Tucson Fire	6,440	6,440	8,000
Tucson Police	14,346,890	10,332,390	13,792,110
Intergovernmental			
State Income Tax	68,396,820	68,396,820	51,556,240
State Sales Tax	40,728,950	36,300,000	37,300,000
Auto Lieu Tax	22,060,000	21,475,000	21,112,830
Charges for Services			
Administration Charge to Enterprise Funds	11,838,660	11,878,730	11,878,730
City Attorney	11,500	11,590	11,550
General Government	18,000	82,560	52,000
General Services	1,281,460	1,199,760	1,196,970
Housing and Community Development	242,680	99,140	86,400
Information Technology	76,140	84,200	123,760
Parks and Recreation	3,963,800	4,315,220	5,286,150
ParkWise	-0-	330,400	-0-
Planning and Development Services	6,234,510	6,459,070	6,203,850
Public Defender	55,000	64,640	55,730
Transportation	-0-	2,210	-0-
Tucson Fire	9,160,000	10,647,920	15,800,760
Tucson Police	4,635,570	4,956,680	5,879,500

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SCHEDULE C TO RESOLUTION NO. 21548
CITY OF TUCSON, ARIZONA
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2011

SOURCE OF REVENUES	ESTIMATED REVENUES 2010	ACTUAL REVENUES* 2010	ESTIMATED REVENUES 2011
Contributions			
General Services	65,760	65,760	59,680
Housing and Community Development	762,370	36,840	70,000
Parks and Recreation	368,440	360,720	350,000
Transportation	-0-	-0-	12,000
Tucson Police	1,382,950	1,041,150	850,000
Use of Money and Property			
Rentals and Leases	2,167,130	758,500	131,700
Interest Earnings	1,065,190	279,620	748,360
Tenant Rent	725,000	565,040	-0-
Miscellaneous			
Sale of Property	270,750	95,220	101,000
Miscellaneous Revenues	2,752,750	673,010	857,810
Open Space Contributions	12,000	11,560	11,800
Recovered Expenditures	666,590	288,050	292,510
Total General Fund	\$ 425,532,110	\$ 401,789,340	\$ 395,583,220
SPECIAL REVENUE FUNDS			
Highway User Revenue Fund			
State Shared Tax - H.U.R.F.	\$ 37,705,520	\$ 34,559,500	\$ 34,915,080
Permits and Inspection Fees	-0-	174,180	238,000
Developer In Lieu	1,157,500	-0-	1,811,320
Final Fog Seal	300,000	-0-	-0-
Temporary Work Zone Traffic Control	-0-	-0-	188,150
Rents and Leases	20,000	63,750	60,000
Miscellaneous Revenues	-0-	19,030	-0-
Total Highway User Revenue Fund	\$ 39,183,020	\$ 34,816,460	\$ 37,212,550
Local Transportation Assistance Fund			
Local Transit Assistance Fund	\$ 3,256,490	\$ 2,068,400	\$ -0-
Total Local Transportation Assistance Fund	\$ 3,256,490	\$ 2,068,400	\$ -0-
Mass Transit Fund			
Fare Box Revenue	\$ 6,986,900	\$ 5,705,930	\$ 5,807,740
Pass Sale Revenue	5,342,020	5,381,880	5,492,260
Shuttle Service	32,500	71,580	45,000
Advertising Revenue	305,000	341,190	220,000
Regional Transportation Authority	7,455,030	6,018,350	7,500,000
County/Local Operating Assistance	4,574,460	3,349,780	4,366,330
Special Needs	600,000	584,120	637,000
Rents and Leases	570,000	8,470	225,000
Miscellaneous Revenues	575,000	959,900	755,000
Federal Transit Grants	43,979,500	21,708,300	44,642,300
Total Mass Transit Fund	\$ 70,420,410	\$ 44,129,500	\$ 69,690,630

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SCHEDULE C TO RESOLUTION NO. 21548
CITY OF TUCSON, ARIZONA
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2011

SOURCE OF REVENUES	ESTIMATED REVENUES 2010	ACTUAL REVENUES* 2010	ESTIMATED REVENUES 2011
Tucson Convention Center Fund			
Room and Space Rental	\$ 1,813,000	\$ 1,273,090	\$ 1,264,510
Box Office Fees	340,000	165,410	177,290
Parking	1,045,000	1,030,340	1,200,000
Catering and Concessions	480,000	425,000	433,120
Novelty Sales	67,500	24,330	25,990
Commission Revenue	185,000	163,590	165,000
Facility User Fees	592,000	209,700	406,640
Arena Facility User Fees	-0-	120,700	303,790
Event Ticket Rebates	-0-	103,660	115,000
Recovered Expenditures	115,000	70,340	72,310
Miscellaneous Revenues	44,000	47,100	47,000
Total Tucson Convention Center Fund	\$ 4,681,500	\$ 3,633,260	\$ 4,210,650
ParkWise Fund			
Parking Meter Collections	\$ 425,770	\$ 426,970	\$ 877,070
Parking Revenues	2,052,120	1,703,580	1,926,880
Hooded Meter Fees	16,500	25,000	16,100
Parking Enforcement Fee	-0-	-0-	246,750
Parking Violations	330,660	260,400	-0-
Rents and Leases	101,400	319,230	353,660
Miscellaneous Revenues	-0-	150	200
Total ParkWise Fund	\$ 2,926,450	\$ 2,735,330	\$ 3,420,660
Capital Improvement Fund			
Intergovernmental Agreements	\$ 24,358,600	\$ 17,373,270	\$ 19,152,600
Certificates of Participation	26,711,840	25,068,750	59,104,030
Total Capital Improvement Fund	\$ 51,070,440	\$ 42,442,020	\$ 78,256,630
Civic Contribution Fund			
Contributions for Parks and Recreation	\$ 361,080	\$ 446,250	\$ 316,720
Contributions for Tucson Fire	20,000	20,000	50,000
Total Civic Contribution Fund	\$ 381,080	\$ 466,250	\$ 366,720
Human and Community Development Fund			
Community Development Block Grant	\$ 13,177,780	\$ 11,379,780	\$ 14,533,500
Program Income	-0-	-0-	1,420
Total Human and Community Development Fund	\$ 13,177,780	\$ 11,379,780	\$ 14,534,920
Development Fee Fund			
Development Fees for Transportation	\$ 5,354,600	\$ -0-	\$ 5,753,400
Development Fees for Parks	2,650,900	2,994,930	892,300
Total Development Fee Fund	\$ 8,005,500	\$ 2,994,930	\$ 6,645,700
Miscellaneous Housing Grant Fund			
Federal Miscellaneous Housing Grants	\$ 11,587,530	\$ 7,369,350	\$ 6,024,480
Lead Hazard Control Grants	1,953,110	1,953,110	1,068,690
Program Income	-0-	-0-	417,180
Total Miscellaneous Housing Grant Fund	\$ 13,540,640	\$ 9,322,460	\$ 7,510,350

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SCHEDULE C TO RESOLUTION NO. 21548
CITY OF TUCSON, ARIZONA
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2011

SOURCE OF REVENUES	ESTIMATED REVENUES 2010	ACTUAL REVENUES* 2010	ESTIMATED REVENUES 2011
Public Housing Section 8 Fund			
Federal Public Housing Section 8 Grants	\$ 31,559,800	\$ 31,559,800	\$ 35,620,870
Program Income	-	-	28,310
Interest Earnings	-	-	6,290
Total Public Housing Section 8 Fund	\$ 31,559,800	\$ 31,559,800	\$ 35,655,470
HOME Investment Partnerships Program			
HOME Funds	\$ 7,690,880	\$ 7,690,880	\$ 5,072,980
Program Income	-	-	235,000
Total HOME Investment Partnerships Program	\$ 7,690,880	\$ 7,690,880	\$ 5,307,980
Other Federal Grants Fund			
City Attorney	\$ 246,780	\$ 193,220	\$ 404,510
City Manager	2,750,000	1,380,050	2,750,000
General Services	50,000	50,000	423,800
Housing and Community Development	1,386,040	1,386,040	170,540
Information Technology	300,000	-	300,000
Parks and Recreation	566,590	659,290	574,750
Transportation	15,570,930	11,645,650	29,719,850
Tucson Fire	2,571,500	2,571,500	2,575,940
Tucson Police	13,254,710	13,254,710	17,916,610
Total Federal Grants Fund	\$ 36,696,550	\$ 31,140,460	\$ 54,836,000
Non-Federal Grants Fund			
City Attorney	\$ 146,340	\$ 103,820	\$ 146,250
City Clerk	-	-	10,000
City Court	372,370	372,370	-
City Manager	150,000	150,000	150,000
General Services	50,000	900,000	1,350,000
Housing and Community Development	832,100	832,100	2,754,090
Information Technology	94,870	-	94,870
Parks and Recreation	1,492,660	772,660	964,310
Transportation	710,000	174,710	-
Tucson Fire	1,200,000	200,000	1,200,000
Tucson Police	1,456,020	1,456,020	1,683,080
Total Non-Federal Grants Fund	\$ 6,504,360	\$ 4,961,680	\$ 8,352,600
Regional Transportation Authority Fund			
Regional Transportation Authority	\$ 117,450,700	\$ 78,750,620	\$ 89,158,200
Total Regional Transportation Authority Fund	\$ 117,450,700	\$ 78,750,620	\$ 89,158,200
Total Special Revenue Funds	\$ 406,545,600	\$ 308,091,830	\$ 415,159,060

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SCHEDULE C TO RESOLUTION NO. 21548
CITY OF TUCSON, ARIZONA
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2011

SOURCE OF REVENUES	ESTIMATED REVENUES 2010	ACTUAL REVENUES* 2010	ESTIMATED REVENUES 2011
DEBT SERVICE FUNDS			
Street & Highway Bond and Interest Fund			
State Shared Tax - H.U.R.F.	\$ 5,597,900	\$ 6,456,100	\$ 7,020,700
Interest Earnings	-0-	2,300	-0-
Total Street & Highway Bond and Interest Fund	\$ 5,597,900	\$ 6,458,400	\$ 7,020,700
Special Assessment Bond and Interest Fund			
Special Assessment Collections	\$ 748,070	\$ 581,020	\$ 744,370
Interest Earnings	-0-	1,690	-0-
Miscellaneous Revenues	-0-	10,470	-0-
Total Special Assessment Bond and Interest Fund	\$ 748,070	\$ 593,180	\$ 744,370
Total Debt Service Funds	\$ 6,345,970	\$ 7,051,580	\$ 7,765,070
PERMANENT FUND			
None	\$ -0-	\$ -0-	\$ -0-
Total Permanent Fund	\$ -0-	\$ -0-	\$ -0-
CAPITAL PROJECTS FUNDS			
2000 General Obligation Fund			
General Obligation Bond Proceeds	\$ 4,632,200	\$ 2,361,430	\$ 5,731,600
Interest Earnings	-0-	6,260	-0-
Total 2000 General Obligation Fund	\$ 4,632,200	\$ 2,367,690	\$ 5,731,600
Environmental Services 2000 General Obligation Fund			
General Obligation Bond Proceeds	\$ 2,342,880	\$ 2,219,060	\$ 1,200,000
Interest Earnings	-0-	1,580	-0-
Total Environmental Services 2000 General Obligation Fund	\$ 2,342,880	\$ 2,220,640	\$ 1,200,000
Tucson Water Utility Revenue Bond Funds			
Water Utility Revenue Bond Proceeds	\$ 39,281,000	\$ 32,710,000	\$ 56,116,000
Interest Earnings	-0-	12,970	137,000
Total Tucson Water Utility Revenue Bond Funds	\$ 39,281,000	\$ 32,722,970	\$ 56,253,000
Total Capital Projects Funds	\$ 46,256,080	\$ 37,311,300	\$ 63,184,600
ENTERPRISE FUNDS			
Tucson Water Utility Fund			
Operating Revenues	\$ 138,640,000	\$ 138,229,240	\$ 151,835,060
Non-Operating Revenues	6,537,000	4,814,000	6,711,000
Total Tucson Water Utility Fund	\$ 145,177,000	\$ 143,043,240	\$ 158,546,060
Environmental Services Fund			
Operating Revenues	\$ 44,737,000	\$ 39,532,200	\$ 45,500,000
Non-Operating Revenues	1,555,130	1,555,000	1,575,000
Certification of Participation Proceeds	9,327,700	658,230	427,300
Total Environmental Services Fund	\$ 55,619,830	\$ 41,745,430	\$ 47,502,300
Tucson Golf Course Fund			
Operating Revenues	\$ 8,445,070	\$ 7,858,850	\$ 7,838,500
Total Tucson Golf Course Fund	\$ 8,445,070	\$ 7,858,850	\$ 7,838,500

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SCHEDULE C TO RESOLUTION NO. 21548
CITY OF TUCSON, ARIZONA
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2011

SOURCE OF REVENUES	ESTIMATED REVENUES 2010	ACTUAL REVENUES* 2010	ESTIMATED REVENUES 2011
Public Housing (AMP) Funds			
Operating Revenues	\$ 15,384,880	\$ 15,384,880	\$ 13,188,930
Total Public Housing (AMP) Funds	\$ 15,384,880	\$ 15,384,880	\$ 13,188,930
Total Enterprise Funds	\$ 224,626,780	\$ 208,032,400	\$ 227,075,790
INTERNAL SERVICE FUNDS			
Fleet Services			
Interdepartmental Charges	\$ 28,913,770	\$ 21,756,700	\$ 26,633,620
Other Revenues	80,140	350,330	352,490
Total Fleet Services	\$ 28,993,910	\$ 22,107,030	\$ 26,986,110
General Services			
Interdepartmental Charges	\$ 19,632,630	\$ 17,408,490	\$ 19,534,050
Clean Renewable Energy Bond Proceeds	6,665,900	2,546,220	13,790,000
Total General Services	\$ 26,298,530	\$ 19,954,710	\$ 33,324,050
Self Insurance			
Interdepartmental Charges	\$ 15,518,130	\$ 13,324,570	\$ 18,505,090
Other Revenues	83,030	467,480	450,000
	\$ 15,601,160	\$ 13,792,050	\$ 18,955,090
Total Internal Service Funds	\$ 70,893,600	\$ 55,853,790	\$ 79,265,250
FIDUCIARY FUND			
Tucson Supplemental Retirement System			
Contributions	\$ 36,397,400	\$ 31,345,600	\$ 33,150,000
Portfolio Earnings	23,921,200	18,298,640	14,675,000
Transfers from Other Systems	500,000	2,067,080	1,325,000
Miscellaneous Revenue	75,000	118,000	92,000
Total Tucson Supplemental Retirement System	\$ 60,893,600	\$ 51,829,320	\$ 49,242,000
TOTAL ALL FUNDS	\$ 1,241,093,740	\$ 1,069,959,560	\$ 1,237,274,990

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SCHEDULE D TO RESOLUTION NO. 21548

CITY OF TUCSON, ARIZONA

Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers

Fiscal Year 2011

FUND	OTHER FINANCING 2011		INTERFUND TRANSFERS 2011	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
Certificates of Participation	\$ 24,706,330	\$	\$	\$
Refunding Certificates of Participation	9,448,440	9,268,000		
Tucson Water Utility			1,600,000	
Tucson Convention Fund				5,567,000
Mass Transit Fund				35,250,000
Total General Fund	\$ 34,154,770	\$ 9,268,000	\$ 1,600,000	\$ 40,817,000
SPECIAL REVENUE FUNDS				
Tucson Convention Fund	\$	\$	\$ 5,567,000	\$
Mass Transit Fund			35,250,000	
Highway User Revenue Fund				10,523,400
ParkWise - Refunding Certificates of Participation	597,000	597,000		
Total Special Revenue Funds	\$ 597,000	\$ 597,000	\$ 40,817,000	\$ 10,523,400
DEBT SERVICE FUNDS				
Street & Highway Debt Service Fund	\$	\$	\$ 10,523,400	\$
Total Debt Service Funds	\$ -0-	\$ -0-	\$ 10,523,400	\$ -0-
CAPITAL PROJECTS FUNDS				
None	\$	\$	\$	\$
Total Capital Projects Funds	\$ -0-	\$ -0-	\$ -0-	\$ -0-
PERMANENT FUNDS				
None	\$	\$	\$	\$
Total Permanent Funds	\$ -0-	\$ -0-	\$ -0-	\$ -0-
ENTERPRISE FUNDS				
Tucson Water Fund	\$	\$	\$	\$ 1,600,000
Total Enterprise Funds	\$ -0-	\$ -0-	\$ -0-	\$ 1,600,000
INTERNAL SERVICE FUNDS				
None	\$	\$	\$	\$
Total Internal Service Funds	\$ -0-	\$ -0-	\$ -0-	\$ -0-
TOTAL ALL FUNDS	\$ 34,751,770	\$ 9,865,000	\$ 52,940,400	\$ 52,940,400

SCHEDULE E TO RESOLUTION NO. 21548
CITY OF TUCSON, ARIZONA
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2011

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2010	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2010	ACTUAL EXPENDITURES/ EXPENSES* 2010	BUDGETED EXPENDITURES/ EXPENSES 2011
GENERAL FUND				
Mayor and Council	\$ 3,223,620	\$	\$ 2,882,290	\$ 2,923,620
Budget and Internal Audit	1,592,720		1,517,710	1,419,180
City Attorney	8,684,470		7,988,850	8,499,830
City Clerk	4,048,730		3,817,840	3,138,920
City Court	11,596,660		11,665,070	11,874,330
City Manager	4,453,840		3,622,870	7,426,970
Finance	7,476,780		7,206,320	7,433,790
General Services	9,169,680		8,400,430	8,831,400
Housing and Community Development	9,141,430		8,086,720	6,981,770
Human Resources	2,430,620		2,037,810	2,031,440
Information Technology	17,762,760		15,806,750	16,882,450
Office of Equal Opportunity	910,550		891,950	893,500
Parks and Recreation	42,867,250		41,066,510	41,263,170
Planning and Development Services	8,790,210		8,066,030	8,011,090
Procurement	3,906,090		3,787,140	3,708,470
Public Defender	3,206,070		3,134,720	3,197,320
Transportation	1,561,370		1,377,470	1,590,550
Tucson Fire	75,666,980		75,734,910	75,295,990
Tucson Police	144,942,750		139,493,740	142,843,080
Non-Departmental	59,204,700		52,838,840	38,804,680
Total General Fund	\$ 420,637,280	\$	\$ 399,423,970	\$ 393,051,550
SPECIAL REVENUE FUNDS				
City Attorney	\$ 393,120	\$	\$ 297,040	\$ 550,760
City Clerk				10,000
City Court	372,370		372,370	1,750,000
City Manager	2,900,000		1,530,050	2,900,000
General Services	950,000		66,130	10,727,800
Housing and Community Development	70,079,230		65,969,710	68,271,060
Information Technology	394,870		184,890	394,870
Parks and Recreation	21,447,130		14,403,440	16,207,380
ParkWise	2,926,450		2,123,100	9,146,860
Transportation	280,109,780		209,514,320	268,684,100
Tucson Convention Center	5,997,970		5,784,630	5,999,310
Tucson Fire	14,127,040		12,909,500	5,825,940
Tucson Police	28,549,430		27,412,370	55,901,220
Non-Departmental	10,584,580		10,092,280	7,758,120
Total Special Revenue Funds	\$ 438,831,970	\$	\$ 350,659,830	\$ 454,127,420
DEBT SERVICE FUNDS				
Non-Departmental	\$ 46,255,900	\$	\$ 46,255,900	\$ 45,692,050
Total Debt Service Funds	\$ 46,255,900	\$	\$ 46,255,900	\$ 45,692,050

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

SCHEDULE E TO RESOLUTION NO. 21548
CITY OF TUCSON, ARIZONA
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2011

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2010	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2010	ACTUAL EXPENDITURES/ EXPENSES* 2010	BUDGETED EXPENDITURES/ EXPENSES 2011
CAPITAL PROJECTS FUNDS				
Environmental Services	\$ 2,342,880	\$	\$ 2,220,640	\$ 1,200,000
Parks and Recreation	1,267,700		1,160,150	2,885,700
Transportation	2,944,100		909,380	2,180,100
Tucson Fire	420,400		291,900	665,800
Tucson Water	39,281,000		32,722,970	56,253,000
Total Capital Projects Funds	\$ 46,256,080	\$	\$ 37,305,040	\$ 63,184,600
PERMANENT FUNDS				
None	\$ -0-	\$ -0-	\$ -0-	\$ -0-
Total Permanent Funds	\$ -0-	\$ -0-	\$ -0-	\$ -0-
ENTERPRISE FUNDS				
Environmental Services	\$ 59,389,610	\$	\$ 43,388,460	\$ 47,938,560
Housing and Community Development	15,383,960		16,126,620	13,188,930
Tucson City Golf	8,445,070		8,219,600	7,838,500
Tucson Water	141,472,940		137,860,970	153,172,310
Non-Departmental	460			
Total Enterprise Funds	\$ 224,692,040	\$	\$ 205,595,650	\$ 222,138,300
INTERNAL SERVICE FUNDS				
Finance	\$ 7,925,310	\$	\$ 7,382,490	\$ 9,256,080
General Services	55,287,300		41,099,990	61,816,960
Human Resources	8,387,980		8,021,860	7,819,950
Transportation	870,000		650,000	670,000
Tucson Fire	455,070		424,660	448,550
Non-Departmental	5,140		5,140	5,140
Total Internal Service Funds	\$ 72,930,800	\$	\$ 57,584,140	\$ 80,016,680
FIDUCIARY FUNDS				
Tucson Supplemental	\$ 60,893,600	\$	\$ 60,291,700	\$ 66,584,120
Total Fiduciary Funds	\$ 60,893,600	\$	\$ 60,291,700	\$ 66,584,120
TOTAL ALL FUNDS	\$ 1,310,497,670	\$	\$ 1,157,116,230	\$ 1,324,794,720

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

SCHEDULE F TO RESOLUTION NO. 21548
CITY OF TUCSON, ARIZONA
Summary by Department of Expenditures/Expenses
Fiscal Year 2011

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2010	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2010	ACTUAL EXPENDITURES/ EXPENSES * 2010	BUDGETED EXPENDITURES/ EXPENSES 2011
Mayor and Council:				
General Fund	\$ 3,223,620	\$	\$ 2,882,290	\$ 2,923,620
Department Total	\$ 3,223,620	\$	\$ 2,882,290	\$ 2,923,620
Budget and Internal Audit:				
General Fund	\$ 1,592,720	\$	\$ 1,517,710	\$ 1,419,180
Department Total	\$ 1,592,720	\$	\$ 1,517,710	\$ 1,419,180
City Attorney:				
General Fund	\$ 8,684,470	\$	\$ 7,988,850	\$ 8,499,830
Non-Federal Grants	146,340		103,820	146,250
Other Federal Grants	246,780		193,220	404,510
Department Total	\$ 9,077,590	\$	\$ 8,285,890	\$ 9,050,590
City Clerk:				
General Fund	\$ 4,048,730	\$	\$ 3,817,840	\$ 3,138,920
Non-Federal Grants				10,000
Department Total	\$ 4,048,730	\$	\$ 3,817,840	\$ 3,148,920
City Court:				
General Fund	\$ 11,596,660	\$	\$ 11,665,070	\$ 11,874,330
Capital Improvement Fund				1,750,000
Non-Federal Grants	372,370		372,370	
Department Total	\$ 11,969,030	\$	\$ 12,037,440	\$ 13,624,330
City Manager:				
General Fund	\$ 4,453,840	\$	\$ 3,622,870	\$ 7,426,970
Non-Federal Grants	150,000		1,250,000	150,000
Other Federal Grants	2,750,000		280,050	2,750,000
Department Total	\$ 7,353,840	\$	\$ 5,152,920	\$ 10,326,970
Environmental Services:				
2000 General Obligation Fund	\$ 2,342,880	\$	\$ 2,220,640	\$ 1,200,000
Environmental Services	59,389,610		43,388,460	47,938,560
Enterprise Fund				
Department Total	\$ 61,732,490	\$	\$ 45,609,100	\$ 49,138,560
Equal Opportunity Program:				
General Fund	\$ 910,550	\$	\$ 891,950	\$ 893,500
Department Total	\$ 910,550	\$	\$ 891,950	\$ 893,500
Finance:				
General Fund	\$ 7,476,780	\$	\$ 7,206,320	\$ 7,433,790
Internal Service Fund:	7,925,310		7,382,490	9,256,080
Self Insurance				
Department Total	\$ 15,402,090	\$	\$ 14,588,810	\$ 16,689,870
General Services:				
General Fund	\$ 9,169,680	\$	\$ 8,400,430	\$ 8,831,400
Capital Improvement Fund				8,954,000
Internal Service Fund:	28,988,770		21,774,940	27,926,900
Fleet Services				
Internal Service Fund:	26,298,530		19,325,050	33,890,060
General Services				
Non-Federal Grants Fund	900,000			1,350,000
Other Federal Grants Fund	50,000		66,130	423,800
Department Total	\$ 65,406,980	\$	\$ 49,566,550	\$ 81,376,160

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

SCHEDULE F TO RESOLUTION NO. 21548
CITY OF TUCSON, ARIZONA
Summary by Department of Expenditures/Expenses
Fiscal Year 2011

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2010	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2010	ACTUAL EXPENDITURES/ EXPENSES * 2010	BUDGETED EXPENDITURES/ EXPENSES 2011
Housing and Community Development:				
General Fund	\$ 9,141,430	\$	\$ 8,086,720	\$ 6,981,770
Capital Improvement Fund	795,500		795,500	145,600
Highway User Revenue Fund	2,930,000		612,690	2,275,500
HOME Investment Partnership	7,689,100		7,689,100	5,307,980
Human and Community Development Fund	11,371,200		10,361,200	14,534,920
Miscellaneous Housing Grant Fund	13,540,640		12,758,440	7,510,350
Non-Federal Grants Fund	832,100		832,090	2,754,090
Other Federal Grants Fund	1,386,040		1,386,040	170,540
Public Housing (AMP) Fund	15,383,960		16,126,620	13,188,930
Public Housing Section 8 Fund	31,534,650		31,534,650	35,572,080
Department Total	\$ 94,604,620	\$	\$ 90,183,050	\$ 88,441,760
Human Resources:				
General Fund	\$ 2,430,620	\$	\$ 2,037,810	\$ 2,031,440
Internal Service Fund: Self Insurance	8,387,980		8,021,860	7,819,950
Department Total	\$ 10,818,600	\$	\$ 10,059,670	\$ 9,851,390
Information Technology:				
General Fund	\$ 17,762,760	\$	\$ 15,806,750	\$ 16,882,450
Capital Improvement Fund			184,890	
Non-Federal Grants Fund	94,870			94,870
Other Federal Grants Fund	300,000			300,000
Department Total	\$ 18,157,630	\$	\$ 15,991,640	\$ 17,277,320
Parks and Recreation:				
General Fund	\$ 42,867,250	\$	\$ 41,066,510	\$ 41,263,170
2000 General Obligation Fund	1,267,700		1,160,150	2,885,700
Capital Improvement Fund	14,577,900		7,312,470	13,459,300
Civic Contribution Fund	361,080		446,080	316,720
Development Fee Fund	2,650,900		2,994,930	892,300
Human and Community Development Fund	1,798,000		1,798,000	
Non-Federal Grants Fund	1,002,660		702,660	964,310
Other Federal Grants Fund	566,590		659,300	574,750
Regional Transportation Authority	490,000		490,000	
Department Total	\$ 65,582,080	\$	\$ 56,630,100	\$ 60,356,250
ParkWise:				
ParkWise Fund	\$ 2,926,450	\$	\$ 2,123,100	\$ 2,646,860
Capital Improvement Fund				6,500,000
Department Total	\$ 2,926,450	\$	\$ 2,123,100	\$ 9,146,860
Planning and Development Services:				
General Fund	\$ 8,790,210	\$	\$ 8,066,030	\$ 8,011,090
Department Total	\$ 8,790,210	\$	\$ 8,066,030	\$ 8,011,090
Procurement:				
General Fund	\$ 3,906,090	\$	\$ 3,787,140	\$ 3,708,470
Department Total	\$ 3,906,090	\$	\$ 3,787,140	\$ 3,708,470
Public Defender:				
General Fund	\$ 3,206,070	\$	\$ 3,134,720	\$ 3,197,320
Department Total	\$ 3,206,070	\$	\$ 3,134,720	\$ 3,197,320

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

SCHEDULE F TO RESOLUTION NO. 21548
CITY OF TUCSON, ARIZONA
Summary by Department of Expenditures/Expenses
Fiscal Year 2011

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2010	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2010	ACTUAL EXPENDITURES/ EXPENSES * 2010	BUDGETED EXPENDITURES/ EXPENSES 2011
Transportation:				
General Fund	\$ 1,561,370	\$	\$ 1,377,470	\$ 1,590,550
2000 General Obligation Fund	2,944,100		909,380	2,180,100
Capital Improvement Fund	6,821,000		7,078,420	7,064,200
Development Fee Fund	5,354,600		3,636,410	5,753,400
Highway User Revenue Fund	29,375,650		28,459,930	32,047,820
Internal Service Fund:	870,000		650,000	670,000
Self Insurance				
Mass Transit Fund	105,676,900		90,450,080	104,940,630
Non-Federal Grants Fund	350,000		10	
Other Federal Grants Fund	15,570,930		1,628,850	29,719,850
Regional Transportation Authority	116,960,700		78,260,620	89,158,200
Department Total	\$ 285,485,250	\$	\$ 212,451,170	\$ 273,124,750
Tucson City Golf:				
Tucson Golf Course Fund	\$ 8,445,070	\$	\$ 8,219,600	\$ 7,838,500
Department Total	\$ 8,445,070	\$	\$ 8,219,600	\$ 7,838,500
Tucson Convention Center:				
Tucson Convention Center Fund	\$ 5,997,970	\$	\$ 5,784,630	\$ 5,999,310
Department Total	\$ 5,997,970	\$	\$ 5,784,630	\$ 5,999,310
Tucson Fire:				
General Fund	\$ 75,666,980	\$	\$ 75,734,910	\$ 75,295,990
2000 General Obligation Fund	420,400		291,900	665,800
Capital Improvement Fund	10,335,540		10,118,000	2,000,000
Civic Contribution Fund	20,000		20,000	50,000
Internal Service Fund:	455,070		424,660	448,550
Self Insurance				
Non-Federal Grants Fund	1,200,000		200,000	1,200,000
Other Federal Grants Fund	2,571,500		2,571,500	2,575,940
Department Total	\$ 90,669,490	\$	\$ 89,360,970	\$ 82,236,280
Tucson Police:				
General Fund	\$ 144,942,750	\$	\$ 139,493,740	\$ 142,843,080
Capital Improvement Fund	13,838,700		12,701,640	36,301,530
Non-Federal Grants Fund	1,456,020		1,456,020	1,683,080
Other Federal Grants Fund	13,254,710		13,254,710	17,916,610
Department Total	\$ 173,492,180	\$	\$ 166,906,110	\$ 198,744,300
Tucson Water:				
Tucson Water Utility Fund	\$ 141,472,940	\$	\$ 137,860,970	\$ 153,172,310
Tucson Water Utility	39,281,000		32,722,970	56,253,000
Revenue Bond Funds				
Department Total	\$ 180,753,940	\$	\$ 170,583,940	\$ 209,425,310

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

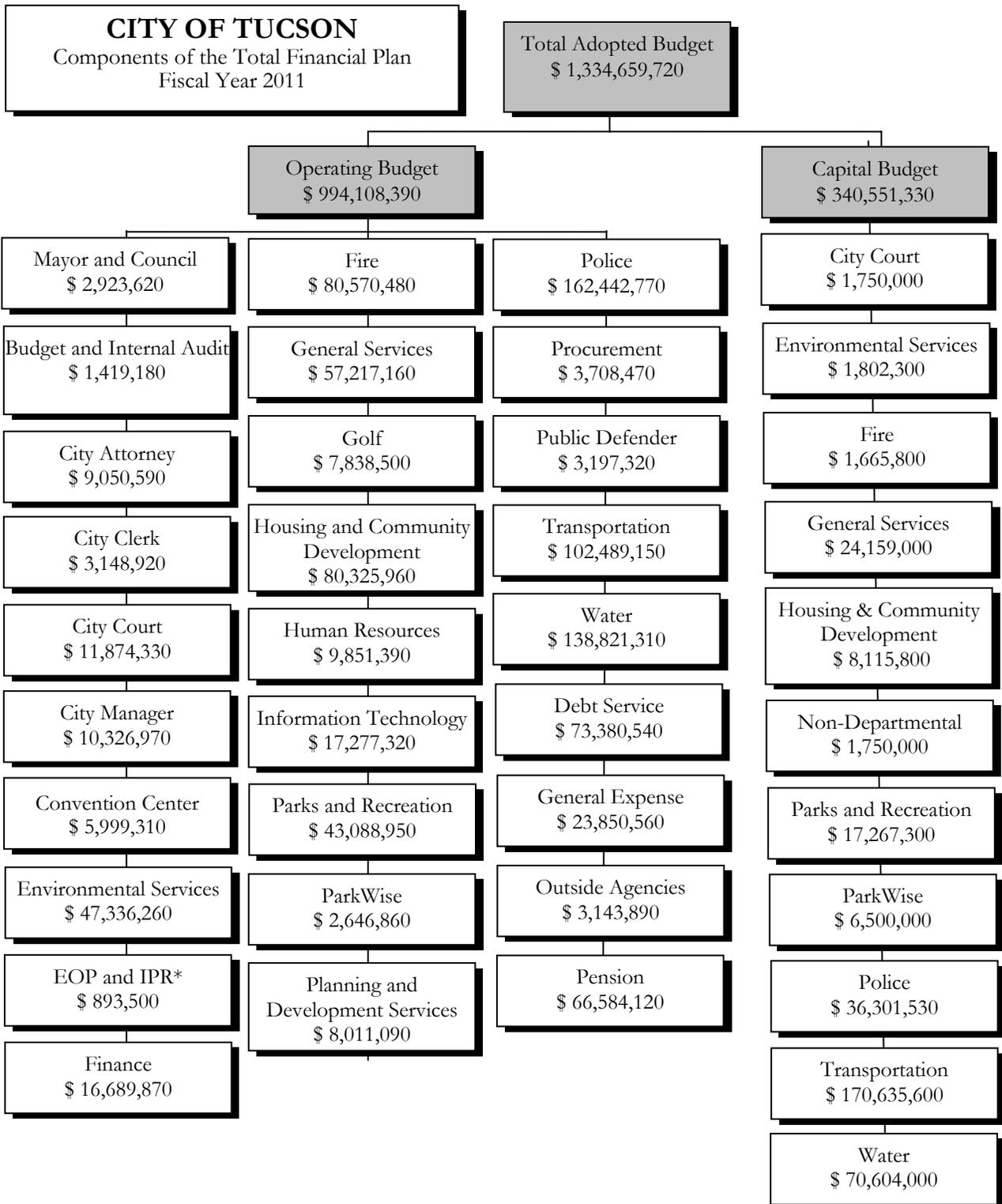
**SCHEDULE F TO RESOLUTION NO. 21548
CITY OF TUCSON, ARIZONA
Summary by Department of Expenditures/Expenses
Fiscal Year 2011**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2010	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2010	ACTUAL EXPENDITURES/ EXPENSES * 2010	BUDGETED EXPENDITURES/ EXPENSES 2011
Non-Departmental:				
General Fund	\$ 59,204,700	\$	\$ 52,838,840	\$ 38,804,680
Capital Improvement Fund	4,701,800		4,701,800	2,082,000
General Obligation Bond and Interest Fund	27,909,930		27,909,930	27,403,580
Highway User Revenue Fund	2,068,470		1,576,170	1,040,590
Internal Service Fund:	5,140		5,140	5,140
Fleet Services				
ParkWise Fund				773,800
Public Housing (AMP) Fund	460			
Special Assessments	748,070		748,070	744,370
Bond and Interest Fund				
Street and Highway Bond and Interest Fund	17,597,900		17,597,900	17,544,100
Tucson Convention Center Fund	3,778,340		3,778,340	3,778,340
Public Housing Section 8 Fund	35,970		35,970	83,390
Department Total	\$ 116,050,780	\$	\$ 109,192,160	\$ 92,259,990
Pension Services:				
TSRS Pension Fund	\$ 60,893,600	\$	\$ 60,291,700	\$ 66,584,120
Department Total	\$ 60,893,600	\$	\$ 60,291,700	\$ 66,584,120
Total All Departments	\$ 1,310,497,670	\$	\$ 1,157,116,230	\$ 1,324,794,720

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Section D
Summary





*Equal Opportunity Programs and Independent Police Review

SUMMARY of PROJECTED FUND BALANCE as of JUNE 30, 2011

	GENERAL FUND	SPECIAL REVENUE FUNDS	ENTERPRISE FUNDS	DEBT SERVICE FUNDS
Projected Fund Balance, June 30, 2010	\$ 37,477,190	\$ 52,656,380	\$ 702,101,730	\$ 9,920,500
Reserved/designated fund balance	<u>22,727,160</u>	<u>54,007,590</u>	<u>760,708,460</u>	<u>9,920,500</u>
Projected Unreserved Fund Balance, June 30, 2010	14,750,030	(1,351,210)	(58,606,730)	-0-
Revenues:				
Taxes	207,734,590	-0-	-0-	24,182,910
Other Agencies	109,969,070	34,915,080	-0-	7,020,700
Charges for Services	46,575,400	28,252,320	215,121,670	744,370
Federal Grants and Contributions	-0-	161,798,820	6,280,710	-0-
Other Grants and Contributions	1,341,680	128,896,450	1,491,930	-0-
Licenses and Permits	22,090,270	426,150	-0-	-0-
Fines and Forfeitures	17,527,590	246,750	-0-	-0-
Use of Money and Property	880,060	644,950	1,678,100	-0-
Use of Long-Term Financing Proceeds	34,154,770	59,701,030	427,300	-0-
Interdepartmental Charges	-0-	-0-	-0-	-0-
Additions to Pension Trust Fund	-0-	-0-	-0-	-0-
Miscellaneous Revenues	<u>1,263,120</u>	<u>874,510</u>	<u>2,076,080</u>	<u>-0-</u>
Total Revenues	441,536,550	415,756,060	227,075,790	31,947,980
Operating Transfers In	1,600,000	40,817,000	-0-	10,523,400
Expenditures/Expenses:				
Personnel Costs	286,595,190	39,102,400	57,340,030	-0-
Services	65,487,810	91,348,200	88,669,690	-0-
Supplies	16,226,800	21,405,340	18,174,870	-0-
Capital Equipment	1,313,200	13,850,850	6,142,180	-0-
Capital Projects	330,000	239,632,550	14,967,900	-0-
Other	32,366,550	49,385,080	36,843,630	45,692,050
Deductions from Pension Trust Fund	<u>-0-</u>	<u>-0-</u>	<u>-0-</u>	<u>-0-</u>
Total Expenditures/Expenses:	402,319,550	454,724,420	222,138,300	45,692,050
Operating Transfers Out	40,817,000	10,523,400	1,600,000	-0-
Excess of Revenues and Other Financing Sources over (under) Expenditures	-0-	(8,674,760)	3,337,490	(3,220,670)
Projected Fund Balance, June 30, 2011	37,477,190	43,981,620	705,439,220	6,699,830
Reserved/Designated Fund Balance	<u>22,727,160</u>	<u>45,332,830</u>	<u>756,308,460</u>	<u>6,699,830</u>
Projected Unreserved Fund Balance, June 30, 2011	14,750,030	(1,351,210)	(50,869,240)	-0-

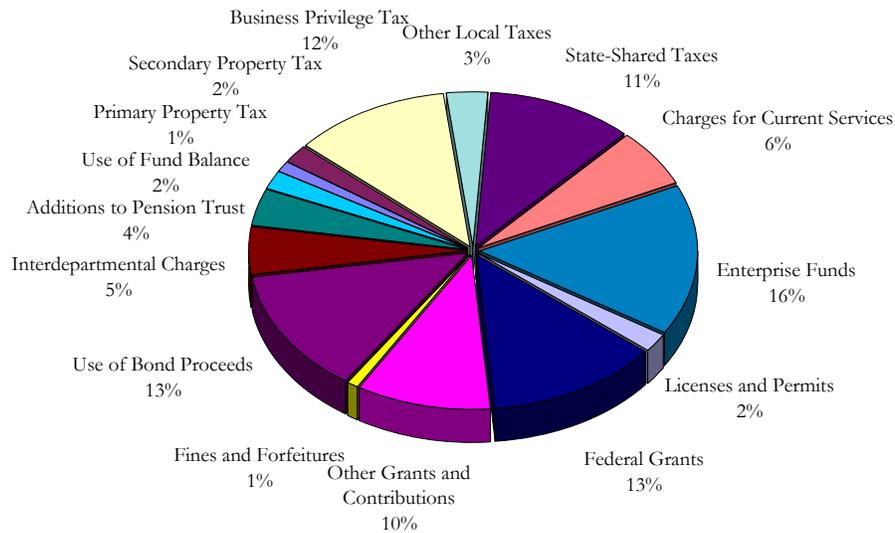
SUMMARY of PROJECTED FUND BALANCE

as of JUNE 30, 2011

	INTERNAL SERVICE FUNDS	CAPITAL PROJECTS FUNDS	FIDUCIARY FUND	TOTAL
Projected Fund Balance, June 30, 2010	\$ 16,348,760	\$ -0-	\$ 484,639,320	\$ 1,303,143,880
Reserved/designated fund balance	60,791,270	-0-	484,639,320	1,392,794,300
Projected Unreserved Fund Balance, June 30, 2010	(44,442,510)	-0-	-0-	(89,650,420)
Revenues:				
Taxes	265,000	-0-	-0-	232,182,500
Other Agencies	-0-	-0-	-0-	151,904,850
Charges for Services	-0-	-0-	-0-	290,693,760
Federal Grants and Contributions	-0-	-0-	-0-	168,079,530
Other Grants and Contributions	-0-	-0-	-0-	131,730,060
Licenses and Permits	-0-	-0-	-0-	22,516,420
Fines and Forfeitures	-0-	-0-	-0-	17,774,340
Use of Money and Property	717,490	-0-	-0-	3,920,600
Use of Long-Term Financing Proceeds	13,790,000	63,184,600	-0-	171,257,700
Interdepartmental Charges	64,672,760	-0-	-0-	64,672,760
Additions to Pension Trust Fund	-0-	-0-	49,242,000	49,242,000
Miscellaneous Revenues	85,000	-0-	-0-	4,298,710
Total Revenues	79,530,250	63,184,600	49,242,000	1,308,273,230
Operating Transfers In	-0-	-0-	-0-	52,940,400
Expenditures/Expenses:				
Personnel Costs	17,059,590	-0-	-0-	400,097,210
Services	28,475,830	-0-	-0-	273,981,530
Supplies	18,256,450	-0-	-0-	74,063,460
Capital Equipment	228,670	-0-	-0-	21,534,900
Capital Projects	14,505,000	63,184,600	-0-	332,620,050
Other	1,491,140	-0-	-0-	165,778,450
Deductions from Pension Trust Fund	-0-	-0-	66,584,120	66,584,120
Total Expenditures/Expenses:	80,016,680	63,184,600	66,584,120	1,334,659,720
Operating Transfers Out	-0-	-0-	-0-	52,940,400
Excess of Revenues and Other Financing Sources over (under) Expenditures	(486,430)	-0-	(17,342,120)	(26,386,490)
Projected Fund Balance, June 30, 2011	15,862,330	-0-	467,297,200	1,276,757,390
Reserved/Designated Fund Balance	75,296,270	-0-	467,297,200	1,373,661,750
Projected Unreserved Fund Balance, June 30, 2011	(59,433,940)	-0-	-0-	(96,904,360)

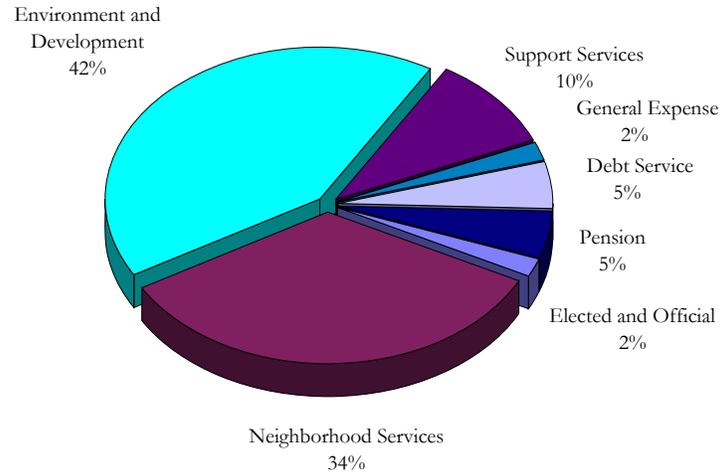
REVENUES

FISCAL YEAR 2011 ADOPTED



Funds Available	Annual Budget Total	Percent of Total
Primary Property Tax	\$ 12,063,560	1%
Secondary Property Tax	24,182,910	2%
Business Privilege Tax	159,400,000	12%
Other Local Taxes	36,536,030	3%
State-Shared Taxes	151,904,850	11%
Charges for Current Services	75,572,090	6%
Enterprise Funds	215,121,670	16%
Licenses and Permits	22,516,420	2%
Federal Grants	168,079,530	13%
Other Grants and Contributions	131,730,060	10%
Fines and Forfeitures	17,774,340	1%
Use of Money and Property	3,920,600	<1%
Use of Bond Proceeds	171,257,700	13%
Interdepartmental Charges	64,672,760	5%
Additions to Pension Trust	49,242,000	4%
Miscellaneous Revenues	4,298,710	<1%
Use of Fund Balance	26,386,490	2%
Total Funds Available	\$ 1,334,659,720	100%

EXPENDITURES FISCAL YEAR 2011 ADOPTED



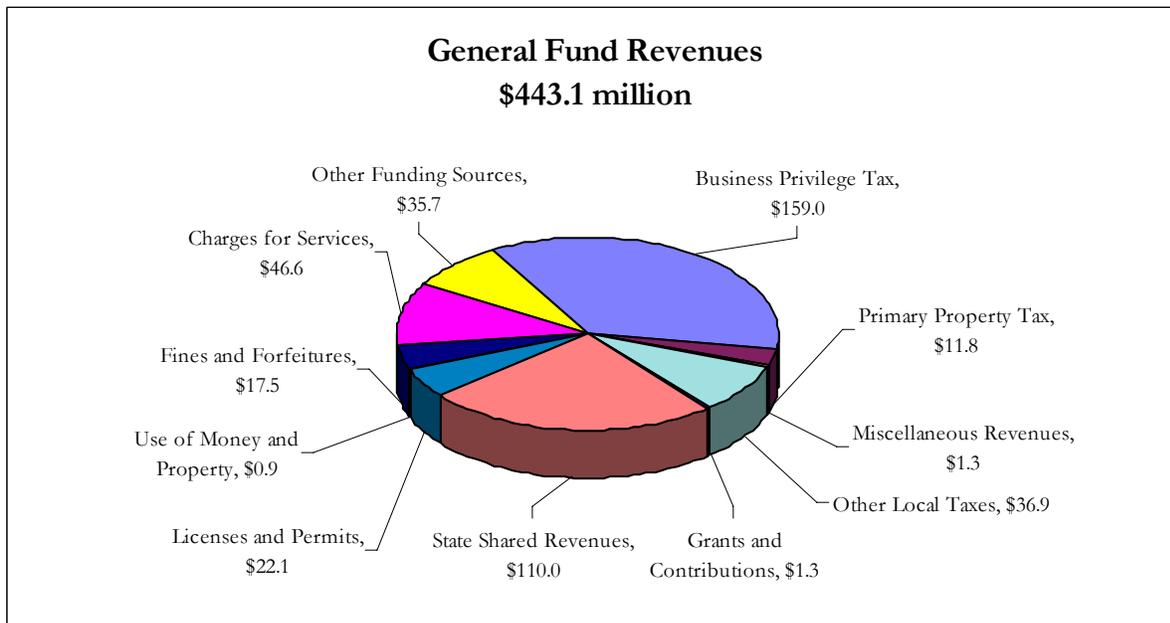
Funds Available	Annual Budget Total	Percent of Total
Elected and Official	\$ 25,450,100	2%
Neighborhood Services	455,332,240	34%
Environment and Development	554,845,880	42%
Support Services	130,322,390	10%
Non-Departmental		
Outside Agencies	3,143,890	< 1%
General Expense	25,600,560	2%
Debt Service	73,380,540	5%
Pension	66,584,120	5%
Total Funds Available	\$ 1,334,659,720	100%

GENERAL FUND

The General Fund is the chief operating fund of a state or local government. All of a government's activities are reported in the General Fund unless there is a compelling reason to report an activity in another fund. Compelling reasons include certain Generally Accepted Accounting Principal requirements, specific legal requirements, or requirements for financial administration.

The City of Tucson's adopted General Fund revenues for Fiscal Year 2011 are \$443.1 million, a decrease of \$16.3 million or 3.7% from the Fiscal Year 2010 adopted budget of \$459.4 million. This significant decrease in the General Fund revenues reflects the general outlook of the economy, both nationally and regionally; and primarily can be found in the city's major revenues such as Other Local Taxes (\$8.3 million) and State Shared Tax Revenues (\$21.2 million). The city increased Parks and Recreation and Planning and Development Services charges to recover a greater percentage of costs. An in lieu of property tax of \$1.6 million was also enacted on the Tucson Water Utility to compensate the city for the lost property tax revenues.

The City of Tucson will be issuing Certificates of Participation (COPs) of \$24.7 million to address the budget deficit. The transaction involves the sale and leaseback of city buildings and property. The proceeds generated are one-time revenues to offset operating expenditures, and the debt will be paid back from recurring General Fund revenues over the life of the certificates. The amount of this future debt issuance may be reduced by any land sale proceeds, increased revenues, and grants that the city receives.



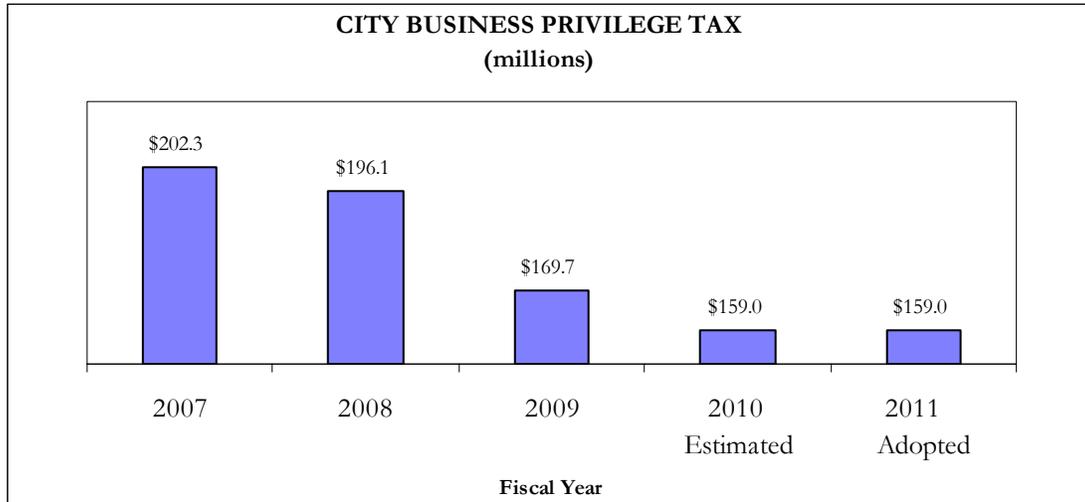
CITY BUSINESS PRIVILEGE (SALES) TAX

The Business Privilege Tax is a major source of revenue to the city and accounts for approximately 36.1% of the anticipated General Fund revenue. Changes in the availability of this resource greatly impact the ability of the city to provide general government services. In the fall of 2007, the local sales tax revenue growth rate began to decline and continued to decline through Fiscal Year 2010. The city is projecting \$159.0 million in business privilege tax revenue for Fiscal Year 2011. The forecast assumes no growth from Fiscal Year 2010 estimated revenues.

The Tucson City Charter authorizes a 2% tax on taxable business activity transacted within the city. The tax is imposed on 15 separate business activities. The charter exempts food purchased for home consumption, but allows the taxation of food consumed in restaurants or carried out. The charter further provides that as long as the

GENERAL FUND

city sales tax is imposed, no ad valorem tax shall be imposed on real or personal property within the city in excess of \$1.75 per \$100 of assessed valuation.



PRIMARY PROPERTY TAX

The city imposes a primary property tax on real and personal property located within the city limits. Revenues from the primary property tax can be used to pay any expense legally chargeable to the General Fund.

The Arizona State Constitution limits the amount of ad valorem taxes levied by a city to an amount not to exceed 2% greater than the maximum allowable levy in the preceding year. This levy limitation permits additional taxes to be levied on new or annexed property. New or annexed property may be taxed at the allowable rate computed for property taxed in the preceding year. Property annexed by November 1 will be taxable in the following year. The city is required, under the Truth in Taxation law, to notify taxpayers of its intention to increase primary property taxes over the previous year's levy, unless the amount increased is solely attributable to new construction and annexations. The Fiscal Year 2011 revenues reflect the 2% allowable increase.

The city will be taking advantage of a state law that allows an increase to the primary property tax levy by the amount of involuntary torts or claims that were paid in Fiscal Year 2009. The involuntary tort levy amount is \$265,000, which increases the estimated primary tax rate by \$0.0076 per \$100 of assessed valuation. The additional revenue from the primary property tax increase will be recognized in the Self Insurance Internal Service Fund.

The estimated primary property tax, including the amount for the tort levy, for Fiscal Year 2011 is \$12,063,560 or \$0.7 million more than the actual levy of \$11,404,150 for Fiscal Year 2010. The tax rate for Fiscal Year 2011 will increase to \$0.3290 per \$100 of assessed valuation from \$0.3144 for Fiscal Year 2010.

Primary Tax Rate and Levy					
	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted
Primary Tax Rate	\$ 0.3411	\$ 0.3296	\$ 0.3231	\$ 0.3144	\$ 0.3290
Primary Tax Levy	\$ 9,684,390	\$ 10,327,380	\$ 10,915,388	\$ 11,404,150	\$ 12,063,560
Valuation	\$ 2,839,163,113	\$ 313,309,748	\$ 3,378,331,185	\$ 3,627,276,148	\$ 3,667,543,059

GENERAL FUND

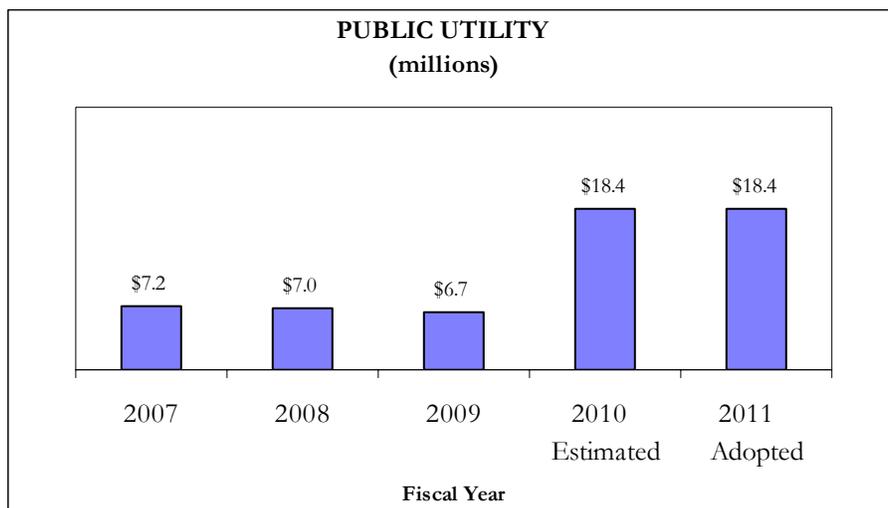
PUBLIC UTILITY TAX

The Tucson City Charter authorizes a tax on the gross sales by public utilities and telecommunication providers that operate without a franchise to consumers within the city limits. The city changed the tax rate paid from 2% to 4% beginning in Fiscal Year 2010. The tax is paid monthly on gross income with a provision allowing credit against the public utility tax for any franchise fees paid to the city. The public utility tax is in addition to the 2% city sales tax.

Under the terms of voter-approved franchises granted to Tucson Electric Power and Southwest Gas for use of public rights-of-way, the city collects 2.25% on gross sales of electricity and 3.0% on natural gas consumed within the city (1.5% is set aside for utility relocation reimbursements). Franchise fee payments received from Tucson Electric Power and Southwest Gas reduce the public utility tax due from them.

Monies received from public utility taxes and utility franchise fees can be used to pay any expense legally chargeable to the General Fund.

Estimated revenues from public utility taxes for Fiscal Year 2011 total \$18.4 million. The forecast assumes no growth from Fiscal Year 2010 estimated revenues.



OTHER LOCAL TAXES

Other local taxes that the city imposes include use, transient occupancy, room, occupational, liquor and excise. The use tax applies when goods are purchased from a retailer who does not collect sales tax. The Tucson City Code authorizes a 6% transient occupancy tax on rooms rented for 30 days or less. In addition to the transient occupancy tax, there is a daily hotel/motel surtax of \$2.00 per rented room. The room tax was increased from \$1.00 per rented room in Fiscal Year 2010.

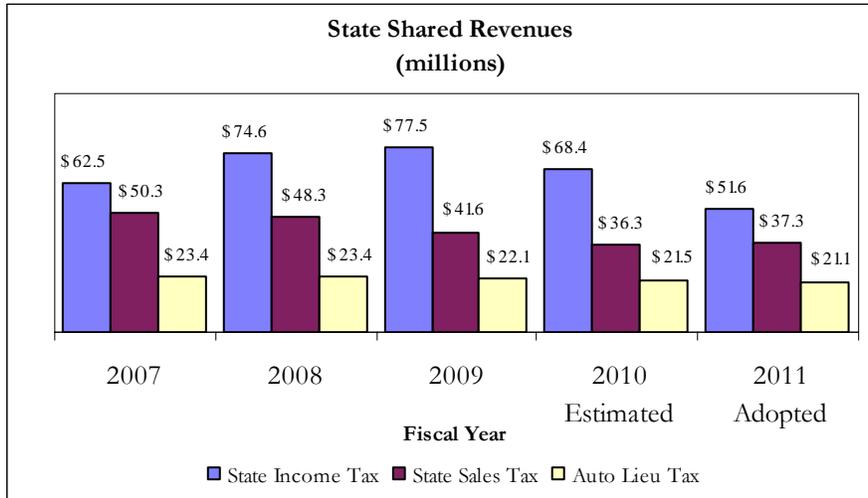
Estimated revenues from other local taxes not including public utility tax for Fiscal Year 2011 total \$18.5 million. The forecast assumes little growth from Fiscal Year 2010 estimated revenues.

STATE SHARED REVENUES

Cities and towns in Arizona receive a portion of revenues collected by the State of Arizona. The allocations for these revenues are primarily based on U.S. Census population figures. The three state-shared revenues represent 25% of the General Fund budget. Revenues from these sources can be used for any general government activity.

GENERAL FUND

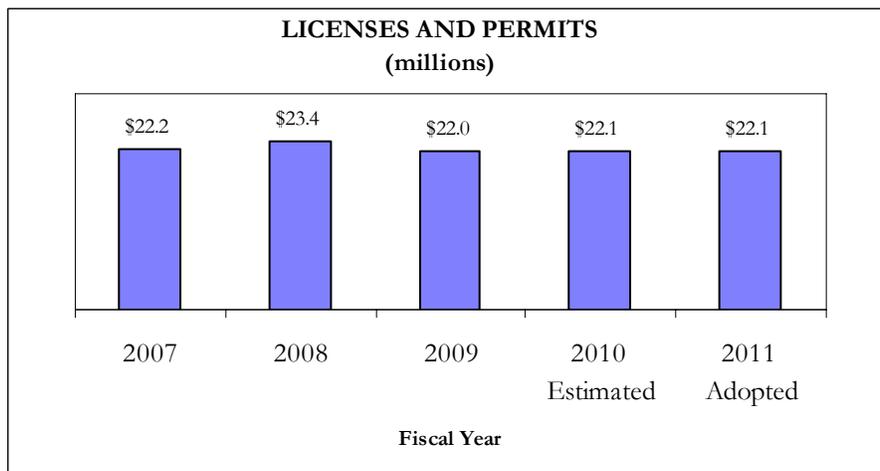
In Fiscal Year 2011, the projected state-shared revenues are \$110.0 million, representing a 12.8% decrease from the \$126.2 million estimate for Fiscal Year 2010. The declining estimates are largely reflective of the statewide economy.



LICENSES AND PERMITS

Licenses and Permit revenues include revenue from various business licenses and sign and miscellaneous permits. Beginning in Fiscal Year 2011, the Temporary Work Zone Traffic Control permit fees will be recognized in the Highway User Revenue Fund (HURF) instead of the General Fund. This change is to align the revenues and expenditures with the program activities of the HURF Fund. Taking into consideration this transfer of traffic control permit fees, estimated licenses and permits are projected to slightly decrease from Fiscal Year 2010 Adopted Budget.

The city will implement a litter assessment fee to provide funding for litter collection efforts. A licensing fee of \$1,000 per waste collection vehicle that collects refuse within the city limits goes into effect on July 1, 2010. The revenue from the litter assessment fee program is projected to be \$200,000 for Fiscal Year 2011.



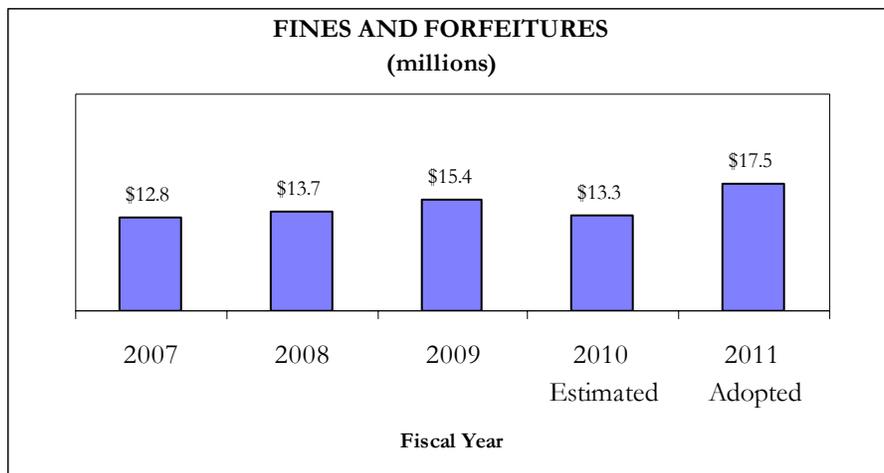
GENERAL FUND

FINES AND FORFEITURES

This revenue is derived from fines for violations of state statutes and the Tucson City Code, and from forfeitures collected by the Tucson Police Department and the City Attorney. Fines include driving under the influence and other criminal misdemeanors, civil traffic violations, and parking violations.

Fines and penalty revenues are accounted for in both the General Fund and the Special Revenue Funds. Forfeitures, which are accounted for in the General Fund, are restricted for specific law enforcement expenses.

The Fiscal Year 2011 revenues are projected to be greater than Fiscal Year 2010 estimated revenues. The increase is due to the expansion of the Photo Enforcement Program from four to eight intersections. These revenues will be used to cover operational expenses, including equipment vendor costs. ParkWise will forego revenues collected from parking violation fines in exchange for the parking meter collections. This change offsets other projected fine, forfeiture and penalties reductions.



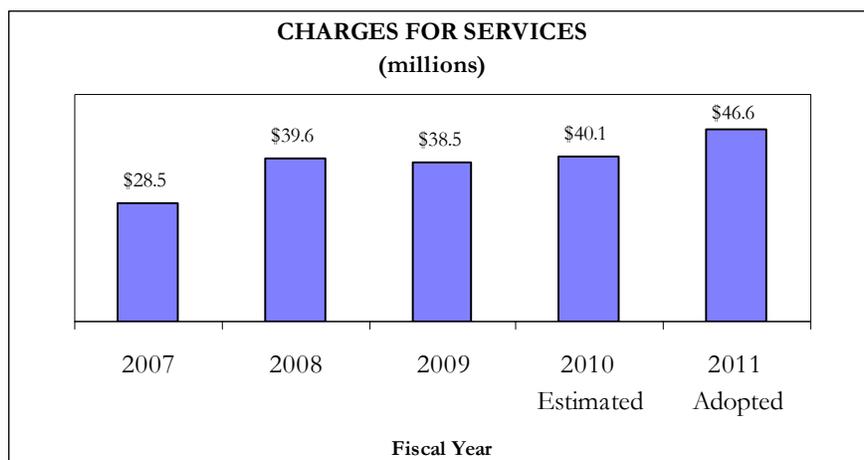
CHARGES FOR SERVICES

City departments may charge fees for a certain level of cost recovery. The Planning and Development Services Department charges a fee for permits and inspections, review and planning and zoning fees. The Fire Department charges fees for services provided for emergency medical transport and fire inspections. The Parks and Recreation Department has fees for admission to the zoo, recreational programs and classes. Included in the Charges for Services is an administration charge to the Enterprise Funds. This charge covers the cost of General Fund support services provided to the business-type activities of the city.

The Mayor and Council approved several revenue enhancements during Fiscal Year 2010. Both the Parks and Recreation and Planning and Development Services Departments were approved to increase fees to a higher level of cost recovery for various programs, activities, facilities and other services. The Fire Department was approved to collect insurance deductibles for Advanced Life Support transport services.

The following graph illustrates the City of Tucson charges for services over five years.

GENERAL FUND



USE OF MONEY AND PROPERTY

Revenues in this category include earnings from the leasing of city property, interest earnings and tenant rent. The Finance Department invests funds that are available but not needed for immediate disbursement. Funds are invested overnight in Local Government Investment Pool and a core portfolio of U.S. Government obligations. Interest earnings are anticipated to slightly increase as the city's cash reserves increase. Rentals and leases have been reduced due to the loss of a tenant at the Westside Police Substation. Tenant rent from El Portal housing has been transferred to the Public Housing (AMP) fund.

GRANTS AND CONTRIBUTIONS

Revenues in this category come from intergovernmental agreements or non-grant contributions. The revenues for Fiscal Year 2011 are projected to decrease from \$1.5 million to \$1.3 million.

MISCELLANEOUS REVENUES

Revenues in this category include the sale of property, Open Space contributions, recovered expenditures and other miscellaneous funds. The revenues are projected to increase from Fiscal Year 2010 estimate of \$1.1 million to \$1.3 million. The increase is mainly in the Transportation Department's miscellaneous revenues.

OTHER FUNDING SOURCES

Other Funding Sources is the category in which current financial resources are reported separately from standard operating revenues to avoid distorting revenue trends. For Fiscal Year 2011, the other financial resources are In Lieu of Taxes, refunding proceeds and the issuance of Certificates of Participation (COPs) to address the budget deficit.

Municipal-owned utilities are exempt from property taxes. In order to compensate the city for the lost property tax revenues, the city imposed an in lieu of tax on the Tucson Water Utility Fund. The tax rate imposed is the city's combined primary and secondary property tax rate and is projected to bring into the General Fund \$1.6 million for Fiscal Year 2011.

Refunding proceeds are those used to repay previously issued debt and related issuance costs. The city plans to refinance its COPs principal payments due June 30, 2011. The principal payments will be deferred to future years.

GENERAL FUND

FINANCIAL RESOURCES	ACTUAL FY 2009	ADOPTED FY 2010	ESTIMATED FY 2010	ADOPTED FY 2011
Business Privilege Tax	\$ 169,708,658	\$ 160,320,600	\$ 159,000,000	\$ 159,000,000
Primary Property Tax	\$ 11,568,247	\$ 11,404,150	\$ 11,494,960	\$ 11,798,560
Other Local Taxes				
Public Utility Tax	\$ 6,711,441	\$ 20,925,490	\$ 18,400,000	\$ 18,400,000
Use Tax	8,770,451	10,740,000	7,000,000	7,000,000
Transient Occupancy Tax	9,270,796	9,445,000	7,900,000	7,900,000
Room Tax	1,717,099	3,455,000	2,900,000	2,900,000
Occupational Taxes	86,868	-0-	43,220	45,000
Liquor Taxes	702,523	690,000	690,000	690,000
Governmental Property Lease Excise Tax	5,237	-0-	1,030	1,030
Subtotal	<u>\$ 27,264,415</u>	<u>\$ 45,255,490</u>	<u>\$ 36,934,250</u>	<u>\$ 36,936,030</u>
State Shared Taxes				
State Income Tax	\$ 77,475,897	\$ 68,396,820	\$ 68,396,820	\$ 51,556,240
State Sales Tax	41,567,129	40,728,950	36,300,000	37,300,000
Auto Lieu Tax	22,114,531	22,060,000	21,475,000	21,112,830
Subtotal	<u>\$ 141,157,557</u>	<u>\$ 131,185,770</u>	<u>\$ 126,171,820</u>	<u>\$ 109,969,070</u>
Licenses and Permits				
Utility Franchise Fees	\$ 13,297,492	\$ 13,728,090	\$ 13,290,000	\$ 13,290,000
Cable Television Licenses	5,385,731	5,379,870	5,392,800	5,376,400
License Application Fees	1,876,995	2,170,000	2,000,000	2,000,000
Telecommunications Licenses and Franchise Fees	902,902	810,000	819,600	915,250
Parking Meter Collection	-0-	370,000	-0-	-0-
Sign Regulation	357,692	324,000	335,850	295,900
Litter Assessment Fee	-0-	-0-	-0-	200,000
Temporary Work Zone Traffic Control	196,450	230,000	219,000	-0-
Miscellaneous Licenses and Permits	7,570	-0-	11,860	12,720
Subtotal	<u>\$ 22,024,832</u>	<u>\$ 23,011,960</u>	<u>\$ 22,069,110</u>	<u>\$ 22,090,270</u>
Fines and Forfeitures				
City Attorney	\$ 433,226	\$ 198,760	\$ 459,010	\$ 788,620
City Court	1,804,865	3,088,670	2,158,060	2,063,610
Finance	6,440	6,100	2,450	6,000
ParkWise	379,257	344,120	344,940	866,250
Planning and Development Services	10,301	11,060	3,280	3,000
Transportation	383	-0-	-0-	-0-
Tucson Fire	6,253	6,440	6,440	8,000
Tucson Police	12,751,104	14,346,890	10,332,390	13,792,110
Subtotal	<u>\$ 15,391,829</u>	<u>\$ 18,002,040</u>	<u>\$ 13,306,570</u>	<u>\$ 17,527,590</u>

GENERAL FUND

FINANCIAL RESOURCES	ACTUAL FY 2009	ADOPTED FY 2010	ESTIMATED FY 2010	ADOPTED FY 2011
Charges for Services				
Administrative Charge to Enterprise Funds	\$ 10,047,347	\$ 11,838,660	\$ 11,878,730	\$ 11,878,730
City Attorney	-0-	11,500	11,590	11,550
General Government	12,057	18,000	82,560	52,000
General Services	1,207,524	1,281,460	1,199,760	1,196,970
Housing and Community Development	109,732	242,680	99,140	86,400
Information Technology	84,000	76,140	84,200	123,760
Parks and Recreation	4,262,162	3,963,800	4,315,220	5,286,150
ParkWise	357,308	-0-	330,400	-0-
Planning and Development Services	7,257,062	6,234,510	6,459,070	6,203,850
Public Defender	75,189	55,000	64,640	55,730
Transportation	13,695	-0-	2,210	-0-
Tucson Fire	9,051,315	9,160,000	10,647,920	15,800,760
Tucson Police	5,973,236	4,635,570	4,956,680	5,879,500
Subtotal	\$ 38,450,627	\$ 37,517,320	\$ 40,132,120	\$ 46,575,400
Use of Money and Property				
Rentals and Leases	\$ 1,278,915	\$ 2,167,130	\$ 758,500	\$ 131,700
Interest Earnings	1,074,198	1,065,190	279,620	748,360
Tenant Rent	811,405	725,000	565,040	-0-
Subtotal	\$ 3,164,518	\$ 3,957,320	\$ 1,603,160	\$ 880,060
Grants and Contributions				
General Services	\$ 31,210	\$ 65,760	\$ 65,760	\$ 59,680
Housing and Community Development	64,517	762,370	36,840	70,000
Parks and Recreation	635,220	368,440	360,720	350,000
Transportation	-0-	-0-	-0-	12,000
Tucson Fire	13,000	-0-	-0-	-0-
Tucson Police	882,049	1,382,950	1,041,150	850,000
Subtotal	\$ 1,625,996	\$ 2,579,520	\$ 1,504,470	\$ 1,341,680
Miscellaneous Revenues				
Sale of Property	\$ 1,906,585	\$ 270,750	\$ 95,220	\$ 101,000
Miscellaneous Revenues	363,890	2,752,750	673,010	857,810
Open Space Contributions	12,085	12,000	11,560	11,800
Recovered Expenditures	425,102	666,590	288,050	292,510
Subtotal	\$ 2,707,662	\$ 3,702,090	\$ 1,067,840	\$ 1,263,120
Extraordinary Item				
Settlement from Lawsuit	\$ -0-	\$ 7,750,000	\$ -0-	\$ -0-

GENERAL FUND

FINANCIAL RESOURCES	ACTUAL FY 2009	ADOPTED FY 2010	ESTIMATED FY 2010	ADOPTED FY 2011
Other Funding Sources				
In Lieu of Taxes	\$ -0-	\$ -0-	\$ -0-	\$ 1,600,000
Refunding Proceeds	20,987,130	11,400,000	11,400,000	9,448,440
Certificates of Participation	-0-	-0-	-0-	24,706,330
Capital Lease Proceeds	144,260	-0-	-0-	-0-
Transfers In from Other Funds	1,528,351	-0-	-0-	-0-
Balances / Previous Year Surpluses	18,345,450	3,295,830	6,926,830	-0-
Subtotal	<u>\$ 41,005,191</u>	<u>\$ 14,695,830</u>	<u>\$ 18,326,830</u>	<u>\$ 35,754,770</u>
Total General Fund	<u><u>\$ 474,069,532</u></u>	<u><u>\$ 459,382,090</u></u>	<u><u>\$ 431,611,130</u></u>	<u><u>\$ 443,136,550</u></u>

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for the proceeds of several revenue sources that are restricted to expenditures for specified purposes. Included in this category are the Mass Transit Fund, Highway Revenue User Fund (HURF), ParkWise Fund and Tucson Convention Center Fund. Also included are revenues and expenditures for Federal and State Grants, Development Fees, and Capital Projects.

MASS TRANSIT FUND

The Mass Transit Fund records the revenues and expenditures to run the public transportation program for the city. Revenues include fare box receipts; operating assistance from the Regional Transportation Authority (RTA), Pima County and other local jurisdictions; and other miscellaneous revenues. The Fiscal Year 2011 fare box revenue of \$5.8 million is projected to slightly increase from Fiscal Year 2010 estimated revenues of \$5.7 million. Operating assistance from RTA, Pima County and other local jurisdictions is projected to increase from Fiscal Year 2010 estimated revenues of \$9.3 million to \$11.9 million in Fiscal Year 2011. During Fiscal Year 2010, the Arizona Department of Transportation decided permanently to sweep the revenues from the Local Transportation Assistance Fund to help offset the State of Arizona's budget deficit. The loss to the city's Mass Transit Fund is approximately \$3.3 million. The General Fund subsidy to the Fund is increasing by \$3.3 million to cover the shortfall made by the state's decision.

TUCSON CONVENTION CENTER FUND

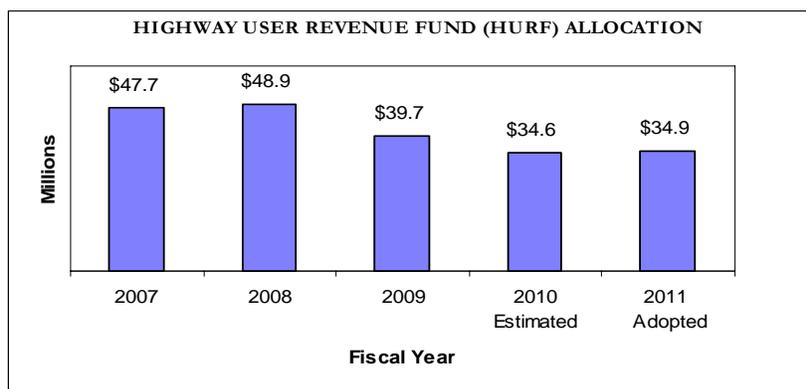
The Tucson Convention Center (TCC) Fund is used for the operations of the convention center. Revenues include room and space rental, box office fees, parking fees, and other miscellaneous revenues. Projected revenues of \$9.8 million for Fiscal Year 2011 are anticipated to increase from the estimated Fiscal Year 2010 revenues of \$9.5 million. The increase is mainly due to the increase of parking fees. In Fiscal Year 2010, the TCC received approval from Mayor and Council to increase rates; therefore anticipated parking revenues are increasing by \$0.2 million in Fiscal Year 2011.

HIGHWAY USER REVENUE FUND

The HURF revenues are generated from the state-collected gasoline tax. Currently, the gas tax is levied at a rate of \$0.18 per gallon and distributed to cities and towns under two formulas. The first formula deposits \$0.13 of the \$0.18 in a fund from which 30% is allocated to cities and towns. One-half of the monies received under this formula are distributed on the basis of the population and the remaining half of the monies are distributed on the basis of "county of origin" of gasoline sales. This portion is then allocated in relation to the population of all incorporated cities and towns in the county.

The HURF revenues are restricted solely for street and highway purposes. Eligible activities for HURF revenues include right-of-way acquisition, street construction, maintenance and improvements and for debt service on highway and street bonds.

The following graph shows the amount of state-shared HURF revenues received and anticipated by the city:



SPECIAL REVENUE FUNDS

PARKWISE FUND

The ParkWise Fund accounts for the operations of the city's parking garages, parking lots and parking meters. The projected revenue of \$4.0 million for Fiscal Year 2011 is an anticipated increase of \$1.3 million from the estimated Fiscal Year 2010 revenues of \$2.7 million. Revenue increases are due to the rise of parking rates and to the opening of a new parking garage on 5th Avenue between Congress and Toole Streets. ParkWise will be implementing a new Parking Enforcement fee to be included with the Parking Violation fine. The new fee is \$7.50 per parking violation and the projected increase to revenues for Fiscal Year 2011 is \$0.2 million. ParkWise is planning to refinance its Certificate of Participation (COPs) principal payments that are due June 30, 2011. The refunding proceeds of \$0.6 million include the principal amount and anticipated issuance costs.

CAPITAL IMPROVEMENT FUND

The Capital Improvement Fund accounts for capital projects that are financed by COPs or are reimbursed by governmental agencies such as Pima County and Pima Association of Governments (PAG). In Fiscal Year 2011 several major capital projects are anticipated to be funded by COPs: Crime Lab \$34.3 million, Plaza Centro parking garage \$5.6 million, Technology Improvements \$1.8 million, and Energy Plant repairs and capacity expansion \$6.9 million. Some major capital projects to be reimbursed from Pima County bond funds in Fiscal Year 2011 are Park & Ajo Communications Center Renovation \$1.6 million, Atterbury Wash Sanctuary Expansion \$1.0 million, Lincoln Park Sport Fields \$3.1 million, Julian Wash Linear Park \$1.9 million, and Houghton Road: Old Spanish Trail to Valencia \$1.4 million. Anticipated major capital projects to be reimbursed by PAG in Fiscal Year 2011 include Cushing Street Bridge and Drainage Improvements \$1.6 million and Stone Avenue: Drachman and Speedway improvements \$1.5 million.

Detail of projects funded by COPs or intergovernmental agreements may be found in the City of Tucson's *Approved Capital Improvement Program, Fiscal Years 2011 through 2015* book.

CIVIC CONTRIBUTION FUND

The Civic Contribution Fund accounts for any monetary contributions from individuals or organizations for a specific purpose. Projected contributions for Fiscal Year 2011 include those for the Fire Department and Parks and Recreation Department.

HUMAN AND COMMUNITY DEVELOPMENT FUND

The Human and Community Development Fund accounts for funds received from the Community Development Block Grant (CDBG). This is a federal program administered by the U.S. Department of Housing and Urban Development (HUD) which provides grant funds to local and state governments to develop viable urban communities by providing decent housing and expanding economic opportunities for low- and moderate-income residents. For Fiscal Year 2011 the projected use of CDBG funding is anticipated to increase from Fiscal Year 2010 estimate of \$11.4 million to \$14.5 million.

DEVELOPMENT FEE FUND

The Development Fee Fund accounts for the capital projects which are funded by impact fees. Impact fees are charged to new development as a means of paying for the facilities and infrastructure needed to serve that development. The City of Tucson currently assesses impact fees for water, roads, parks, police, fire, and public facilities. The impact fees for water are accounted for in the Tucson Water Utility Fund. For Fiscal Year 2011 the projected use of impact fees to fund capital projects are anticipated to increase from Fiscal Year 2010 estimate of \$3.0 million to \$6.6 million. Some of the major projects include Speedway: Camino Seco to Houghton \$3.0 million, Camino Seco: Speedway to Wrightstown \$1.0 million, Irvington and I-19 East Interchange \$1.4 million and several Parks and Recreation projects totaling \$0.9 million.

Detail of projects funded by Development Fees may be found in the City of Tucson's *Approved Capital Improvement Program, Fiscal Years 2011 through 2015* book.

SPECIAL REVENUE FUNDS

MISCELLANEOUS HOUSING GRANT FUND

The Miscellaneous Housing Grant Fund accounts for grants from the U.S. Department of Housing and Urban Development (HUD). One of the grants is a multi-year HOPE VI grant for the execution of the Martin Luther King Revitalization Plan. The grant is used for replacement of 96 public housing units at the former Martin Luther King building and Community and Supportive Services as outlined in the plan. The fund also accounts for the Lead Hazard Control Program that reduces lead-based paint hazards to help meet the goal of eliminating childhood lead poisoning. The fund also includes several grants for homeless activities, supportive services grants for public housing residents, and other smaller or non-recurring HUD grants.

The revenues in the Miscellaneous Housing Grant Fund are anticipated to decrease \$1.8 million in Fiscal Year 2011 from the Fiscal Year 2010 estimated revenues of \$9.3 million. The majority of the construction for the Martin Luther King building from HOPE VI funds will have been spent in Fiscal Year 2010. A portion of the decrease is also due to the completion of the first three year Lead Hazard Control Program grant.

PUBLIC HOUSING SECTION 8 FUND

The Public Housing Section 8 Fund accounts for the federally funded program that offers affordable and safe housing for low-income families and individuals. Tenants are required to pay rent in the amount of no more than 30% of their income, and federal money pays the balance of the rent to the landlord.

The estimated revenue in Fiscal Year 2010 is \$31.6 million and Fiscal Year 2011 is anticipated to increase \$4.1 million to \$35.7 million. Funding from HUD for the current voucher level in Housing Choice Voucher Program is anticipated to increase \$2.6 million. Included in the increase are 220 new vouchers awarded for the Veterans Affairs Supportive Housing (VASH) and Family Unification Programs (FUP) for an additional increase of \$1.5 million.

HOME INVESTMENT PARTNERSHIPS PROGRAM FUND

The HOME Investment Partnerships Program is a U.S. Department of Housing and Urban Development entitlement grant program used to strengthen public-private partnerships and to expand the supply of decent, safe, sanitary, and affordable housing, with primary attention to rental housing, for very low-income and low-income families.

Projected revenues for Fiscal Year 2011 is \$5.3 million, a decrease of \$2.4 million from Fiscal Year 2010 estimate of \$7.7 million. The difference is due to the removal of projected carry forward for multiyear construction projects to reflect only current year activities in the Fiscal Year 2011 budget.

OTHER FEDERAL GRANTS

The Other Federal Grants Fund accounts for miscellaneous federal grants that are not accounted for the Mass Transit Fund, Enterprise Funds or any of the Housing Funds. The federal grants are awarded from several federal departments such as Department of Justice, Department of Energy, Department of the Interior, Department of Homeland Security, National Highway Traffic Safety Administration and the Federal Highway Administration. This fund also accounts for federal grants the city may receive under the American Recovery and Reinvestment Act (ARRA). City departments apply for federal grants that enhance the department's mission in providing services to the community.

In Fiscal Year 2011 anticipated miscellaneous federal grant revenue is increasing from \$31.1 million in Fiscal Year 2010 to \$54.8 million. The increase is mainly due to \$5.4 million for an ARRA grant from the Office of Community Oriented Policing Services Cops Hiring Program. The Transportation Department is anticipating a \$16.0 million grant under ARRA for road resurfacing. The Fire Department also has projected \$1.0 million in anticipated ARRA grant funds.

SPECIAL REVENUE FUNDS

NON-FEDERAL GRANTS

Non-Federal Grant Fund accounts for grants awarded from governments other than the Federal Government. Most grants recorded in this fund are awarded from the State of Arizona.

In Fiscal Year 2011 anticipated miscellaneous grant revenue is increasing \$3.4 million from \$5.0 million in Fiscal Year 2010 to \$8.4 million. The increase is due to anticipated grants by the Housing and Community Development Department for First Things First Childcare Grant for \$0.6 million and First Things First Scholarship Grant for \$2.0 million. Both grants are funded from tobacco taxes.

REGIONAL TRANSPORTATION AUTHORITY FUND

The Regional Transportation Authority (RTA) Fund accounts for the capital projects approved with funding from the Regional Transportation Authority. The RTA plan is funded by a countywide transaction 1/2-cent sales tax which is collected by the State of Arizona. The state, in turn, transfers the collected funds to a regional transportation fund account. The tax may be collected for a maximum period of 20 years.

Revenues are increasing \$11.5 million in Fiscal Year 2011 to \$89.7 million from the Fiscal Year 2010 estimate of \$78.2 million. The Modern Streetcar System is one project anticipated to be funded with RTA funds in Fiscal Year 2011.

Detail of projects funded by the Regional Transportation Authority may be found in the City of Tucson's *Approved Capital Improvement Program, Fiscal Years 2011 through 2015* book.

SPECIAL REVENUE FUNDS

FINANCIAL RESOURCES	ACTUAL FY 2009	ADOPTED FY 2010	ESTIMATED FY 2010	ADOPTED FY 2011
Mass Transit Fund				
Fare Box Revenue	\$ 5,565,187	\$ 6,986,900	\$ 5,705,930	\$ 5,807,740
Pass Sale Revenue	4,528,930	5,342,020	5,381,880	5,492,260
Shuttle Service	34,461	32,500	71,580	45,000
Advertising Revenue	223,350	305,000	341,190	220,000
Regional Transportation Authority	5,855,884	7,455,030	6,018,350	7,500,000
County/Local Operating Assistance	5,167,833	4,574,460	3,349,780	4,366,330
Special Needs	560,922	600,000	584,120	637,000
Rents and Leases	373,544	570,000	8,470	225,000
Miscellaneous Revenues	667,578	575,000	959,900	755,000
Federal Transit Grants	29,410,758	43,979,500	21,708,300	44,642,300
Local Transit Assistance Fund	3,262,265	3,256,490	2,068,400	-0-
General Fund Subsidy	31,430,439	32,000,000	32,000,000	35,250,000
Subtotal	\$ 87,081,151	\$ 105,676,900	\$ 78,197,900	\$ 104,940,630
Tucson Convention Center Fund				
Room and Space Rental	\$ 1,407,548	\$ 1,813,000	\$ 1,273,090	\$ 1,264,510
Box Office Fees	209,230	340,000	165,410	177,290
Parking	732,785	1,045,000	1,030,340	1,200,000
Catering and Concessions	451,953	480,000	425,000	433,120
Novelty Sales	37,472	67,500	24,330	25,990
Commission Revenue	154,587	185,000	163,590	165,000
Facility User Fees	170,454	592,000	209,700	406,640
Arena Facility User Fees	138,572	-0-	120,700	303,790
Event Ticket Rebates	91,710	-0-	103,660	115,000
Recovered Expenditures	131,161	115,000	70,340	72,310
Miscellaneous Revenues	45,181	44,000	47,100	47,000
General Fund Subsidy	5,924,418	5,094,810	5,874,270	5,567,000
Subtotal	\$ 9,495,071	\$ 9,776,310	\$ 9,507,530	\$ 9,777,650

SPECIAL REVENUE FUNDS

FINANCIAL RESOURCES	ACTUAL FY 2009	ADOPTED FY 2010	ESTIMATED FY 2010	ADOPTED FY 2011
Highway User Revenue Fund				
State Shared Tax - H.U.R.F.	\$ 39,743,233	\$ 37,705,520	\$ 34,559,500	\$ 34,915,080
Permits and Inspection Fees	156,973	-0-	174,180	238,000
Developer In Lieu	42,450	1,157,500	-0-	1,811,320
Native Plant Preservation	100,000	-0-	-0-	-0-
Final Fog Seal	213,118	300,000	-0-	-0-
Temporary Work Zone Traffic Control	-0-	-0-	-0-	188,150
Rents and Leases	128,938	20,000	63,750	60,000
Recovered Expenditures	253,392	-0-	-0-	-0-
Miscellaneous Revenues	664,542	-0-	19,030	-0-
Balances / Previous Year Surpluses	-0-	-0-	-0-	8,674,760
Subtotal	\$ 41,302,646	\$ 39,183,020	\$ 34,816,460	\$ 45,887,310
ParkWise Fund				
Parking Meter Collections	\$ 388,335	\$ 425,770	\$ 426,970	\$ 877,070
Parking Revenues	1,822,606	2,052,120	1,703,580	1,926,880
Hooded Meter Fees	23,401	16,500	25,000	16,100
Parking Enforcement Fee	-0-	-0-	-0-	246,750
Parking Violations	440,258	330,660	260,400	-0-
Rents and Leases	216,042	101,400	319,230	353,660
Advertising	12,085	-0-	-0-	-0-
Interest Earnings	93,996	-0-	-0-	-0-
Miscellaneous Revenues	300,526	-0-	150	200
Refunding Proceeds	-0-	-0-	-0-	597,000
General Fund Subsidy	1,431,120	-0-	-0-	-0-
Subtotal	\$ 4,728,369	\$ 2,926,450	\$ 2,735,330	\$ 4,017,660
Capital Improvement Fund				
Intergovernmental Agreements	\$ 16,218,040	\$ 24,358,600	\$ 17,373,270	\$ 19,152,600
Certificates of Participation	17,466,000	26,711,840	25,068,750	59,104,030
Interest Earnings	243,790	-0-	-0-	-0-
Subtotal	\$ 33,927,830	\$ 51,070,440	\$ 42,442,020	\$ 78,256,630

SPECIAL REVENUE FUNDS

FINANCIAL RESOURCES	ACTUAL FY 2009	ADOPTED FY 2010	ESTIMATED FY 2010	ADOPTED FY 2011
Civic Contribution Fund				
Contributions for Mayor and Council Programs	\$ 10,325	\$ -0-	\$ -0-	\$ -0-
Contribution for Housing and Community Development	12,327	-0-	-0-	-0-
Contributions for Parks and Recreation	653,362	361,080	446,250	316,720
Contributions for Tucson Convention Center	33,000	-0-	-0-	-0-
Contributions for Tucson Fire	2,484	20,000	20,000	50,000
Contributions for Tucson Police	179,748	-0-	-0-	-0-
Subtotal	\$ 891,246	\$ 381,080	\$ 466,250	\$ 366,720
Human and Community Development Fund				
Community Development Block Grant Entitlement	\$ 8,862,182	\$ 13,177,780	\$ 11,379,780	\$ 14,533,500
Program Income	98,522	-0-	-0-	1,420
Interest Earnings	6,877	-0-	-0-	-0-
Miscellaneous Revenue	1,326	-0-	-0-	-0-
Subtotal	\$ 8,968,907	\$ 13,177,780	\$ 11,379,780	\$ 14,534,920
Development Fee Fund				
Development Fees for Police	\$ 467,526	\$ -0-	\$ -0-	\$ -0-
Development Fees for Fire	277,360	-0-	-0-	-0-
Development Fees for Transportation	5,164,626	5,354,600	-0-	5,753,400
Development Fees for Parks	593,730	2,650,900	2,994,930	892,300
Development Fees for General Service	279,230	-0-	-0-	-0-
Interest Earnings	141,656	-0-	-0-	-0-
Subtotal	\$ 6,924,128	\$ 8,005,500	\$ 2,994,930	\$ 6,645,700
Miscellaneous Housing Grant Fund				
Federal Miscellaneous Housing Grants	\$ 2,886,232	\$ 11,587,530	\$ 7,369,350	\$ 6,024,480
Lead Hazard Control Grants	1,089,460	1,953,110	1,953,110	1,068,690
Program Income	954,601	-0-	-0-	417,180
Miscellaneous Revenue	94,822	-0-	-0-	-0-
Subtotal	\$ 5,025,115	\$ 13,540,640	\$ 9,322,460	\$ 7,510,350

SPECIAL REVENUE FUNDS

FINANCIAL RESOURCES	ACTUAL FY 2009	ADOPTED FY 2010	ESTIMATED FY 2010	ADOPTED FY 2011
Public Housing Section 8 Fund				
Federal Public Housing Section 8 Grants	\$ 30,720,544	\$ 31,559,800	\$ 31,559,800	\$ 35,620,870
Program Income	43,360	-0-	-0-	28,310
Interest Earnings	65,488	-0-	-0-	6,290
Miscellaneous Revenue	77,996	-0-	-0-	-0-
Subtotal	\$ 30,907,388	\$ 31,559,800	\$ 31,559,800	\$ 35,655,470
HOME Investment Partnerships Program				
HOME Funds	\$ 6,461,627	\$ 7,690,880	\$ 7,690,880	\$ 5,072,980
Program Income	276,856	-0-	-0-	235,000
Subtotal	\$ 6,738,483	\$ 7,690,880	\$ 7,690,880	\$ 5,307,980
Other Federal Grants Fund				
City Attorney	\$ 303,387	\$ 246,780	\$ 193,220	\$ 404,510
City Manager	8,756	2,750,000	1,380,050	2,750,000
General Services	86,216	50,000	50,000	423,800
Housing and Community Development	272,504	1,386,040	1,386,040	170,540
Information Technology	-0-	300,000	-0-	300,000
Parks and Recreation	358,090	566,590	659,290	574,750
Transportation	10,870,385	15,570,930	11,645,650	29,719,850
Tucson Fire	659,545	2,571,500	2,571,500	2,575,940
Tucson Police	4,281,629	13,254,710	13,254,710	17,916,610
Urban Planning and Design	71,787	-0-	-0-	-0-
Subtotal	\$ 16,912,299	\$ 36,696,550	\$ 31,140,460	\$ 54,836,000

SPECIAL REVENUE FUNDS

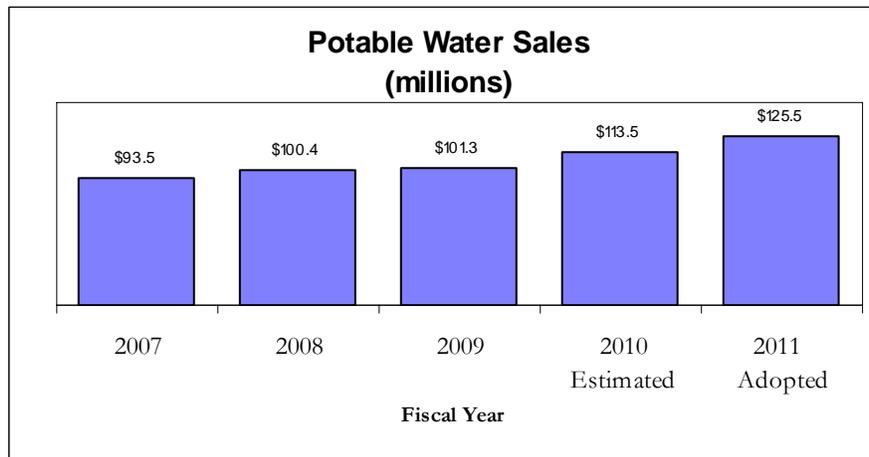
FINANCIAL RESOURCES	ACTUAL FY 2009	ADOPTED FY 2010	ESTIMATED FY 2010	ADOPTED FY 2011
Non-Federal Grants Fund				
City Attorney	\$ 80,000	\$ 146,340	\$ 103,820	\$ 146,250
City Clerk	-0-	-0-	-0-	10,000
City Court	-0-	372,370	372,370	-0-
City Manager	-0-	150,000	150,000	150,000
General Services	-0-	50,000	900,000	1,350,000
Housing and Community Development	-0-	832,100	832,100	2,754,090
Information Technology	-0-	94,870	-0-	94,870
Parks and Recreation	183,515	1,492,660	772,660	964,310
Transportation	-0-	710,000	174,710	-0-
Tucson Fire	28,906	1,200,000	200,000	1,200,000
Tucson Police	1,831,207	1,456,020	1,456,020	1,683,080
Urban Planning and Design	72,995	-0-	-0-	-0-
Subtotal	<u>\$ 2,196,623</u>	<u>\$ 6,504,360</u>	<u>\$ 4,961,680</u>	<u>\$ 8,352,600</u>
Regional Transportation Authority Fund				
Regional Transportation Authority	<u>\$ 45,271,580</u>	<u>\$ 117,450,700</u>	<u>\$ 78,750,620</u>	<u>\$ 89,158,200</u>
Total Special Revenue Funds	<u><u>\$ 300,370,836</u></u>	<u><u>\$ 443,640,410</u></u>	<u><u>\$ 345,966,100</u></u>	<u><u>\$ 465,247,820</u></u>

ENTERPRISE FUNDS

Enterprise Funds are used to account for certain operations that provide services to the general public for a fee. The City of Tucson's Enterprise Funds are established to set fees or charges to recover the cost of providing services, including capital costs. The Enterprise Funds may also issue debt backed solely by the fees and charges of the funds.

TUCSON WATER UTILITY

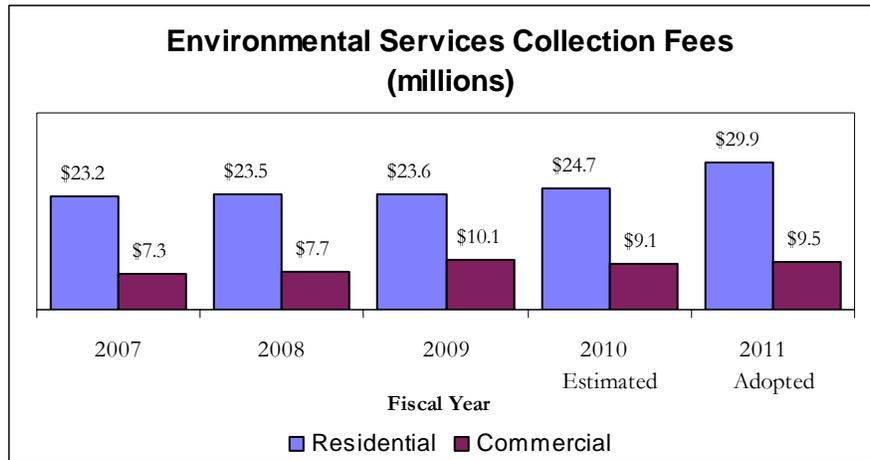
The Tucson Water Utility is committed to ensuring that customers receive high quality water. To provide this service, the Utility has a variety of fees. The fees include potable water sales, water conservation fees, reclaimed water sales, connection fees and other miscellaneous operating revenues. Non-operating revenues include interest earnings, reimbursement from the Tucson Airport Remediation Project, equity fees and miscellaneous state and federal grants. The Citizens' Water Advisory Committee recommended and Mayor and Council approved a potable water rate increase of 9.7%. The rate increase is projected to raise approximately \$12.3 million for the utility during Fiscal Year 2011. Water system equity fees are projected to increase \$1.6 million from Fiscal Year 2010 projected revenues of \$2.0 million to \$3.6 million for Fiscal Year 2011.



ENVIRONMENTAL SERVICES FUND

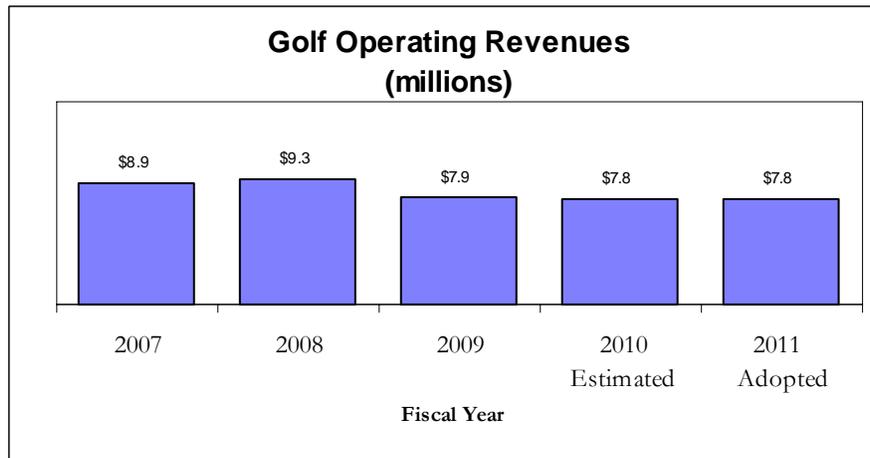
Environmental Services provides Tucson citizens and businesses with refuse and recycling trash collection and waste disposal services. The Department operates the city's landfill in compliance with State and Federal regulations and administers the city's Environmental Compliance and Brownfield program. The Environmental Services Department conducted a financial sustainability study in order to determine the cost of all provided solid waste services and safeguard the financial integrity of the enterprise fund. Based on the study's recommendation, the collection rate will increase from \$14.50 to a range of \$15.00-\$16.75 per month on residential waste pickup. In addition, a new environmental groundwater protection fee was adopted at a rate that would affect most residential customers by \$0.78 per month. The total projected revenue increase is \$5.2 million for Fiscal Year 2011. The enterprise fund is projecting to use \$0.4 million of fund balance reserves for Fiscal Year 2011 operations.

ENTERPRISE FUNDS



TUCSON GOLF COURSE FUND

The Tucson Golf Fund operates four golf courses throughout the city: El Rio, Randolph, Fred Enke and Silverbell. The revenues funding the golf operations include golf fees, cart rental, driving range and pro shops. For Fiscal Year 2011 the projected revenues are anticipated to be flat from the Fiscal Year 2010 estimated. The graph below does not include revenues from concessions.



PUBLIC HOUSING (AMP) FUNDS

On September 19, 2005, the U.S. Department of Housing and Urban Development established the requirements for the conversion of the Public Housing Authority public housing programs to an asset management model. In Fiscal Year 2008, the City implemented this new model. Properties were grouped into Asset Management Projects, each required its own budget and to be accounted for separately. Each project is expected to reach a point at which its expenses do not exceed its income. In Fiscal Year 2011, the Public Housing (AMP) Fund is projecting less federal grant funding than the estimated Fiscal Year 2010. The decrease is \$3.3 million. Tenant rent and parking fees are projected to remain flat from Fiscal Year 2010 through Fiscal Year 2011.

ENTERPRISE FUNDS

FINANCIAL RESOURCES	ACTUAL FY 2009	ADOPTED FY 2010	ESTIMATED FY 2010	ADOPTED FY 2011
Tucson Water Utility				
Operating Revenues:				
Potable Water Sales	\$ 101,319,764	\$ 115,321,700	\$ 113,544,210	\$ 125,501,530
Reclaimed Water Sales	8,649,159	9,001,300	9,805,670	10,495,800
Central Arizona Project Surcharge	2,227,890	2,257,000	2,257,520	2,265,080
Water Conservation Fee	1,217,279	1,765,000	2,124,000	2,530,000
Fire Sprinkler Fee	1,110,963	-0-	1,155,420	1,166,970
Connection Fees	2,323,499	2,398,000	1,255,000	1,987,000
Service Charges	2,612,372	-0-	2,942,000	2,942,000
Development Plan Review/ Inspection Fees	550,079	618,000	619,860	689,680
Thornsdale/Tangerine	106,316	300,000	300,000	-0-
Billing Services	3,006,701	3,044,000	3,069,560	3,101,000
Miscellaneous Revenues	2,218,964	3,935,000	1,156,000	1,156,000
Subtotal	<u>\$ 125,342,986</u>	<u>\$ 138,640,000</u>	<u>\$ 138,229,240</u>	<u>\$ 151,835,060</u>
Non-Operating Revenues:				
Tucson Airport Remediation Project Reimbursement	\$ 1,045,158	\$ 938,000	\$ 938,000	\$ 1,322,000
Water System Equity Fees	3,078,243	2,462,000	2,014,000	3,644,000
CAP Water Resource Fees	379,053	340,000	235,000	383,000
Area Development Fees	65,842	830,000	-0-	10,000
Federal Grants	368,804	293,000	293,000	-0-
State and Local Grants	-0-	865,000	865,000	895,000
Sale of Capital Assets	504,800	-0-	200,000	200,000
Interest Earnings	348,326	809,000	269,000	257,000
Subtotal	<u>\$ 5,790,226</u>	<u>\$ 6,537,000</u>	<u>\$ 4,814,000</u>	<u>\$ 6,711,000</u>
Total Revenues	<u><u>\$ 131,133,212</u></u>	<u><u>\$ 145,177,000</u></u>	<u><u>\$ 143,043,240</u></u>	<u><u>\$ 158,546,060</u></u>
Environmental Services Fund				
Operating Revenues:				
Residential Refuse Services	\$ 23,566,512	\$ 25,322,000	\$ 24,687,000	\$ 27,380,000
Commercial Refuse Services	10,149,285	10,815,000	9,118,000	9,500,000
Landfill Services Charges	6,719,180	7,200,000	3,819,000	4,400,000
Remediation Ground Fee	-0-	-0-	-0-	2,520,000
Self Haul Fee	931,903	900,000	840,000	900,000
Refuse Penalties	223,231	200,000	244,200	200,000
Recycling	1,367,648	300,000	824,000	600,000
Subtotal	<u>\$ 42,957,759</u>	<u>\$ 44,737,000</u>	<u>\$ 39,532,200</u>	<u>\$ 45,500,000</u>

ENTERPRISE FUNDS

FINANCIAL RESOURCES	ACTUAL FY 2009	ADOPTED FY 2010	ESTIMATED FY 2010	ADOPTED FY 2011
Non-Operating Revenues:				
Household Hazardous Waste	\$ 68,266	\$ 85,000	\$ 73,240	\$ 71,700
Federal Grants	-0-	185,130	413,420	404,200
State and Local Grants	855,013	410,000	287,120	596,930
Sale of Capital Assets	917,910	-0-	653,000	348,500
Interest Earnings	56,022	132,000	6,540	14,000
Miscellaneous Revenues	306,109	743,000	121,680	139,670
Subtotal	\$ 2,203,320	\$ 1,555,130	\$ 1,555,000	\$ 1,575,000
Certificates of Participation Proceeds	-0-	9,327,700	658,230	427,300
Operating Transfer from General Fund	641,645	-0-	368,420	-0-
Balances / Previous Year Surpluses	-0-	3,769,780	-0-	436,260
Total Revenues	\$ 45,802,724	\$ 59,389,610	\$ 42,113,850	\$ 47,938,560
Tucson Golf Course Fund				
Operating Revenues:				
El Rio	\$ 964,602	\$ 1,152,515	\$ 614,140	\$ 618,970
Randolph	4,116,500	4,372,469	4,453,270	4,475,240
Fred Enke	1,437,200	1,497,505	1,430,330	1,411,760
Silverbell	1,221,313	1,422,581	1,361,110	1,332,530
Other Revenues	121,452	-0-	-0-	-0-
Total Revenues	\$ 7,861,067	\$ 8,445,070	\$ 7,858,850	\$ 7,838,500
Public Housing (AMP) Funds				
Operating Revenues:				
Federal Grants	\$ 6,761,845	\$ 9,180,000	\$ 9,180,000	\$ 5,876,510
Tenant Rent and Parking Fees	3,391,385	3,496,880	3,496,880	3,680,320
Charges for Other Services	-0-	2,708,000	2,708,000	1,993,090
Proceeds from Sale of Capital Assets	374,230	-0-	-0-	857,810
Interest Revenue	26,929	-0-	-0-	790
Other Revenues	-0-	-0-	-0-	780,410
Total Revenues	\$ 10,554,389	\$ 15,384,880	\$ 15,384,880	\$ 13,188,930
Total Enterprise Funds	\$ 195,351,392	\$ 228,396,560	\$ 208,400,820	\$ 227,512,050

DEBT SERVICE FUNDS

Debt Service Funds are used to account for the accumulation of resources for and the payment of, general long-term debt principal and interest which are not serviced by the General, Special Revenue and Enterprise Funds. It does not include contractual obligations accounted for in the individual funds.

GENERAL OBLIGATION BOND AND INTEREST FUND

General Obligation bonds are a form of long-term borrowing in which the city issues municipal securities and pledges its full faith and credit to their repayment. Bonds are repaid over many years through semi-annual debt service payments. The city levies a property tax for the purpose of retiring the principal and paying interest on the general obligation bonds. In Fiscal Year 2010 the secondary property tax rate was \$0.6200 per \$100 valuation. For Fiscal Year 2011, the adopted secondary property tax rate is \$0.6261 per \$100 valuation. The increase in the property tax rate is due to the amount needed to repay the Fiscal Year 2011 General Obligation bond principal and interest obligations.

	Secondary Tax Rate and Levy				
	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted
Secondary Tax Rate	\$ 0.8846	\$ 0.8025	\$ 0.6370	\$ 0.6200	\$ 0.6261
Secondary Tax Levy	\$ 26,681,580	\$ 27,962,810	\$ 24,814,860	\$ 24,987,501	\$ 24,182,910
Valuation	\$ 3,016,230,759	\$ 3,484,462,013	\$ 3,895,581,900	\$ 4,030,242,132	\$ 3,862,640,430

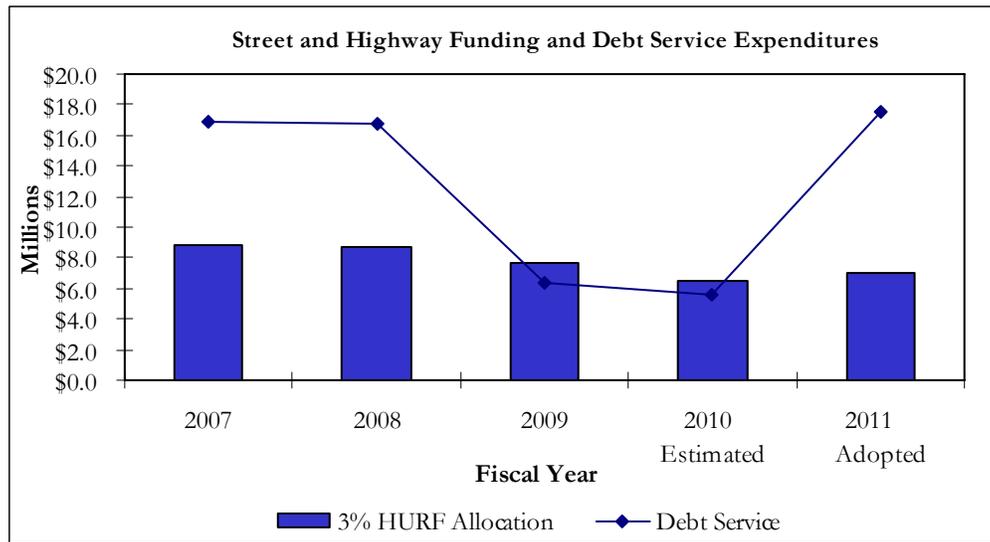
STREET AND HIGHWAY BOND AND INTEREST FUND

Street and Highway special revenue bonds are issued specifically for the purpose of constructing street and highway projects. These bonds require voter approval and are secured by gasoline tax revenues collected by the State. The State's current distribution formula provides that 50.5% be retained in the state highway fund, 19% be distributed to counties, 27.5% be distributed to all incorporated cities and towns, and a final 3% be distributed to cities with a population greater than 300,000.

The city designates the 3% allocation to the repayment of the principal and interest on the Street and Highway revenue bonds. If the amount received is not sufficient to cover the debt service payments, then an operating transfer from the HURF Fund to the debt service fund is made to cover the difference.

The following graph shows the gap between the 3% HURF allocation and the debt service payments. The reduction in the debt service payments for Fiscal Years 2009 and 2010 illustrates the refunding and early redemption of certain outstanding Street and Highway Bond bonds. The refundings enable the city to achieve better management of its street and highway user revenue bonded indebtedness and provide greater flexibility for the implementation of the city's transportation capital improvement program.

DEBT SERVICE FUNDS



Special Assessment Bond And Interest Debt Service Fund

Special Assessment bonds are issued by the city on behalf of improvement districts created for a specific purpose, such as to finance local street paving, street lighting, or sidewalk improvements. Property owners in the designated districts are proportionately assessed for the principal and interest costs of repaying bonds. The city, as trustee for improvement districts, is responsible for collecting the assessments levied against owners of property within each improvement district and for disbursing these amounts to retire the bonds issued to finance the improvements. In the event of default (non-payment) by the property owner, the city may enforce auction sale of the property to satisfy the debt service requirements of the special assessment bonds. The City of Tucson administers special improvement districts in accordance with the provisions of Arizona Revised Statute Chapter 4 of Title 48 which governs these types of taxing districts.

The city invoices the property owners twice a year, during the fall and spring of the fiscal year. The monies received are used to pay the debt service on the bonds.

DEBT SERVICE FUNDS

FINANCIAL RESOURCES	ACTUAL FY 2009	ADOPTED FY 2010	ESTIMATED FY 2010	ADOPTED FY 2011
General Obligation Bond and Interest Fund				
Secondary Property Taxes	\$ 24,814,858	\$ 24,960,840	\$ 24,987,500	\$ 24,182,910
Balances/Previous Year Surpluses	-0-	2,949,090	2,922,430	3,220,670
Subtotal	\$ 24,814,858	\$ 27,909,930	\$ 27,909,930	\$ 27,403,580
Street and Highway Bond and Interest Fund				
State Shared Tax - H.U.R.F.	\$ 7,595,489	\$ 5,597,900	\$ 6,456,100	\$ 7,020,700
Interest Earnings	13,492	-0-	2,300	-0-
Refunding Proceeds	11,158,499	12,000,000	11,160,000	-0-
Transfer from Highway User Revenue Fund	-0-	-0-	-0-	10,523,400
Subtotal	\$ 18,767,480	\$ 17,597,900	\$ 17,618,400	\$ 17,544,100
Special Assessment Bond and Interest Fund				
Special Assessment Collections	\$ 712,231	\$ 748,070	\$ 581,020	\$ 744,370
Interest Earnings	16,519	-0-	1,690	-0-
Miscellaneous Revenues	13,770	-0-	10,470	-0-
Subtotal	\$ 742,520	\$ 748,070	\$ 593,180	\$ 744,370
Total Debt Service Funds	\$ 44,324,858	\$ 46,255,900	\$ 46,121,510	\$ 45,692,050

CAPITAL PROJECT FUNDS

Funds for capital projects are created to account for the purchase or construction of major capital facilities which are not financed by General, Special Revenue, or Enterprise Funds. Voter-authorized bonds or revenue obligations are the source of funds in this group. Proceeds from bond sales are reflected in the year that they are expended.

2000 GENERAL OBLIGATION FUND

The 2000 General Obligation Fund accounts for capital projects that are financed by General Obligation bonds issued by the city voters at a special bond election held on May 16, 2000. The voters authorized \$129.5 million in bonds that were issued for the purpose of providing funds for construction of park and library improvements, street lighting and sidewalk improvements, for construction of drainage facilities improvements, public safety improvements, environmental safety improvements, and for paying the costs of issuance of the bonds. The city only issues an adequate amount of bonds to meet current capital needs.

The Fire Department is projected to spend \$0.7 million of general obligation and interest earnings for land acquisition during Fiscal Year 2011. The Parks and Recreation Department has programmed to spend \$2.8 million of general obligation and interest earnings for capital projects such as the Clements Senior Center Recreation Facility (\$1.3 million) and the Reid Park Zoo African Expansion exhibit (\$1.0 million) along with several other projects. The Transportation Department has programmed to spend \$2.2 million on several capital projects.

The proceeds from bond sales are reflected in the year that they are expended, not at the time of issuance. Details on the capital projects may be found in the City of Tucson's *Approved Five-Year Capital Improvement Program, Fiscal Years 2011 through 2015* book.

ENVIRONMENTAL SERVICES 2000 GENERAL OBLIGATION FUND

A portion of the 2000 General Obligation voter authorization cited above is for environmental safety improvements. The projects authorized for this area are accounted for in this fund. The Environmental Services Department has programmed \$1.2 million in general obligation proceeds for the Silverbell Jail Annex Landfill remediation during Fiscal Year 2011.

The proceeds from bond sales are reflected in the year that they are expended, not at the time of issuance. Details on the capital project may be found in the City of Tucson's *Approved Five-Year Capital Improvement Program, Fiscal Years 2011 through 2015* book.

TUCSON WATER UTILITY REVENUE BOND FUNDS

On May 17, 2005 the City of Tucson voters approved a new Water Revenue Bond authorization of \$142.0 million. In Fiscal Year 2011, the Water Department plans to spend \$0.3 million of bond proceeds on the Central Avra Valley Storage and Recovery Project Booster Station expansion project.

Water Revenue System Obligations, Series 2009 were authorized by Mayor and Council on June 3, 2009 for the issuance of bonds to provide funds for the acquisition and construction of water system improvements and to refund certain maturities of outstanding bond obligations.

The Water Department is projecting the use of \$8.3 million of the 2009 Series in Fiscal Year 2011. The potable water system projects are anticipated to use \$7.5 million and \$0.8 million will be used for the reclaimed water system projects.

CAPITAL PROJECT FUNDS

The Water Department will be issuing Water Revenue System Obligations, Series 2010 for \$47.7 million. The funds from this obligation will provide money for the acquisition and construction of water system improvements. Potable water system projects are projected to use \$46.2 million and reclaimed water system projects are anticipated to use \$1.5 million of the new obligation funding.

In the budget for Capital Projects, the proceeds from bond sales are reflected in the year that they are expended, not at the time of issuance. Details on the capital projects may be found in the City of Tucson's *Approved Five-Year Capital Improvement Program, Fiscal Years 2011 through 2015* book.

CAPITAL PROJECTS FUNDS

FINANCIAL RESOURCES	ACTUAL FY 2009	ADOPTED FY 2010	ESTIMATED FY 2010	ADOPTED FY 2011
2000 General Obligation Fund				
General Obligation Bond Proceeds	\$ 1,566,100	\$ 4,632,200	\$ 2,361,430	\$ 5,731,600
Interest Earnings	66,240	-0-	6,260	-0-
Subtotal	<u>\$ 1,632,340</u>	<u>\$ 4,632,200</u>	<u>\$ 2,367,690</u>	<u>\$ 5,731,600</u>
Environmental Services 2000				
General Obligation Fund				
General Obligation Bond Proceeds	\$ -0-	\$ 2,342,880	\$ 2,219,060	\$ 1,200,000
Interest Earnings	15,370	-0-	1,580	-0-
Subtotal	<u>\$ 15,370</u>	<u>\$ 2,342,880</u>	<u>\$ 2,220,640</u>	<u>\$ 1,200,000</u>
Tucson Water Utility Revenue Bond Funds				
Water Utility Revenue Bond Proceeds	\$ 12,885,850	\$ 39,281,000	\$ 32,710,000	\$ 56,116,000
Interest Earnings	82,510	-0-	12,970	137,000
Subtotal	<u>\$ 12,968,360</u>	<u>\$ 39,281,000</u>	<u>\$ 32,722,970</u>	<u>\$ 56,253,000</u>
Total Capital Project Fund Revenues	<u><u>\$ 14,616,070</u></u>	<u><u>\$ 46,256,080</u></u>	<u><u>\$ 37,311,300</u></u>	<u><u>\$ 63,184,600</u></u>

INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the financing of goods or services provided by one department to other departments of the city or to other governments on a cost reimbursement basis. The city's internal service funds include Fleet Services; General Services for maintenance, communications and architects and engineering; and Self Insurance for property and public liability, workers' compensation and employee benefit programs.

FLEET SERVICES INTERNAL SERVICE FUND

Fleet Services meets the transportation needs of other city departments by providing vehicle and equipment preventive maintenance and repair services; administering vehicle fuel operations; managing vehicle and equipment acquisition, preparation, and disposal; and operating a city motor pool. Fleet Services charges other city departments for the services provided. For Fiscal Year 2011 the anticipated interdepartmental charges are projected to increase by \$4.9 million from estimated Fiscal Year 2010 primarily due to the anticipated increase to future fuel costs and consumption. Fiscal Year 2011 increased interdepartmental charges also reflect the potential increase in repair costs due to the lack of vehicle replacement funds city-wide. Without a proactive vehicle replacement plan, the city's fleet is aging and an aging fleet becomes more costly to maintain.

GENERAL SERVICES INTERNAL SERVICE FUND

The General Services Internal Service fund provides architecture and engineering services, communication and facility maintenance for other city departments. The architects and engineering services provide project management for City of Tucson projects. The Communications Division of General Services provides essential 9-1-1 and fire/medical emergency dispatch services. The Facilities Management Division provides well-managed, efficient and healthy environments in all City of Tucson owned and/or leased properties.

The interdepartmental charges are projected to increase from the Fiscal Year 2010 estimate of \$17.4 million to the projected Fiscal Year 2011 amount of \$19.5 million. The increase is due to additional services being provided to other departments by the General Services Internal Service Fund. The services include security services at two city sites and energy conservation and optimization efforts.

This Internal Service Fund is also the project manager for the city's Clean Renewable Energy Bonds (CREB). This is a program in which the city issues bonds to finance new solar installations. Tucson's commitment to solar power has earned it the status as a U.S. Department of Energy Solar America City, which comes with a grant to finance more solar sites. The city successfully completed its first issuance of CREBs bonds in the amount of \$6.7 million in Fiscal Year 2010 and is projected to continue with a second CREBs bond issue of \$13.6 million in Fiscal Year 2011. The Fiscal Year 2011 projected revenues include solar energy revenue that is collected in the Internal Service Fund to pay for the CREB debt service.

SELF INSURANCE FUND

The Self Insurance Fund is used to account for the city's self-insurance safety and risk management function. Revenue to this fund is primarily derived from charges to other city departments. The fund records unemployment, workers' compensation, public liability, hazardous waste management, short-term disability and remediation for leaking underground storage tanks. The charges to other city departments are dependent on the claims and expenses related to the self-insurance activities.

Beginning in Fiscal Year 2011, the city will include tort claim reimbursements in the city's primary tax levy as allowed by state law. The property tax revenue represents a reimbursement to the city's Self Insurance Fund for the actual cost of liability claim judgments paid during Fiscal Year 2009. The amount levied for the tort liability reimbursement will be \$265,000, a \$0.0076 property tax increase per \$100 assessed value.

INTERNAL SERVICE FUNDS

FINANCIAL RESOURCES	ACTUAL FY 2009	ADOPTED FY 2010	ESTIMATED FY 2010	ADOPTED FY 2011
Fleet Services Internal Service Fund				
Interdepartmental Charges	\$ 25,227,967	\$ 28,913,770	\$ 21,756,700	\$ 26,633,620
Miscellaneous Revenues	138,300	75,000	246,830	85,000
Interest Revenue	18,938	5,140	1,000	500
Proceeds from the Sale of Capital Assets	233,623	-0-	102,500	266,990
Balances / Previous Year Surpluses	-0-	-0-	-0-	945,930
Subtotal	<u>\$ 25,618,828</u>	<u>\$ 28,993,910</u>	<u>\$ 22,107,030</u>	<u>\$ 27,932,040</u>
General Services Internal Service Fund				
Interdepartmental Charges	\$ 17,403,776	\$ 19,632,630	\$ 17,408,490	\$ 19,534,050
Clean Renewable Energy Bond Proceeds	-0-	6,665,900	2,546,220	13,790,000
Miscellaneous Revenues	2,785	-0-	-0-	-0-
Interest Revenue	9,518	-0-	-0-	-0-
Balances/Previous Year Surpluses	-0-	-0-	-0-	566,010
Subtotal	<u>\$ 17,416,079</u>	<u>\$ 26,298,530</u>	<u>\$ 19,954,710</u>	<u>\$ 33,890,060</u>
Self Insurance Internal Service Fund				
Interdepartmental Charges	\$ 13,128,691	\$ 15,518,130	\$ 13,324,570	\$ 18,505,090
Property Tax (Tort Claims)	-0-	-0-	-0-	265,000
Miscellaneous Revenues	5,156	-0-	67,480	-0-
Interest Revenue	501,323	83,030	400,000	450,000
Transfer to Fund Balance Reserve	-0-	-0-	-0-	(1,236,710)
Operating Transfer from General Fund	-0-	1,650,000	-0-	-0-
Subtotal	<u>\$ 13,635,170</u>	<u>\$ 17,251,160</u>	<u>\$ 13,792,050</u>	<u>\$ 17,983,380</u>
Total Internal Service Funds	<u><u>\$ 56,670,077</u></u>	<u><u>\$ 72,543,600</u></u>	<u><u>\$ 55,853,790</u></u>	<u><u>\$ 79,805,480</u></u>

FIDUCIARY FUNDS

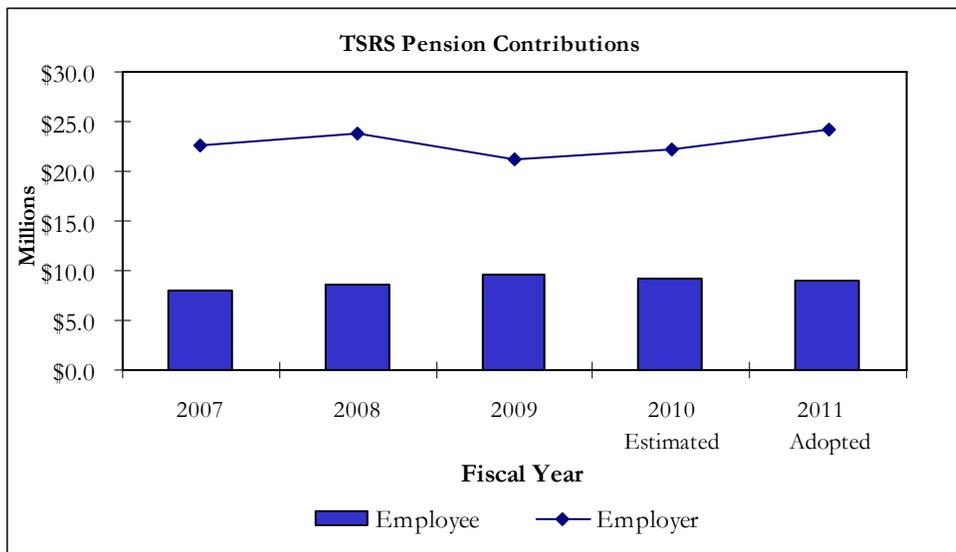
These funds are used to account for assets held by the city in a trustee capacity or as an agent of individuals, private organizations, other governments and/or other funds.

TUCSON SUPPLEMENTAL RETIREMENT SYSTEM

The Tucson Supplemental Retirement System (TSRS) was established in 1953 to provide retirement, survivor, and disability benefits to eligible city employees. Substantially all full-time and certain part-time employees, with the exception of those covered by the Arizona Public Safety Personnel Retirement System or the Elected Officials Retirement Plan of Arizona, are covered by TSRS.

For Tucson Supplemental Retirement System employees hired prior to July 1, 2006 the employee contributes 5% of their annual covered payroll through bi-weekly payroll deductions. Employees hired after June 30, 2006, contribute 40% of the total required rate calculated annually by the system actuary. Future changes to employee contribution rates are limited to a maximum annual increase not to exceed 2.5%.

In Fiscal Year 2011, the pension contribution rate increased to 23.57% from the Fiscal Year 2010 rate of 22.13%. The Fiscal Year 2011 employer contribution rate is projected to be 18.57% for the employees hired before June 30, 2006 and 14.142% for those employees hired after June 30, 2006.



FIDUCIARY FUNDS

FINANCIAL RESOURCES	ACTUAL FY 2009	ADOPTED FY 2010	ESTIMATED FY 2010	ADOPTED FY 2011
Tucson Supplemental Retirement System				
Employer Contributions	\$ 21,279,536	\$ 27,033,900	\$ 22,174,990	\$ 24,200,000
Employee Contributions	9,712,947	9,363,500	9,170,610	8,950,000
Portfolio Earnings	(136,455,858)	23,921,200	18,298,640	14,675,000
Transfers from Other Systems	1,589,190	500,000	2,067,080	1,325,000
Miscellaneous Revenue	269,663	75,000	118,000	92,000
Balances / Previous Year Surpluses	-0-	-0-	8,462,380	17,342,120
Total Fiduciary Funds	<u><u>\$ (103,604,522)</u></u>	<u><u>\$ 60,893,600</u></u>	<u><u>\$ 60,291,700</u></u>	<u><u>\$ 66,584,120</u></u>

FOUR-YEAR CITY STAFFING COMPARISON

DEPARTMENTS	Adopted FY 2008	Adopted FY 2009	Adopted FY 2010	Adopted FY 2011
Elected and Official				
Mayor and Council	51.50	51.50	51.50	51.50
City Manager	32.00	48.00	44.00	31.00
City Clerk	58.00	38.50	46.00	30.50
City Attorney	112.00	112.00	106.00	101.50
Sub-Total	253.50	250.00	247.50	214.50
Neighborhood Services				
City Court	159.80	158.30	142.80	138.80
Equal Opportunity Programs and Independent Police Review	11.00	12.00	11.00	10.00
Housing and Community Development ¹	148.75	148.75	207.75	202.25
Neighborhood Resources ¹	62.00	62.00	-0-	-0-
Parks and Recreation	749.50	749.50	648.50	585.75
Public Defender	38.00	39.00	36.00	36.00
Tucson City Golf	154.75	154.75	154.75	145.25
Tucson Fire	741.00	745.00	736.00	724.50
Tucson Police	1,525.00	1,532.50	1,495.50	1,470.50
Sub-Total	3,589.80	3,601.80	3,432.30	3,313.05
Environment and Development				
Environmental Services	264.00	263.00	248.00	241.00
ParkWise ³	-0-	-0-	12.00	15.00
Planning and Development Services ²	120.00	119.00	88.00	88.00
Transportation ³	416.50	403.50	305.00	297.00
Tucson Convention Center	63.75	63.75	51.00	50.00
Tucson Water	578.00	580.00	568.00	556.00
Urban Planning and Design ²	41.00	41.00	-0-	-0-
Sub-Total	1,483.25	1,470.25	1,272.00	1,247.00
Support Services				
Budget and Internal Audit ⁴	18.00	18.00	16.00	14.00
Finance ⁴	152.00	136.00	114.00	107.00
General Services	340.00	341.00	330.00	324.00
Human Resources	28.00	39.00	31.00	29.00
Information Technology ⁵	100.16	100.16	130.66	122.50
Procurement	64.00	64.00	51.00	44.00
Sub-Total	702.16	698.16	672.66	640.50

FOUR-YEAR CITY STAFFING COMPARISON

DEPARTMENTS	Adopted FY 2008	Adopted FY 2009	Adopted FY 2010	Adopted FY 2011
Non-Departmental	4.00	4.00	-0-	-0-
Pension Services	-0-	4.00	4.00	4.00
Total	6,032.71	6,028.21	5,628.46	5,419.05

¹ Neighborhood Resources was consolidated with Housing and Community Development (formerly called Community Services) during Fiscal Year 2009.

² The various programs in Urban Planning and Design were consolidated into the Housing and Community Development and Planning and Development Services Departments effective Fiscal Year 2010.

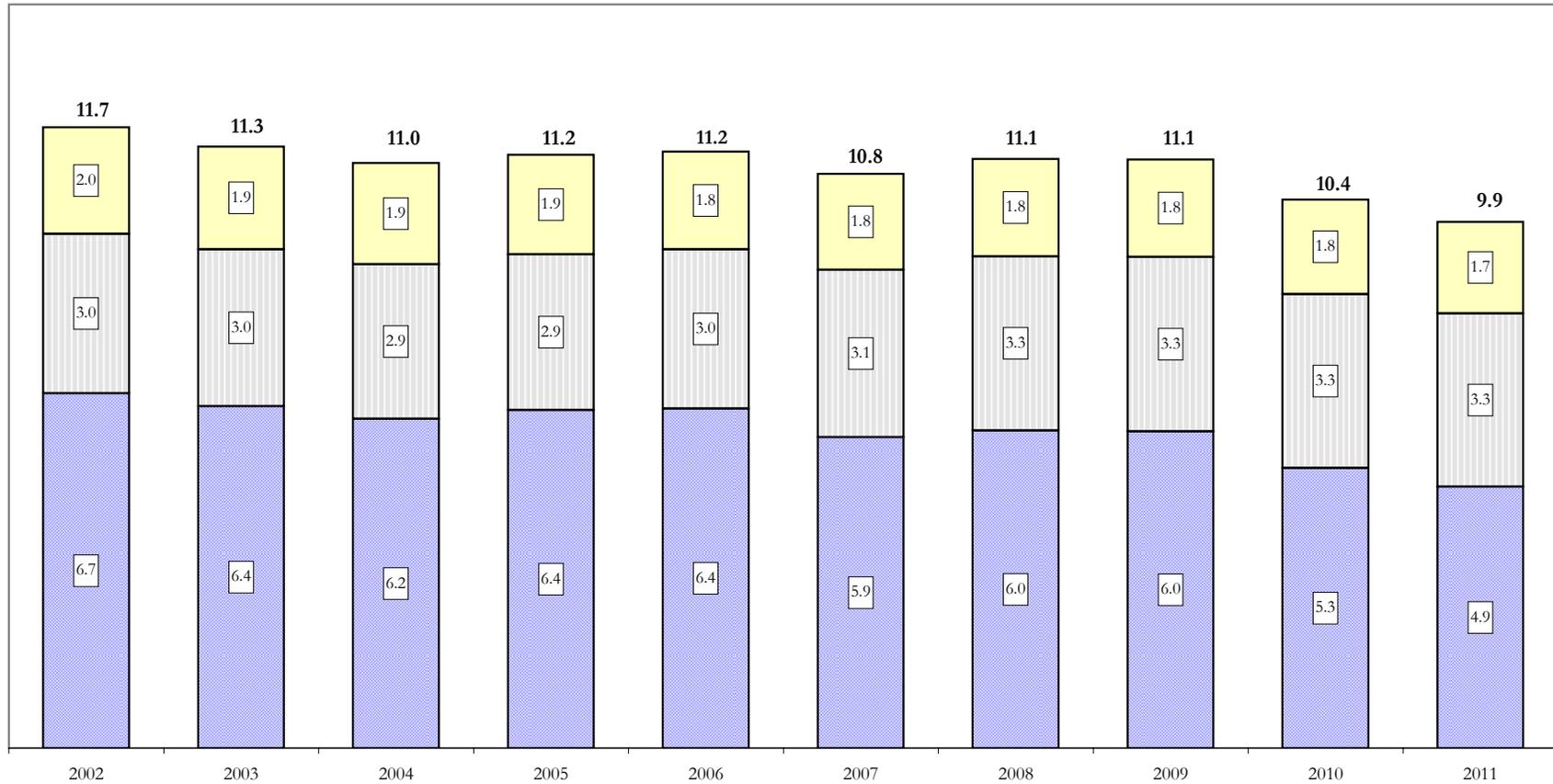
³ ParkWise was included in the Transportation Department until Fiscal Year 2010.

⁴ The internal audit program in the Finance Department was consolidated with the Office of Budget and Internal Audit (formerly the Department of Budget and Research) effective Fiscal Year 2010.

⁵ Information technology staff from various other departments were consolidated into Information Technology during Fiscal Year 2009.

NUMBER OF CITY EMPLOYEES PER 1,000 POPULATION

Other*
 Commissioned Public Safety Personnel**
 Enterprise Positions***

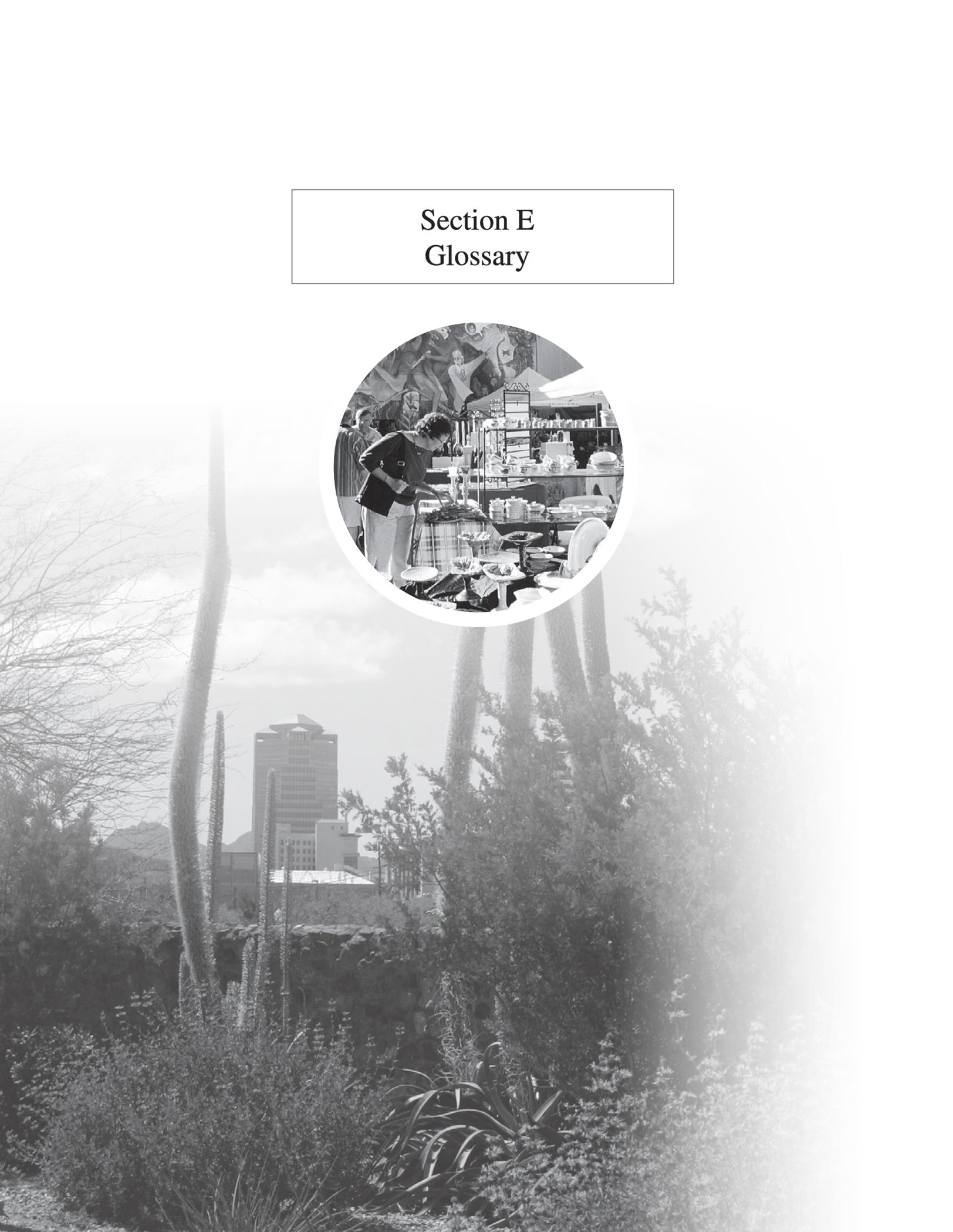


* In Fiscal Year 2007, Library staff was transferred to Pima County.

** Fire and Police personnel.

*** Includes Environmental Services, Golf, and Tucson Water. Beginning in Fiscal Year 2005, Environmental Services became an enterprise department; prior year data has been revised for consistency.

Section E
Glossary



GLOSSARY of TERMS

Term	Definition
ACCOUNTABILITY	The state of being obliged to explain actions to justify what was done. Accountability requires justification for the raising of public funds and the purposes for which they are used.
ACTIVITY	A group of related functions performed by one or more organizational units for the purpose of satisfying a need for which the city is responsible.
ALLOCATION	Assigning one or more items of cost or revenue to one or more segments of an organization according to benefits received, responsibilities, or other logical measures of use.
ANALYSIS	A process that separates the whole into its parts to determine their nature, proportion, function, and relationship.
ANNUALIZED COSTS	Operating costs incurred at annual rates for a portion of the prior fiscal year that must be incurred at similar rates for the entire 12 months of the succeeding fiscal year.
APPROPRIATION	An authorization granted by the Mayor and Council to make expenditures and to incur obligations for purposes specified in the appropriation resolution.
ASSESSED VALUATION	A valuation set upon real estate or other property by the county assessor and the state as a basis for levying taxes.
BOND	A written promise to pay a specified sum of money (called the face value or principal amount) at a specified date or dates in the future (called the maturity date), together with periodic interest at a specific rate.
BOND FUNDS	Funds used for the purchase or construction of major capital facilities, which are not financed by other funds. The use of bond funds is limited to ensure that bond proceeds are spent only in the amounts and for the purposes authorized.
BOND PROCEEDS	Funds derived from the sale of bonds for the purpose of constructing major capital facilities.
BONDS - GENERAL OBLIGATION	Limited tax bonds that are secured by the city's secondary property tax.
BUDGET	A financial plan consisting of an estimate of proposed expenditures and their purposes for a given period and the proposed means of financing them.

GLOSSARY of TERMS

Term	Definition
CAPITAL BUDGET	A financial plan of proposed capital expenditures and the means of financing them.
CAPITAL CARRYFORWARD	Capital funds unspent and brought forward from prior years.
CAPITAL IMPROVEMENT FUND	The Capital Improvement Fund accounts for capital projects that are financed by Certificate of Participation (COPs) or are reimbursed by governmental agencies such as Pima County and Pima Association of Governments (PAG).
CAPITAL IMPROVEMENT PROGRAM	A plan separate from the annual budget that identifies: (1) all capital improvements which are proposed to be undertaken during a five fiscal year period, (2) the cost estimate for each improvement, (3) the method of financing each improvement, and (4) the planned implementation schedule for each project.
CAPITAL PROJECT	Any project having assets of significant value and a useful life of six years or more. Capital projects include the purchase of land, design, engineering, and construction of buildings and infrastructure items such as streets, bridges, drainage, street lighting, water system, etc. Capital improvements are permanent attachments intended to remain on the land. Capital projects may include the acquisition of heavy equipment and machinery or specialized vehicles using capital funding sources.
CARRYFORWARD CAPITAL IMPROVEMENT PROJECT	Any capital project that has been previously approved by the Mayor and Council, but for various reasons has not been implemented on schedule. Under state law and Generally Accepted Accounting Principles, only those costs relating to work actually done on or before the last day of the fiscal year can be reflected on the financial statements of that fiscal year. To avoid having to charge the project costs estimated to be incurred in a subsequent fiscal year as an unbudgeted item for that year and, therefore, violate state budget law, such a project and the associated projected costs are included in the subsequent fiscal year's budget.
CARRYFORWARD OPERATING FUND BALANCES	Operating funds unspent and brought forward from prior fiscal years.
CERTIFICATES OF PARTICIPATION	A debt financing tool which is used to enable the city to purchase large equipment and improve or construct city facilities. Interest is paid and principal repaid through annual payments made from funds appropriated each fiscal year by the Mayor and Council.

GLOSSARY of TERMS

Term	Definition
COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR)	Financial report that contains, at a minimum, three sections: (1) introductory, (2) financial, and (3) statistical, and whose financial section provides information on each individual fund and component unit.
CUSTOMER	The recipient of a product or service provided by the city. Internal customers are city departments, employees, or officials who receive products or services provided by other city departments. External customers are citizens, neighborhoods, community organizations, businesses, or other public entities who receive products or services provided by a city department.
DEBT SERVICE	The amount required to retire the principal and pay the interest on outstanding debt.
ENCUMBRANCES	Obligations in the form of purchase orders, contracts, or other commitments that are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise extinguished.
ENTERPRISE FUND	An accounting entity established to account for the acquisition, operation, and maintenance of governmental facilities and services which are entirely or predominantly self-supporting.
EQUIPMENT	An item of machinery or furniture having a unit cost of more than \$5,000 and an estimated useful life of more than one year. Heavy equipment and machinery that are capital improvements are included in the capital budget and are not considered equipment items in the operating budget.
EXPENDITURE	Any authorization made for the payment or disbursing of funds during the fiscal year.
FEDERAL ECONOMIC STIMULUS	Federal grant funding provided through the 2009 American Recovery and Reinvestment Act in order to create jobs and stimulate the local economy.
FIDUCIARY FUNDS	Funds used to report assets held in a trustee capacity and therefore cannot be used to support the city's programs. The Tucson Supplemental Retirement System fund is a fiduciary fund.
FISCAL YEAR	A 12-month period of time to which the annual budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. Fiscal Year 2010 refers to the period July 1, 2009 through June 30, 2010.

GLOSSARY of TERMS

Term	Definition
FULL-TIME EQUIVALENT POSITION (FTE)	A full-time position, or part-time position converted to a decimal equivalent of a full-time position, based on 2,080 hours per year. For example, a summer lifeguard working for four months, or 690 hours, would be equivalent to .33 of a full-time position.
FUND	An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources, together with all related liabilities, for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations.
FUND BALANCE	The difference between assets and liabilities reported in a governmental fund.
GENERAL FUND	A fund used to account for all general transactions of the city that do not require a special type of fund.
HOME RULE	Home Rule is an alternative to the State set expenditure limitation. A home rule prescribes the method the city will use to calculate its own expenditure limitation each year. Voter approval of a home rule must occur prior to the first fiscal year in which it applies. Home rules apply for four succeeding fiscal years, after which the constitutional expenditure limitation becomes effective, unless a new home rule is adopted.
IN LIEU OF TAXES	Enterprise funds most often are not subject to property taxes because of their governmental character. In lieu of tax payments compensate the general government for public services received. In some cases, these payments are calculated to be reasonably equivalent in value to the services provided. In other cases, there is no clear link between the amounts paid and the value of services received.
INTER ACTIVITY TRANSFERS	Transactions between city organizations or funds that would be treated as revenues or expenditures if they involved parties external to the city. Transactions may be charged against other organizations or funds.
INTERNAL SERVICE FUNDS	Funds used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government on a cost-reimbursement basis. The goal of an internal service fund is to measure the full cost of providing goods or services for the purpose of fully recovering that cost through fees or charges. The Risk Management Fund is such a fund; departments are assessed charges to fund the city's self-insurance expenses.

GLOSSARY of TERMS

Term	Definition
NON-RECURRING REVENUE	Proceeds of general obligation bonds, revenue bonds, and other restricted revenue.
OPERATING BUDGET	A financial plan which applies to all proposed expenditures other than for capital improvements.
OPERATING FUNDS	Resources derived from recurring revenue sources used to finance operating expenditures and pay-as-you-go capital expenditures.
ORGANIZATION	The smallest unit of budgetary accountability and control which encompasses specific and distinguishable lines of work performed for the purpose of accomplishing a function for which the city is responsible.
OTHER COSTS	This classification of costs includes Sun Tran expenditures, contributions to outside agencies, specific federal fund expenditures, and miscellaneous expenditures.
OUTSIDE AGENCIES	Non-profit organizations whose activities support the Mayor and Council's priorities.
PRIMARY PROPERTY TAXES	All ad valorem taxes, except the secondary property taxes, which can be used for any lawful purpose.
PROGRAMS	Desired output-oriented accomplishments which can be measured and achieved within a given time frame. Achievement of the programs advance the activity and organization toward fulfillment of a corresponding need.
PROJECTS	Unique assignments having a finite time span and a deliverable; normally associated with capital improvements such as roadways, neighborhood facilities, etc.
RECURRING REVENUES	Revenue sources available on a continuing basis to support operating and capital budgetary needs.
RESTRICTED REVENUES	Revenues which are legally restricted for a specific purpose by the federal, state, or local governments.
REVENUES	Income from taxes and other sources during the fiscal year.

GLOSSARY of TERMS

Term	Definition
SALARIES AND BENEFITS	The costs of compensating employees of the City of Tucson, including salaries and employee benefit costs, such as health, dental, and life insurance, city contributions for retirement, social security, and workers' compensation insurance.
SECONDARY PROPERTY TAXES	Ad valorem taxes or special property assessments used to pay the principal, interest, and redemption charges on any bonded indebtedness or other lawful long-term obligation issued or incurred for a specific purpose by a municipality, county, or taxing district; and assessments levied by or for assessment districts and for limited purpose districts other than school districts and community colleges pursuant to an election to temporarily exceed (up to one year) budget, expenditure, or tax limitations.
SECONDARY TAX RATE	The rate per one hundred dollars of assessed value employed in the levy of secondary property taxes. The assessed value derived from the current full cash value (market value) is the basis for computing taxes for budget overrides, bonds, and for sanitary, fire, and other special districts.
SERVICES	Costs which involve the performance of a specific service by an outside organization or other city organization. Examples of services include consultants, utilities, and vehicle maintenance.
SPECIAL ASSESSMENTS	Compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.
STREET AND HIGHWAY BONDS	Revenue bonds which are secured by the city's Highway User Revenues and used for the construction of street, highway, and related capital projects.
SUPPLIES	Expendable items used by operating departments. Examples include office supplies, repair and replacement parts for equipment, books, and gasoline.
TAX LEVY	The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.
TAX RATE	The amount of tax levied for each one hundred dollars of assessed valuation.

