

CITIZENS' WATER ADVISORY COMMITTEE (CWAC)



Wednesday, March 4, 2015, 7:00 a.m.
Director's Conference Room
Tucson Water, 3rd Floor
310 W. Alameda Street, Tucson, Arizona

Legal Action Report

1. Roll Call:

The meeting was called to order by CWAC Chair, Brian Wong at 7:01 a.m. Those present and absent were:

Present:

Brian Wong	Chairperson, Representative, City Manager
Mark Murphy	Representative, Mayor
Jean McLain	Representative, City Manager
Catlow Shippek	Representative, City Manager (arrived at 7:02 a.m., directly after roll call)
Mitch Basefsky	Representative, City Manager
Placido dos Santos	Representative, City Manager
Chuck Freitas	Representative, City Manager
Mark Taylor	Representative, City Manager
Alan Tonelson	Representative, Ward 1
Amy McCoy	Representative, Ward 2
Bruce Billings	Representative, Ward 3
George White	Representative, Ward 4
Mark Lewis	Vice Chair, Representative, Ward 5
Kelly Lee	Representative, Ward 6
Alan Forrest	Tucson Water, Director, Ex-Officio Member
Jackson Jenkins	Pima County Regional Wastewater Reclamation Department Director, Ex-Officio Member

Absent:

None

Tucson Water Staff Present:

Sandy Elder	Deputy Director
Jeff Biggs	Interim Deputy Director
Andrew Greenhill	Intergovernmental Affairs Manager
Chris Rodriguez	Water Administrator
Melodee Loyer	Water Administrator
Belinda Oden	Water Administrator
Britt Klein	Water Administrator
Fernando Molina	Water Program Supervisor
Daniel Ransom	Water Conservation Supervisor
Shane Oman	Finance Manager
Joaquim Delgado	Public Information Specialist
Nancy Gradillas	Lead Financial Accountant
Johanna Hernandez	Staff Assistant
Kris LaFleur	Staff Assistant

Others Present:

Chris Avery	City of Tucson, Attorney's Office
Joyce Garland	City of Tucson, Budget/Internal Audit
Robert Kulze	City of Tucson, Budget/Internal Audit
Tony Wong	City of Tucson, Budget/Internal Audit
Lee Barr	City of Tucson, Budget/Internal Audit
Deb Galardi	Consultant, Galardi Rothstein Group
Amy Stabler	City of Tucson, Ward 6
Michael Block	Metro Water
Dick Gelpke	Citizen

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2. **Announcements** – Member McLain announced the Water Resources Research Center's (WRRC) Annual Conference June 9th and 10th at Wild Horse Pass. Members should contact Member McLain for addition to the weekly newsletter email list. Tucson Water will be presenting to the WRRC on the Recycled Water Program on March 9th at 12pm. Additionally, Member McLain thanks Tucson Water staff for their assistance putting together a proposal.
3. **Call to Audience** – Chair Wong read an emailed Call to the Audience from citizen Mark Day regarding Tucson Water's proposed rate structure, culminating in Mr. Day's preference for Option A.
4. **Review of February 4, 2015 Legal Action Report and Meeting Minutes** – Committee Member Tonelson motioned to approve the Meeting Minutes of February 4, 2015. Member Freitas seconded. Motion passed unanimously by a voice vote of 14-0.

5. **Director's Report –**

- a. **Mayor and Council Items** – On February 4th, Mayor and Council considered and approved compensation for employees in the Certified Crane Operator Incentive Pay Program.

On February 18th, Mayor and Council considered and approved the following items: Tucson Water Financial Plan with the PILOT included and future consideration of use of revenues for water security programs; the Arizona Water Bank Association credit transfer; and site acquisition for well R-009A replacement.

On March 3rd, Mayor and Council discussed the Rain Water Harvesting Rebate Expansion; more information will follow with the Conservation and Education Subcommittee.

Coming up in April, Mayor and Council will consider the approval of a wheeling IGA between Tucson Water and Metro Water.

- b. **Department Updates** – Tucson Water currently has 51 vacancies, 16 active recruitments and 4 pending new hires.
- c. **Informational Items** – Director Forrest shared fiscal (-5.6%) and calendar year (-9.6%) water production as compared to last year's respective times. Steep calendar year decreases can be attributed to a very wet January. Brief discussion was held regarding production calculations and declines.

6. **Subcommittee Reports –**

Technical, Policy, and Planning Subcommittee – Subcommittee Chair Murphy reported the TPP received informative presentations on shallow ground water and discharges to the Santa Cruz River.

Finance Subcommittee – Subcommittee Chair Billings reported that the Subcommittee has been focused on rates and cost of service, the results of which will be discussed with the Committee today.

Conservation and Education Subcommittee – Subcommittee Chair Amy McCoy reports the Subcommittee will be discussing the M&C discussion and new programs

RWRAC Update – Member Taylor reported RWRAC approved the Financial Plan, which will be considered by the Board on 3/10.

7. **Cost of Service Results and Proposed Rate Schedules** – Tucson Water staff member Belinda Oden and consultant Deb Galardi provided a PowerPoint presentation on the proposed rate structure. Ms. Oden briefly discussed the water reliability program, the rate process, and the approved Financial Plan for Tucson Water. Ms. Galardi reviewed the proposed rate structure in terms of objectives with a focus on improving rate resiliency. Cost of Service was broken down into its components: type of water delivered, water usage/demand, and customers in group. Cost of Service components were evaluated to calculate proposed revenue increases. Proposed increases were reviewed by the Finance Subcommittee and the Subcommittee recommendations were reviewed. No changes to the rate structure were recommended

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save those to the residential rate structure. Extensive discussion held on residential block structures. Two CWAC proposals were reviewed; Option A, wherein Block 1 based on average winter use (7ccf), and Option B, wherein Block 1 is based on average summer use (10ccf). Rate changes for each option were reviewed. Rate changes for other customer groups due to service charge and fee changes were detailed. Clarification made regarding Construction/Industrial rate changes as reflected in the PowerPoint. Tucson Water fixed charges were compared to other utilities. Bill impacts for both options were discussed in depth. Option A is the option preferred by the Finance Subcommittee. Ms. Oden reviewed the next steps of the proposed rates. Recommended rate structures will be considered by Mayor and Council April 7th, there will town hall meetings April 8th, 14th, and 16th, a Mayor and Council public hearing on May 19th, and a rate effective date of July 6th. The Low Income Assistance Program was reviewed briefly.

Member Lewis inquired as to regional comparisons of rate increases. Ms. Galardi reflected that increases are a national trend, but no specific research was done on regional increases. Member Lewis further inquired if there are any external charges, as in taxes, that will affect the bottom line for rate payers. Ms. Oden does not anticipate any such charges. Member Shipek commented on methods to decrease winter averages and standards for highest tier customer percentages, effectively lowering the threshold for entrance into each block and easing the downward transition between blocks. Member Tonelson motioned to forward both Options to Mayor and Council for consideration with a preferred option of Option A. Member Taylor seconded. Member Lewis motioned to amend motion to forward options with an amendment to change the highest block from 30ccfs to 25ccfs. No second was received and motion to amend died. Discussion held on the deadlines associated with making any further modifications at this time. Committee discussed deferring modifications until next year. Member Freitas conveyed his general agreement with both Options, but his specific disagreement with expressing a preference for Option A. Motion passed by a roll call vote of 13-2 with Members Freitas and White dissenting.

8. **Administrative Service Charge Presentation** – City of Tucson Budget and Internal Audit staff members Joyce Garland and Robert Kultz continued the discussion on Administrative Service Charges from the February CWAC meeting. An updated handout of the Summary of Allocation Basis and an in depth handout reflecting the Procurement Department purchasing card schedules was provided. Ms. Lee Barr, with the City of Tucson Budget and Internal Audit, briefly reviewed the in depth schedules and discussion was held on the step process. Ms. Garland resumed discussion on allocated costs by department and three detailed handouts were provided. Brief review of each handout was provided. Discussion held on the percentage of Tucson Water allocation compared to total allocations. Brief discussion held on the PILOT tax and the topic was agendaized for future discussion. Member Lewis motioned for Tucson Water to assess the costs for procuring an independent third party cost analysis of the services associated with the administrative services charges. Member Freitas seconded. Extensive discussion was held as to the purpose of, and action that could result from, such an analysis. Motion passed by a voice vote of 10-2-1 with Members Billings and Murphy dissenting, and Chair Wong abstaining. Continued discussion was held in regards to alternative options.

Chair Wong departed at 8:13 a.m. and returned at 8:15 a.m.

Jean McLain departed at 8:47 a.m.

Amy McCoy departed at 8:53 a.m.

9. **Consideration of Formation of By-Laws** – Member Lewis motioned to defer this item to a future agenda. Member Freitas seconded. Motion passed unanimously by a voice vote of 12-0.
10. **Future Meetings/Agenda Items** – Item not addressed. See projected agenda.
11. **Adjournment** – Meeting was adjourned at 9:00 a.m.

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Wednesday, February 4, 2015, 7:00 a.m.
Director's Conference Room
Tucson Water, 3rd Floor
310 W. Alameda Street, Tucson, Arizona

Summary Minutes

1. Roll Call:

The meeting was called to order by CWAC Chair, Brian Wong at 6:58 a.m. Those present and absent were:

Present:

Brian Wong	Chairperson, Representative, City Manager
Mark Murphy	Representative, Mayor
Jean McLain	Representative, City Manager
Catlow Shipek	Representative, City Manager (arrived at 6:58 a.m., directly after roll call)
Mitch Basefsky	Representative, City Manager
Placido dos Santos	Representative, City Manager
Chuck Freitas	Representative, City Manager
Mark Taylor	Representative, City Manager
Alan Tonelson	Representative, Ward 1
Amy McCoy	Representative, Ward 2 (arrived at 6:58 a.m., directly after roll call)
Bruce Billings	Representative, Ward 3
George White	Representative, Ward 4
Mark Lewis	Vice Chair, Representative, Ward 5
Kelly Lee	Representative, Ward 6
Alan Forrest	Tucson Water, Director, Ex-Officio Member
Jackson Jenkins	Pima County Regional Wastewater Reclamation Department Director, Ex-Officio Member

Absent:

None

Tucson Water Staff Present:

Sandy Elder	Deputy Director
Jeff Biggs	Interim Deputy Director
Andrew Greenhill	Intergovernmental Affairs Manager
Chris Rodriguez	Water Administrator
Melodee Loyer	Water Administrator
Belinda Oden	Water Administrator
Wally Wilson	Water Administrator
Daniel Ransom	Water Conservation Supervisor
Jane Slama	Water Operations Superintendent
Shane Oman	Finance Manager
Nancy Gradillas	Lead Financial Accountant
Candace Rupprecht	Public Information Specialist
Johanna Hernandez	Staff Assistant
Kris LaFleur	Staff Assistant

Others Present:

Chris Avery	City of Tucson, Attorney's Office
Joyce Garland	City of Tucson, Budget/Internal Audit
Robert Kulze	City of Tucson, Budget/Internal Audit
Amy Stabler	City of Tucson, Ward 6
Michael Block	Metro Water
Dick Gelpke	Citizen

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2. **Announcements** – Member McLain announced the Water Resources Research Center's annual Chocolate Fest event scheduled for Friday 2/13/2015 at 3:30 p.m.
3. **Call to Audience** – No action taken.
4. **Review of January 7, 2015 Legal Action Report and Meeting Minutes** – Committee Member Tonelson motioned to approve the Meeting Minutes of January 7, 2015. Member Freitas seconded. Motion passed unanimously by a voice vote of 13-0.

Member Billings arrived 7:01 a.m.

5. **Director's Report** –

a. Mayor and Council Items – Today Mayor and Council will consider, on consent, compensation for Tucson Water's Certified Crane Operators. The incentive pay program, if approved, would result in an additional \$5/hour while the employee is operating/maintaining the crane. There will be 3-5 Certified Crane Operators to

On February 18th, Mayor and Council will consider Tucson Water's Financial Plan, previously heard by this Committee. The Financial Plan is scheduled for both the Study and Consent agendas. Items also on this Consent agenda are an agreement with Arizona Water Banking Authority (AWBA) and a real property purchase for Well Site R-009A. The AWBA agreement would result in the sale of Long-Term Storage Credits to the AWBA over three years. The approval of the real property purchase for Well Site R-009A would result in the land needed to re-drill Well R-009A when it becomes necessary. Also on this Study Session is the update to the expansion of the Rain Water Harvesting Program. As requested by Council, Tucson Water will report on its progress of the expansion.

b. Department Updates – Tucson Water currently has 55 vacancies, 19 active recruitments and 7 pending new hires.

c. Informational Items – Director Forrest and Tucson Water staff member Belinda Oden spoke briefly to Tucson Water's bond refunding. Tucson Water took 50 million dollars' worth of bonds to the market and received a 2.71% interest rate, formally assessed between 4-5%. The reduction in interest rate will result in savings of 5.5 million dollars.

Water production numbers will be reported when there is sufficient data to accurately represent production.

6. **Subcommittee Reports** –

Technical, Policy, and Planning Subcommittee – Subcommittee Chair Murphy reported that TPP heard a presentation on the status of Tucson Water's Isolated Systems.

Finance Subcommittee – Subcommittee Chair Billings reported that Finance discussed the Cost of Service analysis and also reclaimed rates and noted that both would be coming to the Committee when finalized.

Conservation and Education Subcommittee – Subcommittee Chair Amy McCoy noted that the Subcommittee will be meeting next Wednesday at 3 p.m. and will be discussing new conservation programs, the conservation fee and strategic planning. The Subcommittee has been discussing the expansion of rain water harvesting programs.

By-Laws Ad Hoc Subcommittee – Subcommittee Chair Mark Lewis discussed the process of the meeting of the Subcommittee. The members submitted recommendations for changes to the Rules and Regulations and Code for the CWAC to consider. Additionally, Chair Lewis requested that the Committee reconsider the purpose and scope of the Subcommittee for possible future adjustments to the Rules and Regulation and formation of By-Laws. Member Freitas requested the members first consider approval of the LAR and then the recommendations from the Subcommittee. Chair Wong agreed. Member Freitas motioned for approval of the LAR with the following modifications to Item 7: that the penultimate

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paragraph be modified to reflect Member Freitas seconded the motion; and the final paragraph be modified to strike the language "at full CWAC". Motion seconded by Member Murphy. Motion passed unanimously, with specified modifications, by a voice vote of the Subcommittee members 3-0. Member Freitas motioned to approve the red-lined changes denoted in the Rules and Regulations and Code provided to the Committee. Member Murphy seconded. Motion passed unanimously by a voice vote of 14-0. The Committee discussed the status of the Ad Hoc Subcommittee and its dissolution. Member Freitas motioned to dissolve the Ad Hoc Subcommittee. Member Murphy seconded. The Committee discussed the possible need for formation of formal by-laws for the Committee. It was noted that, should the Committee deem it necessary, an Ad Hoc Subcommittee can be formed at a later date to consider the possible need for by-laws. Motion passed by a voice vote of 13-1, with Member Lewis dissenting.

RWRAC Update – Member Taylor reported that RWRAC has been focusing on their Financial Plan. The Plan consists of a 4% increase per year for 3 years. Public hearings are underway. Ex-Officio Member Director Jenkins noted that RWRAC dedicated a Finance Subcommittee to the consideration of the Financial Plan.

7. **Administrative Service Charge Presentation** – City of Tucson Budget and Internal Audit staff members Joyce Garland and Robert Kultz provided a PowerPoint presentation on the Administrative Service Charge. The presentation covered an overview of the administrative service charge, the cost allocation methodology and the process for calculating and including the administrative service charge into the budget. The administrative service charge is an allocation of Central Service administrative charges to departments that are direct beneficiaries (Grantees) to reimburse the General Fund for services received. Allocations are determined by software, bi-annually, with data from the previous fiscal year services. The double step-down allocation process used by the software was explained in detail with multiple examples. Central Services provide services (activities) such as Accounts Payable, Payroll, Investments and Auction Services to Grantees. Allocations are determined by the amount of actions received by Grantees. A handout with a detailed list of Central Services and their related activities was provided to the members. Extensive discussion was held on cost allocations, how percentages and allocations are determined, what activities count as Central Services, and how review of the service charge and negotiation is completed. It was noted that Central Services provide information on services rendered to Grantees, that information is inputted into the software which calculates the Grantees percentage of allocation for the Grantee. Discussion was held as to what services Tucson Water provides that should be considered Central Services activities and thus be eligible for reallocation in the administrative service charge. It was noted that Tucson Water recovers its costs through its rates, which City Departments pay in full. Changes in expected activity use are reflected in future allocation plans.

Recorder failure

Member Freitas requested additional time at a future meeting to continue this discussion with the possibility of providing written questions to the presenters ahead of time for discussion. Future presentations to the Finance Subcommittee as well as to the full Committee were discussed. It was noted that Committee members not on the Subcommittee would like to participate in the follow up discussion and decided that future discussion would be scheduled for the full Committee. Member dos Santos requested that the future presentation and discussion include specific real life examples of services and their resulting allocations, as well as a comparison of Tucson Water's allocation to other department's allocations.

Member McCoy departed at 8:01 a.m. and returned at 8:04 a.m.

8. **Miscellaneous Fees Presentation** – Tucson Water staff member Belinda Oden provided a brief presentation on Miscellaneous Fees. The Miscellaneous Fees are comprised of over 100 different fees that are assessed to benefiting customers for various water installations and other services received. A cost study is conducted every two years to evaluate the current fees and consider changes to the fees. This year's cost study will be reviewed by the Finance Subcommittee, and the results and recommendations will be conveyed to the full Committee thereafter. Initial analysis of this year's cost study does not indicate a need for adjusting the fees at this time.

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9. **Rain Water Harvesting Update** – Tucson Water staff member Daniel Ransom provided a summary of the progress made by Tucson Water in the expansion of the Rain Water Harvesting program. The five areas identified by Mayor and Council for focus were: expansion of the Rain Water Harvesting rebate to customers with a ¾ inch or smaller meter; including curb cuts into the rebate program; enhancing and streamlining the current rebate program incorporating feedback from current participants; work with partners to improve the low-income outreach program and; discuss the impact of Rain Water Harvesting with the flood control district. Progress has been made in each of the five areas identified by Mayor and Council as follows. Tucson Water is updating the program materials to reflect the inclusion of ¾ inch meters and smaller; curb cuts rebates will be provided to any applicant that installs an applicable permitted curb cut (it was noted curb cuts are only currently permitted in the City of Tucson); Tucson Water is working with the Wards, Southern Arizona Rain Gutters, CWAC C&E, Watershed Management Group, SmartScape and private consultants on streamlining the current program; Tucson Water is also working with Sonora Environmental Research Institute and Community Home Repair Projects of Arizona to improve the low-income outreach program; and Tucson Water is coordinating with Pima County Flood Control, the Wards and Office of Integrated Planning to consider the impact of Rain Water Harvesting on flood control. Extensive discussion was held as to the spirit and nature of the direction of Mayor and Council and how CWAC and C&E may best establish communications with Mayor and Council regarding the future of Rain Water Harvesting and other conservation programs. It was decided that the Mayor and Council Memorandum discussed is inclusive of Tucson Water's response to Mayor and Council's directive and will be submitted as is. The C&E Subcommittee will discuss communicating the Committee's thoughts on the direction of Rain Water Harvesting and other similar conservation programs to Mayor and Council.

Member Murphy departed at 8:17 a.m. and returned at 8:18 a.m.

Member McLain departed at 8:26 a.m. and returned at 8:28 a.m.

10. **Future Meetings/Agenda Items** – See projected agenda.

11. **Adjournment** – Meeting was adjourned at 8:42 a.m.

*Due to technical malfunction, only a partial recording of this meeting is available.

Approved 3/4/15

Rate Schedules and Options FY 2016

Citizens' Water Advisory Committee

March 4, 2015

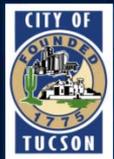


A Resilient Rate Structure is a Key Component of

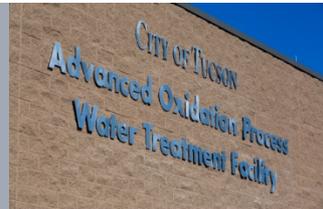


Water Reliability

The Water Reliability Program includes projects and programs that ensure we have a reliable water supply and water system today & in the future.



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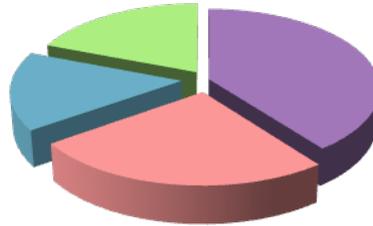


The Tucson Water Rate Process

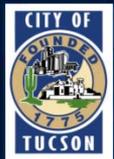
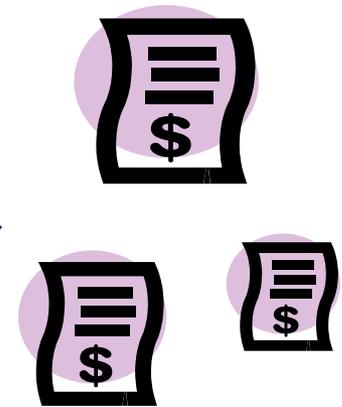
Financial Plan



Cost of Service Analysis



Rate Design

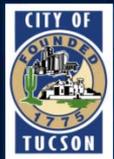


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FY 2016-FY 2020 Financial Plan Adopted by Mayor & Council

Fiscal Year	Current Plan	Prior Plan
2016	7.3%	8.3%
2017	7.3%	8.3%
2018	7.3%	8.3%
2019	7.3%	8.3%
2020	7.3%	N/A

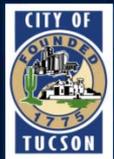


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FY 2016 Rate Structure Objectives

- Ensure financial sufficiency
- Temper pocketbook shock
- Continue conservation message
- Continue to improve rate resiliency
 - Maintain revenue from fixed charges 24%-25%
 - Evaluate residential rate blocks and pricing
 - Maintain 100% cost recovery for CAP charge
 - Moderate increase in reclaimed contract customer rates to achieve equity with standard rates



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Cost of Service

Slicing the Revenue Pie

The nature of the water product delivered to customers

The water usage/demand of customers

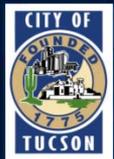
customers in each group

Cost of Service

*Drinking/Potable Water
Reclaimed Water
Fire Protection*

*Total Demand
Usage Patterns
Average/Seasonal*

*Number of Meters
Size of Meters*



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Tucson Water Customers

Group	% of Revenue	% Usage	% of Accounts
Residential	59.8	55.2	89.4
Multi-Family	15.4	19.6	2.4
Commercial	21.6	22.8	6.3
Other	3.5	2.4	1.9

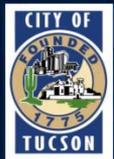


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FY 2016 Revenue Targets

Customer Group	<u>Cost of Service</u>		<u>CWAC Recommended</u>	
	Revenue Target 1,000's	% Revenue Increase Required	Revenue Target 1,000's	% Revenue Increase Required
Residential	98,461	6.0%	100,434	8.2%
Multifamily	25,222	4.6%	25,904	7.5%
Commercial	34,761	3.1%	35,566	5.5%
Industrial	2,171	11.7%	2,135	9.9%
Construction Water	1,579	3.7%	1,612	5.9%
Fire Sprinkler Service	2,360	21.4%	2,138	10.0%
Total Potable/Drinking Water	164,554	5.4%	167,789	7.5%
Reclaimed	14,106	35.6%	10,871	4.5%
Utility Total	178,660	7.3%	178,660	7.3%



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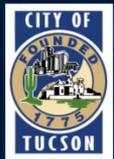
Evaluation of Residential Block Structure

- Annual average basis vs. winter average basis
- Current block thresholds do not reflect current usage characteristics

Single Family Residential Avg. Monthly Use/Acct (ccf)

<u>Fiscal Year</u>	<u>Summer</u>	<u>Winter</u>	<u>Annual</u>
2010*	12.4	7.8	10.2
2014	10.4	7.3	8.7

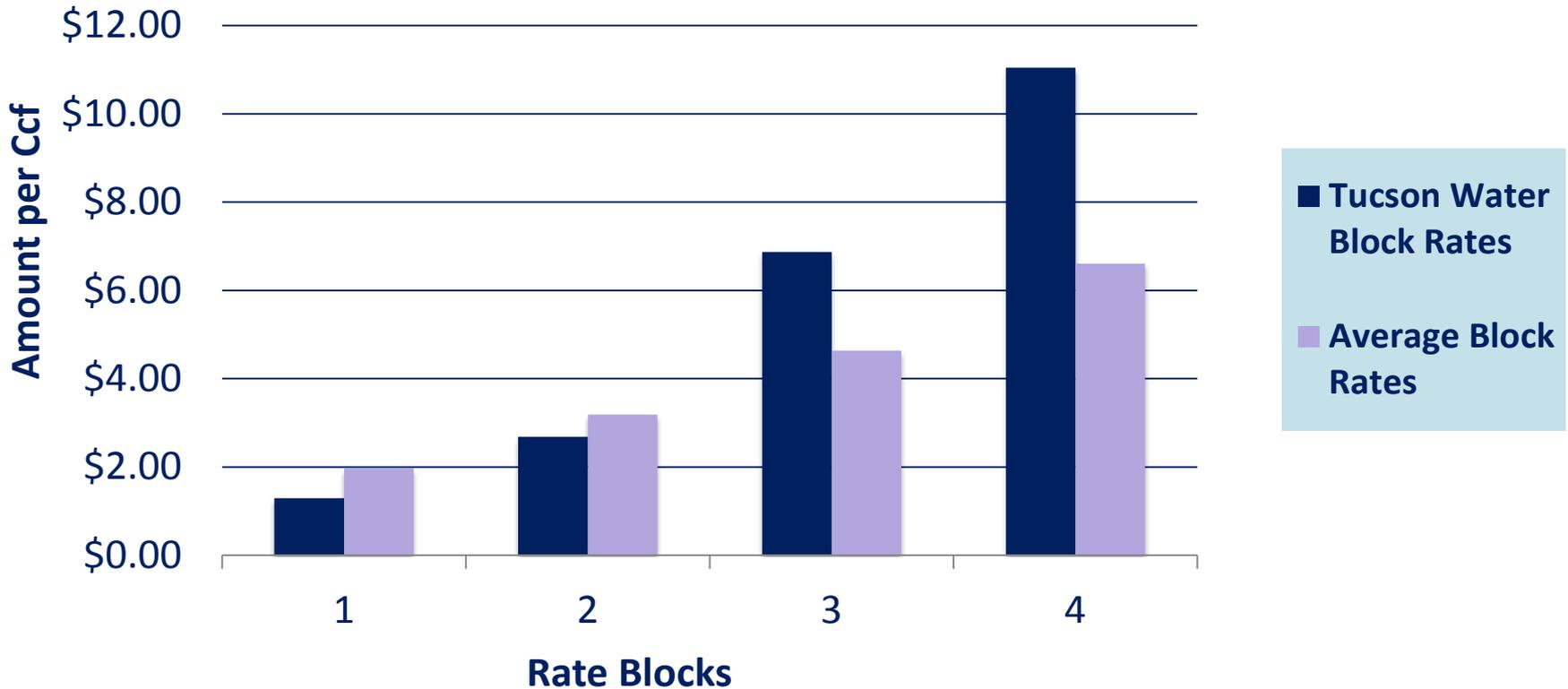
**Basis for current blocks*



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Evaluation of Residential Block Pricing



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Two CWAC Proposals

Single Family Blocks

Preferred Alternative:		Option A*		
	consumption (Ccf)	% consumption	% of accounts	proposed rate
Block 1	0-7	60.0	48.3	\$ 1.40
Block 2	>8-15	25.5	34.6	\$ 2.70
Block 3	>16-30	10.8	13.9	\$ 7.23
Block 4	>30	3.7	3.2	\$ 11.50

Current Structure:		Option B		
	consumption (Ccf)	% consumption	% of accounts	proposed rate
Block 1	0-10	73.9	72.0	\$ 1.52
Block 2	>11-15	12.0	14.8	\$ 3.40
Block 3	>16-30	10.5	10.9	\$ 7.50
Block 4	>30	3.6	2.3	\$ 11.75

*Option A is the preferred alternative of the CWAC Finance Sub-committee

Rate Changes for Other Customer Groups

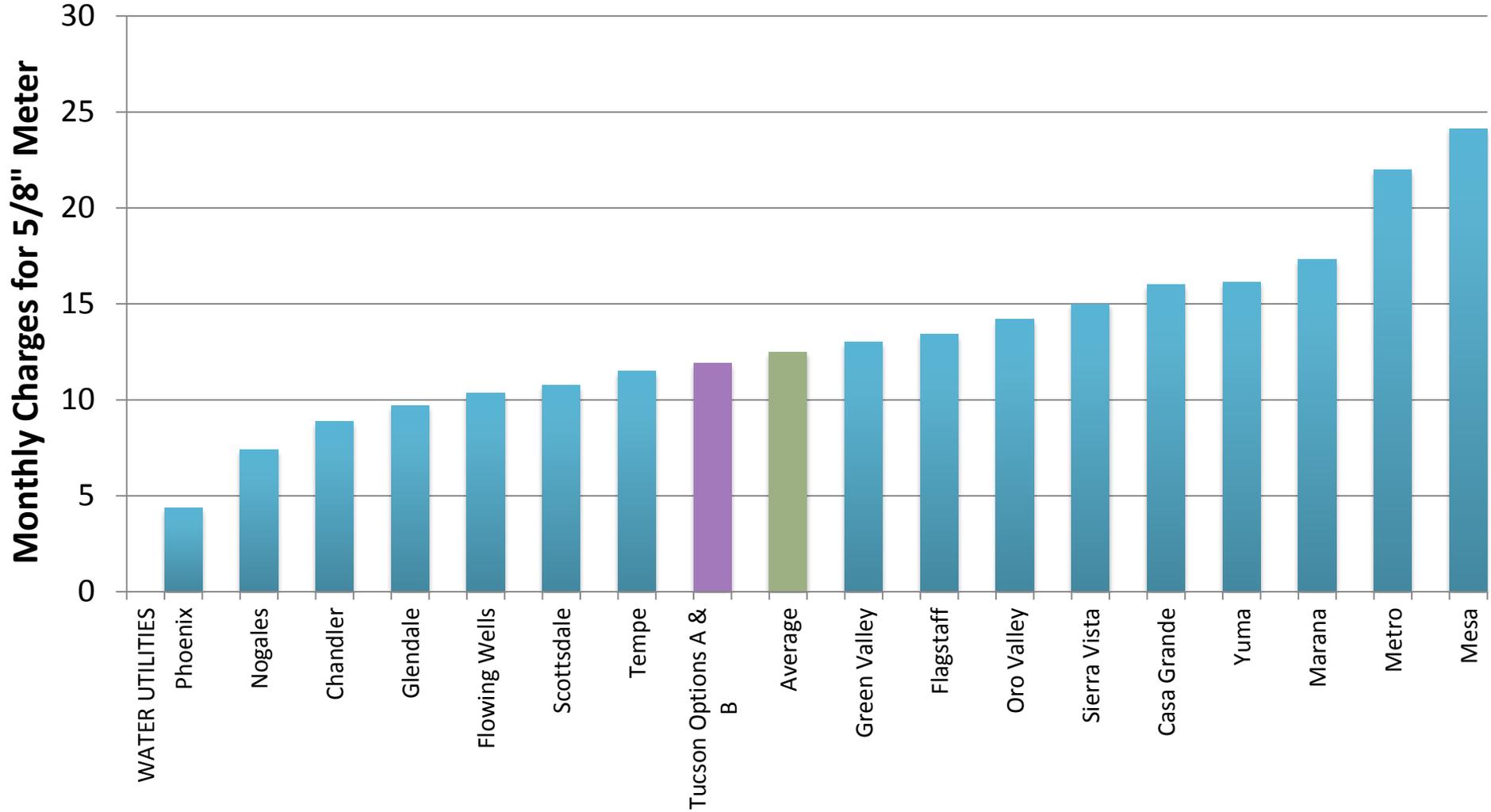
	Current	Options A& B	Difference
Service Charge 5/8"	\$ 11.00	\$ 11.90	\$ 0.90
Usage Charge (\$/ccf)			
Multi-Family	\$ 2.38	\$ 2.55	\$ 0.17
Sub-Metered Mobile Home Pks	\$ 1.80	\$ 1.92	\$ 0.12
Commercial	\$ 2.35	\$ 2.46	\$ 0.11
Construction	\$ 2.70	\$ 2.33	\$ 0.24
CAP (\$/ccf)	\$ 0.56	\$ 0.60	\$ 0.04
Conservation Fund	\$ 0.07	\$ 0.08	\$ 0.01



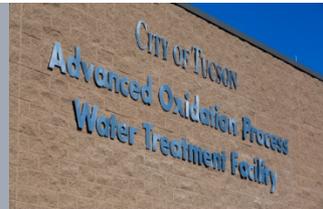
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Comparison of Monthly Fixed Charges



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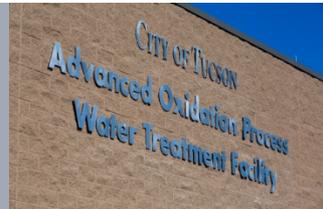
Bill Impacts: Preferred Alternative/Option A*

Monthly Ccf	Current Rates	Option A	Difference
0	\$ 11.00	\$ 11.90	\$ 0.90
3	\$ 17.03	\$ 18.14	\$ 1.11
7 Avg Winter Use	\$ 25.07	\$ 26.46	\$ 1.39
9 Avg Annual Use	\$ 29.09	\$ 33.22	\$ 4.13
10 Avg Summer Use	\$ 31.10	\$ 36.60	\$ 5.50
20	\$ 87.40	\$ 93.06	\$ 5.66
30	\$ 163.70	\$ 172.16	\$ 8.46
50	\$ 401.30	\$ 415.75	\$ 14.45

* Option A is the preferred alternative of the CWAC Finance Sub-committee

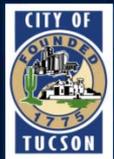


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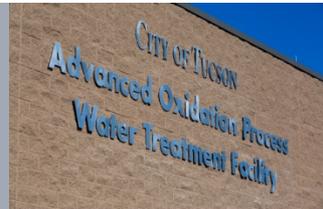


Bill Impacts: Option B

Monthly Ccf	Current Rates	Option B	Difference
0	\$ 11.00	\$ 11.90	\$ 0.90
3	\$ 17.03	\$ 18.50	\$ 1.47
7 Avg Winter Use	\$ 25.07	\$ 27.30	\$ 2.23
9 Avg Annual Use	\$ 29.09	\$ 31.71	\$ 2.61
10 Avg Summer Use	\$ 31.10	\$ 33.90	\$ 2.80
20	\$ 87.40	\$ 95.21	\$ 7.81
30	\$ 163.70	\$ 163.40	\$ 13.31
50	\$ 401.30	\$ 425.62	\$ 24.32



CITY OF
TUCSON



Next Steps

Apr 7

Mayor and Council review proposed rates & schedule Notice of Intent to increase water rates



Apr 8, 14, 16

Rate town halls

May 19

Mayor and Council public hearing on proposed FY 2016 water rates and miscellaneous fees.

July 6

New water rates & fees take effect



**CITY OF
TUCSON**



Low Income Assistance Program

- Program Continues at 50% monthly water bill credit
- Approximately 3,000 participants/ Currently utilizing close to \$500,000 annually in funds allocated for Low Income Assistance
- Average Customer participating in Low Income Program receives a \$1.31 or \$2.07 monthly bill increase under the proposed options



CITY OF
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Questions or Comments?



CITY OF
TUCSON



TUCSON WATER

FY 2016

**Summary Cost of Service/Revenue Targets
&
Proposed Rate Schedules**

**March 4, 2015
CWAC**



THE WATER RATE STUDY PROCESS

Revenues and Revenue Requirements

Is a Revenue increase needed?

Revenues: What are projected revenues under existing rates?

Revenue Requirements: How much cash is needed to operate, maintain and expand the Utility's systems?



Cost of Service Analysis

Who should pay and how much?

Cost of Service: The Revenue Requirements as determined above LESS forecasted *non-water sales revenues* (system equity fee, meter installation fees, service charges, etc).

Allocation: The Cost of Service is allocated to Potable and Reclaimed Systems (direct and indirect allocations) and eventually to customer classes (number of service connections, volume of water used, and usage patterns).



Rate Design

How will rates be structured?

How do we balance goals: 1) achieving revenue stability; 2) sending signals to conserve water via pricing; 3) limiting 'pocket book shock' for ratepayers.

**TUCSON WATER
FINANCIAL PLAN**

FY2015-FY2020

Mayor and Council Adopted February 18, 2015

(\$1,000)

LINE #		Fiscal Years Ending June 30:					
		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
1	Projected Beginning Operating Working Capital	\$30,042	\$35,019	\$30,921	\$31,507	\$31,961	\$32,658
2	Beginning Infrastructure Fund	\$15,091	\$15,091	\$1,693	\$4,216	\$4,216	\$9,763
2a	Carryover Bond Proceeds	\$9,026					
	PROJECTED REVENUES:						
3	Water Sales (existing rates)	\$168,958	\$166,505	\$164,920	\$164,122	\$163,835	\$163,601
4	Water Sales Increases from Rate Adjustments:						
	FY 2016		\$12,155	\$12,039	\$11,981	\$11,960	\$11,943
	FY 2017			\$12,215	\$12,156	\$12,135	\$12,117
	FY 2018				\$12,333	\$12,312	\$12,294
	FY 2019					\$12,492	\$12,474
	FY 2020						\$12,656
	Total from Rate Adjustments		\$12,155	\$24,254	\$36,470	\$48,898	\$61,484
5	Water Sales (including Rate Adjustments)	\$168,958	\$178,660	\$189,174	\$200,592	\$212,733	\$225,084
6	Other Water Revenues/Sources	\$17,432	\$17,135	\$18,368	\$15,265	\$15,344	\$15,423
6A	System Equity Fee	\$2,277	\$2,300	\$2,300	\$2,400	\$2,450	\$2,500
6B	CAP Water Resource Fee	\$344	\$350	\$350	\$375	\$375	\$375
7	Total Revenues/Sources	\$189,012	\$198,445	\$210,192	\$218,632	\$230,902	\$243,383
	PROJECTED REQUIREMENTS:						
8	O & M Expense	\$94,041	\$100,808	\$102,876	\$105,176	\$106,949	\$110,430
9	Utility Tax Embedded in Water Sales Revenues	\$4,055	\$4,277	\$4,518	\$4,781	\$5,060	\$5,345
10	Debt Service	\$50,843	\$53,511	\$56,249	\$58,884	\$62,595	\$64,281
11	Other Requirements	\$2,970	\$2,464	\$2,556	\$2,536	\$2,359	\$2,491
12	In Lieu of Tax	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600
13	Low Income Program	\$525	\$550	\$540	\$555	\$571	\$591
14	Transfer to Infrastructure Fund	\$0	\$1,602	\$6,523	\$0	\$13,547	\$7,537
15	Capital from Water Revenues	\$20,250	\$27,827	\$24,762	\$34,613	\$27,440	\$40,033
16	Administrative Service Charge(direct/indirect)	\$9,750	\$9,906	\$9,983	\$10,031	\$10,083	\$10,108
17	Total Requirements	\$184,035	\$202,543	\$209,607	\$218,177	\$230,205	\$242,417
18	Projected Ending Operating Working Capital/Reserve	\$35,019	\$30,921	\$31,507	\$31,961	\$32,658	\$33,625
19	Estimated Reserves As % of Sales Revenue	20.7%	17.3%	16.7%	15.9%	15.4%	14.9%
20	Estimated Reserves as Days of O&M	121	100	100	99	100	100
	OTHER SIGNIFICANT DATA/PROJECTIONS:						
21	% Increases: Water Sales Rates/Revenue	N/A	7.3%	7.3%	7.3%	7.3%	7.3%
22	Debt Service Coverage (All Debt)	173.0%	169.0%	177.0%	179.0%	185.0%	193.0%
22a	Coverage: Senior Lien Debt	200.0%	194.0%	202.0%	201.0%	206.0%	215.0%
23	Capital Improvement Program (CIP)	\$58,219	\$76,705	\$58,894	\$76,786	\$62,771	\$57,144
	Debt Sales:						
24	Water System Revenue Obligations/Bonds	\$22,723	\$31,631	\$37,357	\$33,268	\$21,199	\$24,429
25	WIFA Loan	\$3,735	\$0	\$0	\$0	\$0	\$0
26	% of CIP from Current Revenue			53%			

CITY OF TUCSON - TUCSON WATER
ESTIMATED COST OF SERVICE
2016

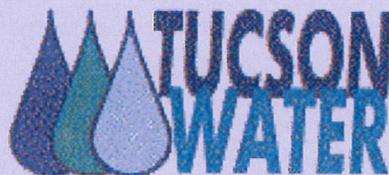
DESCRIPTION	O&M EXPENSE	TAXES	CAPITAL COSTS	TOTAL
REVENUE REQUIREMENTS:				
O&M Expense	\$111,263,128			\$111,263,128
In-Lieu-of Property Tax		1,600,000		\$1,600,000
Tax Payments		\$4,276,622		\$4,276,622
Bond Debt Service Payments			\$53,390,664	\$53,390,664
Lease-Purchase Agreements (Debt Service)				\$0
Bond Issuance Costs			752,614	\$752,614
Capital Improvements from Annual Revenues			29,320,605	\$29,320,605
Capitalizable Equipment			\$1,831,000	\$1,831,000
Additions to Working Capital			(\$4,097,869)	(\$4,097,869)
Total Revenue Requirements	\$111,263,128	\$5,876,622	\$0	\$81,197,014
CREDIT FROM OTHER REVENUE AND NON-REVENUE SOURCES:				
Miscellaneous Revenue	9,578,526			\$9,578,526
Sewer & Environ Svcs Billing Services Fee	3,658,000			\$3,658,000
Connection Fees			1,450,000	\$1,450,000
Developer Projects: Plan Review/Inspection Fees			518,734	\$518,734
Reimbursement TARP Plant Operations	923,870			\$923,870
Grants	865,000			\$865,000
Operating Fund Interest Income	32,531			\$32,531
Starr Pass Agreement Principal & Interest				\$0
49ers Agreement Principal & Interest				\$0
Diamond Bell Area Development Fees				\$0
Santa Rita Bel Air Area Development Fees				\$0
Thornsdale-Tangerine Development Agreement				\$0
Other Area Development Fee (Peppertree Ranch)				\$0
Speedway Extension Agreement Principal & Interest				\$0
CAP Reserve Fund Interest Income				\$0
Bond Fund Interest Income				\$0
System Equity Fee			2,300,000	\$2,300,000
CAP Water Resource Fee	350,000			\$350,000
Use of Infrastructure Fund				\$0
Total Credits	\$15,407,926	\$0	\$0	\$4,268,734
NET REQUIREMENTS (COST OF SERVICE) TO BE RECOVERED FROM WATER SALES REVENUES/RATES				
	\$95,855,202	\$5,876,622	\$0	\$76,928,280
	53.7%	3.3%	0.0%	43.1%
				\$178,660,104
				100.0%

Tucson Water FY 2016 Customer Class Profile

Customer Class	Estimated Accounts/Services	Accounts/Services As % of Total Accounts/Services	Estimated Usage (Ccf *)	Usage as % Of Total Usage	Estimated Revenues: At 7/14 Rates (\$1,000)	Revenue as % Of Total Revenue
Residential	206,447	89.4%	21,145,940	55.2%	92,860	59.5%
<i>Single-family</i>	202,091		20,598,199		90,762	
<i>Duplex-triplex</i>	4,356		547,741		2,098	
Multifamily	5,552	2.4%	7,489,528	19.6%	24,106	25.4%
<i>Multi-family</i>	5,397		7,085,561		23,097	
<i>Sub-Metered MHP</i>	155		403,967		1,009	
Commercial	14,411	6.3%	8,751,654	22.8%	33,725	21.6%
Industrial	300	0.1%	560,714	1.5%	1,943	1.2%
Construction Water	332	0.1%	359,429	0.9%	1,522	1.0%
Fire Sprinkler Service	3,987	1.7%	0	0.0%	1,945	1.2%
Total Potable	231,029	100.0%	38,307,265	100.0%	156,101	100.0%
Reclaimed	1,087	100.0%	6,483,658	100.0%	10,404	100.0%
Total	232,116		44,790,923		166,505	

*Ccf means 100 cubic feet; 100 cubic feet = 748 gallons

FY 2016
Rate Schedule
CWAC
Finance Sub-Committee
Option A
Preferred Option
Rate Schedule
&
Bill Impacts
Residential Customers



Tucson Water CWAC Finance Sub-Committee Preferred Option A
Summary 1A Existing Structure
Comparison of Existing Rates and Proposed Rates
FY2016

Customer Class	Existing	Proposed	Dollar Change	Existing	Proposed	Dollar Change	Existing	Proposed	Dollar Change
Service Charge	<i>Potable</i>			<i>Reclaimed</i>			<i>Fire Sprinkler</i>		
Meter Size									
5/8"	\$11.00	\$11.90	\$0.90	\$8.89	\$9.57	\$0.68	na	na	na
3/4"	\$14.64	\$15.93	\$1.29	na	na	na	na	na	na
1"	\$21.91	\$24.00	\$2.09	\$16.64	\$18.17	\$1.53	na	na	na
1.5"	\$40.10	\$44.15	\$4.05	\$29.55	\$32.50	\$2.95	na	na	na
2"	\$61.93	\$68.34	\$6.41	\$45.05	\$49.69	\$4.64	\$10.15	\$11.22	\$1.07
2.5"	\$91.04	\$100.59	\$9.55	\$65.72	\$72.61	\$6.89	na	na	na
3"	\$120.15	\$132.83	\$12.68	\$86.39	\$95.54	\$9.15	\$16.58	\$18.59	\$2.01
4"	\$203.83	\$225.55	\$21.72	\$145.81	\$161.44	\$15.63	\$25.58	\$28.92	\$3.34
6"	\$413.40	\$457.73	\$44.33	\$294.61	\$326.49	\$31.88	\$48.72	\$55.47	\$6.75
8"	\$622.25	\$689.11	\$66.86	\$442.90	\$490.97	\$48.07	\$71.86	\$82.02	\$10.16
10"	\$949.70	\$1,051.90	\$102.20	\$675.40	\$748.86	\$73.46	\$108.50	\$124.05	\$15.55
12"	\$1,568.23	\$1,737.17	\$168.94	\$1,114.58	\$1,235.99	\$121.41	\$176.65	\$202.23	\$25.58
Usage Charge (Per Ccf)									
Residential (Single Family) Block Rates									
1-7 Ccf	\$1.38	\$1.40	\$ 0.02						
8 -15 Ccf	\$3.00	\$2.70	\$ (0.30)						
16-30 Ccf	\$7.00	\$7.23	\$ 0.23						
Over 30 Ccf	\$11.25	\$11.50	\$ 0.25						
Residential (Duplex-Triplex) Block Rates									
1-10 Ccf	\$1.38	\$1.40	\$ 0.02						
11-20 Ccf	\$3.00	\$2.70	\$ (0.30)						
21-35 Ccf	\$7.00	\$7.23	\$ 0.23						
Over 35 Ccf	\$11.25	\$11.50	\$ 0.25						
Other Classes: Base Rates									
Multifamily *	\$2.38	\$2.55	\$ 0.17						
Mobile Home Parks w/sub-meters *	\$1.80	\$1.92	\$ 0.12						
Commercial	\$2.35	\$2.46	\$ 0.11						
Industrial	\$2.09	\$2.33	\$ 0.24						
Construction *	\$2.70	\$2.80	\$ 0.10						
Tier Rates (Summer Only: May - Oct)**									
Tier 1	\$1.00	\$1.00	\$ -						
Tier 2	\$0.27	\$0.27	\$ -						
Reclaimed Std Usage Rate *				\$1.87	\$1.87	\$ -			
Per Acre-Foot				\$815	\$815	\$ -			
Reclaimed Contract Usage Rate *				\$1.75	\$1.81	\$ 0.06			
CAP Charge ***	\$0.56	\$0.60	\$ 0.04						
Conservation Charge	\$0.07	\$0.08	\$ 0.01						
* Uniform rate year-round; not subject to summer tier rates									
**Applicable for Commercial and Industrial classes only.									
*** Assessed to potable customers only.									

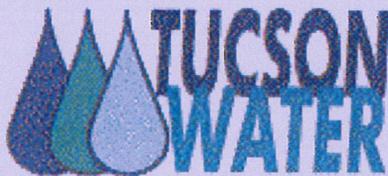
Sample Bills -- Single-Family Scenario 2c Option A -CWAC Finance Sub-Committee Preferred Option									
Consumption (Ccf)	Current Monthly Bill	Proposed Monthly Water Bill	Dollar Difference	Current Conservation Charge	Proposed Conservation Charge	Proposed Total Utility Monthly Bill	Total Bill Dollar Difference		
0	\$11.00	\$11.90	\$0.90	\$0.00	\$0.00	\$11.90	\$0.90		
1	\$12.94	\$13.90	\$0.96	\$0.07	\$0.08	\$13.98	\$0.97		
2	\$14.88	\$15.90	\$1.02	\$0.14	\$0.16	\$16.06	\$1.04		
3	\$16.82	\$17.90	\$1.08	\$0.21	\$0.24	\$18.14	\$1.11		
4	\$18.76	\$19.90	\$1.14	\$0.28	\$0.32	\$20.22	\$1.18		
5	\$20.70	\$21.90	\$1.20	\$0.35	\$0.40	\$22.30	\$1.25		
6	\$22.64	\$23.90	\$1.26	\$0.42	\$0.48	\$24.38	\$1.32		
7	\$24.58	\$25.90	\$1.32	\$0.49	\$0.56	\$26.46	\$1.39		
8	\$26.52	\$29.20	\$2.68	\$0.56	\$0.64	\$29.84	\$2.76		
9	\$28.46	\$32.50	\$4.04	\$0.63	\$0.72	\$33.22	\$4.13		
10	\$30.40	\$35.80	\$5.40	\$0.70	\$0.80	\$36.60	\$5.50		
11	\$33.96	\$39.10	\$5.14	\$0.77	\$0.88	\$39.98	\$5.25		
12	\$37.52	\$42.40	\$4.88	\$0.84	\$0.96	\$43.36	\$5.00		
13	\$41.08	\$45.70	\$4.62	\$0.91	\$1.04	\$46.74	\$4.75		
14	\$44.64	\$49.00	\$4.36	\$0.98	\$1.12	\$50.12	\$4.50		
15	\$48.20	\$52.30	\$4.10	\$1.05	\$1.20	\$53.50	\$4.25		
16	\$55.76	\$60.13	\$4.37	\$1.12	\$1.28	\$61.41	\$4.53		
17	\$63.32	\$67.96	\$4.64	\$1.19	\$1.36	\$69.32	\$4.81		
18	\$70.88	\$75.79	\$4.91	\$1.26	\$1.44	\$77.23	\$5.09		
19	\$78.44	\$83.62	\$5.18	\$1.33	\$1.52	\$85.14	\$5.37		
20	\$86.00	\$91.45	\$5.45	\$1.40	\$1.60	\$93.05	\$5.65		
21	\$93.56	\$99.28	\$5.72	\$1.47	\$1.68	\$100.96	\$5.93		
22	\$101.12	\$107.11	\$5.99	\$1.54	\$1.76	\$108.87	\$6.21		
23	\$108.68	\$114.94	\$6.26	\$1.61	\$1.84	\$116.78	\$6.49		
24	\$116.24	\$122.77	\$6.53	\$1.68	\$1.92	\$124.69	\$6.77		
25	\$123.80	\$130.60	\$6.80	\$1.75	\$2.00	\$132.60	\$7.05		
26	\$131.36	\$138.43	\$7.07	\$1.82	\$2.08	\$140.51	\$7.33		
27	\$138.92	\$146.26	\$7.34	\$1.89	\$2.16	\$148.42	\$7.61		
28	\$146.48	\$154.09	\$7.61	\$1.96	\$2.24	\$156.33	\$7.89		
29	\$154.04	\$161.92	\$7.88	\$2.03	\$2.32	\$164.24	\$8.17		
30	\$161.60	\$169.75	\$8.15	\$2.10	\$2.40	\$172.15	\$8.45		
31	\$173.41	\$181.85	\$8.44	\$2.17	\$2.48	\$184.33	\$8.75		
32	\$185.22	\$193.95	\$8.73	\$2.24	\$2.56	\$196.51	\$9.05		
33	\$197.03	\$206.05	\$9.02	\$2.31	\$2.64	\$208.69	\$9.35		
34	\$208.84	\$218.15	\$9.31	\$2.38	\$2.72	\$220.87	\$9.65		
35	\$220.65	\$230.25	\$9.60	\$2.45	\$2.80	\$233.05	\$9.95		
36	\$232.46	\$242.35	\$9.89	\$2.52	\$2.88	\$245.23	\$10.25		
37	\$244.27	\$254.45	\$10.18	\$2.59	\$2.96	\$257.41	\$10.55		
38	\$256.08	\$266.55	\$10.47	\$2.66	\$3.04	\$269.59	\$10.85		
39	\$267.89	\$278.65	\$10.76	\$2.73	\$3.12	\$281.77	\$11.15		
40	\$279.70	\$290.75	\$11.05	\$2.80	\$3.20	\$293.95	\$11.45		
41	\$291.51	\$302.85	\$11.34	\$2.87	\$3.28	\$306.13	\$11.75		
42	\$303.32	\$314.95	\$11.63	\$2.94	\$3.36	\$318.31	\$12.05		
43	\$315.13	\$327.05	\$11.92	\$3.01	\$3.44	\$330.49	\$12.35		
44	\$326.94	\$339.15	\$12.21	\$3.08	\$3.52	\$342.67	\$12.65		

Sample Bills -- Single-Family Scenario 2c Option A -CWAC Finance Sub-Committee Preferred Option							
Consumption (Ccf)	Current Monthly Bill	Proposed Monthly Water Bill	Dollar Difference	Current Conservation Charge	Proposed Conservation Charge	Proposed Total Utility Monthly Bill	Total Bill Dollar Difference
45	\$338.75	\$351.25	\$12.50	\$3.15	\$3.60	\$354.85	\$12.95
46	\$350.56	\$363.35	\$12.79	\$3.22	\$3.68	\$367.03	\$13.25
47	\$362.37	\$375.45	\$13.08	\$3.29	\$3.76	\$379.21	\$13.55
48	\$374.18	\$387.55	\$13.37	\$3.36	\$3.84	\$391.39	\$13.85
49	\$385.99	\$399.65	\$13.66	\$3.43	\$3.92	\$403.57	\$14.15
50	\$397.80	\$411.75	\$13.95	\$3.50	\$4.00	\$415.75	\$14.45
51	\$409.61	\$423.85	\$14.24	\$3.57	\$4.08	\$427.93	\$14.75
52	\$421.42	\$435.95	\$14.53	\$3.64	\$4.16	\$440.11	\$15.05
53	\$433.23	\$448.05	\$14.82	\$3.71	\$4.24	\$452.29	\$15.35
54	\$445.04	\$460.15	\$15.11	\$3.78	\$4.32	\$464.47	\$15.65
55	\$456.85	\$472.25	\$15.40	\$3.85	\$4.40	\$476.65	\$15.95
56	\$468.66	\$484.35	\$15.69	\$3.92	\$4.48	\$488.83	\$16.25
57	\$480.47	\$496.45	\$15.98	\$3.99	\$4.56	\$501.01	\$16.55
58	\$492.28	\$508.55	\$16.27	\$4.06	\$4.64	\$513.19	\$16.85
59	\$504.09	\$520.65	\$16.56	\$4.13	\$4.72	\$525.37	\$17.15
60	\$515.90	\$532.75	\$16.85	\$4.20	\$4.80	\$537.55	\$17.45
61	\$527.71	\$544.85	\$17.14	\$4.27	\$4.88	\$549.73	\$17.75
62	\$539.52	\$556.95	\$17.43	\$4.34	\$4.96	\$561.91	\$18.05
63	\$551.33	\$569.05	\$17.72	\$4.41	\$5.04	\$574.09	\$18.35
64	\$563.14	\$581.15	\$18.01	\$4.48	\$5.12	\$586.27	\$18.65
65	\$574.95	\$593.25	\$18.30	\$4.55	\$5.20	\$598.45	\$18.95
66	\$586.76	\$605.35	\$18.59	\$4.62	\$5.28	\$610.63	\$19.25
67	\$598.57	\$617.45	\$18.88	\$4.69	\$5.36	\$622.81	\$19.55
68	\$610.38	\$629.55	\$19.17	\$4.76	\$5.44	\$634.99	\$19.85
69	\$622.19	\$641.65	\$19.46	\$4.83	\$5.52	\$647.17	\$20.15
70	\$634.00	\$653.75	\$19.75	\$4.90	\$5.60	\$659.35	\$20.45

Sample Bills -- Duplex/Triplex Scenario 2c Option A				CWAC Finance Sub-Committee Preferred Option			
Consumption (Ccf)	Current Monthly Bill	Proposed Monthly Water Bill	Dollar Difference	Current Conservation Charge	Conservation Charge	Proposed Total Utility Monthly Bill	Total Bill Dollar Difference
1	\$12.94	\$13.90	\$0.96	\$0.07	\$0.08	\$13.98	\$0.97
2	\$14.88	\$15.90	\$1.02	\$0.14	\$0.16	\$16.06	\$1.04
3	\$16.82	\$17.90	\$1.08	\$0.21	\$0.24	\$18.14	\$1.11
4	\$18.76	\$19.90	\$1.14	\$0.28	\$0.32	\$20.22	\$1.18
5	\$20.70	\$21.90	\$1.20	\$0.35	\$0.40	\$22.30	\$1.25
6	\$22.64	\$23.90	\$1.26	\$0.42	\$0.48	\$24.38	\$1.32
7	\$24.58	\$25.90	\$1.32	\$0.49	\$0.56	\$26.46	\$1.39
8	\$26.52	\$27.90	\$1.38	\$0.56	\$0.64	\$28.54	\$1.46
9	\$28.46	\$29.90	\$1.44	\$0.63	\$0.72	\$30.62	\$1.53
10	\$30.40	\$31.90	\$1.50	\$0.70	\$0.80	\$32.70	\$1.60
11	\$32.34	\$35.20	\$2.86	\$0.77	\$0.88	\$36.08	\$2.97
12	\$34.28	\$38.50	\$4.22	\$0.84	\$0.96	\$39.46	\$4.34
13	\$36.22	\$41.80	\$5.58	\$0.91	\$1.04	\$42.84	\$5.71
14	\$38.16	\$45.10	\$6.94	\$0.98	\$1.12	\$46.22	\$7.08
15	\$40.10	\$48.40	\$8.30	\$1.05	\$1.20	\$49.60	\$8.45
16	\$43.66	\$51.70	\$8.04	\$1.12	\$1.28	\$52.98	\$8.20
17	\$47.22	\$55.00	\$7.78	\$1.19	\$1.36	\$56.36	\$7.95
18	\$50.78	\$58.30	\$7.52	\$1.26	\$1.44	\$59.74	\$7.70
19	\$54.34	\$61.60	\$7.26	\$1.33	\$1.52	\$63.12	\$7.45
20	\$57.90	\$64.90	\$7.00	\$1.40	\$1.60	\$66.50	\$7.20
21	\$65.46	\$72.73	\$7.27	\$1.47	\$1.68	\$74.41	\$7.48
22	\$73.02	\$80.56	\$7.54	\$1.54	\$1.76	\$82.32	\$7.76
23	\$80.58	\$88.39	\$7.81	\$1.61	\$1.84	\$90.23	\$8.04
24	\$88.14	\$96.22	\$8.08	\$1.68	\$1.92	\$98.14	\$8.32
25	\$95.70	\$104.05	\$8.35	\$1.75	\$2.00	\$106.05	\$8.60
26	\$103.26	\$111.88	\$8.62	\$1.82	\$2.08	\$113.96	\$8.88
27	\$110.82	\$119.71	\$8.89	\$1.89	\$2.16	\$121.87	\$9.16
28	\$118.38	\$127.54	\$9.16	\$1.96	\$2.24	\$129.78	\$9.44
29	\$125.94	\$135.37	\$9.43	\$2.03	\$2.32	\$137.69	\$9.72
30	\$133.50	\$143.20	\$9.70	\$2.10	\$2.40	\$145.60	\$10.00
31	\$141.06	\$151.03	\$9.97	\$2.17	\$2.48	\$153.51	\$10.28
32	\$148.62	\$158.86	\$10.24	\$2.24	\$2.56	\$161.42	\$10.56
33	\$156.18	\$166.69	\$10.51	\$2.31	\$2.64	\$169.33	\$10.84
34	\$163.74	\$174.52	\$10.78	\$2.38	\$2.72	\$177.24	\$11.12
35	\$171.30	\$182.35	\$11.05	\$2.45	\$2.80	\$185.15	\$11.40
36	\$183.11	\$194.45	\$11.34	\$2.52	\$2.88	\$197.33	\$11.70
37	\$194.92	\$206.55	\$11.63	\$2.59	\$2.96	\$209.51	\$12.00
38	\$206.73	\$218.65	\$11.92	\$2.66	\$3.04	\$221.69	\$12.30
39	\$218.54	\$230.75	\$12.21	\$2.73	\$3.12	\$233.87	\$12.60
40	\$230.35	\$242.85	\$12.50	\$2.80	\$3.20	\$246.05	\$12.90
41	\$242.16	\$254.95	\$12.79	\$2.87	\$3.28	\$258.23	\$13.20
42	\$253.97	\$267.05	\$13.08	\$2.94	\$3.36	\$270.41	\$13.50
43	\$265.78	\$279.15	\$13.37	\$3.01	\$3.44	\$282.59	\$13.80
44	\$277.59	\$291.25	\$13.66	\$3.08	\$3.52	\$294.77	\$14.10

Sample Bills -- Duplex/Triplex Scenario 2c Option A		CWAC Finance Sub-Committee Preferred Option					
Consumption (Ccf)	Current Monthly Bill	Proposed Monthly Water Bill	Dollar Difference	Current Conservation Charge	Conservation Charge	Proposed Total Utility Monthly Bill	Total Bill Dollar Difference
45	\$289.40	\$303.35	\$13.95	\$3.15	\$3.60	\$306.95	\$14.40
46	\$301.21	\$315.45	\$14.24	\$3.22	\$3.68	\$319.13	\$14.70
47	\$313.02	\$327.55	\$14.53	\$3.29	\$3.76	\$331.31	\$15.00
48	\$324.83	\$339.65	\$14.82	\$3.36	\$3.84	\$343.49	\$15.30
49	\$336.64	\$351.75	\$15.11	\$3.43	\$3.92	\$355.67	\$15.60
50	\$348.45	\$363.85	\$15.40	\$3.50	\$4.00	\$367.85	\$15.90
51	\$360.26	\$375.95	\$15.69	\$3.57	\$4.08	\$380.03	\$16.20
52	\$372.07	\$388.05	\$15.98	\$3.64	\$4.16	\$392.21	\$16.50
53	\$383.88	\$400.15	\$16.27	\$3.71	\$4.24	\$404.39	\$16.80
54	\$395.69	\$412.25	\$16.56	\$3.78	\$4.32	\$416.57	\$17.10
55	\$407.50	\$424.35	\$16.85	\$3.85	\$4.40	\$428.75	\$17.40
56	\$419.31	\$436.45	\$17.14	\$3.92	\$4.48	\$440.93	\$17.70
57	\$431.12	\$448.55	\$17.43	\$3.99	\$4.56	\$453.11	\$18.00
58	\$442.93	\$460.65	\$17.72	\$4.06	\$4.64	\$465.29	\$18.30
59	\$454.74	\$472.75	\$18.01	\$4.13	\$4.72	\$477.47	\$18.60
60	\$466.55	\$484.85	\$18.30	\$4.20	\$4.80	\$489.65	\$18.90
61	\$478.36	\$496.95	\$18.59	\$4.27	\$4.88	\$501.83	\$19.20
62	\$490.17	\$509.05	\$18.88	\$4.34	\$4.96	\$514.01	\$19.50
63	\$501.98	\$521.15	\$19.17	\$4.41	\$5.04	\$526.19	\$19.80
64	\$513.79	\$533.25	\$19.46	\$4.48	\$5.12	\$538.37	\$20.10
65	\$525.60	\$545.35	\$19.75	\$4.55	\$5.20	\$550.55	\$20.40
66	\$537.41	\$557.45	\$20.04	\$4.62	\$5.28	\$562.73	\$20.70
67	\$549.22	\$569.55	\$20.33	\$4.69	\$5.36	\$574.91	\$21.00
68	\$561.03	\$581.65	\$20.62	\$4.76	\$5.44	\$587.09	\$21.30
69	\$572.84	\$593.75	\$20.91	\$4.83	\$5.52	\$599.27	\$21.60
70	\$584.65	\$605.85	\$21.20	\$4.90	\$5.60	\$611.45	\$21.90

FY 2016
Rate Schedule
CWAC
Finance Sub-Committee
Option B
Rate Schedule
&
Bill Impacts
Residential Customers



Tucson Water CWAC Finance Sub-Committee Option B

Summary 1A Existing Structure

Comparison of Existing Rates and Proposed Rates

FY2016

Customer Class	Existing	Proposed	Dollar Change	Existing	Proposed	Dollar Change	Existing	Proposed	Dollar Change
Service Charge									
Meter Size		Potable			Reclaimed			Fire Sprinkler	
5/8"	\$11.00	\$11.90	\$0.90	\$8.89	\$9.57	\$0.68	na	na	na
3/4"	\$14.64	\$15.93	\$1.29	na	na	na	na	na	na
1"	\$21.91	\$24.00	\$2.09	\$16.64	\$18.17	\$1.53	na	na	na
1.5"	\$40.10	\$44.15	\$4.05	\$29.55	\$32.50	\$2.95	na	na	na
2"	\$61.93	\$68.34	\$6.41	\$45.05	\$49.69	\$4.64	\$10.15	\$11.22	\$1.07
2.5"	\$91.04	\$100.59	\$9.55	\$65.72	\$72.61	\$6.89	na	na	na
3"	\$120.15	\$132.83	\$12.68	\$86.39	\$95.54	\$9.15	\$16.58	\$18.59	\$2.01
4"	\$203.83	\$225.55	\$21.72	\$145.81	\$161.44	\$15.63	\$25.58	\$28.92	\$3.34
6"	\$413.40	\$457.73	\$44.33	\$294.61	\$326.49	\$31.88	\$48.72	\$55.47	\$6.75
8"	\$622.25	\$689.11	\$66.86	\$442.90	\$490.97	\$48.07	\$71.86	\$82.02	\$10.16
10"	\$949.70	\$1,051.90	\$102.20	\$675.40	\$748.86	\$73.46	\$108.50	\$124.05	\$15.55
12"	\$1,568.23	\$1,737.17	\$168.94	\$1,114.58	\$1,235.99	\$121.41	\$176.65	\$202.23	\$25.58
Usage Charge (Per Ccf)									
Residential (Single Family) Block Rates									
1-10 Ccf	\$1.38	\$1.52	\$0.14						
11-15 Ccf	\$3.00	\$3.40	\$0.40						
16-30 Ccf	\$7.00	\$7.50	\$0.50						
Over 30 Ccf	\$11.25	\$11.75	\$0.50						
Residential (Duplex-Triplex) Block Rates									
1-15 Ccf	\$1.38	\$1.52	\$0.14						
16-20 Ccf	\$3.00	\$3.40	\$0.40						
21-35 Ccf	\$7.00	\$7.50	\$0.50						
Over 35 Ccf	\$11.25	\$11.75	\$0.50						
Other Classes: Base Rates									
Multifamily *	\$2.38	\$2.55	\$ 0.17						
Mobile Home Parks w/sub-meters *	\$1.80	\$1.92	\$ 0.12						
Commercial	\$2.35	\$2.46	\$ 0.11						
Industrial	\$2.09	\$2.33	\$ 0.24						
Construction *	\$2.70	\$2.80	\$ 0.10						
Tier Rates (Summer Only: May - Oct)**									
Tier 1	\$1.00	\$1.00	\$ -						
Tier 2	\$0.27	\$0.27	\$ -						
Reclaimed Std Usage Rate * Per Acre-Foot				\$1.87	\$1.87	\$ -			
				\$815	\$815	\$ -			
Reclaimed Contract Usage Rate *				\$1.75	\$1.81	\$ 0.06			
CAP Charge ***	\$0.56	\$0.60	\$ 0.04						
Conservation Charge	\$0.07	\$0.08	\$ 0.01						
* Uniform rate year-round; not subject to summer tier rates									
**Applicable for Commercial and Industrial classes only.									
*** Assessed to potable customers only.									

Sample Bills -- Single-Family Scenario 1a Option B

Consumption (Ccf)	Current Monthly Bill	Proposed Monthly Water Bill	Dollar Difference	Current Conservation Charge	Proposed Conservation Charge	Proposed Total Utility Monthly Bill	Total Bill Dollar Difference
0	\$11.00	\$11.90	\$0.90	\$0.00	\$0.00	\$11.90	\$0.90
1	\$12.94	\$14.02	\$1.08	\$0.07	\$0.08	\$14.10	\$1.09
2	\$14.88	\$16.14	\$1.26	\$0.14	\$0.16	\$16.30	\$1.28
3	\$16.82	\$18.26	\$1.44	\$0.21	\$0.24	\$18.50	\$1.47
4	\$18.76	\$20.38	\$1.62	\$0.28	\$0.32	\$20.70	\$1.66
5	\$20.70	\$22.50	\$1.80	\$0.35	\$0.40	\$22.90	\$1.85
6	\$22.64	\$24.62	\$1.98	\$0.42	\$0.48	\$25.10	\$2.04
7	\$24.58	\$26.74	\$2.16	\$0.49	\$0.56	\$27.30	\$2.23
8	\$26.52	\$28.86	\$2.34	\$0.56	\$0.64	\$29.50	\$2.42
9	\$28.46	\$30.98	\$2.52	\$0.63	\$0.72	\$31.70	\$2.61
10	\$30.40	\$33.10	\$2.70	\$0.70	\$0.80	\$33.90	\$2.80
11	\$33.96	\$37.10	\$3.14	\$0.77	\$0.88	\$37.98	\$3.25
12	\$37.52	\$41.10	\$3.58	\$0.84	\$0.96	\$42.06	\$3.70
13	\$41.08	\$45.10	\$4.02	\$0.91	\$1.04	\$46.14	\$4.15
14	\$44.64	\$49.10	\$4.46	\$0.98	\$1.12	\$50.22	\$4.60
15	\$48.20	\$53.10	\$4.90	\$1.05	\$1.20	\$54.30	\$5.05
16	\$55.76	\$61.20	\$5.44	\$1.12	\$1.28	\$62.48	\$5.60
17	\$63.32	\$69.30	\$5.98	\$1.19	\$1.36	\$70.66	\$6.15
18	\$70.88	\$77.40	\$6.52	\$1.26	\$1.44	\$78.84	\$6.70
19	\$78.44	\$85.50	\$7.06	\$1.33	\$1.52	\$87.02	\$7.25
20	\$86.00	\$93.60	\$7.60	\$1.40	\$1.60	\$95.20	\$7.80
21	\$93.56	\$101.70	\$8.14	\$1.47	\$1.68	\$103.38	\$8.35
22	\$101.12	\$109.80	\$8.68	\$1.54	\$1.76	\$111.56	\$8.90
23	\$108.68	\$117.90	\$9.22	\$1.61	\$1.84	\$119.74	\$9.45
24	\$116.24	\$126.00	\$9.76	\$1.68	\$1.92	\$127.92	\$10.00
25	\$123.80	\$134.10	\$10.30	\$1.75	\$2.00	\$136.10	\$10.55
26	\$131.36	\$142.20	\$10.84	\$1.82	\$2.08	\$144.28	\$11.10
27	\$138.92	\$150.30	\$11.38	\$1.89	\$2.16	\$152.46	\$11.65
28	\$146.48	\$158.40	\$11.92	\$1.96	\$2.24	\$160.64	\$12.20
29	\$154.04	\$166.50	\$12.46	\$2.03	\$2.32	\$168.82	\$12.75
30	\$161.60	\$174.60	\$13.00	\$2.10	\$2.40	\$177.00	\$13.30
31	\$173.41	\$186.95	\$13.54	\$2.17	\$2.48	\$189.43	\$13.85
32	\$185.22	\$199.30	\$14.08	\$2.24	\$2.56	\$201.86	\$14.40
33	\$197.03	\$211.65	\$14.62	\$2.31	\$2.64	\$214.29	\$14.95
34	\$208.84	\$224.00	\$15.16	\$2.38	\$2.72	\$226.72	\$15.50
35	\$220.65	\$236.35	\$15.70	\$2.45	\$2.80	\$239.15	\$16.05
36	\$232.46	\$248.70	\$16.24	\$2.52	\$2.88	\$251.58	\$16.60
37	\$244.27	\$261.05	\$16.78	\$2.59	\$2.96	\$264.01	\$17.15
38	\$256.08	\$273.40	\$17.32	\$2.66	\$3.04	\$276.44	\$17.70
39	\$267.89	\$285.75	\$17.86	\$2.73	\$3.12	\$288.87	\$18.25
40	\$279.70	\$298.10	\$18.40	\$2.80	\$3.20	\$301.30	\$18.80
41	\$291.51	\$310.45	\$18.94	\$2.87	\$3.28	\$313.73	\$19.35
42	\$303.32	\$322.80	\$19.48	\$2.94	\$3.36	\$326.16	\$19.90
43	\$315.13	\$335.15	\$20.02	\$3.01	\$3.44	\$338.59	\$20.45
44	\$326.94	\$347.50	\$20.56	\$3.08	\$3.52	\$351.02	\$21.00

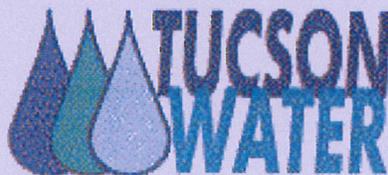
Sample Bills -- Single-Family Scenario 1a Option B

Consumption (Ccf)	Current Monthly Bill	Proposed Monthly Water Bill	Dollar Difference	Current Conservation Charge	Proposed Conservation Charge	Proposed Total Utility Monthly Bill	Total Bill Dollar Difference
45	\$338.75	\$359.85	\$21.10	\$3.15	\$3.60	\$363.45	\$21.55
46	\$350.56	\$372.20	\$21.64	\$3.22	\$3.68	\$375.88	\$22.10
47	\$362.37	\$384.55	\$22.18	\$3.29	\$3.76	\$388.31	\$22.65
48	\$374.18	\$396.90	\$22.72	\$3.36	\$3.84	\$400.74	\$23.20
49	\$385.99	\$409.25	\$23.26	\$3.43	\$3.92	\$413.17	\$23.75
50	\$397.80	\$421.60	\$23.80	\$3.50	\$4.00	\$425.60	\$24.30
51	\$409.61	\$433.95	\$24.34	\$3.57	\$4.08	\$438.03	\$24.85
52	\$421.42	\$446.30	\$24.88	\$3.64	\$4.16	\$450.46	\$25.40
53	\$433.23	\$458.65	\$25.42	\$3.71	\$4.24	\$462.89	\$25.95
54	\$445.04	\$471.00	\$25.96	\$3.78	\$4.32	\$475.32	\$26.50
55	\$456.85	\$483.35	\$26.50	\$3.85	\$4.40	\$487.75	\$27.05
56	\$468.66	\$495.70	\$27.04	\$3.92	\$4.48	\$500.18	\$27.60
57	\$480.47	\$508.05	\$27.58	\$3.99	\$4.56	\$512.61	\$28.15
58	\$492.28	\$520.40	\$28.12	\$4.06	\$4.64	\$525.04	\$28.70
59	\$504.09	\$532.75	\$28.66	\$4.13	\$4.72	\$537.47	\$29.25
60	\$515.90	\$545.10	\$29.20	\$4.20	\$4.80	\$549.90	\$29.80
61	\$527.71	\$557.45	\$29.74	\$4.27	\$4.88	\$562.33	\$30.35
62	\$539.52	\$569.80	\$30.28	\$4.34	\$4.96	\$574.76	\$30.90
63	\$551.33	\$582.15	\$30.82	\$4.41	\$5.04	\$587.19	\$31.45
64	\$563.14	\$594.50	\$31.36	\$4.48	\$5.12	\$599.62	\$32.00
65	\$574.95	\$606.85	\$31.90	\$4.55	\$5.20	\$612.05	\$32.55
66	\$586.76	\$619.20	\$32.44	\$4.62	\$5.28	\$624.48	\$33.10
67	\$598.57	\$631.55	\$32.98	\$4.69	\$5.36	\$636.91	\$33.65
68	\$610.38	\$643.90	\$33.52	\$4.76	\$5.44	\$649.34	\$34.20
69	\$622.19	\$656.25	\$34.06	\$4.83	\$5.52	\$661.77	\$34.75
70	\$634.00	\$668.60	\$34.60	\$4.90	\$5.60	\$674.20	\$35.30

Sample Bills -- Duplex/Triplex Scenario 1a Option B							
Consumption (Ccf)	Current Monthly Bill	Proposed Monthly Water Bill	Dollar Difference	Current Conservation Charge	Conservation Charge	Proposed Total Utility Monthly Bill	Total Bill Dollar Difference
1	\$12.94	\$14.02	\$1.08	\$0.07	\$0.08	\$14.10	\$1.09
2	\$14.88	\$16.14	\$1.26	\$0.14	\$0.16	\$16.30	\$1.28
3	\$16.82	\$18.26	\$1.44	\$0.21	\$0.24	\$18.50	\$1.47
4	\$18.76	\$20.38	\$1.62	\$0.28	\$0.32	\$20.70	\$1.66
5	\$20.70	\$22.50	\$1.80	\$0.35	\$0.40	\$22.90	\$1.85
6	\$22.64	\$24.62	\$1.98	\$0.42	\$0.48	\$25.10	\$2.04
7	\$24.58	\$26.74	\$2.16	\$0.49	\$0.56	\$27.30	\$2.23
8	\$26.52	\$28.86	\$2.34	\$0.56	\$0.64	\$29.50	\$2.42
9	\$28.46	\$30.98	\$2.52	\$0.63	\$0.72	\$31.70	\$2.61
10	\$30.40	\$33.10	\$2.70	\$0.70	\$0.80	\$33.90	\$2.80
11	\$32.34	\$35.22	\$2.88	\$0.77	\$0.88	\$36.10	\$2.99
12	\$34.28	\$37.34	\$3.06	\$0.84	\$0.96	\$38.30	\$3.18
13	\$36.22	\$39.46	\$3.24	\$0.91	\$1.04	\$40.50	\$3.37
14	\$38.16	\$41.58	\$3.42	\$0.98	\$1.12	\$42.70	\$3.56
15	\$40.10	\$43.70	\$3.60	\$1.05	\$1.20	\$44.90	\$3.75
16	\$43.66	\$47.70	\$4.04	\$1.12	\$1.28	\$48.98	\$4.20
17	\$47.22	\$51.70	\$4.48	\$1.19	\$1.36	\$53.06	\$4.65
18	\$50.78	\$55.70	\$4.92	\$1.26	\$1.44	\$57.14	\$5.10
19	\$54.34	\$59.70	\$5.36	\$1.33	\$1.52	\$61.22	\$5.55
20	\$57.90	\$63.70	\$5.80	\$1.40	\$1.60	\$65.30	\$6.00
21	\$65.46	\$71.80	\$6.34	\$1.47	\$1.68	\$73.48	\$6.55
22	\$73.02	\$79.90	\$6.88	\$1.54	\$1.76	\$81.66	\$7.10
23	\$80.58	\$88.00	\$7.42	\$1.61	\$1.84	\$89.84	\$7.65
24	\$88.14	\$96.10	\$7.96	\$1.68	\$1.92	\$98.02	\$8.20
25	\$95.70	\$104.20	\$8.50	\$1.75	\$2.00	\$106.20	\$8.75
26	\$103.26	\$112.30	\$9.04	\$1.82	\$2.08	\$114.38	\$9.30
27	\$110.82	\$120.40	\$9.58	\$1.89	\$2.16	\$122.56	\$9.85
28	\$118.38	\$128.50	\$10.12	\$1.96	\$2.24	\$130.74	\$10.40
29	\$125.94	\$136.60	\$10.66	\$2.03	\$2.32	\$138.92	\$10.95
30	\$133.50	\$144.70	\$11.20	\$2.10	\$2.40	\$147.10	\$11.50
31	\$141.06	\$152.80	\$11.74	\$2.17	\$2.48	\$155.28	\$12.05
32	\$148.62	\$160.90	\$12.28	\$2.24	\$2.56	\$163.46	\$12.60
33	\$156.18	\$169.00	\$12.82	\$2.31	\$2.64	\$171.64	\$13.15
34	\$163.74	\$177.10	\$13.36	\$2.38	\$2.72	\$179.82	\$13.70
35	\$171.30	\$185.20	\$13.90	\$2.45	\$2.80	\$188.00	\$14.25
36	\$183.11	\$197.55	\$14.44	\$2.52	\$2.88	\$200.43	\$14.80
37	\$194.92	\$209.90	\$14.98	\$2.59	\$2.96	\$212.86	\$15.35
38	\$206.73	\$222.25	\$15.52	\$2.66	\$3.04	\$225.29	\$15.90
39	\$218.54	\$234.60	\$16.06	\$2.73	\$3.12	\$237.72	\$16.45
40	\$230.35	\$246.95	\$16.60	\$2.80	\$3.20	\$250.15	\$17.00
41	\$242.16	\$259.30	\$17.14	\$2.87	\$3.28	\$262.58	\$17.55
42	\$253.97	\$271.65	\$17.68	\$2.94	\$3.36	\$275.01	\$18.10
43	\$265.78	\$284.00	\$18.22	\$3.01	\$3.44	\$287.44	\$18.65
44	\$277.59	\$296.35	\$18.76	\$3.08	\$3.52	\$299.87	\$19.20

Sample Bills -- Duplex/Triplex Scenario 1a Option B							
Consumption (Ccf)	Current Monthly Bill	Proposed Monthly Water Bill	Dollar Difference	Current Conservation Charge	Conservation Charge	Proposed Total Utility Monthly Bill	Total Bill Dollar Difference
45	\$289.40	\$308.70	\$19.30	\$3.15	\$3.60	\$312.30	\$19.75
46	\$301.21	\$321.05	\$19.84	\$3.22	\$3.68	\$324.73	\$20.30
47	\$313.02	\$333.40	\$20.38	\$3.29	\$3.76	\$337.16	\$20.85
48	\$324.83	\$345.75	\$20.92	\$3.36	\$3.84	\$349.59	\$21.40
49	\$336.64	\$358.10	\$21.46	\$3.43	\$3.92	\$362.02	\$21.95
50	\$348.45	\$370.45	\$22.00	\$3.50	\$4.00	\$374.45	\$22.50
51	\$360.26	\$382.80	\$22.54	\$3.57	\$4.08	\$386.88	\$23.05
52	\$372.07	\$395.15	\$23.08	\$3.64	\$4.16	\$399.31	\$23.60
53	\$383.88	\$407.50	\$23.62	\$3.71	\$4.24	\$411.74	\$24.15
54	\$395.69	\$419.85	\$24.16	\$3.78	\$4.32	\$424.17	\$24.70
55	\$407.50	\$432.20	\$24.70	\$3.85	\$4.40	\$436.60	\$25.25
56	\$419.31	\$444.55	\$25.24	\$3.92	\$4.48	\$449.03	\$25.80
57	\$431.12	\$456.90	\$25.78	\$3.99	\$4.56	\$461.46	\$26.35
58	\$442.93	\$469.25	\$26.32	\$4.06	\$4.64	\$473.89	\$26.90
59	\$454.74	\$481.60	\$26.86	\$4.13	\$4.72	\$486.32	\$27.45
60	\$466.55	\$493.95	\$27.40	\$4.20	\$4.80	\$498.75	\$28.00
61	\$478.36	\$506.30	\$27.94	\$4.27	\$4.88	\$511.18	\$28.55
62	\$490.17	\$518.65	\$28.48	\$4.34	\$4.96	\$523.61	\$29.10
63	\$501.98	\$531.00	\$29.02	\$4.41	\$5.04	\$536.04	\$29.65
64	\$513.79	\$543.35	\$29.56	\$4.48	\$5.12	\$548.47	\$30.20
65	\$525.60	\$555.70	\$30.10	\$4.55	\$5.20	\$560.90	\$30.75
66	\$537.41	\$568.05	\$30.64	\$4.62	\$5.28	\$573.33	\$31.30
67	\$549.22	\$580.40	\$31.18	\$4.69	\$5.36	\$585.76	\$31.85
68	\$561.03	\$592.75	\$31.72	\$4.76	\$5.44	\$598.19	\$32.40
69	\$572.84	\$605.10	\$32.26	\$4.83	\$5.52	\$610.62	\$32.95
70	\$584.65	\$617.45	\$32.80	\$4.90	\$5.60	\$623.05	\$33.50

FY 2016
Rate Schedule
CWAC
Finance Sub-Committee
Sample Monthly Bills
Other Classes
Options: A & B

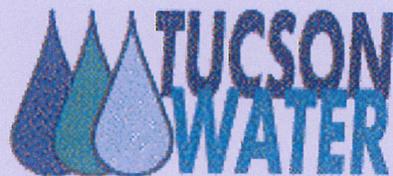


FY 2016 Sample Monthly Bills: Other Customer Classes
(Usage in Ccf based on actual FY 2014 average use per service)

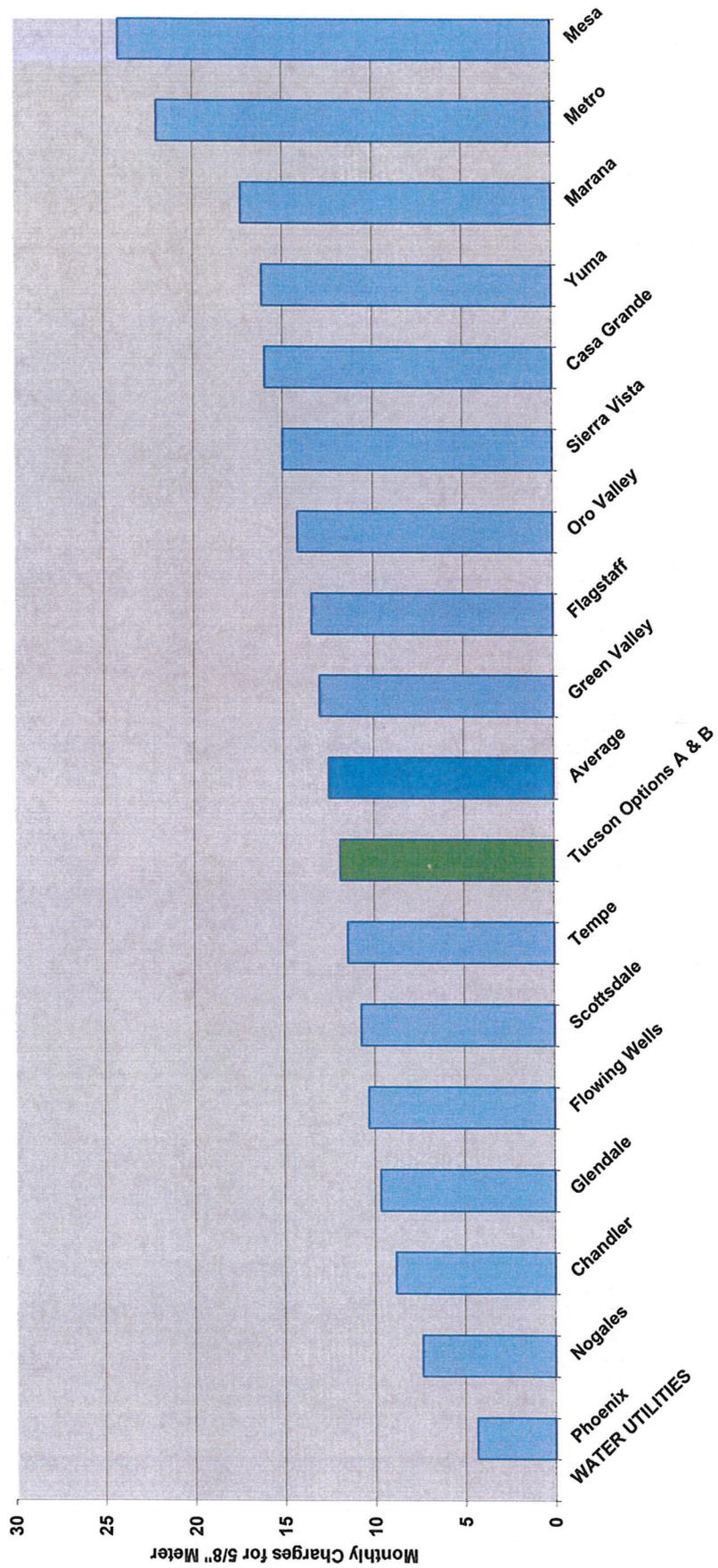
Options A & B

Class	Typical Meter Size	Annual Average Usage	Winter Usage	MONTHLY AVERAGE BILLS						Difference	
				Existing Rates			Proposed - Existing Blocks				
				Water Bill	CAP Charge	Total Utility Bill	Water Bill	CAP Charge	Total Utility Bill		
Potable											
Multifamily	2"	112		\$ 335.60	\$ 62.55	\$ 398.15	\$ 362.12	\$ 67.02	\$ 429.14	\$ 30.99	
Mobile Home Parks w/sub-meters	2"	239		\$ 509.05	\$ 133.90	\$ 642.95	\$ 546.54	\$ 143.46	\$ 690.00	\$ 47.05	
Commercial	2"	52		\$ 188.50	\$ 29.29	\$ 217.79	\$ 201.18	\$ 31.38	\$ 232.56	\$ 14.77	
Industrial	2"	168		\$ 423.94	\$ 93.86	\$ 517.80	\$ 472.26	\$ 100.56	\$ 572.82	\$ 55.02	
Construction Water	2.5"	93		\$ 315.38	\$ 51.91	\$ 367.29	\$ 336.05	\$ 55.62	\$ 391.67	\$ 24.38	
Fire Sprinkler Service (unmetered - 4" conn	na	na	na	\$ 25.58	na	\$ 25.58	\$ 28.92	na	\$ 28.92	\$ 3.34	

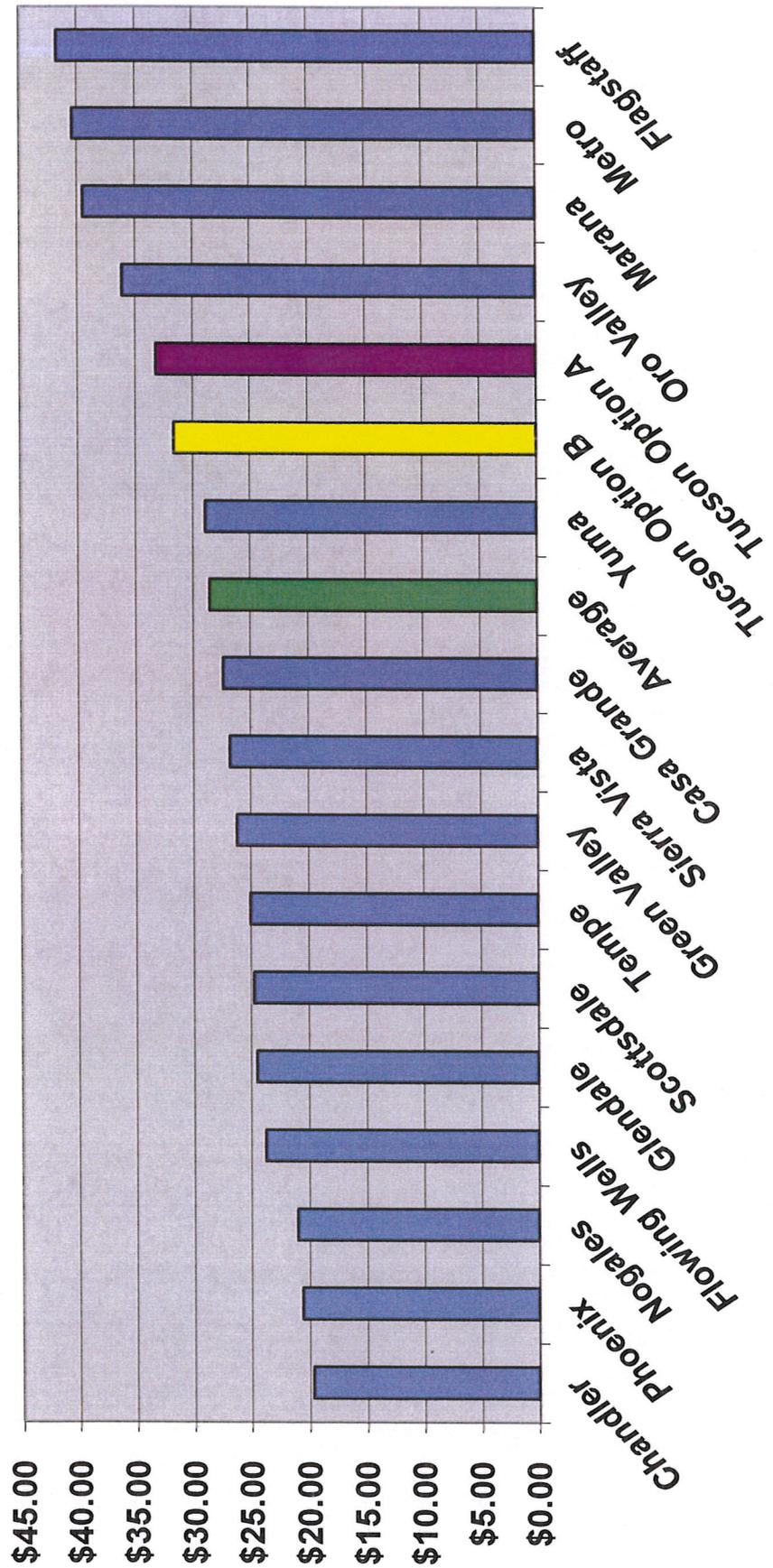
**FY 2016
Rate Schedule
CWAC
Comparative Data**



Comparison of Monthly Fixed Charges Options A & B



**Single Family Monthly Water Bill Comparison
based on average monthly consumption 9 Ccf**



City Staff Responses to Questions from CWAC

Chuck Freitas – Questions

1. May we (CWAC) receive some copies of the worksheets prepared by the “central service” departments, e. g, IT (GIS specific), GS (facilities maintenance), RE (central safety) ? I assume that a record is available for each "central services" department depicting how much and when the department "head" charges their time to Tucson Water (TW) as an administrative cost to be allocated.

Information will be provided at the meeting.

2. Mayor & Council (M&C) passed (2/19/2014) the CWAC recommended Financial Plan without the "in-lieu property tax" (\$1,600,000). Who (department "head" or councilperson) decided to reinstate the in-lieu tax (ILT) into the general budget. This action negated the action taken by the M&C in February. Was this action approved by any M&C motion, other than the vote by M&C to approve the general budget?

The in-lieu of property tax was approved by Mayor and Council through the budget process. During the FY 2015 budget process, the in-lieu was part of the study session presentations on February 4, March 25, April 15, and April 23, 2014. A meeting was held with Councilmember Kozachik and staff to discuss both the administration charge and the in lieu of property tax last year.

Attached is a timeline of Mayor and Council opportunities in regards to the in-lieu of property tax.

3. Will the Finance department or any other City of Tucson (COT) entity request a "borrowing" of TW funds for other than TW purposes?

There have been no discussions regarding any city department or entity borrowing from Tucson Water.

4. Why is the Environmental Services Enterprise fund (ES) exempt from the ILT? The ES uses similar easement/access to COT property as does TW. The ES could be sold to a private organization (Waste Management) and, therefore, the idea that COT would receive ILT monies from ES (as has been stated about TW) "to recover the lost property tax revenue that the City would have collected if the Utility were a private business." should, also, apply to ES. Right?

The in-lieu of property tax fee is not for the use of city right of way. The fee is property taxes lost from property owned by Tucson Water. Environmental Services only has landfill property. The remediation liabilities surrounding the property exceed the book value of the land.

5. The Finance department supplied M&C and CWAC a ranking of Administration Services (AS) charged by municipal jurisdictions, last year. It showed the COT with a \$11,123,390 figure as an AS charge. The total AS charge given, and subsequently verified, to the CWAC finance

City Staff Responses to Questions from CWAC

subcommittee was \$57,283,674. Does this discrepancy create a problem with the ranking list provided M&C and CWAC?

The \$57,283,674 is the **total** amount allocated to **all** departments. The \$11,123,390 is the total amount allocated to Tucson Water and Environmental Services which is a portion of the \$57,283,674.

6. The AS costs to TW (and other grantees) have gone up more than the Consumer Price Index, COT FTE levels, and other indices. Last year, Joyce Garland stated: "While salaries and wages have decreased from FY 2008 overall within the General Fund, the cost of benefits (i.e. group medical, employer paid pension, workers' compensation) have significantly increased basically at the same amount of the salaries and wages decrease." Therefore, they "balance out". Why, then, have the AS charges continued to go up to TW and other grantees?

The dollar amount is just one factor of the allocation process. The dollars are distributed to departments based on cost drivers. A listing of the drivers was provided to CWAC at the last meeting. If General Fund departments have reduced their FTEs; number of contracts and POs issued; number of VOIP devices; and other cost drivers then Tucson Water may have an increase of the total percentage.

This point is illustrated in the response to Mr. dos Santos' question #4.

7. Is there a system in place to prevent duplication of charges incurred by "Grantee Departments", through their own budgets and by the COT AS? For example, the IT costs incurred by TW within its' budget is high. The AS cost for IT to TW is, also, quite high.

Yes. The costs directly charged to Tucson Water are deducted from the costs allocated.

8. Public records list the ILT as a tax, not a fee. The original Finance department presentation to M&C in 2009, clearly show property tax calculations to illustrate the potential tax to be charged to TW. Why do some COT officials (attorney Rankin) state that the ILT is a fee? He has said that fee is to pay the City for services provided to TW. Tucson Water pays in excess of seven million dollars for those services as the Finance department has outlined to CWAC, M&C and others. The ILT funds go into the COT general fund as a "deficit mitigation" per former City manager Mike Letcher. The ILT is a tax and not a fee. If you do not agree, please provide the points for your position.

Taxes are paid for government services that are supposed to really help everyone. A tax is for the purpose of raising revenue that is not connected to the activity being taxed. Fees, on the other hand, are a charge connected to the actual direct government cost of the activity.

City Staff Responses to Questions from CWAC

Placido dos Santos – Questions

1. How has the total amount paid by TW changed annually during the past 10 to 15 years? A graphic display would be useful.

See the chart.

2. What other city Departments pay these City "overhead charges"?

In FY 2015, the administration fee is paid by Tucson Water, Environmental Services and Park Tucson.

3. Are there any departments that are exempt from such fees?

All departments are allocated central services costs; however, not all departments pay an administration charge to the General Fund. Most departments are within the General Fund. There is no cash transfer for departments within the General Fund. Only departments outside of the General Fund (Environmental Services, Tucson Water, and Park Tucson) pay the administration fee. The federally funded housing funds do not allow for the City to charge an indirect administration charge.

4. How has this amount changed (as a percentage of total "overhead charges") compared to total amounts collected from all City Departments?

In FY 2015, Tucson Water will pay 12.8% of the total central services department costs (\$7,362,540/\$57,283,674). Environmental Services will pay approximately 6.6% of the total. In FY 2007, Tucson Water paid 5.94% of the total central services department costs (\$5,423,550/\$91,289,060). Environmental Services paid 2.08% of the total.

5. What were the other formulaic options that were considered by TW when CWAC recommended use of the current formula (or process) for payment of the administrative service charges?

The options considered were: (i) the method in use at that time, or (ii) the cost allocation method presently being used.

6. Are these alternative processes still viable options for consideration by TW for determination of future administrative service charges?

City staff is not recommending a return to the earlier process.

7. If yes, is a billable hours option open for consideration?

City staff is not recommending a change to billing hours.

City Staff Responses to Questions from CWAC

Mark Lewis – General comments/request

The key documentation will be the worksheets, or whatever they are called where the departments that provide the shared services track their monthly/annual allocation against the various departments that receive their services. It's important that these reports NOT simply be where the department is estimating the future period, it's the reports they used which showed how 100% of their departments time is being allocated. Without this "full allocation worksheet", we will never be able to convince anyone that TW is only being charged based on "a percentage of the whole". It's only a dozen or so service departments, so it should be an easy set of forms to gather. I did not get the sense that anyone was doubting that COT staff is efficient with their time, or that they are properly paid, so this is a simply matter of validating the allocation to TW, compared to the allocation to all other service recipient departments. These reports are the key. For last full fiscal year, or for whatever time frame was used to estimate fiscal 2016.

This same information was also requested by Mr. Freitas (his #1) and will be provided at the meeting.

**Administrative Services Charge
Payment to the General Fund**

Department Charged	Fiscal Year								Adopted Budget 2015
	2007	2008	2009	2010	2011	2012	2013	2014	
Tucson Water Utility Fund	5,423,550	5,591,880	5,939,260	6,946,260 ¹	6,712,540 ¹	6,712,540 ¹	6,712,540 ¹	7,362,540 ²	7,362,540
Environmental Services Fund	1,900,000 ³	2,800,000 ³	3,545,470	3,672,490	3,410,850	3,410,850	3,410,850	3,760,850 ²	3,760,850
Tucson Golf Enterprise Fund	76,465 ⁴	77,348 ⁴	18,548 ⁵	0	0	0	0	0	0
ParkWise Fund	75,000	0	0	0	0	0	0	0	100,000
Highway User Revenue Fund (HURF)	0	0	519,910	1,265,000	1,755,340	1,755,340	0	0	0
Total for each Fiscal Year	7,475,015	8,469,228	10,023,188	11,883,750	11,878,730	11,878,730	10,123,390	11,123,390	11,223,390

¹ In addition to the full-cost allocation plan calculation, Tucson Water agreed to pay for cashier locations at La Entrada, Midtown, and Eastside City Hall. The increase to the administration service charge for the cashiers was \$45,000 in FY 2010 and \$90,000 in FY 2011.

² Increase to administration service charge mainly due to implementation of the Enterprise Resource Planning (ERP) System and the Managed Advantage Service Contract.

³ May 25, 2005 agreement that the Environmental Services' administration service charge would be phased in; starting FY 2005 at \$1.0 million.

⁴ Tucson Golf Enterprise Fund administration service charge includes storekeeper (inventory administration) costs.

⁵ Tucson Golf Enterprise Fund charge is only for the storekeeper (inventory administration) costs.

In-Lieu-of-Property Tax Timeline

Date	Committee	Document	Item	Item#	Page	Resolution	Page
2/25/2009	Citizens' Water Advisory	Tucson Water's Proposed	Financial Plan	6	Page 3, Para. 3		
3/3/2009	Mayor and Council	Study Session	Discussion of Projected FY 10 Enterprise Fund Departments' Budgets	1	Attachment B: TUCSON WATER FINANCIAL PLAN: FY 2009 TO FY 2014*		
3/3/2009	Mayor and Council	Study Session/AARS	Discussion of Projected FY 10 Enterprise Fund Departments' Budgets	1	Page 1 Item 1		
3/24/2009	Mayor and Council	Study Session	Discussion of Regular Agenda Item: Tucson Water's Financial Plan, FY 2009 - FY 2014	4			
3/24/2009	Mayor and Council	Regular Agenda	Water: Adopting Tucson Water's Financial Plan for FY 2009 - FY 2014	13	Attachment B, Page 2	21255	Sec. 3 & 4
3/24/2009	Mayor and Council	Regular Agenda/AARS	Water: Adopting Tucson Water's Financial Plan for FY 2009 - FY 2014	13	Page 8 Item 13		
2/23/2010	Mayor and Council	Study Session	Discussion of Regular Agenda Item: Tucson Water's Financial Plan, FY 2010 - FY 2015	4			
2/23/2010	Mayor and Council	Study Session/AARS	Discussion of Regular Agenda Item: Tucson Water's Financial Plan, FY 2010 - FY 2015	4	Page 2 Item 4		
2/23/2010	Mayor and Council	Regular Agenda/ Addendum #1	Water: Adopting Financial Plan, FY 2010 - FY 2015	10	Attachment B, Page 1, Para. 5 & 6; Page 2 Para. 2 & 3	21485	Sec. 3 & 4

In-Lieu-of-Property Tax Timeline

Date	Committee	Document	Item	Item#	Page	Resolution	Page
2/23/2010	Mayor and Council	Regular Agenda/AARS	Water: Adopting Financial Plan, FY 2010 - FY 2015	10	Page 6 Item 10		
3/23/2010	Mayor and Council	Study Session	FY 2011 Budget Balancing Discussion	2	Attachment 1, B-8		
3/23/2010	Mayor and Council	Study Session/AARS	FY 2011 Budget Balancing Discussion	2	Page 3, Para. 5, 6, 7, & 8		
5/4/2010	Mayor and Council	Study Session	Submission of the City Manager's Recommended FY 2011 Budget and the Proposed Five-Year CIP for FY 2011 - 2015	3	PowerPoint Presentation Page 9, Slide 18		
5/4/2010	Mayor and Council	Study Session/AARS	Submission of the City Manager's Recommended FY 2011 Budget and the Proposed Five-Year CIP for FY 2011 - 2015	3	Page 2 Item 3		
5/4/2010		Recommended Budget FY 2011	General Fund		Page D-14		
7/1/2010		Adopted Budget FY 2011	General Fund		Page D-14		
2/23/2011	Mayor and Council	Study Session	Discussion of Tucson Water Financial Items on Regular Agenda	3			
2/23/2011	Mayor and Council	Study Session/LARS	Discussion of Tucson Water Financial Items on Today's Regular Agenda	3	Page 2 Item 3		
2/23/2011	Mayor and Council	Regular Agenda	Adoption of Tucson Water's Financial Plan for FY 2011 - FY 2016	10	Attachment A, Page 1, Para. 5; Page 2, Para. 1 & 2; Page 2, Other CWAC Recommendations, #1	21694	Sec. 3, Exhibit #1, Line Item #13; Notes to Tucson Water FY 2011-2016, Page 1, #6

In-Lieu-of-Property Tax Timeline

Date	Committee	Document	Item	Item#	Page	Resolution	Page
2/23/2011	Mayor and Council	Regular Agenda/LARS	Water: Adopting Tucson Water's Financial Plan for FY 2011 - FY 2016	10	Page 4 Item 10		
4/26/2011		Recommended Budget FY 2012	General Fund		Page D-10		
7/1/2011		Adopted Budget FY 2012	General Fund		Page D-10		
7/1/2011		Adopted Budget FY 2012 State Form	Schedule C - Summary by Fund Type of Revenues other than Property Taxes		Page F-20	21732	
2/28/2012	Mayor and Council	Study Session	Discussion of Adoption of Tucson Water's Financial Plan FY 2012 - FY 2017	9			
2/28/2012	Mayor and Council	Study Session/LARS	Discussion of Adoption of Tucson Water's Financial Plan FY 2012 - FY 2017	9	Page 3 Item 9		
2/28/2012	Mayor and Council	Regular Agenda	Water: Adopting Tucson Water's Financial Plan for FY 2012 - FY 2017	14	Attachment A, Page 1, Para. 1, 4, & 5	21864	Sec. 3; Exhibit 1, Line Item #13
2/28/2012	Mayor and Council	Regular Agenda/LARS	Water: Adopting Tucson Water's Financial Plan for FY 2012 - FY 2017	14	Page 6 Item 14		
4/24/2012		Recommended Budget FY 2013	General Fund		Page C-10		
7/1/2012		Adopted Budget FY 2013	General Fund		Page C-10		
7/1/2012		Adopted Budget FY 2013 State Form	Schedule C - Summary by Fund Type of Revenues other than Property Taxes		Page B-20	21890	
3/5/2013	Mayor and Council	Study Session	Discussion of Tucson Water Financial Items on Today's Regular Agenda	4	PowerPoint Presentation Page 6, 2nd item on list		

In-Lieu-of-Property Tax Timeline

Date	Committee	Document	Item	Item#	Page	Resolution	Page
3/5/2013	Mayor and Council	Study Session/LARS	Discussion of Tucson Water Financial Items on Today's Regular Agenda	4	Page 2 Item 4		
3/5/2013	Mayor and Council	Regular Agenda	Water: Adopting Tucson Water's Financial Plan for FY 2013 - FY 2018	Consent Item d	Attachment A, Page 1, Para. 1 & 3	22010	Sec. 3; Exhibit 1, line Item #12 & Sec. 4
3/5/2013	Mayor and Council	Regular Agenda/LARS	Water: Adopting Tucson Water's Financial Plan for FY 2013 - FY 2018	Consent Item d	Page 3 Consent Item d		
4/16/2013		Recommended Budget FY 2014	General Fund		Page C-10		
7/1/2013		Adopted Budget FY 2014	General Fund		Page C-10		
7/1/2013		Adopted Budget FY 2014 State Form	Schedule C - Summary by Fund Type of Revenues other than Property Taxes		Page B-20	22033	

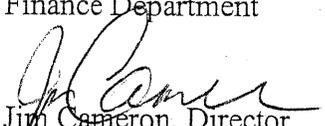


MEMORANDUM

DATE: May 25, 2005

TO: David Modeer
Director
Utility Services Department
Water Division

FROM: 
J. Scott Douthitt, Director
Finance Department


Jim Cameron, Director
Budget and Research

SUBJECT: Administrative Service Charge Policy

Attached is the Administrative Service Charge (ASC) policy developed jointly by staff from Finance, Budget and Research, and Tucson Water. The policy details how the ASC will be set for departments that are charged for central support services.

The policy was created to achieve clarity and reach agreement regarding how the ASC will be set and budgeted each year. The policy provides for Tucson Water's participation in reviewing the Finance Department's full cost allocation plan, which is used as the basis for the ASC. It also establishes a mechanism for adjustments to the ASC in subsequent years based on proportional changes to central service department budgets (but excluding changes that do not affect a department being charged the ASC).

We wish to extend our thanks to David Cormier and Belinda Oden of your staff, who participated in the crafting of this policy.

If you have any questions, please call.

JSD:JAC:cdc

Attachment: Administrative Service Charge Policy

cc: Mike Letcher, Deputy City Manager

ADMINISTRATIVE SERVICE CHARGE POLICY

Background

It is standard management practice to use cost allocation plans to charge enterprise or other departments for support services provided by central service departments (i.e. Finance, Budget and Research, Procurement, Human Resources, etc.). These central services are fully available to all departments, but are used in varying degrees year-to-year.

The City's Full Cost Allocation Plan (FCAP) is developed by the Finance Department using an automated allocation model. Finance fully updates the FCAP only once every two years, due to the time and expense required to compile and process budget and allocation data.

Currently, the FCAP is used by the City Manager to establish Tucson Water's Administrative Service Charge (ASC), the payment made to the City's general fund for the support services available to and used by the enterprise. The Environmental Services Department is charged an Administrative Service Charge that will be phased in – started at \$1 million in FY 2005 and to be increased by \$500,000 annually until the amount reaches the FCAP allocation, at which time the following policy will apply. The FCAP could also be used in the future to establish charges for other operating or enterprise departments.

Policy

Because the FCAP is an allocation model, and not a billing mechanism, and to avoid extensive year-to-year review of FCAP allocations and resulting ASCs, the following policy will apply:

1. The Finance Department will fully update the FCAP once every two years using the previous fiscal year's actual expenditures and workload statistics.
2. Departments required to pay an ASC and Budget and Research will be given the opportunity to review and suggest revisions to allocations. The Finance Director will have final approval of FCAP allocations and will issue a report of the FCAP allocations to Budget and Research and to departments to be charged an ASC.
3. Because the FCAP relies on actual expenditures and allocation information one and two years before it is used to establish an ASC, Budget and Research will set the ASC as follows:
 - For each budget year subsequent to the FCAP update, the FCAP allocation will be adjusted proportionally to the percentage change in each central service department's budget for that year. Increases in central service department (CSD) budgets that occur in areas not directly or indirectly benefiting the department

ADMINISTRATIVE SERVICE CHARGE POLICY

charged as ASC shall be removed when calculating the CSD's percentage budget change.

- The adjustments will be reviewed by the departments charged an ASC and by Finance.
 - Unless justified by significant reorganization or other changes in service delivery, there will be no reexamining or adjustments of specific departmental allocation bases during the fiscal years between FCAP updates.
4. The update of the FCAP should coincide with development of the biennial budget, as detailed in the budget calendar approved by the City Manager. It is anticipated that Budget and Research will make adjustments to the final FCAP in early December for budget development purposes.



CITY OF TUCSON
RECEIVED

MEMORANDUM

2013 JAN 8 AM 10:20

OFFICE OF THE
CITY CLERK

DATE: December 11, 2013

TO: Honorable Mayor and Council Members
City Manager, City Clerk

FROM: Council Member Kozachik

SUBJECT: Administrative Charges

I request the following item be agendized at the *January 22nd Study Session*:

As we enter into our fiscal year 2015 budget discussions, it's critical that we have a clear picture of how each department is being funded, and how those funds are being spent. One significant part of that picture is the Administrative Service charges that come from department budgets.

Please set aside 30 minutes for a full discussion of Admin charges. Specifically, please send out in advance:

- a) How much each department is being charged (in dollars, and by %)
- b) For each department, describe the specific functions those charges are going to support.
- c) A line item accounting by department of how the dollars being charged relate to each of those functions.

It's imperative that we ensure that as many of the dollars we budget for each department goes to providing services to the public and not to administrative overhead costs. Where those costs are legitimate and defensible, they need to be charged in order to cover staff costs. Where they appear excessive and arbitrary, the money deserves to be funneled into providing public services.

XXX

Schedule C to Resolution No. 22033
CITY OF TUCSON
 Summary by Fund Type of Revenues Other Than Property Taxes
 Fiscal Year 2014

SOURCE OF REVENUES	ESTIMATED REVENUES 2013	ACTUAL REVENUES* 2013	ESTIMATED REVENUES 2014
GENERAL FUND			
Local taxes			
Business Privilege Tax	\$ 178,400,000	\$ 184,637,290	\$ 188,988,400
Public Utility Tax	24,600,000	25,937,110	25,013,700
Use Tax	6,200,000	4,387,820	4,387,800
Transient Occupancy Tax	9,200,000	9,281,310	9,522,000
Room Tax	3,800,000	3,633,770	3,706,500
Liquor Taxes	800,000	800,000	800,000
Pawn Broker Second Hand Dealer	400,000	271,350	271,400
Occupational Taxes	40,000	85,000	85,000
Government Property Lease Excise Tax	3,500	5,200	5,200
Licenses and permits			
Utility Franchise Fees	13,356,100	13,681,350	13,955,000
Cable Television Licenses	3,634,000	3,870,050	3,470,670
License Application Fees	1,600,000	1,770,000	1,750,000
Alarm Permit Fee	1,000,000	51,000	100,000
Telecommunications Licenses and Franchise Fee	909,900	1,041,590	1,059,400
Sign Regulation Fee	354,600	360,000	372,300
Litter Assessment Fee	200,000	200,000	200,000
Miscellaneous Licenses and Permits	26,020	30,540	29,780
State Shared Revenues			
State Shared Income Tax	53,100,000	53,128,730	57,800,600
State Shared Sales Tax	42,200,000	42,641,790	44,563,600
State Shared Auto Lieu Tax	18,700,000	18,193,430	19,693,400
Charges for services			
Administration Charge to Enterprise Funds	10,123,390	10,123,390	11,123,390
City Attorney	5,000	8,000	8,000
General Government	173,600	154,150	159,900
Housing and Community Development	166,500	164,810	183,000
Information Technology	228,000	228,000	97,600
Parks and Recreation	5,885,540	5,886,290	5,793,390
Planning and Development Services	7,508,200	8,240,500	7,900,700
Public Defender	132,990	94,000	100,660
Tucson Fire	12,234,490	11,442,200	11,535,320
Tucson Police	4,774,320	4,388,780	4,979,000
Fines and forfeits			
City Attorney	512,890	239,080	304,000
City Court	2,169,410	10,999,180	10,734,100
Finance	8,000	7,800	6,500
General Government	2,000	4,100	3,000
Housing and Community Development	4,000	1,310	-
Planning and Development Services	1,000	2,580	1,000
Tucson Fire	6,000	3,500	7,180
Tucson Police	11,348,200	1,161,050	2,171,500

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule C to Resolution No. 22033
CITY OF TUCSON
 Summary by Fund Type of Revenues Other Than Property Taxes
 Fiscal Year 2014

SOURCE OF REVENUES	ESTIMATED REVENUES 2013	ACTUAL REVENUES* 2013	ESTIMATED REVENUES 2014
Use of Money and Property			
Rentals and Leases	\$ 426,640	\$ 426,640	\$ 426,640
Interest Earnings	288,670	288,670	267,810
In-lieu property taxes			
Tucson Water Utility	1,600,000	1,600,000	1,600,000
Other Agencies			
Pima Animal Care Fees	1,100,000	1,050,000	1,050,000
University of Arizona Fire Service	134,420	134,420	134,420
Contributions			
Dispatch Services	969,540	961,540	969,540
Law Enforcement Training	247,300	198,640	244,000
State Telecommunications 911 Excise Tax	40,000	40,000	40,000
Non-Grant Contributions			
General Government	1,153,570	1,084,860	1,084,860
Housing and Community Development	70,000	94,580	69,300
Parks and Recreation	359,500	359,500	359,160
Tucson Police	740,000	-0-	-0-
Miscellaneous			
Sale of Property	118,070	234,600	2,318,000
Miscellaneous Revenues	636,000	1,095,880	1,150,500
Election Campaign Contributions	-0-	2,420	-0-
Recovered Expenditures	45,400	99,430	7,140
Total General Fund	\$ 421,736,760	\$ 424,827,230	\$ 440,604,360
SPECIAL REVENUE FUNDS			
Mass Transit Fund			
Fare Box Revenue	\$ 7,695,000	\$ 7,108,030	\$ 7,956,700
Pass Sale Revenue	6,825,800	6,720,570	6,974,600
Shuttle Service	-0-	89,920	-0-
Advertising Revenue	315,300	165,150	388,550
Regional Transportation Authority	6,556,000	6,549,500	12,328,640
County/Local Operating Assistance	4,303,400	4,464,150	4,967,340
Special Needs	714,100	740,140	777,160
Rents and Leases	120,000	154,000	250,000
Miscellaneous Revenue	338,000	677,360	480,050
Federal Transit Grants	81,039,200	78,968,350	19,325,820
Total Mass Transit Fund	\$ 107,906,800	\$ 105,637,170	\$ 53,448,860

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule C to Resolution No. 22033
CITY OF TUCSON
 Summary by Fund Type of Revenues Other Than Property Taxes
 Fiscal Year 2014

SOURCE OF REVENUES	ESTIMATED REVENUES 2013	ACTUAL REVENUES* 2013	ESTIMATED REVENUES 2014
Tucson Convention Center Fund			
Room and Space Rental	\$ 1,275,000	\$ 1,250,000	\$ 1,250,000
Box Office Fees	140,000	130,000	135,000
Parking	850,000	850,000	875,000
Catering and Concessions	340,000	345,000	350,000
Novelty Sales	27,000	27,000	30,000
Commission Revenue	140,000	145,000	140,000
Facility User Fees	240,000	230,000	240,000
Arena Facility User Fees	200,000	190,000	200,000
Event Ticket Rebates	140,000	120,000	140,000
Recovered Expenditures	55,000	60,000	65,000
Rents and Leases	50,000	76,590	66,080
Total Tucson Convention Center Fund	\$ 3,457,000	\$ 3,423,590	\$ 3,491,080
Highway User Revenue Fund			
State Shared HURF	\$ 33,696,950	\$ 33,843,000	\$ 34,042,290
Permits and Inspection Fees	278,000	278,000	340,000
Developer In Lieu	-0-	43,240	-0-
Final Fog Seal	-0-	2,000	-0-
Temporary Work Zone Traffic Control	200,000	200,000	202,000
Rents and Leases	291,280	291,380	295,000
Proceeds from Sale of Capital Assets	100,000	2,078,000	3,000,000
Interest Earnings	-0-	35,000	40,000
Recovered Expenditures	-0-	245,890	-0-
Miscellaneous Revenues	-0-	195,870	200,000
Total Highway User Revenue Fund	\$ 34,566,230	\$ 37,212,380	\$ 38,119,290
ParkWise Fund			
Parking Meter Collections	\$ 848,930	\$ 717,000	\$ 908,700
Parking Revenues	1,869,930	1,793,200	2,076,140
Hooded Meter Fees	25,000	19,200	15,000
Assessment Fee	60,000	36,000	44,000
Parking Violations	930,000	531,600	710,000
Rents and Leases	290,270	233,000	107,370
Interest Earnings	104,030	40,000	-0-
Miscellaneous Revenues	500	5,840	-0-
Total ParkWise Fund	\$ 4,128,660	\$ 3,375,840	\$ 3,861,210
Civic Contribution Fund			
Housing and Community Development	\$ -0-	\$ -0-	\$ 6,750
Parks and Recreation	251,210	391,200	251,200
Tucson Convention Center	5,000	30,000	30,000
Tucson Fire	20,000	11,600	20,000
Tucson Police	32,170	500	75,000
Open Space Contributions	-	7,640	8,000
Interest Earnings	8,000	8,170	8,000
Total Civic Contribution Fund	\$ 316,380	\$ 449,110	\$ 398,950

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule C to Resolution No. 22033
CITY OF TUCSON
 Summary by Fund Type of Revenues Other Than Property Taxes
 Fiscal Year 2014

SOURCE OF REVENUES	ESTIMATED REVENUES 2013	ACTUAL REVENUES* 2013	ESTIMATED REVENUES 2014
Community Development Block Grant Fund			
Community Development Block Grant	\$ 10,073,510	\$ 9,963,230	\$ 9,812,200
Program Income	520,000	1,130,890	1,787,000
El Portal Income	-0-	138,830	220,250
Total Community Development Block Grant Fund	\$ 10,593,510	\$ 11,232,950	\$ 11,819,450
Miscellaneous Housing Grant Fund			
Federal Miscellaneous Housing Grants	\$ 3,062,800	\$ 3,330,470	\$ 4,394,230
Lead Hazard Control Grants	826,670	-0-	819,940
Program Income	760,950	259,760	776,890
Total Miscellaneous Housing Grant Fund	\$ 4,650,420	\$ 3,590,230	\$ 5,991,060
Public Housing Section 8 Fund			
Federal Public Housing Section 8 Grant	\$ 38,068,200	\$ 40,404,720	\$ 40,362,420
Program Income	6,500	140,870	1,193,920
Interest Earnings	7,000	7,000	-0-
Total Public Housing Section 8 Fund	\$ 38,081,700	\$ 40,552,590	\$ 41,556,340
HOME Investment Partnerships Program Fund			
HOME Funds	\$ 6,137,460	\$ 4,279,990	\$ 5,584,570
Program Income	426,960	907,500	705,900
Total HOME Investment Partnerships Program Fund	\$ 6,564,420	\$ 5,187,490	\$ 6,290,470
Other Federal Grants Fund			
City Attorney	\$ 352,760	\$ 265,740	\$ 265,740
City Court	-0-	25,250	307,720
City Manager	2,122,470	2,313,180	420,000
General Government	900,000	1,942,110	947,370
Housing and Community Development	116,430	101,080	95,940
Parks and Recreation	672,580	415,840	572,550
Transportation	7,504,600	5,578,510	12,309,170
Tucson Fire	3,686,940	1,073,730	2,436,940
Tucson Police	13,148,930	11,223,000	13,866,500
Total Other Federal Grants Fund	\$ 28,504,710	\$ 22,938,440	\$ 31,221,930
Non-Federal Grants Fund			
City Attorney	\$ 141,200	\$ 81,920	\$ 81,920
City Manager	150,000	150,000	-0-
Housing and Community Development	333,610	335,490	569,860
Parks and Recreation	521,900	171,840	325,000
Transportation	-0-	40,000	-0-
Tucson Fire	164,000	122,730	164,000
Tucson Police	1,384,710	1,320,920	1,577,330
Total Non-Federal Grants Fund	\$ 2,695,420	\$ 2,222,900	\$ 2,718,110
Total Special Revenue Funds	\$ 241,465,250	\$ 235,822,690	\$ 198,916,750

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule C to Resolution No. 22033
CITY OF TUCSON
 Summary by Fund Type of Revenues Other Than Property Taxes
 Fiscal Year 2014

SOURCE OF REVENUES	ESTIMATED REVENUES 2013	ACTUAL REVENUES* 2013	ESTIMATED REVENUES 2014
DEBT SERVICE FUNDS			
Street and Highway Bond and Interest Fund			
State Shared - HURF	\$ 7,361,140	\$ 6,957,000	\$ 7,165,710
Interest Earnings	-	9,650	9,650
Total Street and Highway Bond and Interest Fund	\$ 7,361,140	\$ 6,966,650	\$ 7,175,360
Special Assessment Bond and Interest Fund			
Special Assessment Collections	\$ 408,710	\$ 408,710	\$ 312,480
Interest Earnings	5,800	7,900	12,160
Miscellaneous Revenues	5,440	840	1,680
Total Special Assessment Bond and Interest Fund	\$ 419,950	\$ 417,450	\$ 326,320
Total Debt Service Funds	\$ 7,781,090	\$ 7,384,100	\$ 7,501,680
CAPITAL PROJECTS FUNDS			
2013 General Obligation Bond Fund			
Interest Earnings	-	-	125,000
Total 2013 General Obligation Fund	\$ -	\$ -	\$ 125,000
Capital Improvement Fund			
Intergovernmental Agreements	\$ 16,088,900	\$ 11,559,140	\$ 10,112,800
Total Capital Improvement Fund	\$ 16,088,900	\$ 11,559,140	\$ 10,112,800
Development Fee Fund			
Development Fees for Police	\$ 510,000	\$ 692,620	\$ 713,400
Development Fees for Fire	255,000	347,360	357,780
Development Fees for Transportation	2,594,500	4,031,090	4,152,030
Development Fees to Parks	612,000	1,081,380	1,113,840
Development Fees for Public Facilities	-	440	-
Interest Earnings	80,000	140,000	150,000
Total Development Fee Fund	\$ 4,051,500	\$ 6,292,890	\$ 6,487,050
Regional Transportation Authority Fund			
Regional Transportation Authority	\$ 86,721,950	\$ 89,301,640	\$ 83,407,850
Rentals and Leases	-	50,800	107,250
Total Regional Transportation Authority Fund	\$ 86,721,950	\$ 89,352,440	\$ 83,515,100
Total Capital Projects Funds	\$ 106,862,350	\$ 107,204,470	\$ 100,239,950

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ENTERPRISE FUNDS

Schedule C to Resolution No. 22033
CITY OF TUCSON
 Summary by Fund Type of Revenues Other Than Property Taxes
 Fiscal Year 2014

SOURCE OF REVENUES	ESTIMATED REVENUES 2013	ACTUAL REVENUES* 2013	ESTIMATED REVENUES 2014
Tucson Water Utility			
Potable Water Sales	\$ 138,780,400	\$ 131,550,000	\$ 135,917,000
Reclaimed Water Sales	11,634,000	10,300,000	10,609,870
Central Arizona Project Surcharge	2,235,700	9,775,000	9,965,000
Water Conservation Fee	2,871,000	2,858,000	2,950,000
Fire Sprinkler Fee	1,345,900	1,050,000	1,050,400
Connection Fees	617,000	1,275,000	979,000
Service Charges	3,087,000	3,100,000	2,946,790
Development Plan Review/Inspection Fees	575,000	658,170	518,730
Billing Services	3,156,000	3,156,000	3,156,000
Miscellaneous Revenues	1,200,000	2,578,890	2,811,930
Tucson Airport Remediation Project	1,445,000	1,445,000	809,350
Water System Equity Fees	2,324,000	2,486,350	2,479,000
CAP Water Resource Fees	347,000	543,960	350,000
Miscellaneous Grants	865,000	700,290	865,000
Sale of Capital Assets	50,000	452,700	-0-
Interest Earnings	20,000	259,480	28,940
Total Tucson Water Utility	\$ 170,553,000	\$ 172,188,840	\$ 175,437,010
Environmental Services Fund			
Residential Refuse Services	\$ 28,207,480	\$ 28,207,480	\$ 28,437,480
Commercial Refuse Services	8,173,070	7,880,000	8,293,070
Landfill Services Charges	5,505,650	5,950,000	5,505,650
Remediation Ground Fee	3,400,000	3,500,000	3,500,000
Self Haul Fee	1,174,000	1,174,000	1,174,000
Refuse Penalties	211,180	181,860	211,180
Recycling	850,000	1,314,100	850,000
Household Hazardous Waste	140,000	140,000	140,000
State and Local Grants	402,000	594,850	469,330
Sale of Capital Assets	500,000	914,570	-0-
Interest Earnings	50	125,000	50
Recovered Expenses	17,000	9,020	10,000
Miscellaneous Revenues	350,000	360,000	-0-
Total Environmental Services Fund	\$ 48,930,430	\$ 50,350,880	\$ 48,590,760
Tucson Golf Course Fund			
El Rio	\$ 900,540	\$ 964,470	\$ 979,500
Randolph	3,149,920	3,294,360	3,342,950
Fred Enke	1,227,760	1,243,290	1,261,710
Silverbell	1,279,100	1,278,260	1,297,180
Other Revenues	28,000	53,000	53,000
Total Tucson Golf Course Fund	\$ 6,585,320	\$ 6,833,380	\$ 6,934,340
Public Housing Fund			
Federal Grants	\$ 6,870,940	\$ 6,470,940	\$ 6,266,980
Housing Administration Charges	2,660,350	2,472,380	2,075,630
Tenant Rent and Parking Fees	3,379,560	3,375,310	3,176,080
Charges for Other Services	548,340	259,820	175,440
Other Rental Income	856,280	650,790	3,520
Other Revenues	180,000	124,770	187,630
Total Public Housing Fund	\$ 14,495,470	\$ 13,354,010	\$ 11,885,280
* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.			
Non-Public Housing Asset Management Fund			
Federal Grants	\$ 209,000	\$ 210,310	\$ 210,310
El Portal Income	842,760	566,470	554,450
Tenant Rent	485,000	528,930	492,510
Charges for Other Services	14,300	23,500	17,800
Interest Revenue	-0-	80	-0-
Miscellaneous Revenues	-0-	54,900	10,000
Total Non-Public Housing Asset Management Fund	\$ 1,551,060	\$ 1,384,190	\$ 1,285,070

Schedule C to Resolution No. 22033
CITY OF TUCSON
 Summary by Fund Type of Revenues Other Than Property Taxes
 Fiscal Year 2014

SOURCE OF REVENUES	ESTIMATED REVENUES 2013	ACTUAL REVENUES* 2013	ESTIMATED REVENUES 2014
Total Enterprise Funds	\$ 242,115,280	\$ 244,111,300	\$ 244,132,460
INTERNAL SERVICE FUNDS			
Fleet Services Internal Service Fund			
Interdepartmental Charges	\$ 25,752,480	\$ 25,288,130	\$ 26,848,740
Interest Revenue	-	4,500	-
Proceeds from the Sale of Capital Assets	26,400	23,870	6,500
Miscellaneous Revenues	48,000	103,000	69,000
Total Fleet Services Internal Service Fund	\$ 25,826,880	\$ 25,419,500	\$ 26,924,240
General Services Internal Service Fund			
Interdepartmental Charges	\$ 18,536,260	\$ 18,953,020	\$ 20,696,450
Non-Grant Contributions	387,420	387,420	361,540
Miscellaneous Revenues	5,000	13,000	8,000
Total General Services Internal Service Fund	\$ 18,928,680	\$ 19,353,440	\$ 21,065,990
Self Insurance Internal Service Fund			
Interdepartmental Charges	\$ 18,416,330	\$ 19,170,700	\$ 17,465,670
Interest Revenue	90,000	170,000	120,000
Miscellaneous Revenue	-	106,720	-
Proceeds from Lawsuit Settlement	2,460,630	-	2,460,630
Total Self Insurance Internal Service Fund	\$ 20,966,960	\$ 19,447,420	\$ 20,046,300
Total Internal Service Funds	\$ 65,722,520	\$ 64,220,360	\$ 68,036,530
FIDUCIARY FUNDS			
Tucson Supplemental Retirement System			
Employer Contributions	\$ 38,800,000	\$ 34,457,460	\$ 40,237,190
Employee Contributions	8,300,000	8,300,000	6,650,000
Portfolio Earnings	12,134,000	5,291,540	12,134,000
Transfers from Other Systems	50,000	15,000	-
Miscellaneous Revenues	-	51,500	50,000
Total Tucson Supplemental Retirement System	\$ 59,284,000	\$ 48,115,500	\$ 59,071,190
Total Fiduciary Funds	\$ 59,284,000	\$ 48,115,500	\$ 59,071,190
TOTAL ALL FUNDS	\$ 1,144,967,250	\$ 1,131,685,650	\$ 1,118,502,920

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

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City of Tucson		City of Tucson		
Allocated Costs By Department		Allocated Costs By Department		
Report Date: 3/4/2013		Report Date: 03/02/2015		
2014		2015		
Central Service Departments	WATER	Central Service Departments	WATER	
				DELTA
CITY MANAGER	197,343	CITY MANAGER	230,031	32,688
CMO - REAL ESTATE	32,638	CMO - REAL ESTATE	15,984	(16,654)
CLERK - ADMIN	0	CLERK - ADMIN	0	0
CLERK-FIN&ELECTION MGT	0	CLERK-FIN&ELECTION MGT	0	0
CLERK - LEG&REC MGMT	10,314	CLERK - LEG&REC MGMT	213,957	203,643
IT - ADMIN	0	IT - ADMIN	0	0
IT - STRATEGIC INITATIVES	0			0
		IT - FACILITIES MGMT	65,835	65,835
IT-PUBLIC SAFETY	0	IT-PUBLIC SAFETY	0	0
IT-PUBLIC WORKS	248,248			(248,248)
IT - SERVICE DESK	52,912	IT - SERVICE DESK	230,181	177,269
IT - PUBLIC COMM	126,951	CMO - COMM & INTERGOV REL	28,198	(98,753)
IT - GIS SERVICES	165,465	IT - GIS SERVICES	123,366	(42,099)
IT - APPLICATIONS	386,411	IT - ENTERPRISE APPLICATIONS	1,185,417	799,006
IT - NETWORK SVCS	554,749	IT - NETWORK SVCS	429,031	(125,718)
IT - TECHNICAL SVS	800,773	IT - TECHNICAL SVS	646,418	(154,355)
HR - ADMIN & EMP REL	5,156	HR - ADMIN	7,404	2,248
HR-EMP & COMP	165,042	HR-EMP & COMP	189,825	24,783
HR - EMPLOYEE BENEFITS	72,568	HR - EMP BEN & REC	54,565	(18,003)
HR - ED, TNG, & DEV	45,685	HR - EMP DEV	70,247	24,562
HR - CLAIMS & WORK COMP	24,373	HR - CLAIMS & WORK COMP	23,146	(1,227)
HR - CENTRAL SAFETY	27,193	HR - CENTRAL SFTY & WELL	24,598	(2,595)
OFF EQUAL OPP PRGM & IND POL	35,384	HR - EQUAL OPPORT PGM	27,181	(8,203)
PROCUREMENT - ADMIN	0	PROC - ADMIN	0	0
PROC - STORES	60,915	PROC - SAMP	127,766	66,851
PROC - DESIGN, CONST, & SVS	233,973	PROC - DESIGN, CONST SVCS, PURCH	303,893	69,920
PROC - MAIL SERVICES	110,411	PROC - MAIL SERVICES	105,326	(5,085)
PROC - PURCHASING	201,120			(201,120)
PROC - PRO SVCS	40,623	PROC - PCARD	46,053	5,430
ATTORNEY - ADMIN	0	ATTORNEY - ADMIN	0	0
ATTORNEY - CIVIL	395,943	ATTORNEY - CIVIL	266,115	(129,828)
ATTORNEY - CRIMINAL	143,605	ATTORNEY - CRIMINAL	170,913	27,308
ATTORNEY - INT LIT	0	ATTORNEY - INT LIT	0	0
BUDGET & INTERNAL AUDIT	233,736	BUDGET & INTERNAL AUDIT	229,418	(4,318)
FIN - DIRECTOR'S OFFICE	0	FIN - DIRECTOR'S OFFICE	0	0
FIN - ACCT ADMIN	0	FIN ACCT - ADMIN	0	0
FIN - ACCT SERVICES	275,870	FIN ACCT - SERVICES	230,812	(45,058)
FIN - ACCT OPERATIONS	239,894	FIN ACCT - OPERATIONS	191,248	(48,646)
FIN - ACCT SYSTEMS	61,956	FIN ACCT - SYSTEMS	357,259	295,303
FIN - TREASURY ADMIN	0	FIN TREAS - ADMIN	0	0
FIN - REVENUE	842,007	FIN TREAS - COLLECTIONS	823,045	(18,962)
FIN - INVESTMENTS	63,954	FIN TREAS - INVESTMENTS	53,633	(10,321)
		FIN TREAS - DEBT MGMT	95,524	95,524
		FIN REVENUE - ADMIN	0	0
FIN - RISK MGT	64,300	FIN - RISK MGT	116,726	52,426
HR - PENSION FUND ADMIN	193,905	FIN - PENSION FUND ADMIN	181,289	(12,616)
GS - ADMIN	0	GS - ADMIN	0	0
GS - FAC MGT	113,161	GS - FAC MGT	121,820	8,659
GS - FLEET SVCS	88,212	GS - FLEET SVCS	224,692	136,480
GS - COMMUNICATIONS	73,006	GS - COMMUNICATIONS	196,420	123,414
GENERAL EXPENSE	487,626	GENERAL GOVERNMENT	150,234	(337,392)
		TFD - ADMINISTRATION	0	0
FIN - PSRS	0	PSPRS	0	0
OUTSIDE AGENCIES	0			0
DEBT SERVICE	0			0
		TFD - COMMUNICATIONS CENTER	0	0
HAZ WASTE DISPOSAL	1,682	TFD - HAZARDOUS WASTE DISPOSAL	1,913	231
TRANSPORTATION	0			0
		OFFICE OF INTEGRATED PLANNING	121,455	121,455
Total Allocated	6,877,104	Total Allocated	7,680,938	803,834
Roll Forward	409,687	Roll Forward	0	(409,687)
Costs With Roll Forward	7,286,791	Costs With Roll Forward	7,680,938	394,147
Adjustments	329,556	Adjustments	0	(329,556)
Proposed Costs	7,616,347	Proposed Costs	7,680,938	64,591

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City of Tucson
 Allocated Costs By Department

Central Service Departments	MAYOR & COUNCIL	CMO - EXTERNAL COMMUNICATIONS	CMO - ZONING EXAMINER	CMO - ECONOMIC DEV & ANNEXATION	CMO - INDEP POLICE REVIEW	HOUSING & COMM DEV	FIN REVENUE - TAX AUDIT
CITY MANAGER	2,665	0	336	1,897	575	104,829	2,745
CMO - COMM & INTERGOV	249,241	243,709	51	360	51	7,532	515
CMO - REAL ESTATE	4,742	0	276	1,124	704	139,510	1,670
CLERK - ADMIN	363,041	0	0	0	0	0	0
CLERK-FIN&ELECTION MGT	806,694	0	0	0	0	0	0
CLERK - LEG&REC MGMT	982,291	0	253	1,031	646	127,944	1,533
IT - ADMIN	0	0	0	0	0	0	0
IT - FACILITIES MGMT	1,338	0	78	317	199	39,369	471
IT-PUBLIC SAFETY	0	0	0	0	0	0	0
IT - SERVICE DESK	29,630	0	0	0	0	70,757	0
IT - GIS SERVICES	1,362	0	79	323	202	40,086	480
IT - ENTERPRISE	18,561	0	1,080	4,400	2,757	546,016	6,539
IT - NETWORK SVCS	68,679	0	848	4,240	848	116,160	11,871
IT - TECHNICAL SVCS	15,829	0	248	1,008	631	125,094	1,498
HR - ADMIN	0	0	0	0	0	1,978	135
HR-EMP & COMP	0	0	347	2,427	347	50,707	3,467
HR - EMP BEN & REC	4,286	0	100	698	100	14,576	997
HR - EMP DEV	0	0	0	0	0	18,765	1,283
HR - CLAIMS & WORK	873	0	104	369	64	8,385	471
HR - CENTRAL SFTY &	1,932	0	45	314	45	6,571	450
HR - EQUAL OPPORT PGM	1,787	0	49	347	49	7,261	496
PROC - ADMIN	0	0	0	0	0	0	0
PROC - SAMM	2,619	0	153	621	389	77,037	923
PROC - DESIGN, CONST	0	0	0	0	0	91,875	0
PROC - MAIL SERVICES	2,412	0	22	156	22	38,331	1,335
PROC - PCARD	3,217	0	0	0	0	21,354	0
ATTORNEY - ADMIN	65,031	0	0	0	0	0	0
ATTORNEY - CIVIL	13,396	0	27	33,809	68	71,357	160
ATTORNEY - CRIMINAL	0	0	0	0	0	0	0
ATTORNEY - INT LIT	0	0	0	0	0	0	0
BUDGET & INTERNAL	10,384	0	335	1,888	576	104,677	2,734
FIN - DIRECTOR'S OFFICE	0	0	0	0	0	0	0
FIN ACCT - ADMIN	0	0	0	0	0	495	0
FIN ACCT - SERVICES	10,460	0	232	1,307	398	425,408	1,892
FIN ACCT - OPERATIONS	3,887	0	226	922	578	114,365	1,370

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City of Tucson
Allocated Costs By Department

Central Service Departments	MAYOR & COUNCIL	CMO - EXTERNAL COMMUNICATIONS	CMO - ZONING EXAMINER	CMO - ECONOMIC DEV & ANNEXATION	CMO - INDEP POLICE REVIEW	HOUSING & COMM DEV	FIN REVENUE - TAX AUDIT
FIN ACCT - SYSTEMS	7,262	0	423	1,722	1,079	213,638	2,558
FIN TREAS - ADMIN	0	0	0	0	0	0	0
FIN TREAS - COLLECTIONS	2,079	0	121	493	309	61,150	733
FIN TREAS - INVESTMENTS	1,090	0	63	258	162	32,072	384
FIN TREAS - DEBT MGMT	399	0	23	95	59	11,749	141
FIN REVENUE - ADMIN	0	0	0	0	0	0	157,098
FIN - RISK MGT	5,501	0	350	1,242	0	24,670	1,439
FIN - PENSION FUND	11,920	0	331	2,318	331	48,425	3,311
GS - ADMIN	0	0	0	0	0	0	0
GS - FAC MGT	288,114	0	0	65,725	0	3,323	0
GS - FLEET SVCS	1,788	0	0	0	0	20,442	0
GS - COMMUNICATIONS	1,575	0	79	322	202	39,919	478
GENERAL GOVERNMENT	3,054	0	177	724	453	89,839	1,076
TFD - ADMINISTRATION	0	0	0	0	0	0	0
PSPRS	0	0	0	0	0	0	0
TFD - COMMUNICATIONS	0	0	0	0	0	0	0
TFD - HAZARDOUS WASTE	152	0	0	0	0	517	0
OFFICE OF INTEGRATED	0	0	0	92,043	0	159,170	0
Total Allocated	2,987,291	243,709	6,456	222,500	11,844	3,075,353	484,904
Roll Forward	0	0	0	0	0	0	0
Cost With Roll Forward	2,987,291	243,709	6,456	222,500	11,844	3,075,353	484,904
Adjustments	0	0	0	0	0	0	0
Proposed Costs	2,987,291	243,709	6,456	222,500	11,844	3,075,353	484,904



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City of Tucson
Allocated Costs By Department

Central Service Departments	FIN REVENUE - LICENSE	FIN REVENUE - INVESTIGATIONS	ATTORNEY - VICTIM ASSISTANCE	CITY COURT	PUBLIC DEFENDER	HR - EOP PUBLIC	TCC
CITY MANAGER	4,040	3,479	500	37,320	8,964	0	6,265
CMO - COMM & INTERGOV	773	722	103	7,045	1,648	0	0
CMO - REAL ESTATE	2,368	1,690	248	22,428	5,664	0	11,147
CLERK - ADMIN	0	0	0	0	0	0	0
CLERK-FIN&ELECTION MGT	0	0	0	0	0	0	0
CLERK - LEG&REC MGMT	2,171	1,550	226	20,568	5,194	0	10,223
IT - ADMIN	0	0	0	0	0	0	0
IT - FACILITIES MGMT	668	477	69	6,329	1,598	0	3,145
IT-PUBLIC SAFETY	0	0	0	0	0	0	0
IT - SERVICE DESK	0	0	0	125,151	21,669	0	13,046
IT - GIS SERVICES	680	485	71	6,444	1,628	0	3,203
IT - ENTERPRISE	9,265	6,615	968	87,776	22,166	0	43,628
IT - NETWORK SVCS	18,653	15,262	0	150,076	30,524	0	22,045
IT - TECHNICAL SVS	2,123	1,515	222	46,494	8,039	0	18,879
HR - ADMIN	203	190	27	1,701	420	0	0
HR-EMP & COMP	5,200	4,854	693	47,430	11,095	0	0
HR - EMP BEN & REC	1,495	1,395	199	13,634	3,189	0	0
HR - EMP DEV	1,925	1,796	257	16,141	3,977	0	0
HR - CLAIMS & WORK	586	454	60	5,456	1,761	0	1,696
HR - CENTRAL SFTY & HR - EQUAL OPPORT PGM	674	629	90	6,145	1,438	0	0
PROC - ADMIN	745	695	99	6,791	1,589	203,951	0
PROC - SAMM	0	0	0	0	0	0	0
PROC - DESIGN, CONST	1,307	933	137	12,385	3,127	0	6,156
PROC - MAIL SERVICES	0	0	0	49,471	0	0	24,735
PROC - PCARD	69,963	1,620	3,854	22,243	3,148	0	0,206
ATTORNEY - ADMIN	0	0	0	3,655	1,036	0	1,825
ATTORNEY - CIVIL	227	162	3,404	0	0	0	0
ATTORNEY - CRIMINAL	0	0	23	20,216	543	0	6,733
ATTORNEY - INT LIT	0	0	11,830	0	0	0	0
BUDGET & INTERNAL	4,023	0	0	0	0	0	0
FIN - DIRECTORS OFFICE	278,717	285,366	498	37,161	8,926	0	6,267
FIN ACCT - ADMIN	0	0	0	0	0	0	0
FIN ACCT - SERVICES	2,783	2,397	345	31,351	7,151	0	6,362
FIN ACCT - OPERATIONS	1,940	1,385	203	18,385	4,643	0	9,138

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City of Tucson
Allocated Costs By Department

Central Service Departments	FIN REVENUE - LICENSE	FIN REVENUE - INVESTIGATIONS	ATTORNEY - VICTIM ASSISTANCE	CITY COURT	PUBLIC DEFENDER	HR - EOP PUBLIC	TCC
FIN ACCT - SYSTEMS	3,625	2,588	379	34,344	8,673	0	17,070
FIN TREAS - ADMIN	0	0	0	0	0	0	0
FIN TREAS - COLLECTIONS	1,038	741	108	9,830	2,482	0	4,886
FIN TREAS - INVESTMENTS	544	389	56	5,155	1,302	0	2,563
FIN TREAS - DEBT MGMT	199	142	21	1,888	477	0	939
FIN REVENUE - ADMIN	159,425	163,228	0	0	0	0	0
FIN - RISK MGT	1,787	1,400	771	16,402	5,374	0	6,223
FIN - PENSION FUND	4,966	4,635	662	45,296	10,596	0	0
GS - ADMIN	0	0	0	0	0	0	0
GS - FAC MGT	0	0	0	2,886	0	0	961,132
GS - FLEET SVCS	0	0	0	325	34	0	4,442
GS - COMMUNICATIONS	678	484	71	6,417	1,621	0	20,705
GENERAL GOVERNMENT	1,524	1,089	159	14,442	3,647	0	50,517
TFD - ADMINISTRATION	0	0	0	0	0	0	0
PSPRS	0	0	0	0	0	0	0
TFD - COMMUNICATIONS	0	0	0	0	0	0	0
TFD - HAZARDOUS WASTE	0	0	0	439	155	0	0
OFFICE OF INTEGRATED	0	0	0	0	0	0	7,094
Total Allocated	584,315	511,830	26,353	939,220	193,498	203,951	1,270,270
Roll Forward	0	0	0	0	0	0	0
Cost With Roll Forward	584,315	511,830	26,353	939,220	193,498	203,951	1,270,270
Adjustments	0	0	0	0	0	0	0
Proposed Costs	584,315	511,830	26,353	939,220	193,498	203,951	1,270,270



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City of Tucson
 Allocated Costs By Department

BY 2015 Full Cost Allocation Plan
 2015
 Detail
 Version 1.0006-2

Central Service Departments	PLANNING & DEV SVS	OUTSIDE AGENCIES	GENERAL GOVT - OUTSIDE AGENCIES	RETIREE MEDICAL	TUCSON POLICE	TUCSON FIRE - GRANTEE	GENERAL SERVICES - ADA AND IMPACT
CITY MANAGER	27,689	4,649	0	0	404,253	205,132	0
CMO - COMM & INTERGOV	5,150	0	0	0	67,752	33,683	0
CMO - REAL ESTATE	17,120	8,272	0	0	296,385	154,755	0
CLERK - ADMIN	0	0	0	0	0	0	0
CLERK-FIN&ELECTION MGT	0	0	0	0	0	0	0
CLERK - LEG&REC MGMT	15,700	7,586	0	0	271,827	141,927	0
IT - ADMIN	0	0	0	0	0	0	0
IT - FACILITIES MGMT	4,831	2,334	0	0	83,646	43,671	0
IT-PUBLIC SAFETY	0	0	0	0	2,589,420	0	0
IT - SERVICE DESK	64,787	0	0	0	877,823	130,679	0
IT - GIS SERVICES	4,919	2,377	0	0	85,161	44,466	0
IT - ENTERPRISE	239,229	32,375	0	0	1,160,024	605,682	0
IT - NETWORK SVCS	96,659	0	0	0	976,761	255,214	0
IT - TECHNICAL SVS	44,427	7,417	0	0	972,502	203,110	0
HR - ADMIN	1,352	0	0	0	17,770	8,846	0
HR-EMP & COMP	34,672	0	0	0	456,108	226,749	0
HR - EMP BEN & REC	9,967	0	0	0	131,102	65,180	0
HR - EMP DEV	12,830	0	0	0	168,524	83,912	0
HR - CLAIMS & WORK	3,871	0	0	0	94,602	48,540	0
HR - CENTRAL SFTY & HR - EQUAL OPPORT PGM	4,492	0	0	0	59,098	29,382	0
PROC - ADMIN	4,964	0	0	0	65,313	32,468	0
PROC - SAMM	9,453	4,568	0	0	160,024	85,456	0
PROC - DESIGN, CONST	10,601	0	0	0	325,095	0	0
PROC - MAIL SERVICES	9,564	0	0	0	45,646	14,527	0
PROC - PCARD	2,875	0	0	0	20,291	0	0
ATTORNEY - ADMIN	0	0	0	0	0	0	0
ATTORNEY - CIVIL	43,971	794	0	0	385,137	83,604	0
ATTORNEY - CRIMINAL	170,913	0	0	0	6,152,876	0	0
ATTORNEY - INT LIT	39,860	0	0	0	0	0	0
BUDGET & INTERNAL	27,573	4,650	0	0	402,729	204,380	0
FIN - DIRECTOR'S OFFICE	0	0	0	0	0	0	0
FIN ACCT - ADMIN	0	0	0	0	0	0	0
FIN ACCT - SERVICES	22,575	3,354	0	0	306,638	141,446	0
FIN ACCT - OPERATIONS	14,034	6,781	0	0	242,971	126,863	0



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City of Tucson
Allocated Costs By Department

Central Service Departments	PLANNING & DEV SVS	OUTSIDE AGENCIES	GENERAL GOVT - OUTSIDE AGENCIES	RETIREE MEDICAL	TUCSON POLICE	TUCSON FIRE - GRANTEE	GENERAL SERVICES - ADA AND IMPACT
FIN ACCT - SYSTEMS	26,217	12,667	0	0	453,878	236,984	0
FIN TREAS - ADMIN	0	0	0	0	0	0	0
FIN TREAS - COLLECTIONS	35,950	3,626	0	0	129,912	67,833	0
FIN TREAS - INVESTMENTS	3,936	1,902	0	0	68,140	35,578	0
FIN TREAS - DEBT MGMT	1,442	697	0	0	24,960	13,034	0
FIN REVENUE - ADMIN	0	0	0	0	0	0	0
FIN - RISK MGT	12,111	0	0	0	247,098	0	0
FIN - PENSION FUND	33,111	0	0	0	136,981	33,575	0
GS - ADMIN	0	0	0	0	0	0	0
GS - FAC MGT	152	153,820	11,714	0	2,349,690	7,354	7,347
GS - FLEET SVCS	12,280	0	0	0	591,971	84,955	0
GS - COMMUNICATIONS	4,898	2,367	0	0	1,324,713	44,281	0
GENERAL GOVERNMENT	11,025	5,326	1,436,964	276,332	190,868	99,657	0
TFD - ADMINISTRATION	0	0	0	0	0	3,508,945	0
PSPRS	0	0	0	0	91,584	56,121	0
TFD - COMMUNICATIONS	0	834,380	0	0	727,028	5,163,691	0
TFD - HAZARDOUS WASTE	405	0	0	0	5,903	0	0
OFFICE OF INTEGRATED	211,939	100,173	0	0	62,803	80,624	0
Total Allocated	1,257,684	1,200,115	1,448,678	276,332	23,225,007	12,402,304	7,424
Roll Forward	0	0	0	0	0	0	0
Cost With Roll Forward	1,257,684	1,200,115	1,448,678	276,332	23,225,007	12,402,304	7,424
Adjustments	0	0	0	0	0	0	0
Proposed Costs	1,257,684	1,200,115	1,448,678	276,332	23,225,007	12,402,304	7,424



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City of Tucson
 Allocated Costs By Department

Central Service Departments	ENVIRONMENTAL SVCS	TRANSPORTATION	PARK TUCSON	PARKS & REC	TUCSON CITY GOLF	WATER	HURF
CITY MANAGER	80,140	74,744	5,928	122,804	8,304	230,031	78,781
CMO - COMM & INTERGOV	11,125	875	773	23,833	0	28,198	12,979
CMO - REAL ESTATE	6,211	46,454	5,725	69,748	14,775	15,984	59,166
CLERK - ADMIN	0	0	0	0	0	0	0
CLERK-FIN&ELECTION MGT	0	0	0	0	0	0	0
CLERK - LEG&REC MGMT	67,093	116,959	5,251	63,966	13,550	213,957	54,261
IT - ADMIN	0	0	0	0	0	0	0
IT - FACILITIES MGMT	20,644	35,989	1,615	19,683	4,169	65,835	16,696
IT-PUBLIC SAFETY	0	0	0	0	0	0	0
IT - SERVICE DESK	39,359	98,175	0	106,798	0	230,181	0
IT - GIS SERVICES	83,886	100,330	1,645	20,041	4,245	123,366	17,000
IT - ENTERPRISE	286,324	595,427	22,408	272,982	57,827	1,185,417	231,567
IT - NETWORK SVCS	69,527	198,406	13,567	291,673	33,068	429,031	0
IT - TECHNICAL SVCS	83,098	453,044	5,134	85,964	13,249	646,418	53,053
HR - ADMIN	2,922	228	203	4,098	0	7,404	3,398
HR-EMP & COMP	74,890	5,894	5,200	105,400	0	189,825	87,371
HR - EMP BEN & REC	21,528	1,694	1,495	30,297	0	54,565	25,115
HR - EMP DEV	27,714	2,156	1,925	38,877	0	70,247	32,231
HR - CLAIMS & WORK	11,352	12,137	538	19,790	0	23,146	0
HR - CENTRAL SFTY &	9,704	764	674	20,790	0	24,598	11,321
HR - EQUAL OPPORT PGM	10,723	843	745	22,974	0	27,181	12,511
PROC - ADMIN	0	0	0	0	0	0	0
PROC - SAMM	3,785	56,746	3,162	38,515	8,158	127,766	32,671
PROC - DESIGN, CONST	106,009	388,701	0	240,287	0	303,893	0
PROC - MAIL SERVICES	14,740	20,842	761	12,494	231	105,326	5,598
PROC - PCARD	11,980	14,429	0	47,160	0	46,053	0
ATTORNEY - ADMIN	0	0	0	0	0	0	0
ATTORNEY - CIVIL	98,149	73,173	550	54,415	1,419	266,115	5,679
ATTORNEY - CRIMINAL	170,913	170,913	0	0	0	170,913	0
ATTORNEY - INT LIT	0	0	0	0	0	0	0
BUDGET & INTERNAL	79,894	74,745	5,911	122,266	8,306	229,418	78,492
FIN - DIRECTOR'S OFFICE	0	0	0	0	0	0	0
FIN ACCT - ADMIN	0	0	0	0	0	0	0
FIN ACCT - SERVICES	69,303	97,061	8,525	122,554	5,750	230,812	54,322
FIN ACCT - OPERATIONS	59,971	104,545	4,693	57,177	12,112	191,248	48,502



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City of Tucson
Allocated Costs By Department

Central Service Departments	ENVIRONMENTAL SVCS	TRANSPORTATION	PARK TUCSON	PARKS & REC	TUCSON CITY GOLF	WATER	HURF
FIN ACCT - SYSTEMS	112,030	195,295	8,768	106,810	22,625	357,259	90,605
FIN TREAS - ADMIN	0	0	0	0	0	0	0
FIN TREAS - COLLECTIONS	494,096	62,063	2,509	30,572	6,477	823,045	25,934
FIN TREAS - INVESTMENTS	16,818	29,319	1,317	16,035	3,397	53,633	13,602
FIN TREAS - DEBT MGMT	6,161	10,740	482	5,875	1,245	95,524	4,983
FIN REVENUE - ADMIN	0	0	0	0	0	0	0
FIN - RISK MGT	49,196	71,073	2,816	47,096	0	116,726	0
FIN - PENSION FUND	71,520	5,629	4,966	100,659	0	181,289	83,441
GS - ADMIN	0	0	0	0	0	0	0
GS - FAC MGT	74,310	305,617	15,591	2,974,333	13,231	121,820	0
GS - FLEET SVCS	1,138,653	297,418	4,174	78,544	21,442	224,692	0
GS - COMMUNICATIONS	103,032	183,746	1,638	80,634	4,227	196,420	16,930
GENERAL GOVERNMENT	47,110	82,125	3,687	44,915	9,515	150,234	38,101
TFD - ADMINISTRATION	0	0	0	0	0	0	0
PSPRS	0	0	0	0	0	0	0
TFD - COMMUNICATIONS	114,456	205,290	0	84,590	0	0	0
TFD - HAZARDOUS WASTE	18,049	1,042	52	1,193	0	1,913	0
OFFICE OF INTEGRATED	94,119	224,914	0	149,828	0	121,455	0
Total Allocated	3,860,534	4,419,545	142,428	5,735,670	267,322	7,680,938	1,194,310
Roll Forward	0	0	0	0	0	0	0
Cost With Roll Forward	3,860,534	4,419,545	142,428	5,735,670	267,322	7,680,938	1,194,310
Adjustments	0	0	0	0	0	0	0
Proposed Costs	3,860,534	4,419,545	142,428	5,735,670	267,322	7,680,938	1,194,310



City of Tucson
 Allocated Costs By Department

Central Service Departments	SubTotal	Direct Billed	Unallocated	Total
CITY MANAGER	1,416,070	0	0	1,416,070
CMO - COMM & INTERGOV	696,118	0	0	696,118
CMO - REAL ESTATE	886,166	0	0	886,166
CLERK - ADMIN	363,041	0	0	363,041
CLERK-FIN&ELECTION MGT	806,694	0	0	806,694
CLERK - LEG&REC MGMT	2,125,707	0	0	2,125,707
IT - ADMIN	0	0	0	0
IT - FACILITIES MGMT	353,171	0	0	353,171
IT-PUBLIC SAFETY	2,589,420	0	0	2,589,420
IT - SERVICE DESK	1,808,055	0	0	1,808,055
IT - GIS SERVICES	542,479	0	0	542,479
IT - ENTERPRISE	5,439,033	0	0	5,439,033
IT - NETWORK SVCS	2,803,112	0	0	2,803,112
IT - TECHNICAL SVS	2,788,996	0	0	2,788,996
HR - ADMIN	50,875	0	0	50,875
HR-EMP & COMP	1,312,676	0	0	1,312,676
HR - EMP BEN & REC	381,612	0	0	381,612
HR - EMP DEV	482,560	0	0	482,560
HR - CLAIMS & WORK	234,332	0	0	234,332
HR - CENTRAL SFTY & TRNG	179,156	0	0	179,156
HR - EQUAL OPPORT PGM	401,581	0	0	401,581
PROC - ADMIN	0	0	0	0
PROC - SAMM	636,091	58,373	0	694,464
PROC - DESIGN, CONST	1,540,667	0	0	1,540,667
PROC - MAIL SERVICES	373,041	0	0	373,041
PROC - PCARD	173,875	0	0	173,875
ATTORNEY - ADMIN	68,435	0	0	68,435
ATTORNEY - CIVIL	1,159,727	0	0	1,159,727
ATTORNEY - CRIMINAL	6,848,358	0	0	6,848,358
ATTORNEY - INT LIT	591,590	591,590	0	591,590
BUDGET & INTERNAL	1,419,296	0	0	1,419,296
FIN - DIRECTOR'S OFFICE	838,734	0	0	838,734
FIN ACCT - ADMIN	495	246,000	0	246,495
FIN ACCT - SERVICES	1,552,426	0	0	1,552,426
FIN ACCT - OPERATIONS	1,025,939	0	0	1,025,939



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City of Tucson
 Allocated Costs By Department

Central Service Departments	SubTotal	Direct Billed	Unallocated	Total
FIN ACCT - SYSTEMS	1,916,499	0	0	1,916,499
FIN TREAS - ADMIN	0	19,600	0	19,600
FIN TREAS - COLLECTIONS	1,765,987	0	0	1,765,987
FIN TREAS - INVESTMENTS	287,715	69,600	0	357,315
FIN TREAS - DEBT MGMT	181,275	0	0	181,275
FIN REVENUE - ADMIN	479,751	0	0	479,751
FIN - RISK MGT	611,275	0	0	611,275
FIN - PENSION FUND	783,962	0	0	783,962
GS - ADMIN	0	0	0	0
GS - FAC MGT	7,356,159	0	0	7,356,159
GS - FLEET SVCS	2,481,160	0	0	2,481,160
GS - COMMUNICATIONS	2,035,437	0	0	2,035,437
GENERAL GOVERNMENT	2,562,560	0	0	2,562,560
TFD - ADMINISTRATION	3,508,945	0	0	3,508,945
PSPRS	147,705	0	0	147,705
TFD - COMMUNICATIONS	7,129,435	899,300	0	8,028,735
TFD - HAZARDOUS WASTE	29,820	0	0	29,820
OFFICE OF INTEGRATED	1,304,162	0	0	1,304,162
Total Allocated	73,879,785	1,884,463	0	75,764,248
Roll Forward	0	0	0	0
Cost With Roll Forward	73,879,785	1,884,463	0	75,764,248
Adjustments	0	0	0	0
Proposed Costs	73,879,785	1,884,463	0	75,764,248



All Monetary Values Are \$ Dollars
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	FY 2014	Number of Transactions
Attorney's Office	\$ 344,843.23	717
Budget & Internal Audit	17,583.39	62
City Clerk's Office	282,413.15	747
City Manager's Office	364,789.31	753
Convention Center	540,884.32	412
Courts	554,486.81	825
Development Services	161,023.46	649
Environmental Services	1,401,926.98	2704
Finance	317,272.98	689
Fire	3,636,574.87	4944
General Services	11,449,578.45	13734
Housing & Comm Dev	1,000,861.65	4820
Human Resources	351,587.59	607
Information Technology	4,927,611.63	1511
Mayor & Council	97,635.23	726
Office of Integrated Planning	19,528.57	72
Parks & Recreation	4,963,677.32	10645
Police	4,437,663.65	4580
Procurement	720,471.63	586
Public Defender	95,437.28	234
Transportation	1,505,984.14	3257
Water	14,741,534.33	10395

COT Total \$51,933,369.97 63,669

Pcard transaction count
 Provided by Procurement Dept.

City of Tucson
Schedule .3 - Costs Allocated By Activity
For Department PROC - PCARD

	Total	General & Admin	PCARD
Wages & Benefits			
Salaries & Wages	127,570	0	127,570
Fringe Benefits	65,180	0	65,180
Other Expense & Cost			
Services	3,570	0	3,570
Departmental Totals			
Total Expenditures	196,320	0	196,320
Deductions			
Total Deductions	0	0	0
Functional Cost			
Allocation Step 1	196,320	0	196,320
Inbound- All Others	59,573	0	59,573
1st Allocation	255,893	0	255,893
Allocation Step 2			
Inbound- All Others	24,452	0	24,452
2nd Allocation	24,452	0	24,452
Total For 1361 PROC - PCARD			
Total Allocated	280,345	0	280,345



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City of Tucson
Schedule .4 - Detail Activity Allocations
For Department PROC - PCARD

Receiving Department	Allocation Units	Allocation Percentage	Gross Allocation	Direct Billed	Allocation Step 1	Allocation Step 2	Total Allocation
CITY MANAGER	753	1.1827	3,026		3,026		3,026
CLERK - ADMIN	747	1.1733	3,002		3,002		3,002
IT - ADMIN	1,511	2.3732	6,073		6,073		6,073
HR - ADMIN	607	0.9534	2,440		2,440		2,440
PROC - ADMIN	586	0.9204	2,355		2,355		2,355
ATTORNEY - ADMIN	717	1.1261	2,882		2,882	295	3,177
BUDGET & INTERNAL AUDIT	62	0.0974	249		249	25	274
FIN - DIRECTOR'S OFFICE	689	1.0822	2,769		2,769	283	3,052
GS - ADMIN	13,734	21.5707	55,199		55,199	5,649	60,848
TFD - ADMINISTRATION	4,944	7.7652	19,871		19,871	2,033	21,904
MAYOR & COUNCIL	726	1.1403	2,918		2,918	299	3,217
HOUSING & COMM DEV	4,820	7.5704	19,372		19,372	1,982	21,354
CITY COURT	825	1.2958	3,316		3,316	339	3,655
OFFICE OF INTEGRATED PLANNING	72	0.1131	289		289	30	319
PUBLIC DEFENDER	234	0.3675	940		940	96	1,036
TCC	412	0.6471	1,656		1,656	169	1,825
PLANNING & DEV SVS	649	1.0193	2,608		2,608	267	2,875
TUCSON POLICE	4,580	7.1935	18,408		18,408	1,883	20,291
ENVIRONMENTAL SVCS	2,704	4.2470	10,868		10,868	1,112	11,980
TRANSPORTATION	3,257	5.1155	13,090		13,090	1,339	14,429
PARKS & REC	10,645	16.7193	42,783		42,783	4,377	47,160
WATER	10,395	16.3266	41,779		41,779	4,274	46,053
SubTotal	63,669	100.0000	255,893		255,893	24,452	280,345
Total	63,669	100.0000	255,893		255,893	24,452	280,345



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City of Tucson				Schedule A	
Allocated Costs By Department				BY 2015 Full Cost Allocation Plan	
Report Date: 03/02/2015				2015	Version 1.0006-2
CITY-WIDE ALLOCATION TO ALL DEPARTMENTS					
Central Service Departments	WATER ALLOCATION	Indirect Allocation	Direct Billed	Unallocated	Full Cost Allocation
CITY MANAGER	230,031.00	1,416,070.00	0.00	0.00	1,416,070.00
CMO - COMM & INTERGOV REL	28,198.00	696,118.00	0.00	0.00	696,118.00
CMO - REAL ESTATE	15,984.00	886,166.00	0.00	0.00	886,166.00
CLERK - ADMIN	0.00	363,041.00	0.00	0.00	363,041.00
CLERK-FIN&ELECTION MGT	0.00	806,694.00	0.00	0.00	806,694.00
CLERK - LEG&REC MGMT	213,957.00	2,125,707.00	0.00	0.00	2,125,707.00
IT - ADMIN	0.00	0.00	0.00	0.00	0.00
IT - FACILITIES MGMT	65,835.00	353,171.00	0.00	0.00	353,171.00
IT-PUBLIC SAFETY	0.00	2,589,420.00	0.00	0.00	2,589,420.00
IT - SERVICE DESK	230,181.00	1,808,055.00	0.00	0.00	1,808,055.00
IT - GIS SERVICES	123,366.00	542,479.00	0.00	0.00	542,479.00
IT - ENTERPRISE APPLICATIONS	1,185,417.00	5,439,033.00	0.00	0.00	5,439,033.00
IT - NETWORK SVCS	429,031.00	2,803,112.00	0.00	0.00	2,803,112.00
IT - TECHNICAL SVS	646,418.00	2,788,996.00	0.00	0.00	2,788,996.00
HR - ADMIN	7,404.00	50,875.00	0.00	0.00	50,875.00
HR-EMP & COMP	189,825.00	1,312,676.00	0.00	0.00	1,312,676.00
HR - EMP BEN & REC	54,565.00	381,612.00	0.00	0.00	381,612.00
HR - EMP DEV	70,247.00	482,560.00	0.00	0.00	482,560.00
HR - CLAIMS & WORK COMP	23,146.00	234,332.00	0.00	0.00	234,332.00
HR - CENTRAL SFTY & WELL	24,598.00	179,156.00	0.00	0.00	179,156.00
HR - EQUAL OPPORT PGM	27,181.00	401,581.00	0.00	0.00	401,581.00
PROC - ADMIN	0.00	0.00	0.00	0.00	0.00
PROC - SAMM	127,766.00	636,091.00	58,373.00	0.00	694,464.00
PROC - DESIGN, CONST SVCS, PURCH	303,893.00	1,540,667.00	0.00	0.00	1,540,667.00
PROC - MAIL SERVICES	105,326.00	373,041.00	0.00	0.00	373,041.00
PROC - PCARD	46,053.00	173,875.00	0.00	0.00	173,875.00
ATTORNEY - ADMIN	0.00	68,435.00	0.00	0.00	68,435.00
ATTORNEY - CIVIL	266,115.00	1,159,727.00	0.00	0.00	1,159,727.00
ATTORNEY - CRIMINAL	170,913.00	6,848,358.00	0.00	0.00	6,848,358.00
ATTORNEY - INT LIT	0.00	0.00	591,590.00	0.00	591,590.00
BUDGET & INTERNAL AUDIT	229,418.00	1,419,296.00	0.00	0.00	1,419,296.00
FIN - DIRECTOR'S OFFICE	0.00	838,734.00	0.00	0.00	838,734.00
FIN ACCT - ADMIN	0.00	495.00	246,000.00	0.00	246,495.00
FIN ACCT - SERVICES	230,812.00	1,552,426.00	0.00	0.00	1,552,426.00
FIN ACCT - OPERATIONS	191,248.00	1,025,939.00	0.00	0.00	1,025,939.00
FIN ACCT - SYSTEMS	357,259.00	1,916,499.00	0.00	0.00	1,916,499.00
FIN TREAS - ADMIN	0.00	0.00	19,600.00	0.00	19,600.00
FIN TREAS - COLLECTIONS	823,045.00	1,765,987.00	0.00	0.00	1,765,987.00
FIN TREAS - INVESTMENTS	53,633.00	287,715.00	69,600.00	0.00	357,315.00
FIN TREAS - DEBT MGMT	95,524.00	181,275.00	0.00	0.00	181,275.00
FIN REVENUE - ADMIN	0.00	479,751.00	0.00	0.00	479,751.00
FIN - RISK MGT	116,726.00	611,275.00	0.00	0.00	611,275.00

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FIN - PENSION FUND ADMIN	181,289.00	783,962.00	0.00	0.00	783,962.00
GS - ADMIN	0.00	0.00	0.00	0.00	0.00
GS - FAC MGT	121,820.00	7,356,159.00	0.00	0.00	7,356,159.00
GS - FLEET SVCS	224,692.00	2,481,160.00	0.00	0.00	2,481,160.00
GS - COMMUNICATIONS	196,420.00	2,035,437.00	0.00	0.00	2,035,437.00
GENERAL GOVERNMENT	150,234.00	2,562,560.00	0.00	0.00	2,562,560.00
TFD - ADMINISTRATION	0.00	3,508,945.00	0.00	0.00	3,508,945.00
PSPRS	0.00	147,705.00	0.00	0.00	147,705.00
TFD - COMMUNICATIONS CENTER	0.00	7,129,435.00	899,300.00	0.00	8,028,735.00
TFD - HAZARDOUS WASTE DISPOSAL	1,913.00	29,820.00	0.00	0.00	29,820.00
OFFICE OF INTEGRATED PLANNING	121,455.00	1,304,162.00	0.00	0.00	1,304,162.00
Total Allocated	7,680,938.00	73,879,785.00	1,884,463.00	0.00	75,764,248.00
Roll Forward	0.00	0.00	0.00	0.00	0.00
Costs With Roll Forward	7,680,938.00	73,879,785.00	1,884,463.00	0.00	75,764,248.00
Adjustments	0.00	0.00	0.00	0.00	0.00
Proposed Costs	7,680,938.00	73,879,785.00	1,884,463.00	0.00	75,764,248.00

City of Tucson
 Allocated Costs By Department

Central Service Departments	MAYOR & COUNCIL	CMO - EXTERNAL COMMUNICATIONS	CMO - ZONING EXAMINER	CMO - ECONOMIC DEV & ANNEXATION	CMO - INDEP POLICE REVIEW	HOUSING & COMM DEV	FIN REVENUE - TAX AUDIT
CITY MANAGER	2,665	0	336	1,897	575	104,829	2,745
CMO - COMM & INTERGOV	249,241	243,709	51	360	51	7,532	515
CMO - REAL ESTATE	4,742	0	276	1,124	704	139,510	1,670
CLERK - ADMIN	363,041	0	0	0	0	0	0
CLERK-FIN&ELECTION MGT	806,694	0	0	0	0	0	0
CLERK - LEG&REC MGMT	982,291	0	253	1,031	646	127,944	1,533
IT - ADMIN	0	0	0	0	0	0	0
IT - FACILITIES MGMT	1,338	0	78	317	199	39,369	471
IT-PUBLIC SAFETY	0	0	0	0	0	0	0
IT - SERVICE DESK	29,630	0	0	0	0	70,757	0
IT - GIS SERVICES	1,362	0	79	323	202	40,086	480
IT - ENTERPRISE	18,561	0	1,080	4,400	2,757	546,016	6,539
IT - NETWORK SVCS	68,679	0	848	4,240	848	116,160	11,871
IT - TECHNICAL SVS	15,829	0	248	1,008	631	125,094	1,498
HR - ADMIN	0	0	0	0	0	1,978	135
HR-EMP & COMP	0	0	347	2,427	347	50,707	3,467
HR - EMP BEN & REC	4,286	0	100	698	100	14,576	997
HR - EMP DEV	0	0	0	0	0	18,765	1,283
HR - CLAIMS & WORK	873	0	104	369	64	8,385	471
HR - CENTRAL SFTY &	1,932	0	45	314	45	6,571	450
HR - EQUAL OPPORT PGM	1,787	0	49	347	49	7,261	496
PROC - ADMIN	0	0	0	0	0	0	0
PROC - SAMM	2,619	0	153	621	389	77,037	923
PROC - DESIGN, CONST	0	0	0	0	0	91,875	0
PROC - MAIL SERVICES	2,412	0	22	156	22	38,331	1,335
PROC - PCARD	3,217	0	0	0	0	21,354	0
ATTORNEY - ADMIN	65,031	0	0	0	0	0	0
ATTORNEY - CIVIL	13,396	0	27	33,809	68	71,357	160
ATTORNEY - CRIMINAL	0	0	0	0	0	0	0
ATTORNEY - INT LIT	0	0	0	0	0	0	0
BUDGET & INTERNAL	10,384	0	335	1,888	576	104,677	2,734
FIN - DIRECTOR'S OFFICE	0	0	0	0	0	0	274,651
FIN ACCT - ADMIN	0	0	0	0	0	495	0
FIN ACCT - SERVICES	10,460	0	232	1,307	398	426,408	1,892
FIN ACCT - OPERATIONS	3,887	0	226	922	578	114,365	1,370



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City of Tucson
Allocated Costs By Department

Central Service Departments	MAYOR & COUNCIL	CMO - EXTERNAL COMMUNICATIONS	CMO - ZONING EXAMINER	CMO - ECONOMIC DEV & ANNEXATION	CMO - INDEP POLICE REVIEW	HOUSING & COMM DEV	FIN REVENUE - TAX AUDIT
FIN ACCT - SYSTEMS	7,262	0	423	1,722	1,079	213,638	2,558
FIN TREAS - ADMIN	0	0	0	0	0	0	0
FIN TREAS - COLLECTIONS	2,079	0	121	493	309	61,150	733
FIN TREAS - INVESTMENTS	1,090	0	63	258	162	32,072	384
FIN TREAS - DEBT MGMT	399	0	23	95	59	11,749	141
FIN REVENUE - ADMIN	0	0	0	0	0	0	157,098
FIN - RISK MGT	5,501	0	350	1,242	0	24,670	1,439
FIN - PENSION FUND	11,920	0	331	2,318	331	48,425	3,311
GS - ADMIN	0	0	0	0	0	0	0
GS - FAC MGT	288,114	0	0	65,725	0	3,323	0
GS - FLEET SVCS	1,788	0	0	0	0	20,442	0
GS - COMMUNICATIONS	1,575	0	79	322	202	39,919	478
GENERAL GOVERNMENT	3,054	0	177	724	453	89,839	1,076
TFD - ADMINISTRATION	0	0	0	0	0	0	0
PSPRS	0	0	0	0	0	0	0
TFD - COMMUNICATIONS	0	0	0	0	0	0	0
TFD - HAZARDOUS WASTE	152	0	0	0	0	517	0
OFFICE OF INTEGRATED	0	0	0	92,043	0	159,170	0
Total Allocated	2,987,291	243,709	6,456	222,500	11,844	3,075,353	484,904
Roll Forward	0	0	0	0	0	0	0
Cost With Roll Forward	2,987,291	243,709	6,456	222,500	11,844	3,075,353	484,904
Adjustments	0	0	0	0	0	0	0
Proposed Costs	2,987,291	243,709	6,456	222,500	11,844	3,075,353	484,904



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City of Tucson
 Allocated Costs By Department

Central Service Departments	FIN REVENUE - LICENSE	FIN REVENUE - INVESTIGATIONS	ATTORNEY - VICTIM ASSISTANCE	CITY COURT	PUBLIC DEFENDER	HR - EOP PUBLIC	TCC
CITY MANAGER	4,040	3,479	500	37,320	8,964	0	6,255
CMO - COMM & INTERGOV	773	722	103	7,045	1,648	0	0
CMO - REAL ESTATE	2,368	1,690	248	22,428	5,664	0	11,147
CLERK - ADMIN	0	0	0	0	0	0	0
CLERK-FIN&ELECTION MGT	0	0	0	0	0	0	0
CLERK - LEG&REC MGMT	2,171	1,550	226	20,568	5,194	0	10,223
IT - ADMIN	0	0	0	0	0	0	0
IT - FACILITIES MGMT	668	477	69	6,329	1,598	0	3,145
IT-PUBLIC SAFETY	0	0	0	0	0	0	0
IT - SERVICE DESK	0	0	0	125,151	21,669	0	13,046
IT - GIS SERVICES	680	485	71	6,444	1,628	0	3,203
IT - ENTERPRISE	9,265	6,615	968	87,776	22,166	0	43,628
IT - NETWORK SVCS	18,653	15,262	0	150,076	30,524	0	22,045
IT - TECHNICAL SVS	2,123	1,515	222	46,494	8,039	0	18,879
HR - ADMIN	203	190	27	1,701	420	0	0
HR-EMP & COMP	5,200	4,854	693	47,430	11,095	0	0
HR - EMP BEN & REC	1,495	1,395	199	13,634	3,189	0	0
HR - EMP DEV	1,925	1,796	257	16,141	3,977	0	0
HR - CLAIMS & WORK	586	454	60	5,456	1,761	0	1,696
HR - CENTRAL SFTY &	674	629	90	6,145	1,438	0	0
HR - EQUAL OPPORT PGM	745	695	99	6,791	1,589	203,951	0
PROC - ADMIN	0	0	0	0	0	0	0
PROC - SAMM	1,307	933	137	12,385	3,127	0	6,156
PROC - DESIGN, CONST	0	0	0	49,471	0	0	24,735
PROC - MAIL SERVICES	69,963	1,620	3,854	22,243	3,148	0	206
PROC - PCARD	0	0	0	3,655	1,036	0	1,825
ATTORNEY - ADMIN	0	0	3,404	0	0	0	0
ATTORNEY - CIVIL	227	162	23	20,216	543	0	6,733
ATTORNEY - CRIMINAL	0	0	11,830	0	0	0	0
ATTORNEY - INT LIT	0	0	0	0	0	0	0
BUDGET & INTERNAL	4,023	3,463	498	37,161	8,926	0	6,267
FIN - DIRECTOR'S OFFICE	278,717	285,366	0	0	0	0	0
FIN ACCT - ADMIN	0	0	0	0	0	0	0
FIN ACCT - SERVICES	2,783	2,397	345	31,351	7,151	0	6,362
FIN ACCT - OPERATIONS	1,940	1,385	203	18,385	4,643	0	9,138

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City of Tucson
 Allocated Costs By Department

Central Service Departments	FIN REVENUE - LICENSE	FIN REVENUE - INVESTIGATIONS	ATTORNEY - VICTIM ASSISTANCE	CITY COURT	PUBLIC DEFENDER	HR - EOP PUBLIC	TCC
FIN ACCT - SYSTEMS	3,625	2,588	379	34,344	8,673	0	17,070
FIN TREAS - ADMIN	0	0	0	0	0	0	0
FIN TREAS - COLLECTIONS	1,038	741	108	9,830	2,482	0	4,886
FIN TREAS - INVESTMENTS	544	389	56	5,155	1,302	0	2,563
FIN TREAS - DEBT MGMT	199	142	21	1,888	477	0	939
FIN REVENUE - ADMIN	159,425	163,228	0	0	0	0	0
FIN - RISK MGT	1,787	1,400	771	16,402	5,374	0	6,223
FIN - PENSION FUND	4,966	4,635	662	45,296	10,596	0	0
GS - ADMIN	0	0	0	0	0	0	0
GS - FAC MGT	0	0	0	2,886	0	0	961,132
GS - FLEET SVCS	0	0	0	325	34	0	4,442
GS - COMMUNICATIONS	678	484	71	6,417	1,621	0	20,705
GENERAL GOVERNMENT	1,524	1,089	159	14,442	3,647	0	50,517
TFD - ADMINISTRATION	0	0	0	0	0	0	0
PSPRS	0	0	0	0	0	0	0
TFD - COMMUNICATIONS	0	0	0	0	0	0	0
TFD - HAZARDOUS WASTE	0	0	0	0	155	0	0
OFFICE OF INTEGRATED	0	0	0	439	0	0	0
Total Allocated	584,315	511,830	26,353	939,220	193,498	0	7,094
Roll Forward	0	0	0	0	0	0	0
Cost With Roll Forward	584,315	511,830	26,353	939,220	193,498	0	1,270,270
Adjustments	0	0	0	0	0	0	0
Proposed Costs	584,315	511,830	26,353	939,220	193,498	0	1,270,270



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City of Tucson
 Allocated Costs By Department

BY 2015 Full Cost Allocation Plan
 2015
 Detail
 Version 1.0006-2

Central Service Departments	PLANNING & DEV SVS	OUTSIDE AGENCIES	GENERAL GOVT - OUTSIDE AGENCIES	RETIREE MEDICAL	TUCSON POLICE	TUCSON FIRE - GRANTEE	GENERAL SERVICES - ADA AND IMPACT
CITY MANAGER	27,689	4,649	0	0	404,253	205,132	0
CMO - COMM & INTERGOV	5,150	0	0	0	67,752	33,683	0
CMO - REAL ESTATE	17,120	8,272	0	0	296,385	154,755	0
CLERK - ADMIN	0	0	0	0	0	0	0
CLERK-FIN&ELECTION MGT	0	0	0	0	0	0	0
CLERK - LEG&REC MGMT	15,700	7,586	0	0	271,827	141,927	0
IT - ADMIN	0	0	0	0	0	0	0
IT - FACILITIES MGMT	4,831	2,334	0	0	83,646	43,671	0
IT-PUBLIC SAFETY	0	0	0	0	2,589,420	0	0
IT - SERVICE DESK	64,787	0	0	0	877,823	130,679	0
IT - GIS SERVICES	4,919	2,377	0	0	85,161	44,466	0
IT - ENTERPRISE	239,229	32,375	0	0	1,160,024	605,682	0
IT - NETWORK SVCS	96,659	0	0	0	976,761	255,214	0
IT - TECHNICAL SVS	44,427	7,417	0	0	972,502	203,110	0
HR - ADMIN	1,352	0	0	0	17,770	8,846	0
HR-EMP & COMP	34,672	0	0	0	456,108	226,749	0
HR - EMP BEN & REC	9,967	0	0	0	131,102	65,180	0
HR - EMP DEV	12,830	0	0	0	168,524	83,912	0
HR - CLAIMS & WORK	3,871	0	0	0	94,602	48,540	0
HR - CENTRAL SFTY &	4,492	0	0	0	59,098	29,382	0
HR - EQUAL OPPORT PGM	4,964	0	0	0	65,313	32,468	0
PROC - ADMIN	0	0	0	0	0	0	0
PROC - SAMM	9,453	4,568	0	0	160,024	85,456	0
PROC - DESIGN, CONST	10,601	0	0	0	325,095	0	0
PROC - MAIL SERVICES	9,564	0	0	0	45,646	14,527	0
PROC - PCARD	2,875	0	0	0	20,291	0	0
ATTORNEY - ADMIN	0	0	0	0	0	0	0
ATTORNEY - CIVIL	43,971	794	0	0	385,137	83,604	0
ATTORNEY - CRIMINAL	170,913	0	0	0	6,152,876	0	0
ATTORNEY - INT LIT	0	0	0	0	0	0	0
BUDGET & INTERNAL	27,573	4,650	0	0	402,729	204,380	0
FIN - DIRECTORS OFFICE	0	0	0	0	0	0	0
FIN ACCT - ADMIN	0	0	0	0	0	0	0
FIN ACCT - SERVICES	22,575	3,354	0	0	306,638	141,446	0
FIN ACCT - OPERATIONS	14,034	6,781	0	0	242,971	126,863	0



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City of Tucson
Allocated Costs By Department

Central Service Departments	PLANNING & DEV SVS	OUTSIDE AGENCIES	GENERAL GOVT - OUTSIDE AGENCIES	RETIREE MEDICAL	TUCSON POLICE	TUCSON FIRE - GRANTEE	GENERAL SERVICES - ADA AND IMPACT
FIN ACCT - SYSTEMS	26,217	12,667	0	0	453,878	236,984	0
FIN TREAS - ADMIN	0	0	0	0	0	0	0
FIN TREAS - COLLECTIONS	35,950	3,626	0	0	129,912	67,833	0
FIN TREAS - INVESTMENTS	3,936	1,902	0	0	68,140	35,578	0
FIN TREAS - DEBT MGMT	1,442	697	0	0	24,960	13,034	0
FIN REVENUE - ADMIN	0	0	0	0	0	0	0
FIN - RISK MGT	12,111	0	0	0	247,098	0	0
FIN - PENSION FUND	33,111	0	0	0	136,981	33,575	0
GS - ADMIN	0	0	0	0	0	0	0
GS - FAC MGT	152	153,820	11,714	0	2,349,690	7,354	7,347
GS - FLEET SVCS	12,280	0	0	0	591,971	84,955	0
GS - COMMUNICATIONS	4,898	2,367	0	0	1,324,713	44,281	0
GENERAL GOVERNMENT	11,025	5,326	1,436,964	276,332	190,868	99,657	0
TFD - ADMINISTRATION	0	0	0	0	0	3,508,945	0
PSPRS	0	0	0	0	91,584	56,121	0
TFD - COMMUNICATIONS	0	834,380	0	0	727,028	5,163,691	0
TFD - HAZARDOUS WASTE	405	0	0	0	5,903	0	0
OFFICE OF INTEGRATED	211,939	100,173	0	0	62,803	80,624	0
Total Allocated	1,257,684	1,200,115	1,448,678	276,332	23,225,007	12,402,304	7,424
Roll Forward	0	0	0	0	0	0	0
Cost With Roll Forward	1,257,684	1,200,115	1,448,678	276,332	23,225,007	12,402,304	7,424
Adjustments	0	0	0	0	0	0	0
Proposed Costs	1,257,684	1,200,115	1,448,678	276,332	23,225,007	12,402,304	7,424



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City of Tucson
 Allocated Costs By Department

Central Service Departments	ENVIRONMENTAL SVCS	TRANSPORTATION	PARK TUCSON	PARKS & REC	TUCSON CITY GOLF	WATER	HURF
CITY MANAGER	80,140	74,744	5,928	122,804	8,304	230,031	78,781
CMO - COMM & INTERGOV	11,125	875	773	23,833	0	28,198	12,979
CMO - REAL ESTATE	6,211	46,454	5,725	69,748	14,775	15,984	59,166
CLERK - ADMIN	0	0	0	0	0	0	0
CLERK-FIN&ELECTION MGT	0	0	0	0	0	0	0
CLERK - LEG&REC MGMT	67,093	116,959	5,251	63,966	13,550	213,957	54,261
IT - ADMIN	0	0	0	0	0	0	0
IT - FACILITIES MGMT	20,644	35,989	1,615	19,683	4,169	65,835	16,696
IT-PUBLIC SAFETY	0	0	0	0	0	0	0
IT - SERVICE DESK	39,359	98,175	0	106,798	0	230,181	0
IT - GIS SERVICES	83,886	100,330	1,645	20,041	4,245	123,366	17,000
IT - ENTERPRISE	286,324	595,427	22,408	272,982	57,827	1,185,417	231,567
IT - NETWORK SVCS	69,527	198,406	13,567	291,673	33,068	429,031	0
IT - TECHNICAL SVS	83,098	453,044	5,134	85,964	13,249	646,418	53,053
HR - ADMIN	2,922	228	203	4,098	0	7,404	3,398
HR-EMP & COMP	74,890	5,894	5,200	105,400	0	189,825	87,371
HR - EMP BEN & REC	21,528	1,694	1,495	30,297	0	54,565	25,115
HR - EMP DEV	27,714	2,156	1,925	38,877	0	70,247	32,231
HR - CLAIMS & WORK	11,352	12,137	538	19,790	0	23,146	0
HR - CENTRAL SFTY &	9,704	764	674	20,790	0	24,598	11,321
HR - EQUAL OPPORT PGM	10,723	843	745	22,974	0	27,181	12,511
PROC - ADMIN	0	0	0	0	0	0	0
PROC - SAMM	3,785	56,746	3,162	38,515	8,158	127,766	32,671
PROC - DESIGN, CONST	106,009	388,701	0	240,287	0	303,893	0
PROC - MAIL SERVICES	14,740	20,842	761	12,494	231	105,326	5,598
PROC - PCARD	11,980	14,429	0	47,160	0	46,053	0
ATTORNEY - ADMIN	0	0	0	0	0	0	0
ATTORNEY - CIVIL	98,149	73,173	550	54,415	1,419	266,115	5,679
ATTORNEY - CRIMINAL	170,913	170,913	0	0	0	170,913	0
ATTORNEY - INT LIT	0	0	0	0	0	0	0
BUDGET & INTERNAL	79,894	74,745	5,911	122,266	8,306	229,418	78,492
FIN - DIRECTOR'S OFFICE	0	0	0	0	0	0	0
FIN ACCT - ADMIN	0	0	0	0	0	0	0
FIN ACCT - SERVICES	69,303	97,061	8,525	122,554	5,750	230,812	54,322
FIN ACCT - OPERATIONS	59,971	104,545	4,893	57,177	12,112	191,248	48,502

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City of Tucson
Allocated Costs By Department

Central Service Departments	ENVIRONMENTAL SVCS	TRANSPORTATION	PARK TUCSON	PARKS & REC	TUCSON CITY GOLF	WATER	HURF
FIN ACCT - SYSTEMS	112,030	195,295	8,768	106,810	22,625	357,259	90,605
FIN TREAS - ADMIN	0	0	0	0	0	0	0
FIN TREAS - COLLECTIONS	494,096	62,063	2,509	30,572	6,477	823,045	25,934
FIN TREAS - INVESTMENTS	16,818	29,319	1,317	16,035	3,397	53,633	13,602
FIN TREAS - DEBT MGMT	6,161	10,740	482	5,875	1,245	95,524	4,983
FIN REVENUE - ADMIN	0	0	0	0	0	0	0
FIN - RISK MGT	49,196	71,073	2,816	47,096	0	116,726	0
FIN - PENSION FUND	71,520	5,629	4,966	100,659	0	181,289	83,441
GS - ADMIN	0	0	0	0	0	0	0
GS - FAC MGT	74,310	305,617	15,591	2,974,333	13,231	121,820	0
GS - FLEET SVCS	1,138,653	297,418	4,174	78,544	21,442	224,692	0
GS - COMMUNICATIONS	103,032	183,746	1,638	80,634	4,227	196,420	16,930
GENERAL GOVERNMENT	47,110	82,125	3,687	44,915	9,515	150,234	38,101
TFD - ADMINISTRATION	0	0	0	0	0	0	0
PSPRS	0	0	0	0	0	0	0
TFD - COMMUNICATIONS	114,456	205,290	0	84,590	0	0	0
TFD - HAZARDOUS WASTE	18,049	1,042	52	1,193	0	1,913	0
OFFICE OF INTEGRATED	94,119	224,914	0	149,828	0	121,455	0
Total Allocated	3,860,534	4,419,545	142,428	5,735,670	267,322	7,680,938	1,194,310
Roll Forward	0	0	0	0	0	0	0
Cost With Roll Forward	3,860,534	4,419,545	142,428	5,735,670	267,322	7,680,938	1,194,310
Adjustments	0	0	0	0	0	0	0
Proposed Costs	3,860,534	4,419,545	142,428	5,735,670	267,322	7,680,938	1,194,310



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City of Tucson
 Allocated Costs By Department

Central Service Departments	SubTotal	Direct Billed	Unallocated	Total
CITY MANAGER	1,416,070	0	0	1,416,070
CMO - COMM & INTERGOV	696,118	0	0	696,118
CMO - REAL ESTATE	886,166	0	0	886,166
CLERK - ADMIN	363,041	0	0	363,041
CLERK-FIN&ELECTION MGT	806,694	0	0	806,694
CLERK - LEG&REC MGMT	2,125,707	0	0	2,125,707
IT - ADMIN	0	0	0	0
IT - FACILITIES MGMT	353,171	0	0	353,171
IT-PUBLIC SAFETY	2,589,420	0	0	2,589,420
IT - SERVICE DESK	1,808,055	0	0	1,808,055
IT - GIS SERVICES	542,479	0	0	542,479
IT - ENTERPRISE	5,439,033	0	0	5,439,033
IT - NETWORK SVCS	2,803,112	0	0	2,803,112
IT - TECHNICAL SVS	2,788,996	0	0	2,788,996
HR - ADMIN	50,875	0	0	50,875
HR-EMP & COMP	1,312,676	0	0	1,312,676
HR - EMP BEN & REC	381,612	0	0	381,612
HR - EMP DEV	482,560	0	0	482,560
HR - CLAIMS & WORK	234,332	0	0	234,332
HR - CENTRAL SFTY & TRNG	179,156	0	0	179,156
HR - EQUAL OPPORT PGM	401,581	0	0	401,581
PROC - ADMIN	0	0	0	0
PROC - SAMM	636,091	58,373	0	694,464
PROC - DESIGN, CONST	1,540,667	0	0	1,540,667
PROC - MAIL SERVICES	373,041	0	0	373,041
PROC - PCARD	173,875	0	0	173,875
ATTORNEY - ADMIN	68,435	0	0	68,435
ATTORNEY - CIVIL	1,159,727	0	0	1,159,727
ATTORNEY - CRIMINAL	6,848,358	0	0	6,848,358
ATTORNEY - INT LIT	0	591,590	0	591,590
BUDGET & INTERNAL	1,419,296	0	0	1,419,296
FIN - DIRECTOR'S OFFICE	838,734	0	0	838,734
FIN ACCT - ADMIN	495	246,000	0	246,495
FIN ACCT - SERVICES	1,552,426	0	0	1,552,426
FIN ACCT - OPERATIONS	1,025,939	0	0	1,025,939



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Central Service Departments	SubTotal	Direct Billed	Unallocated	Total
FIN ACCT - SYSTEMS	1,916,499	0	0	1,916,499
FIN TREATS - ADMIN	0	19,600	0	19,600
FIN TREATS - COLLECTIONS	1,765,987	0	0	1,765,987
FIN TREATS - INVESTMENTS	287,715	69,600	0	357,315
FIN TREATS - DEBT MGMT	181,275	0	0	181,275
FIN REVENUE - ADMIN	479,751	0	0	479,751
FIN - RISK MGT	611,275	0	0	611,275
FIN - PENSION FUND	783,962	0	0	783,962
GS - ADMIN	0	0	0	0
GS - FAC MGT	7,356,159	0	0	7,356,159
GS - FLEET SVCS	2,481,160	0	0	2,481,160
GS - COMMUNICATIONS	2,035,437	0	0	2,035,437
GENERAL GOVERNMENT	2,562,560	0	0	2,562,560
TFD - ADMINISTRATION	3,508,945	0	0	3,508,945
PSPRS	147,705	0	0	147,705
TFD - COMMUNICATIONS	7,129,435	899,300	0	8,028,735
TFD - HAZARDOUS WASTE	29,820	0	0	29,820
OFFICE OF INTEGRATED	1,304,162	0	0	1,304,162
Total Allocated	73,879,785	1,884,463	0	75,764,248
Roll Forward	0	0	0	0
Cost With Roll Forward	73,879,785	1,884,463	0	75,764,248
Adjustments	0	0	0	0
Proposed Costs	73,879,785	1,884,463	0	75,764,248



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Citizens' Water Advisory Committee

Projected Agenda



April 1, 2015

- **Factors in Municipal Water Use (Gary Woodard)**
- **Isolated Systems Update (Melodee Loyer) 20/5**
- **Preliminary 2014 Pumpage and Storage Roundup (Peter Chipello) 15/5**

May 6, 2015

- **WSA Policy Review/Water Checkbook Update (Melodee Loyer)**
- **Presentation/Discussion on PILOT – City Budget (pending confirmation)**
- **Consideration of Formation of By-Laws – Committee Discussion**

June 3, 2015

- **Mayor Rothschild on Water Perspectives**

Future Agenda Items without a Date:

- Green Streets Presentation*
- Antibiotic resistant genes in the Wastewater system (J McLain)*
- Effluent Sales and ground water use Analysis (P dos Santos)*
- WaterSMART program*
- PR Position/Strategy*
- Public Engagement*
- Utility Bill Re-design*
- ADWR Director Presentation on the Plan for DWR (possibly regional)*