

City of Tucson Charter Review Committee
Public Hearing - March 12, 2015

TUCSON CHARTER REVIEW COMMITTEE MEMBERS:

Kasey Nye, Chair
Diana Rhoades, Vice-Chair (Absent)
Mark Crum
Randi Dorman
Tannya Gaxiola
Stephanie Healy
John Hinderaker (Absent)
Edna Meza-Aguirre
Richard Miranda (Absent)
Lenny Porges
Bonnie Poulos
Tom Prezelski
Grady Scott
John Springer
Joe Yee

TUCSON CHARTER REVIEW COMMITTEE STAFF MEMBERS:

Deborah Rainone, Chief Deputy City Clerk
Theo Fedele, Management Assistant
Alma Armendariz-Murrieta, Secretary

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1 MR. NYE: The Charter Review Committee will stand in
2 session. Roll call. Mark Crum?
3 MR. CRUM: Present.
4 MR. NYE: Randi Dorman?
5 MS. DORMAN: Here.
6 MR. NYE: Tannya Gaxiola?
7 (No response.)
8 MR. NYE: Stephanie Healy?

1 MS. HEALY: Here.

2 MR. NYE: John Hinderaker informed me that he's not going
3 to be able to make it. And Tannya just arrived.

4 Edna Meza-Aguirre?

5 MS. MEZA-AGUIRRE: Here.

6 MR. NYE: Richard Miranda informed me that he couldn't be
7 here. Kasey Nye is present.

8 Lenny Porges?

9 MR. PORGES: Here.

10 MR. NYE: Bonnie Poulos?

11 MS. POULOS: Present.

12 MR. NYE: Tom Prezeliski?

13 MR. PREZELSKI: Here.

14 MR. NYE: Diana Rhoades told me she couldn't be present.

15 Grady Scott?

16 MR. NYE: Grady Scott?

17 MR. SCOTT: Here.

18 MR. NYE: John Springer?

19 MR. SPRINGER: Here

20 MR. NYE: Joe Yee?

21 MR. YEE: Here.

22 MR. NYE: Okay. Short -- Item 2 on the agenda is

1 Introduction of Committee Goals and Tentative Decisions. But one
2 of the things that I think we've been decent at, as a Committee, is
3 learning as we go. And one of the things that I think that's been
4 important about this process, as compared to -- at least my perception
5 of some of the prior -- prior processes around the Charter -- is that
6 it's been public, it's been initiated initially by the City, and we've
7 got a very diverse Committee that comes from different parts of town,
8 different amounts of time in Tucson, and different walks of life,
9 and different perspectives. From where I sit, we've got people who
10 are involved in business. We've got people involved in the
11 University. We've got people involved in nonprofits. We've got
12 people who work for -- or have worked for Council Staff. We have
13 a former Police Chief, former City Manager, who can't be present
14 tonight, former fire -- fire -- all over the place in terms of our
15 experiences, and I think we've brought a good diverse point of view
16 to this project.

17 So, with that, I'm going to switch it up from how I did
18 it last time, and I'm going to ask everyone to introduce themselves,
19 explain who appointed them to this Committee, because we were all
20 appointed either by the Mayor, Council, or Manager, and there you
21 go. And I will start on the end there with Ms. Meza--Aguirre.

22 MS. MEZA-AGUIRRE: Good evening. I'm Ms. Aguirre, Ward

1 appointed.

2 MS. HEALY: Good evening. I'm Stephanie Healy. I was
3 appointed by the Mayor.

4 MS. GAXIOLA: Good evening. I'm Tannya Gaxiola. I was
5 appointed by Karin Uhlich.

6 MR. PORGES: I'm Lenny Porges. I live here in Ward 2, and
7 was appointed by Councilman Cunningham.

8 MR. PREZELSKI: I'm Tom Prezelski. I was also appointed
9 by Councilman Cunningham.

10 MR. SPRINGER: I'm John Springer. I was appointed by
11 Councilwoman Shirley Scott.

12 MR. NYE: I'm Kasey Nye. I was appointed by the Mayor.

13 MS. DORMAN: I'm Randi Dorman. I was appointed by
14 Councilman Fimbres.

15 MS. POULOS: Bonnie Poulos. I was appointed by Council
16 Member Uhlich.

17 MR. SCOTT: Grady Scott, appointed by Council Member
18 Fimbres.

19 MR. YEE: Joe Lee. I'm appointed by Councilwoman Shirley
20 Scott, Ward 4.

21 MR. CRUM: Mark Crum. He likes to be called Steve K., Ward
22 6.

1 MS. RAINONE: And the three of us are Staff members from
2 the City Clerk's Office. We're here to assist the Commission -- or
3 Committee on whatever they need. We get their agendas prepared for
4 them, or help them prepare the agendas, get those posted. We get
5 the minutes transcribed, the legal action reports. We accept all
6 the comments that are coming in. So, we assist the Committee in
7 whatever they need to -- to do their business here.

8 MR. NYE: Okay. And we all omitted it this time, and I'm
9 guilty of it as well, but we're a variety. Some members, Mr. Porges,
10 for example, is relatively new to Tucson, but that's an important
11 perspective because a lot of people in Tucson are relatively new to
12 Tucson.

13 And there are a number of us who have been -- are natives
14 and who are -- some of us are lifelong residents. I omitted some
15 of the things that some of us do. We've got Mr. -- Pastor Scott is
16 a clergy member. Ms. Poulos has been very active in neighborhood
17 groups. I want to make sure that that -- neighborhood activism --
18 want to make sure that that was out there. And so, you know, I think
19 that that's an important aspect of this process and this group.

20 Now that you know where we came from a little bit, the --
21 I wanted to talk with -- a little bit about the process that we
22 employed, which I think -- to me it was interesting. We had some

1 guidance in how we did that with -- in accomplishing that. But we
2 started this process by comprehensively looking at the Charter at
3 -- from kind of a bird's-eye view. What does this section do? What
4 does this section do? What does this section do? Areas of potential
5 issues. Some issues have been referred to us at -- for scrutiny by
6 Mayor and Council when they appointed us. And then we also had a
7 very frank discussion, an open discussion, about our perceptions of
8 the strengths and weaknesses of Tucson and Tucson City government,
9 and that helped inform our discussion of what areas of the Charter
10 we wanted to look at in more depth.

11 Certain themes emerged from that discussion; among those
12 were concerns about common expressions of lack of trust in City
13 government, often related to not knowing who's responsible, feeling
14 that City government is not transparent at times, feelings of
15 concerns about accountability. Based on that kind of set of concerns
16 or themes, and our review of the Charter, we established areas we
17 were going to look at in more depth, things like form of government,
18 fiscal areas, fiscal issues, and create transparency issues and other
19 -- I'll call it "values issues."

20 And then from there we came up -- or we developed a sequence
21 of things we were going to look at, and we did this in a way where
22 the Committee's conducted open meetings for all of our deliberations.

1 We've had -- at every meeting we've had a call to the audience at
2 the beginning and the end of every meeting. This Committee's been
3 very unanimous and consistent in wanting as much public input and
4 feedback as possible in the work that we've been doing.

5 And then so the process we employed, we had a two-step
6 process at least for every issue. There was not an issue where we
7 had a recommendation where we only looked at it once and quickly,
8 we did it over two meetings. I love -- one of the reasons I love
9 Tucson is the food, so I developed a goofy menu theme for it. We
10 said we'd have an entree where we were really going to try to make
11 a decision about something, followed -- I know it's out of order --
12 by an appetizer where we get kind of a -- wet your -- our appetite,
13 learn a little bit about the issue, be able to ask for more information
14 about it before we came to any kind of decision; and that's been true
15 of everything we've made a recommendation on. And I think that that
16 process helped us not be driven by us coming to the table with
17 conceptions about how the result is supposed to look, necessarily,
18 or coming to the table with -- to -- driven by whatever interests
19 we are most interested in seeing changed.

20 So -- but -- and -- but now we kind of down to the most
21 important part of this from my perspective. We've come together with
22 a series of recommendations, which you have the Executive Summary

1 up here, and we need your feedback. We want to know what the public
2 thinks. Well, I -- as much as I'd like to think self- -- in a
3 self-congratulatory way that we're very representative of people who
4 interact with the City of Tucson, or work with the City of Tucson
5 in City government, that doesn't mean anything. We need to hear from
6 you.

7 Now, very briefly -- I skipped an important part and I --
8 sorry. We also, before we went into that multi-step process, we
9 established goals. At first they were in a rougher format, and then
10 they were in a more -- we worked out a more fine format. And, before
11 we made the really important -- came to a conclusion in this final
12 package -- we had agreed on what these goals were. One of the main
13 advocates for -- or someone who put a lot of energy into helping --
14 helping us polish and develop our goals was Randi Dorman, here to
15 my left, and I'll ask her to run through the goals.

16 MS. DORMAN: Thanks. And the importance of the goals was
17 to make sure that we had a set of values that drove our decisions
18 versus personal self-interest. So, the goals are: that the Charter
19 structure City government to provide a sense of trust in City
20 government and City leaders; the Charter provide for accountability
21 to, and representation of, voters, residents and taxpayers; the
22 Charter provide that the City government be carried out through

1 transparent processes, with clarity about responsibility; the
2 Charter strengthen City government's capacity to position Tucson for
3 a prosperous future; the Charter structure City government to give
4 elected and appointed officials appropriate authority, tools, and
5 flexibility to effectively serve people that live, work, visit, or
6 do business in Tucson; the Charter structure City government to
7 attract high-quality elected and appointed officials; and, finally,
8 ensure that the Charter reflects the diversity and values of the
9 community, which we defined as multi-cultural, multi-partisan, value
10 the arts, neighborhoods, environment, businesses, and people, et
11 cetera.

12 MR. NYE: So, out of the -- based on those goals and based
13 on this process that I was describing, we've come up with a list of
14 goals. When I'm -- was trying to present this to -- to everyone,
15 I developed kind of an organization of it, and they fall into three
16 categories. There's no magic to that. We didn't create them this
17 way, but they do generally fall into three categories. One is
18 recommendations to define and improve -- define responsibilities and
19 improve accountability. One of the issues that we observed with the
20 Charter was that accountability and responsibility is not as clearly
21 defined as it might be, and can be kind of confusing. We have four
22 recommendations in that area.

1 We also came to recommendations on eliminating unnecessary
2 fiscal restrictions. There are some very express limits on the
3 City's fiscal authority that the Committee believes make it -- well,
4 make it bad for the City, and the City would be better off, and
5 taxpayers would be better off, if there was more flexibility
6 available to the City.

7 And -- and then the third area we're addressing, important
8 omissions and cleanup issues. Cleanup issues are things like the
9 number -- the Charter was written in '29 and has been kind of added
10 to in bits and pieces from time to time, but -- and the numbering
11 is kind of mixed up. The Charter refers to departments that no longer
12 exist, or department directors that no longer exist. There's no
13 longer a Superintendent of Streets or Water in -- or Water in Tucson.
14 There's a Water Department Director, there's a Transportation
15 Director, things like that. And then there were other -- there were
16 areas in terms of -- other areas where we felt that there were
17 important omissions, and I'll get to those each in detail briefly.

18 Starting with the -- better define accountability and
19 responsibility, this is, from where I sit, as a Tucson -- long-time
20 Tucsonan, and having worked on this with this Committee that's done
21 such good work, or done such hard work -- I don't -- we can't call
22 it good yet -- is where the issues of lack of trust, accountability,

1 and responsibility really come to the fore. The -- and I'm -- I'm
2 going to go over these in reverse order of how they are in the summary.

3 Number one, we -- we -- this -- Mayor and Council passed
4 an ethics ordinance in 2013, which says that the administrative part
5 of the City government needs to respect Mayor and Council as elected
6 officials as the policymakers. And just as important, Mayor and
7 Council, and their Staffs, as the elected officials need to respect
8 the City Manager and the administration of the City's job -- that
9 it's their job to carry out the business of the City and not interfere
10 with that; that -- that was part of an ordinance. We looked at other
11 things that other cities have done in that regard as well and thought
12 that -- including the ordinance language in the Charter would be a
13 beneficial thing in helping to define roles.

14 Working backwards from there, there are changes to the
15 department head -- department director appointment and removal
16 process. Tucson's Charter contains what I've called a "patchwork"
17 of appointment and removal provisions, and it varies by department.
18 Some departments are hired by Mayor and Council and fired -- and a
19 department director is terminated only by the City Council. Others
20 are appointed by the Council and can be terminated by the Manager,
21 or a two-thirds majority of the Council. Some are appointed by the
22 Manager and can be appointed -- terminated by just the Manager, some

1 just by the -- some by the Manager and the Council. And, if I've
2 confused you already, that's because it's confusing. And so one of
3 the things that the Committee found would help with understanding
4 responsibility and accountability of City government, allow people
5 to hold people responsible better would be to simplify that.

6 What the recommendation is, is that there are -- are some
7 positions that clearly work for Mayor and Council, and really are
8 not administrative. They are the City Attorney, the City Clerk, and,
9 of course, the City Manager. And the City Manager then is
10 responsible for the rest of City government, in terms of
11 administration. And so those three positions, as well as City Mana-
12 -- Magistrates, Judges in City Court, would be appointed by the
13 Council and removed by the Council. They are all already at-will
14 employees and would remain so.

15 The next area is where the crazy quilt exists now. This
16 is very simple. Everybody else would be appointed by the Manager,
17 with approval of Mayor and Council. So, the Manager would be able
18 to set a leadership staff responding to him or her, but they would
19 have to be consulting with, and keeping Mayor and Council in the loop
20 about who they are retaining, and -- and -- and Mayor and Council
21 would get to vote on that. We felt that was important.

22 And then termination, everybody can only be terminated by

1 the Manager. And the -- the -- we considered a parallel track of
2 the Manager and a -- and a larger -- a super-majority of Mayor and
3 Council, but we eventually said just the Manager, because,
4 ultimately, Mayor and Council should be -- the idea is -- should hold
5 the Manager accountable for City government's action, and then the
6 Manager should be able to hold everybody else accountable to the
7 Manager, and simplify kind of the chain of command, if you will.

8 The other important aspect of these recommendations -- and
9 it's the second recommendation -- is it would -- the -- some
10 departments in Tucson has -- have civil service protection, meaning
11 that they can appeal their firing, have certain notice provisions,
12 and require the City to -- I shouldn't say "fire," -- termination
13 -- require the City to prove just cause for termination, moving them,
14 demoting them. What this would do would make all department
15 directors at-will employees who are not protected by civil service,
16 would only do this for department directors, not any of their --
17 anyone who reports to them.

18 So, rank-and-file employees would be -- have a shield
19 against undue political influence in terms of civil service
20 protection, and -- but, at the same time, the Manager, at the direct-
21 -- with oversight of the Council and -- Mayor and Council, would be
22 able to change policy direction. "At-will" means you can be fired

1 for any reason, including -- I just want to go with a different
2 direction with this -- as though I was the Manager speaking -- we
3 just want to go in a different direction. We can terminate somebody,
4 there doesn't have to be -- that would greatly simplify Tucson's system
5 and was thought to help move it forward.

6 Then turning to accountability to voters. Mayor and
7 Council are -- are clearly accountable to voters. We've got a
8 recommendation in here, and this is our most controversial
9 recommendation. Almost all of our recommendations are unanimous,
10 or unanimous maybe with an abstention, this one's eight to seven --
11 there are 15 of us -- and listening to folks in the community, feels
12 the same way out in the community. So, we're definitely going to
13 want to hear from you on this one, which is changing Council election
14 systems.

15 Under Tucson -- Tucson's got a unique Council election
16 system where Council members are elected by their -- are nominated
17 by their political parties in a vote only in their ward, but then
18 are elected citywide in a general election. The recommendation
19 would be to make the general election a ward-only election; and the
20 -- the proponents of that, if you will, believe that that makes the
21 Council member first and foremost accountable to the residents and
22 voters in their ward.

1 And then the proponents -- the proponents of the current
2 system, and opponents of this one -- of this change, if I can put
3 it in a sentence, believe that there's a benefit to having Council
4 members who are accountable to the whole City, allows Council members
5 to have a broader view of the City and City government, and -- and
6 also don't change what isn't broken, if you will. Okay. The -- and,
7 depending on where people sit, depends on whether or not they think
8 it broken, perhaps, but I don't know. The -- but that's true of any
9 of these. I'm not just picking on this one. Okay.

10 Then the last area of changes to responsibility and
11 accountability provisions is the Committee is recommending -- has
12 put forward two alternative recommendations, Alternative A and
13 Alternative B, as to the Mayor's responsibilities. And so
14 Alternative A is -- would make -- well, requires a little explanation.
15 Under the current Charter, the Mayor has the -- conducts Council
16 meetings, sets the agenda and conducts the Council meetings, and has
17 a vote on most matters that come before the Council, but not
18 everything, and that vote is really only a tie-breaker vote. And
19 some things -- examples of things that the Mayor has no vote on would
20 be things like firing the City Manager; the Mayor does not have a
21 vote in that. Terminating the Police or Fire Chief, the Mayor does
22 not have a vote in that under the current Charter. And the Mayor

1 doesn't count towards a quorum, number of people that need to be
2 present to conduct a meeting.

3 Alternative A -- and this had unanimous support as -- at
4 least the direction the recommendation should go -- would be that
5 the Mayor would have the same voting authority as all other Council
6 members, and would also count towards the quorum. This would allow
7 the Mayor to vote on terminating the City Manager, for example.

8 Option B -- and in the past that has been referred to as "mayor
9 parity." But, I confess, when I hear "mayoral parity," I have no
10 idea what that means until I'd sat on the Committee for a little while.

11 So, the -- the -- Option B is -- would be a larger change
12 in City government and -- and that would be to actually take away
13 the Mayor's vote altogether, still have the Mayor presiding at
14 Council members, but give the Mayor a veto over -- over any decisions
15 by Council, like the President signs or vetoes any Bill passed by
16 Congress, the Mayor in this case would approve or veto any decision
17 by Council; that veto then could be overridden by a super-majority,
18 majority plus one of the Council. So, on a six- or seven-member
19 Council, that would be five votes. The idea -- proponents of this
20 believe that it's closer to the types of authority that people expect
21 Mayors to have and believe Mayors have, one. And, two, assert that
22 there would be an observable set of checks and balances where -- in

1 Mayor and Council that's not present in the other alternative. The
2 Mayor would have a check on the Council's authority, and the Council
3 would have a check on the Mayor's authority. And the opponents I
4 should mention is -- would say also that it's a larger change and
5 makes a much more powerful Mayor, politically anyway, but it would
6 be -- anyway.

7 So, those are the accountability and responsibility. We
8 would really like your feedback on that because, well, we have two
9 alternatives. It'd be helpful to hear from the public about what
10 the public prefers.

11 The other areas of the -- of recommendations -- the next
12 area are fiscal ones. There are a number of limitations in Tucson's
13 Charter that are -- make it more difficult for the City to conduct
14 its finances. The first area we're recommending a change is with
15 respect to the property tax cap. In 1969, there was a Charter change
16 that allowed the City to grant sales tax -- to issue sales taxes,
17 but capped secondary and primary property taxes at \$1.75 per \$100
18 of assessed value. Inflated today, that would \$11.29 in 2014
19 dollars, 1969 dollars to 2014 dollars. But the -- and currently the
20 primary tax is about \$.44 cents and we're pretty close to the cap
21 when you add the secondary tax to it, it's about \$.97 cents or
22 something like that, but I'm trying not to be too confusing.

1 The Committee's recommending that the cap only apply to
2 the primary tax, and here's the reasoning that the Committee has for
3 it -- and punch me and tell me you want -- jump in on any of these
4 -- but the primary tax can only be changed by Mayor and Council under
5 state law by 2% per year. They have no more authority than that ever
6 to raise your primary property tax.

7 And then secondary property taxes can only be imposed in
8 a City election where Mayor and Council have a project, combined with
9 a bond, and ask the voters, "We want you to approve this project and
10 approve this bond." Where we sit now, running up against the cap,
11 Mayor and Council and you, the Tucson -- us, you, us, Tucsonans, don't
12 even have a chance to consider projects. Pick your capital project,
13 you want -- I don't know -- pick one, it can be roads, one, it could
14 be extending the streetcar, whatever, a new park or -- we're so close
15 to the cap, voters can't even get the opportunity to say "yes" or
16 "no" to that, and Mayor and Council can't offer that to voters, and
17 that would basically curtail the City from proposing capital projects
18 into perpetuity until a bunch of bonds are paid off. So, we -- and,
19 because voters have that protection, this isn't a tax increase, but
20 it gives voters the opportunity to have -- to choose to do things
21 to better the City that are now not possible.

22 The second one is -- there's a -- the current Charter

1 prohibits the pledging of sales taxes. The thing is the City kind
2 of already does, but it uses a funny way of doing it called a
3 "Certificate of Participation," which means that every year Mayor
4 and Council have to vote whether or not to pay the bonds, and the
5 people who loan the people money don't like that as much. They think
6 that's riskier because it's at least possible that the Mayor and
7 Council could decide not to pay the bonds. So, what happens because
8 of that is the City has to pay more money to get financing and pay
9 more interest on the financing it gets. This would not require the
10 City to pledge bonds, all this would do is allow the City to do that,
11 and the -- every other city in the state allows -- allows this, and
12 most cities allow this, and it's just making life more expensive.
13 So were spending -- when we buy bonds, we're spending more interest.
14 So, eliminating that would give the City more flexibility. So --
15 and neither of those would create a tax increase. And then the --
16 and the -- yeah, and we've looked at and have not recommended -- I'll
17 say "yet," because it's come up at a number of our public meetings
18 recently -- changing the sales tax cap. We've said to leave that
19 where it is, so far.

20 And then the last area are important omissions.
21 Oftentimes charters today have preambles, which are -- think of the
22 -- there's a preamble to the United States Constitution. A preamble

1 would be something that would be an expression of -- of the values
2 of the voters who passed this -- assuming it's passed -- if the voters
3 pass this saying these are the values, that will help guide your
4 interpretation of it. We often refer to preambles when we're trying
5 to guide interpretation of the U.S. Constitution. I'm a lawyer, if
6 you haven't guessed yet. So, this would give you, current voters,
7 the ability to express those values and help guide the interpretation
8 and implementation of the Charter. And examples of that would be
9 valuing arts and culture, environment, diversity, transparency, a
10 prosperous and growing economy, and things like that. We haven't
11 written it yet, but we've recommended that. We're in the process
12 of actually writing the preamble. But we believe that would be a
13 helpful addition.

14 Other areas. The City's Charter has two long lists of
15 enumerated powers, the things that the City's authorized to do in
16 City government. We've been presented by a number of
17 constituencies, if you will, the -- and particularly the arts
18 community has come to us and said, you know, there are these long
19 lists and it doesn't mention arts in these places, but you already
20 do that so -- but then we have to fight about whether you have the
21 power to do that. We'd like you to include us in this long list,
22 and we think that -- we agree, we think it should be included in the

1 list.

2 And then there are other areas where there could be, or
3 are, certain types of -- I call them "values," or things that we might
4 want to include in the enumerated powers that I mentioned here, such
5 as things related to caring for the environment, or improving the
6 economy. Maybe we want to include things that are similar to the
7 preamble issues, but in -- have enumerated powers, expressly
8 authorizing the City to act in those areas.

9 And then I discussed the cleanup at the beginning. The
10 Charter's all in the male -- uses all male pronouns. We could use
11 gender neutral. We can make the Charter gen- -- gender neutral. We
12 have -- is it three Councilwomen right now? There are three
13 Councilwomen, but the Charter refers to Councilmen and, you know,
14 things like that.

15 So, with that -- thank you for letting me talk at you for
16 a half hour. I was hoping to do it a little bit faster this time.
17 But we're going to go to the next item on the agenda. Does anyone
18 have anything to add? Okay. The next item on the agenda is the
19 public hearing.

20 Ladies and gentlemen, this is the time and place legally
21 advertised for a public hearing on the proposed changes to the City
22 Charter. We have a number of speaker cards here tonight, and we are

1 limiting speakers to five-minute presentations. I'll tell you,
2 though, we've been pretty flexible with that, but there -- as you
3 can see there are a lot of people here who wish to be heard, so we're
4 going to keep everybody to five minutes, to the extent we can.

5 When you come forward -- when I call your name to make your
6 presentation, state your name, whether or not you live in the City,
7 whom you are representing, and whether or not you are a paid speaker.
8 Okay. The -- the -- I'm going to do the speakers before the written
9 comments. Okay. The first --

10 MR. SPRINGER: Do you want to explain to them that you can
11 interact with them?

12 MR. NYE: Oh, yeah. I'm sorry. We also -- unlike our
13 calls to the audience -- at our calls to the audience, we don't ask
14 you questions and -- there's no back and forth.

15 MS. DORMAN: We're not allowed to.

16 MR. NYE: We're not allowed to, yeah. It's not because
17 we don't want to, we're not allowed to. In this setting, we -- we've
18 made it so that we can ask questions and we can have a back and forth.
19 And part of this is so you can learn about our recommendations. If
20 you've got a question for us about what we've recommending, "I --
21 I don't understand this," we'll endeavor to answer, and I'll endeavor
22 to not be the only person on the Committee to talk.

1 So, from there the -- the next card I have is from Larry
2 Corcoran (ph.). The first card I have is from Larry Corcoran. If
3 you come to -- up here and . . .

4 MR. COCHRAN: My name is Larry Cochran (ph.).

5 MR. NYE: Cochran. I'm sorry. I'm a terrible reader.

6 MR. COCHRAN: That's fine. I'm representing myself.
7 I'm not paid.

8 MS. MEZA-AGUIRRE: Excuse me, sir. Can you speak more
9 loudly?

10 MR. COCHRAN: I can. My name is Larry Cochran. I'm here
11 representing myself. I'm not paid.

12 As far as the recommendations, I highly -- strongly
13 recommend -- I believe that the election should be ward-only. I also
14 strongly believe that the Mayor should have an equal vote. I also
15 strongly believe that the sales tax cap should be lifted.

16 Right now, Arizona is one of only three states in the country
17 that provides no assistance, child care assistance, for working
18 parents; that's not lost on people that want to move their businesses
19 or personally here. This is an opportunity for the City of Tucson
20 to set us apart from the rest of the State, because that's nonsense.
21 The aspect of taking the cap up on the sales tax provides the
22 opportunity for the City, among other things, to maybe support

1 quality child care in the City, which would certainly make a
2 difference from the state at this point in time, as far as people
3 wanting to move in here and businesses coming in. And I believe that
4 in the preamble there should be a statement as to the value of child
5 care so that we -- on record as to what's important. Certainly, it's
6 as important as the arts is. So, thank you.

7 MR. NYE: Thank you. Does anybody on the Committee have
8 a question for Mr. Cochran?

9 MS. DORMAN: Thank you.

10 MR. NYE: Thank you.

11 MR. COCHRAN: Thank you for the opportunity.

12 MALE SPEAKER: Can you have people speak louder so the --

13 MR. COCHRAN: Oh, I'm sorry.

14 MALE SPEAKER: -- audience can hear the questions?

15 MALE SPEAKER: I have no idea what he said.

16 MALE SPEAKER: What did he just say?

17 MALE SPEAKER: What did he say?

18 MALE SPEAKER: Why did he whisper?

19 MS. POULOS: I wrote it down.

20 MR. NYE: Yeah. Well -- Bonnie, Ms. Poulos.

21 MS. POULOS: The speaker expressed his support of -- of
22 ward-only elections, of mayoral parity, and believes that the cap

1 on the sales tax should be raised primarily so that there can be some
2 funding for early childhood education, and that the preamble should
3 address the importance of children in educating our children within
4 the community. Did I summarize that okay, Mr. Cochran?

5 MR. COCHRAN: You did. Thank you very much.

6 MS. POULOS: Thank you.

7 MR. NYE: Okay. The next card I have is from Paul Parisi
8 (ph.), representing For Tucson.

9 MR. PARISI: Good evening, Mr. Chair and members of the
10 Committee. I'm Paul -- I'm Paul Parisi. I live at 363 Sunburst
11 Place in Oro Valley. And I'm representing For Tucson, which is
12 located at 5151 East Broadway in Tucson, Arizona.

13 For Tucson is a Christian organization that is -- supports
14 the prosperity of the entire community. And I'm very supportive of
15 the Charter change, specifically strengthening the Mayor's role, of
16 giving the Mayor the ability to vote, gives him -- gives him a vehicle
17 to lead. You know, the reason a person is a leader is because people
18 follow, and if the Mayor can take an active role on legislation that
19 they do, you're going to have great deliberation, and you're going
20 to get the very best product when it's done.

21 I'm a little bit afraid of the veto power because, as you
22 know, if -- absolute power absolutely corrupts. And, even though

1 veto power is an absolute power, again, it could stifle deliberation,
2 and you want the Council to really work together to get the very best
3 product to serve the community.

4 Now, as far as ward-only elections, I think -- you know,
5 if we were in the deep south right now, we wouldn't be allowed to
6 have citywide elections; that went away with the Jim Crowe laws, and
7 Tucson's probably one of the only cities of its size in the entire
8 country that still has this type of election. You want to keep
9 elections closest to the people, and the ward-only elections would
10 keep that the closest to the people, and that's the best way to go.

11 I thank you for your service to the community and allowing
12 me to speak today. Thank you.

13 MR. NYE: Does anybody have any questions for Mr. Parisi?
14 Oh, Mr. Parisi? Sir? Sorry.

15 MR. PARISI: Oh, a question.

16 MS. HEALY: Question --

17 MR. NYE: Not quite off the hook.

18 MS. HEALY: -- for you regarding your comment about
19 mayoral veto privileges.

20 MR. PARISI: Yes.

21 MS. HEALY: Would you be supportive of a mayoral veto if
22 you knew that there was a two-thirds -- or, I'm sorry -- a

1 super-majority ability to override that veto?

2 MR. PARISI: That helps. But just the fact that a person
3 has that veto gives a little bit more power than I think -- it's
4 just personal opinion on this that -- I'd be more supportive of a
5 vote and -- rather than the veto, because you wrong person in, they
6 could abuse that power, and we've seen instances in our government
7 today where power has been abused by veto. Yes, sir.

8 MS. HEALY: Thank you.

9 MR. PREZELSKI: It's good to see you again.

10 MR. PARISI: Thank you.

11 MR. PREZELSKI: At a state and federal level all around
12 the country, there are executives who have veto authority --

13 MR. PERISSI: Yes.

14 MR. PREZELSKI: -- and usually veto authority is used as
15 a way to force negotiation. And, when we were -- when we discussed
16 veto power here, we were talking about -- if you have ward-only
17 elections, you have Council people who are responsible to a very
18 limited constituency, and then you have a Mayor who's responsible
19 to everybody, and the only way to really kind of enforce that voice
20 is to have that veto authority. So -- and this is the same sort of
21 power that -- let's say the Governor of Arizona, the Governor of
22 California, they have the same authority. It doesn't typically work

1 the way you described, it usually works in such a way as to force
2 negotiations. Do you have an issue with the fact that governors and
3 the President have this power as well?

4 MR. PARISI: I'm not against the concept of veto power,
5 just the application of -- we've seen what happens when people --
6 we've seen people abuse veto power at the state level, we've seen
7 it many times. Our County government doesn't have veto power with
8 the chairman, and the County government seems to operate pretty good
9 without that, giving each member the equal vote to be able to work
10 together.

11 MR. PREZELSKI: Thank you.

12 MALE SPEAKER: Mr. Chair? May I suggest when you call the
13 speaker up, call one up the front and then call the second one to
14 be waiting in the wing so to have continuity --

15 MR. NYE: That's fair.

16 MALE SPEAKER: -- save some time.

17 MR. NYE: Thank you. Benny White, representing . . .

18 MS. DORMAN: It's on the back of --

19 MR. NYE: And -- and we've had some --

20 MR. WHITE: (Inaudible; voices overlap) --

21 MR. NYE: -- sorry -- we've had some comments that the
22 audio is hard to hear when people aren't close to the microphone.

1 So, if you can -- (laughter) -- no, not that close -- but if you can
2 go to the table there, that would be appreciated.

3 MR. WHITE: Okay. So --

4 MR. NYE: Perfect.

5 MS. DORMAN: And who's on deck?

6 MR. NYE: And then on deck is Bruce Ash.

7 MR. WHITE: I am Benny White, and I live in Ward 3, and
8 I am not paid to be here. I have been -- I'm a Republican. I'm going
9 to take my partisan hat off for a minute, and I want to talk about
10 the ward-only elections.

11 I've been involved in elections in Pima County and Tucson
12 for a number of years, I think on the order of about 20, and closely
13 monitoring and counting ballots for about seven or eight years or
14 so, working with the Clerk's Office and the County Election's Office.
15 And what I see in our city system is that we have a very low percentage
16 of voter participation in the decisions made by our government. And
17 I think that's driven in large part because we have this one-party
18 dominated system of government, where if you're not all Democrat,
19 you're not going to get elected, period. And that's driven by the
20 percentage of voters in the citywide elections that are Democrats,
21 it's about a two-to-one percentage.

22 In our primary elections, we have about a 17% turnout of

1 registered voters. We get real excited in the general elections when
2 we can get that turnout up to 30%. Well, in a 30% election, you need
3 16% to win, so that's one out of six voters in the City deciding how
4 our government's going to be run, and I think that impacts everything;
5 it impacts who's appointed to these commissions and boards; it's --
6 impacts who's hired by the Staff; it impacts voter approval or
7 disapproval of bond elections and raising of finance. So, I'd really
8 appreciate supporting the ward-only elections because, as Mr. Parisi
9 said, we have -- about 35, 40% of the voters are Republicans and we'd
10 like to have at least one seat on that Council.

11 With respect to the veto power of the Mayor, I would oppose
12 that. Your point was well-taken, except that you have to remember
13 that those other bodies are much larger, and so a two-thirds majority
14 gives you more flexibility. When you're only dealing with six or
15 seven people, one or two people can really get in there and muck up
16 the works, and so I would caution against doing that.

17 With respect to the correction effort, that really needs
18 to be approached very cautiously, in my opinion. I think the way
19 the state statutes read now, if you do anything like that, it's going
20 to have to come back to the citizens as a whole document to be
21 approved. My suggestion would be to consult with the City Attorney
22 and see if some legislation might be proposed and enacted by the

1 Legislature that would allow the legislative body, our Mayor and
2 Council, to work with the City Attorney's Office and go through those
3 things and do it as a legislative process, rather than an amendment
4 to the Charter. I think that if you put that whole document out in
5 front of the public, you're probably going to get a "no" vote on that.
6 Thank you.

7 MR. NYE: Thank you. Mr. Ash.

8 Did anybody have any questions for Mr. White?

9 Mr. Ash. And then on deck Bruce Dusenberry.

10 MR. ASH: Mr. Chairman, members of the Committee, fellow
11 Tucsonans, first thank you for your service. What you're doing here
12 is never an easy task. To be effective, everyone gathered here today
13 must be committed, I think, to creating greater trust in City
14 government through more effective City governance.

15 I've reviewed the preamble proposal. My question to all
16 of you is: Is it your goal to develop Tucson into a more culturally,
17 ethnically, environmentally sensitive ghetto, or trying to create
18 more effective City governance? This language, friends, could sink
19 Charter change. The Charter has lacked a preamble for over 80 years.
20 Tucson has bigger fish to fry. Go after low-hanging fruit, keep the
21 ballot simple, focus on what you can get, and resist the urge to grab
22 all you can.

1 Enumerated powers. Many would find inclusion of this
2 proposal by those who generally believe that many conservatives'
3 emphasis on governments' enumerated powers are crackpot. And I
4 think it's rather curious that you would include your enumerated
5 powers in this Charter change. If the goal is to give emphasis to
6 the arts, which I personally support and approve of, let me just say
7 that not including this language in the past certainly has not stopped
8 Tucson from being a very rich cultural community. This would be a
9 poison pill to mainstream acceptance of Charter change, and this also
10 is not low-hanging fruit.

11 I agree with my predecessor, Mr. White, that inclusion of
12 the cleanup process on the ballot could become problematic. Keep
13 gender changes simple, as well as department heads and different
14 titles. These should be treated as scrivener changes or corrections
15 and handled at the Council level, but kept at a bare minimum to avoid
16 ballot consideration. Another suggestion, as Mr. White said, to a
17 very long ballot is to go to Arizona Revised Statutes to create a
18 proper vehicle for changes on gender without going to the ballot at
19 all.

20 I've chaired the Republican National Committee, Standing
21 Committee on Rules since 2011. Ladies and gentlemen, I've learned
22 that words counts, and I've also learned during my tenure sometimes

1 less is more. I suggest we take Tucson with incremental approach
2 to Charter change.

3 What many Democrats and Republicans agree on is a stronger
4 Mayor and ward-only elections. Keep it simple. The low-hanging --
5 the low-hanging fruit is fruit that we can harvest. These changes
6 might start the process of changing both the perception and the
7 effectiveness of Tucson City government. Thank you for your
8 attention. I stand ready for any questions.

9 MR. NYE: This isn't a question, but as -- and I -- this
10 was actually supposed to be part of my introduction, but I forgot
11 it, so it's now a question. Were you -- in terms -- you've the cleanup
12 issue. One of the really interesting and, I think, kind of cool
13 things about the Charter is that this Committee has no authority to
14 change it, and Mayor and Council don't have authority to change it
15 under the Charter or state law; it's really only with the voters.
16 Does that impact your view on the -- the -- the preamble or the
17 enumerated powers issue? Only the voters can ever change it.

18 MR. ASH: I think if we're interested in effective City
19 governance, and creating a vehicle for more trust and more
20 transparency and more effective City governance, we have to be
21 cognizant of what is politically capable of being achieved. We've
22 seen in the past the Charter change when the ballot is too long, when

1 the ballot was too complicated, sometimes when it includes economic
2 benefit for some, whether -- whether I happen to agree with that or
3 not is immaterial, it has oftentimes sunk Charter change. Go for
4 the Charter change that you can get. This is a political process
5 no matter how clean and how pure you want to be. You have to look
6 at it with that reality in mind, Mr. Chairman.

7 MS. DORMAN: You do --

8 MR. NYE: Ms. Dorman.

9 MS. DORMAN: -- understand that this Committee makes
10 recommendations to Mayor and Council and then they will decide what
11 goes on the ballot, not us?

12 MR. ASH: I'm very familiar.

13 MR. SCOTT: Mr. Chairman?

14 MR. NYE: Yes --

15 MR. SCOTT: Could I get your --

16 MR. NYE: -- Pastor Scott.

17 MR. SCOTT: Could I get your view on accountability of
18 department heads to the City Manager, and the City Manager having
19 the authority to hire and to fire at-will department heads?

20 MR. ASH: I wasn't -- I wasn't planning on making that a
21 part of my presentation. I'd prefer not to comment at this time.

22 MR. SCOTT: Okay. Thank you. Nothing (inaudible).

1 MR. ASH: Sir?

2 MR. NYE: Mr. Prezelski.

3 MR. PREZELSKI: Thank you. As far as the -- the
4 enumerated powers, right now the Charter lists a number of very
5 specific things, including regulation of water houses, regulation
6 of railroads, some of which are things that -- the City's authority
7 has been superseded by the federal government or the -- or they're
8 simply obsolete. And the trend in local government nationwide, as
9 far as charters go -- charters go, is to make less-specific enumerated
10 powers language so that cities have flexibility and won't get
11 challenged when they attempt to cope with a new economy or whatever.
12 Would you support simply making the enumerated powers a little less
13 specific, a little more permissive and generalistic?

14 MR. ASH: I support -- I support ward-only elections, I
15 support a stronger Mayor system, and we go from there. I believe
16 we need to bring trust back to our City government, and we need to
17 get our City Council as a more representative view of all the citizens
18 of the -- of the City of Tucson.

19 MR. PREZELSKI: And just one more question, Mr. Nye?

20 MR. NYE: Yes, Mr. Prezelski.

21 MR. PREZELSKI: Thank you. As far as the kind of --
22 changing the -- kind of the gender-specific language in the Charter.

1 You mentioned waiting for the state, and another speaker mentioned
2 waiting for the state to deal with this. My personal experience,
3 I tried to -- I ran a Bill when I was in the Legislature to change
4 the term "precinct committeemen" to "precinct committee member."
5 The Bill ended up being about 160 pages long because it had to address
6 every single mention of "precinct committeemen," and it never got
7 a hearing. It -- it -- surprisingly, it didn't have a lot of support.
8 The concept didn't even have a lot of support.

9 But that being said, the state has only very limited
10 authority to tell the City what can go in its Charter. Do you really
11 think it's feasible to ask the state to change the language?

12 MR. ASH: Yeah, good question. Actually, the nature of
13 my -- of my suggestion was these are -- these are scrivener's
14 corrections that can and should be made remotely by the City Attorney,
15 with approval of Mayor and Council; that would be -- that would be
16 my -- my initial approach. If, for whatever reason, the City
17 Attorney didn't feel that that was feasible, or that wasn't something
18 that Mayor and Council agreed upon, I would say that it's probably
19 time to use our -- our City lobbyist at the State Legislature and
20 begin making those changes.

21 MR. NYE: Actually, I had a question for you --

22 MR. ASH: Yes, sir.

1 MR. NYE: -- too. Sorry. But, perhaps, it's the second
2 one. You said you are in favor of a stronger Mayor. Does that
3 express a preference towards either of the alternatives that we've
4 put forward towards -- as to the Mayor?

5 MR. ASH: I would -- I prefer the stronger Mayor setup.
6 I'm not -- I'm not absolutely married to -- to either one at this
7 point in time. When we look back at the Mayors who have served here
8 at the City of Tucson, we've had a pretty good group of -- of
9 individuals who've led our city. I would have no problem giving any
10 of them the vote. I would have no problem giving any of them a veto
11 with the super-majority to override them. I happen to think that
12 our current Mayor is a very capable man and working hard and honestly
13 trying to make change here in the City of Tucson. And I -- I don't
14 think this is a matter of trust, I think it's a matter of reality.
15 The Mayor is more than just a figurehead propped up at the middle
16 of the dais. I look to that person to give leadership, not just in
17 a nominal figurative way, but with a vote, and I don't think that's
18 unreasonable.

19 MR. NYE: Thank you. All right.

20 MR. ASH: Thank you --

21 MR. NYE: Thank you --

22 MR. ASH: -- very much.

1 MR. NYE: -- Mr. (inaudible; someone coughing). Okay.

2 The next card I have is Bruce Dusenberry, and then the --
3 on deck, Kenneth Miller.

4 MR. DUSENBERRY: Mr. Chairman, members of the Committee,
5 I, too, want to express, as I have in the past, my thanks for all
6 the time and effort you've put into this. And I'm very supportive
7 of everything that you are recommending, but I'll get to the parity
8 in a minute. I reside at 7090 North Via Sierra Del Sol, which is
9 about -- I don't know -- two or three miles north of the northern
10 boundaries of the city, but I own residential property in the City,
11 I own commercial property in the City, and, although I don't spend
12 the night in the city, I -- I live in the city -- I feel like I live
13 in the city. I pay sales taxes in the city, go to restaurants and
14 movies and shop and live in the City of Tucson, and I'm a native of
15 the City of Tucson.

16 I, too, support the ward-only elections; that makes sense.
17 We haven't talked about it, but I hope at some point we could begin
18 to annex the areas around the City, one of which I live in. I'd be
19 supportive of that annexation. But, without ward-only elections,
20 I think that's not going to happen. So, this would be the first step,
21 I think, in enabling the city to do more annexation.

22 I think the big picture here is the lack of accountability,

1 or maybe more -- more accurately, the lack of clarity regarding
2 accountability; and, therefore, poor efficiency because of the lack
3 of clear definition of roles and accountability within City
4 government. So, I wholeheartedly support clearly defining the
5 responsibilities and roles of the City Manager as the operating
6 authority in the City, and then Mayor and Council as the
7 policy-setters.

8 Endorse the changes that you're making on hiring and
9 firing, the hiring with the -- with the Council's approval, and the
10 termination of at-will -- of the City Manager, which goes to the other
11 thing, which is the removal of the civil service protection for the
12 department heads; that - that makes a lot of sense.

13 With regard to the strong Mayor, and whether it's veto or
14 parity, I support what Mr. Parisi and -- and Mr. White said, I --
15 I support parity over the veto; that's personal -- I should have said
16 I also sit on the Board of SALC and the Chamber, so I think I speak
17 for those groups and their desire to see this -- I know I speak for
18 those groups and their desire to see the changes that -- that you're
19 proposing. This one, I don't think there's -- there's -- I'm not
20 aware of a Chamber essay, I don't position on that, so this is personal
21 opinion.

22 Yeah, I -- I think Mr. Prezelski made a good point about

1 how vetoes work with presidents and governors. But, as I think Mr.
2 White said, those are large -- those Legislatures and Congresses
3 are large bodies of people. With a small body, I'm afraid that kind
4 of veto thing might actually -- as opposed to working toward
5 compromise, might create a stalemate where, you know, the veto
6 couldn't be overridden, and the Mayor's got more power than the Mayor
7 maybe perhaps should have, as -- as was said, if the Mayor is not
8 the best leader that was elected. So, one step at a time. I think
9 the parity thing makes a ton of sense.

10 I do also support the removal of the cap on the primary
11 tax, primary property tax I believe it is --

12 MR. NYE: Secondary.

13 MR. DUSENBERRY: -- secondary property tax, and being able
14 to use the sales tax revenues as collateral in -- in borrowing; those
15 are -- those are needed and important changes.

16 So, again, I would just like to thank you for your time
17 and effort, and encourage that you press forward with a package of
18 strong recommendations to the Mayor and Council.

19 MR. NYE: I have a question similar to Mr. Prezelski's to
20 one of the prior speakers. There's been an expression of concern
21 in relation to the ward-only that this would create an even more
22 parochial Council than sometime -- that the Council members who only

1 have to respond to their ward, who meet your regular -- well, who
2 meet regularly, but don't often necessarily see each other, have --
3 that ward-only would exasperate that issue.

4 I believe one of -- at least as to me, the perceived
5 benefits of having a veto is that -- one of the perceived benefits
6 of adding a veto would be forcing Council members to talk to each
7 other so that they know they can get to five to override a veto. Does
8 that affect your opinion at all on that issue?

9 MR. DUSENBERRY: Probably not. I would -- I would hope
10 that folks who serve -- even if they're elected by ward -- who serve
11 on the Council of the City of Tucson would care about the City of
12 Tucson as a whole, and that if -- if truly policy issues. I think
13 the problem with the parochial thing is -- is more than the Mayor
14 and Council now are involved often in things that are not truly policy
15 issues, and -- and it's -- so ward changes isn't going to change that.
16 What's going to change that is focusing on what the job of the City
17 Council is, which is not getting into the day-to-day operations and
18 things.

19 So, to me that's -- the other -- the other thing is I'm
20 not -- if you look at Phoenix, the Council offices are all together
21 at City Hall, and we changed that a long time ago, but I would
22 certainly -- that's not a Charter thing, the Charter doesn't mandate

1 that. But, having the City Council people talk to each other would,
2 I think, be facilitated if, like the Supervisors and the Council in
3 Phoenix, they had their offices downtown. Doesn't mean they're not
4 going to get out in their wards or maybe have staff in -- in the wards,
5 but that would, I think, eliminate a lot of the parochial --
6 parochialism. So, doesn't change my thoughts a great deal.

7 MR. NYE: Ms. Healy.

8 MS. HEALY: Thank you. Do you -- because you brought up
9 the annexation piece (inaudible) ward-only. Do you have a strong
10 opinion as to the admission of a Council ward to -- going to seven?

11 MR. DUSENBERRY: Well, I think it would be good to amend
12 the Charter to allow for additional wards and, you know, put that
13 flexibility in there, but I agree with other speakers that the more
14 you put into this first -- hopefully, the first one that's going to
15 actually be passed, you know, the more danger you have of confusing
16 voters and -- and giving people reasons to say "no." So, clearly
17 you're not planning on raising salaries, so that's good. But that
18 might be another area that's just a -- maybe a step too far, but I
19 -- I think it needs to happen at some point. Let's do this one step
20 at a time.

21 MS. HEALY: Thank you.

22 MR. NYE: Kenneth Miller.

1 MR. MILLER: My name is Kenneth Miller. I'm a resident
2 of Ward 2. I'm here just speaking for myself. I'd like to make a
3 few comments on the ward-only elections.

4 I am very much in support of the ward elections. Right
5 now we have a procedure in place that's totally antithesis of all
6 our other elections in which we have districts of the state, the
7 county, federal level, and we represent people that represent us.
8 Right now the way that our ward elections are run is we have a City
9 Council that does not represent the people that live in the different
10 wards; bringing in ward elections will, obviously, alleviate this.

11 I'm a little bit concerned that -- when you said that the
12 vote was eight to seven in favor of making this recommendation, and
13 then described that the people that opposed it was -- primarily their
14 reason was that they believed that the people were going to, you know,
15 reflect only the will of the ward and not of the City; that's an insult
16 to the people that spend their time and money and efforts to be
17 elected, regardless of party. If they're going to put themselves
18 out there and actually run for these elections, to say that they're
19 only going to be doing it out of a myopic view of what they're running
20 for is really an insult to the people that run, and the people that
21 we try to elect, to do the best things for the roles that they're
22 running for.

1 One thing that really concerns me here, though, is
2 regardless if the recommendation has been approved and it's going
3 to go to the Mayor and the Council, and it's going to be ultimately
4 their decision as to whether the public ever has a chance to vote
5 on it. So, the statement down here that ultimately the Tucson voters
6 will have the final say is totally irrelevant if the Mayor and the
7 Council just says, no, we're not going to do this. And right now
8 we have a disproportionate representation of one party on the Council
9 that can shoot this down, just plain and simple. So we may never
10 have the chance to get the chance to vote. So there will be a dispor-
11 -- disproportionate representation if they take that act. Thank
12 you.

13 MR. NYE: Thank you. Any questions? Mr. Crum has a
14 question for you.

15 MR. MILLER: Yes.

16 MR. CRUM: Well, I don't have a question, I just have a
17 comment, and that is: When I vote for or against whether or not,
18 you know, on a -- on a particular consideration, it's not whether
19 I agree with it or not, it's just whether it should be placed to the
20 Mayor and Council and I would hope their -- later on to the voters
21 for their consideration. But don't necessarily assume, anyone, that
22 just because I say put it on the agenda, that I'm ultimately going

1 to -- how I'm going to vote --

2 MR. MILLER: Ultimately --

3 MR. CRUM: -- in an election.

4 MR. MILLER: Ultimately, I agree with what you say. You
5 may be thinking that it should be presented and given a chance, but
6 that doesn't necessarily mean that's it not going to be a partisan
7 decision about not giving it out as part of the vote. There's many
8 layers before it even gets to that point.

9 MR. CRUM: Right. And it -- yeah, all of this -- it's --
10 it's pretty complex, yes, sir.

11 MR. MILLER: Thank you.

12 MR. CRUM: Thank you, sir.

13 MR. NYE: Sorry. I didn't do the on-deck procedure this
14 time. Sorry.

15 MALE SPEAKER: You're fired.

16 MR. NYE: Mark Morrison is next, and on deck -- deck --

17 FEMALE SPEAKER: Sir, can you say that name more clearly?

18 MR. NYE: Sorry. Mark Morrison, and on deck, Caroline
19 Cox.

20 MR. MORRISON: Hi, I'm Mark Morrison. I live in the city.
21 I live at 577 North Arizona Estates Loop. And I come here tonight
22 -- I don't represent anybody except myself -- but I come here tonight

1 just for one -- to address one issue, and that is the citywide election
2 of Council members, and I -- and I want to oppose that. I -- I think
3 -- feel very strongly that -- that City Council members ought to
4 represent their ward and be voted by -- in by the members of that
5 jurisdiction only.

6 By having a citywide vote for individual Council members
7 is similar to -- if somebody's run for the State -- or as a State
8 -- to be a State Representation, it'd be like having a statewide
9 election for that person to represent that one jurisdiction. Or,
10 if you're running for the U.S. Congress, having a statewide election
11 for that person running for one of those nine congressional seats
12 in Arizona. I think it's the same kind of a principle. And I think
13 in the city, we ought to -- to model ourselves after the U.S.
14 Constitution, after the state way of electing our elected official
15 in doing -- and -- and on a ward-by-ward vote, rather than a citywide
16 vote. I think it reflects -- it allows the ward to have people
17 represent -- specific- -- specifically someone from their
18 neighborhood, rather than having other people from town voting for
19 the people who represent them.

20 So, that's the only issue -- there's a lot of other issues
21 to address, but I think that's the only one I wanted to -- to talk
22 about today. So, are there any questions?

1 MR. NYE: Thank you. Thank you --

2 MR. MORRISON: Thank you.

3 MR. NYE: -- very much.

4 MS. COX: Yes, my name is Caroline Cox. I'm the former
5 Chairman of the Pima County Republican Party, just so you know
6 who I am. And I'm very much in favor of ward-only elections, because
7 I feel like we do not get adequate representation in the City Council.
8 And, even though I do not live in the City, I live very close to the
9 City and I'm affected by what the city does, and I'm affected by some
10 of the policies that I feel the city follows that are not -- we just
11 don't get enough input from different points of view; it's like the
12 same people with the same views are talking to each other all the
13 time. And so I think we need to have the elections ward-only.

14 MR. NYE: Any questions for Ms. Cox? Ms. Healy.

15 MS. HEALY: Thank you. Can I put you on the spot and ask
16 a question? If you -- if ward-only were to pass in the city, would
17 you be open to -- or I don't know exactly where you live -- but would
18 you be open -- more open to annexation into the City of Tucson in
19 a ward only system?

20 MS. COX: You know, I think that a lot of people would be,
21 because I think that they feel like that they have no voice in, you
22 know, what goes on in the city. They don't like the way the city's

1 run, and they don't have any opportunity to change it, because even
2 if you work hard and get people elected in the wards, then you run
3 citywide and it -- you might as well not bother.

4 MS. HEALY: Thank you.

5 MS. COX: Thank you. Thank you very much.

6 MR. NYE: I'm -- remind me, folks. David Hermon. Then
7 -- sorry -- I'll remember this time -- on deck, I -- Walter Stephenson
8 (ph.).

9 MR. HERMON: I don't live in the city, and I wasn't born
10 in Tucson, just in case my accent doesn't disclose it. And I actually
11 came last night from the far east and thought it was important enough
12 to be here because I -- somebody told me that maybe the next Mayor
13 sitting around here on the (inaudible), and I think it's very
14 important to give that Mayor as much power as humanly possible. I
15 think the concerns that people have about veto and about wards and
16 about all these little things which then becomes too much, nothing
17 will happen.

18 In Tucson -- and there's one city you can all look at, which
19 is Chattanooga, Tennessee, and I -- and I'll send to you -- and to
20 some other people what's happening in Chattanooga. The city has less
21 potential than Tucson, it's doing fantastic, because somebody make
22 decision (sic), and (inaudible) was a veto, so some of the mistakes

1 after four years have been replaced. It's not such a big tragedy
2 to take a chance. Tucson is not taking any chances. The lady before
3 me said correctly, you know, we don't live in town. Well, we're not
4 happy with what we see here, it's not fun.

5 MR. NYE: Are there any questions?

6 MS. MEZA-AGUIRRE: Actually I -- I --

7 MR. NYE: Ms. Meza-Aguirre.

8 MS. MEZA-AGUIRRE: So, I'm --

9 MR. HERMON: Mr. Hermon was my father. I'm David, yes.

10 MS. MEZA-AGUIRRE: Okay. David. So, you make a good
11 point about Chattanooga --

12 MR. HERMON: Yes.

13 MS. MEZA-AGUIRRE: -- and one of the reasons that city is
14 so successful is their thriving arts community.

15 MR. HERMON: What? Sorry?

16 MS. MEZA-AGUIRRE: Their thriving arts community.

17 MR. HERMON: Arts community.

18 MS. MEZA-AGUIRRE: Art -- arts community, yes, sir. The
19 aquarium that they have, their arts museums.

20 MR. HERMON: Okay.

21 MS. MEZA-AGUIRRE: So, my question to you, sir, is --

22 MR. HERMON: How about EPB? That is a department of the

1 city, which is the -- the electric company that has all -- all fiber
2 optic internet and they become like the next -- I mean, they're the
3 -- on the map, a small little city that you can -- they don't even
4 have an airport; it's even worse than the Tucson airport. I tried
5 to land there yesterday, it was not easy, but eventually we did.

6 MS. MEZA-AGUIRRE: So -- that's a good point. So, getting
7 back to the point I brought up about --

8 MR. HERMON: The aquarium.

9 MS. MEZA-AGUIRRE: -- the thriving arts community in
10 Chattanooga.

11 MS. HERMON: Yeah.

12 MS. MEZA-AGUIRRE: What is your personal opinion about how
13 the city supporting the arts should be addressed within our Charter?
14 Do you think it belongs in the preamble? Do you think it belongs
15 in the Charter? What is your opinion on --

16 MR. HERMON: I don't know what the preamble (ph.) (sic)
17 Charter is. I'm just not --

18 MS. MEZA-AGUIRRE: Okay.

19 MR. HERMON: -- I'm just an old businessman. I don't know
20 anything about politics.

21 MS. MEZA-AGUIRRE: Okay.

22 MR. HERMON: Thank you, ma'am.

1 MS. MEZA-AGUIRRE: Thank you.

2 MR. STEPHENSON: My name is Walter Stephenson. I live in
3 Ward 2. Did -- when you did your discussion on the ward -- on the
4 election, did you talk about the Voting Rights Act of 1965? Does
5 -- do you -- do you know what the Voting Right --

6 MS. DORMAN: We do.

7 MR. NYE: Yes.

8 MR. STEPHENSON: -- the civil rights? Okay.

9 Arizona is one of the build-in states, because they
10 practice discrimination against Native Americans and Hispanics. If
11 we were to try to -- to put forth the election cycle we have right
12 now in the state after 1965, you couldn't do it, it would violate
13 federal law; yet, we still have because it was grandfathered in.

14 The City of Douglas went from city-only to ward-only.
15 They tried to go back to city-only. When they went back to DC, the
16 court said, no, you can't do it, it's a violation of civil rights.
17 So, what we have right now in the City of Tucson is a civil rights
18 -- we have -- we have an issue that at one time was considered a civil
19 rights violation.

20 We have -- you know, we don't have -- senators aren't
21 elected nationally, Congressmen are not elected statewide, and the
22 Supervisors are not elected by county, they're elected by district.

1 Yet, in the City of Tucson we want to elect our -- our people by the
2 total vote of the -- of the city.

3 I know -- you brought up that one point about why -- I wanted
4 to bring up the point of the Voting Rights Act of 1965 because of
5 the issue that you -- you brought up. And I didn't hear anybody
6 discuss any of the civil rights issues that our election cycle brings
7 forward. And I don't know if you discussed civil rights issues or
8 not.

9 MR. NYE: He's not here tonight, but one of our members
10 has -- and probably the most -- our strongest advocate for ward-only
11 elections on this Committee has raised that up a number of times.
12 So, it's certainly something we consider.

13 MS. DORMAN: And --

14 MR. STEPHENSON: But the other issue -- the other issue
15 we -- we talked about, and I -- maybe --

16 MR. NYE: Well --

17 MR. STEPHENSON: -- this is really debatable --

18 MR. NYE: Sorry.

19 MR. STEPHENSON: Sorry?

20 MR. NYE: The -- go ahead. Go ahead.

21 MR. STEPHENSON: Okay. We're talking about the arts.

22 The arts -- the arts aren't -- don't seem to be sustainable. In other

1 words, they have their -- the City has to step in and they have to
2 fund -- help fund the arts. Do you think it's right to use taxpayer
3 dollars to fund something that's not sustainable? Is it -- and do
4 you -- do you tell people who live here who don't support the arts
5 that they must support them with their tax dollars? An argument.
6 I'm not saying for or against, I'm saying you've got arts and -- you've
7 got different things in here, when the City has so many different
8 issues in terms of where money should go, I wonder if -- if we're
9 not using the wrong priorities when we're going after arts.

10 And the other issue that you talked about using the seven.
11 Okay. That -- my -- my concern -- my understanding, after reading
12 the statute, is that if the City passes by vote the ward-only
13 election, that's going to go back to -- have to go to DC and then
14 it's going to have to be okayed by the Circuit Court at that location.
15 If you add a bunch of stuff to it, the question I have is: What --
16 what it's going to do in terms of -- of the Civil Rights Act? And
17 --

18 MR. NYE: I think Ms. Dorman had a question first. Ms.
19 Dorman had a question first. Sorry.

20 MS. DORMAN: I have a comment just for clarification. So,
21 our system is not a citywide system, we have a hybrid system, and
22 it's the pure citywide systems that have been found most at fault.

1 We have ward-only primaries, and then a citywide general election.
2 So, there's a significant difference in that -- in that the two people
3 from whom the electorate is choosing have both been selected by their
4 wards, which is quite different from a pure citywide system.

5 MR. STEPHENSON: I understand that. And I would argue
6 that you're still in violation of --

7 MS. POULOS: We're not in violation.

8 MR. STEPHENSON: -- after 19- --

9 MS. DORMAN: We're -- we're not --

10 MR. STEPHENSON: -- -65, and still --

11 MS. DORMAN: We have --

12 MR. STEPHENSON: -- be in violation --

13 MS. DORMAN: We're not, actually.

14 MS. POULOS: The City of Tucson has been deemed not in
15 violation.

16 MR. STEVENSON: You're correct, that's correct, you're
17 grandfathered in.

18 MS. POULOS: No, it is not grandfathered in. It was
19 challenged by the Courts and, because of our hybrid system, where
20 the ward chooses the people who will run in the general election,
21 it was deemed not a violation of --

22 MR. STEPHENSON: When did this --

1 MS. POULOS: -- the Civil --

2 MR. STEPHENSON: -- when did this occur?

3 MS. POULOS: -- Rights Act. I don't know. The City
4 Mana- -- or the City Attorney is the --

5 MR. PREZELSKI: I think it was in the early '90s.

6 MS. POULOS: -- one who brought it up.

7 MR. PREZELSKI: It's either in the late '80s or early '90s.

8 MR. STEPHENSON: I discussed this with a constitutional
9 -- a friend that's a constitutional attorney, and we -- we went
10 through some of the stuff -- this is the stuff we came up with. He
11 is not from -- from Tucson, so he is familiar with the '65 Act. I
12 don't like to argue with you.

13 MS. DORMAN: Just for --

14 MR. NYE: Mr. --

15 MS. DORMAN: -- for -- I had --

16 MR. NYE: You had a question?

17 MS. DORMAN: -- yes. And then also regarding the arts and
18 the arts not being sustainable. First, the arts have an economic
19 impact in this community of almost \$100 million dollars. The Gem
20 Show has an economic impact on this community of just over \$100
21 million dollars. I think what you're confusing, perhaps, is we
22 investment spend in the arts; that's different than giving money to

1 the arts in the same way that the City passed a G plot (ph.), which
2 lets us have property tax abatements in order to spur development
3 in downtown Tucson; it's generated much more of an economic impact
4 to the City than if we had not invested --

5 MR. STEPHENSON: But you're saying the Gem Show is an art
6 show; is that correct? And that the City --

7 MS. DORMAN: No, no --

8 MR. STEPHENSON: -- (inaudible; voices overlap) --

9 MS. DORMAN: -- no, no, I'm saying that the arts have a
10 tremendous economic impact. You're saying --

11 MR. STEPHENSON: If they do -- they do --

12 MS. DORMAN: -- that the arts --

13 MR. STEPHENSON: -- why don't they -- (inaudible; voices
14 overlap) --

15 MS. DORMAN: -- are not sustainable.

16 MR. NYE: (Inaudible; voices overlap).

17 MR. STEPHENSON: -- why don't they have their own --

18 MS. DORMAN: Pardon me?

19 MR. STEPHENSON: -- their own (inaudible)?

20 MS. DORMAN: Pardon me?

21 MR. STEPHENSON: Why would the City fund that if they are
22 -- have such a tremendous impact, why don't they have outside sources

1 and raise money like we all -- the rest of us do --

2 MS. DORMAN: Well --

3 MR. STEPHENSON: -- in terms of things --

4 MR. NYE: Well --

5 MR. STEPHENSON: -- we want to do?

6 MS. DORMAN: They --

7 MR. NYE: -- you know, I'm going to actually --

8 MR. STEPHENSON: (Inaudible; voices overlap) --

9 MR. NYE: -- I'm going to cut this off. I don't want it

10 to be debating people (inaudible; voices overlap) --

11 MR. STEPHENSON: That's an issue we probably --

12 MR. NYE: -- but I think --

13 MR. STEPHENSON: -- shouldn't argue.

14 MR. NYE: -- I think the -- you had -- did you have a

15 question --

16 MR. PREZELSKI: Well --

17 MR. NYE: -- Mr. Prezelski? A question.

18 MR. PREZELSKI: A question?

19 MS. GAXIOLA: A question, not arguing.

20 MR. PREZELSKI: All right.

21 MR. NYE: A question.

22 MR. PREZELSKI: I won't . . .

1 MR. NYE: No.

2 MR. CRUM: Kasey?

3 MR. NYE: Mr. Crum.

4 MR. CRUM: Yeah --

5 MR. NYE: And I apol- --

6 MR. CRUM: -- and -- and this is information. I don't mean
7 to argue with you or anything, and it's stopping, but I happen to
8 be -- sit on the last Redistricting Commission when we looked at how
9 the -- each ward should be equalized in population. But one of the
10 things that the Charter required us to do -- and it reads, "No re-
11 -- no redistricting plan shall be drawn" -- goes on -- "for the purpose
12 of diluting the voting strength of any racial or ethnic minority
13 group."

14 MR. STEPHENSON: That's right out of the '65 Act.

15 MR. CRUM: Exactly.

16 MR. STEPHENSON: Yes.

17 MR. CRUM: And that's why, therefore, when you look at
18 particularly Wards 1 and 5, you'll see that we've worked very
19 carefully at not diluting the minority groups in those two wards.

20 MR. STEPHENSON: I'm sure you went right by the -- by the
21 law and did as good a job as you possibly -- that's -- that's not
22 the -- the argument that I have in terms of the ward-only election

1 versus citywide election.

2 And I -- I feel that -- I feel really strongly that the
3 feds -- feds in 1965 said, hey, you know, you really shouldn't do
4 this, this is a violation. Arizona was one of the few states that
5 the feds picked out specifically as having violated the
6 constitutional rights of the Hispanics and Native Americans.

7 MR. NYE: Thank you, sir. Okay. Claudia White, and I
8 would have had you on deck, but I got the card after. And I have
9 no other cards, so there's no one that I'm supposed to -- thank you,
10 Ms. --

11 MS. WHITE: Hello, my name is Claudia White. Can any --
12 everybody hear me?

13 MALE SPEAKER: Yes.

14 MS. WHITE: Good.

15 MALE SPEAKER: Very well.

16 MS. WHITE: I learned to project in high school. And,
17 speaking of Hispanics -- my name is Claudia White. Thank you,
18 Committee, for giving me an opportunity to speak. I'm a City of
19 Tucson resident in Ward 2, and I was born in Mexico, and I very happily
20 became a naturalized citizen in 1986.

21 And, frankly, I would like to say that I'm very, very
22 surprised that in this paperwork that I see here that -- apparently,

1 the recommendation is to stick to the ward-only citywide elections;
2 is that correct?

3 MR. NYE: No --

4 MS. WHITE: I mean, no, excuse me, to -- to stick to the
5 -- so the recommendation is to go to ward-only then?

6 MR. NYE: Yes.

7 MS. WHITE: Fabulous. I -- I think that's --

8 MR. NYE: Is that not --

9 MS. WHITE: -- a fabulous --

10 MR. NYE: -- what it says?

11 MS. WHITE: -- recommendation. And I would think it would
12 odd to stick to or to stay with the -- with the situation as it's
13 been in the past. I think that the ward -- people in the ward should
14 vote in the general election and be able to decide between the two
15 parties, or three or four parties, because I've -- I've been waiting
16 a long, long time -- I've lived in Tucson since 1980 -- I've been
17 waiting a long, long time -- and voting for many years, since 1986
18 -- and waiting until finally someone that I voted for would finally,
19 finally make into the Mayor's seat or into the City Council. And
20 I think a lot of people have been waiting and waiting for a chance,
21 and it looks like I'm never going to get my chance unless -- unless
22 you go to ward-only elections in the -- in the general election for

1 City Council.

2 I thank you for taking my recommendation to the City
3 Council, and I hope that -- that I can vote to see this important
4 change take place. Thank you.

5 MR. NYE: Thank you. Okay. I'm going to -- I have two
6 cards that I'll read. Bear with me. My reading sometimes leaves
7 a little bit to be desired. And the first card is from Barbara Parks,
8 representing Child Time and La Petite Preschools. "Any additional
9 way that funding for children can be provided through the City funds
10 would be very helpful to families who qualify for DES, but cannot
11 get tuition assistance due to the long wait lists. United Way
12 scholarships are few and not enough to serve all the children who
13 would benefit from early childhood education, but families cannot
14 afford a high-quality school. Families whose incomes climb, lose
15 their DES and from -- go from paying a few dollars a week to just
16 -- to over \$100 just because the parent has worked hard and earned
17 a small pay increase, and makes it -- and make just enough that they
18 lose their assistance. Can the City of Tucson help with this?"

19 And then the next card I have to read is from Gina
20 Villarreal. "It is my recommendation that there should be an
21 increase in the City sales tax cap. If it was raised, the Mayor and
22 Council could recommendation the funds be channeled into an

1 initiative that would benefit the community, including investing in
2 early childhood education. I use the term 'invest' because research
3 has shown that every dollar spent on early childhood edu- -- for every
4 dollar spent on early childhood education, there is approximately
5 a \$7.00 return. High-quality early childhood education is sorely
6 needed in Tucson. We have the opportunity to not only benefit our
7 city's children, but also help Tucson's economy in the process."

8 Is there anyone else in the audience wishing to address
9 the Committee?

10 MR. O'RIELLY: I have a question. I don't have any
11 recommendations, but --

12 MR. NYE: If you could --

13 MR. O'RIELLY: -- my name --

14 MR. NYE: -- please state your name.

15 MR. O'RIELLY: -- yeah, my name is Arby O'Rielly and I live
16 -- not in the city, about two blocks outside the city.

17 And did I understand you correctly that you're going to
18 make these recommendations to the Mayor and Council and they'll
19 decide what to do with these recommendations? They can pick these
20 and eliminate some of them, so it's not submitted to the voters or
21 do nothing; is that correct?

22 MR. NYE: Correct. Mayor and Council have the right to

1 modify what we recommend or simply refer what we recommend, pick some,
2 not others. And recently, relatively recently, a Committee like
3 this worked for a similar amount of time and it was shelved by Mayor
4 and Council. Hopefully -- we all hope that that's not the case --

5 MR. O'RIELLY: Well --

6 MR. NYE: -- and -- and the public has input again when
7 Mayor and Council get to it.

8 MR. O'RIELLY: And, before I say anything else, I want to
9 thank you all for the amount of time you've contributed to; that takes
10 real citizenship, and so I applaud you for that. Don't think I
11 could've done it, but thankfully you have.

12 You know, I've been involved in trying to get my
13 neighborhood annexed with the City of Tucson on two occasions, and
14 both failed, because the people there did not perceive any value of
15 being in the City Tucson, a lot of red tape, regulations, and so forth,
16 and not a lot of benefit from it. And certainly the perception of
17 the City Council in those days wasn't any better than it is now, or
18 they just don't want to have anything to do with those folks. So,
19 hopefully, if you go to ward-only elections, you'll get a better group
20 of elected officials, hopefully.

21 But, anyway, thanks a lot for your hard work, folks, I
22 really appreciate it.

1 MS. MEZA-AGUIRRE: Thank you.

2 MR. O'RIELLY: One last thing.

3 (Laughter.)

4 MR. NYE: Did anybody (inaudible; voices overlap) --

5 MS. DORMAN: (Inaudible; voices overlap) --

6 MR. O'RIELLY: Just remember, folks --

7 MR. O'RIELLY: -- nothing happens till somebody sells
8 something. And, if the economy in Tucson isn't the number one goal,
9 then nobody's going to prosper.

10 FEMALE SPEAKER: Right.

11 MR. O'RIELLY: You can't support the arts if everybody's
12 broke.

13 FEMALE SPEAKER: That's right.

14 MR. O'RIELLY: And the City of Tucson, central core, is
15 getting older and poorer, and older people take more government
16 services and pay less tax; and that's one thing we've got to keep
17 our eye on. And I hope that these -- first of all, I hope the
18 recommendations you people are making to Council -- or the Mayor and
19 Council decides -- let the voters vote on it, 'cause I think they're
20 very, very good, and you've done an excellent job, so I hope that's
21 the case.

22 But, until the City realizes we've got to get this economy

1 strengthened and make sure that the City Staff is focused on their
2 customers, which is anybody that needs City services, particularly
3 developmental services, then things will improve a great deal.

4 So, anyway, thank you for your hard work, folks.
5 Appreciate it.

6 MR. NYE: Thank you.

7 MR. O'RIELLY: I didn't have any notes --

8 MR. NYE: Did -- did anybody have a question for Mr.
9 O'Rielly?

10 Is -- is there -- this is how I ruled last time. I keep
11 -- I'll keep asking till nobody steps forward. So, is there anybody
12 else in the audience wishing to address the Committee? Okay. Well,
13 there you go.

14 Well, thank you all for coming out tonight. If not, may
15 I have a motion to close the public hearing?

16 MR. YEE: So moved.

17 MR. NYE: Second?

18 MS. MEZA-AGUIRRE: Second.

19 MR. NYE: All in favor?

20 (Aye responses.)

21 MR. NYE: All right. Adjourned. The Committee will
22 stand adjourned. The next regularly scheduled meeting will be March

1 25th in the City Hall Meeting Room, 225 West Alameda.

2 MR. PORGES: At 3:00 o'clock?

3 MR. NYE: At 3:00 o'clock.

4 (Meeting adjourned.)

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CERTIFICATE

I hereby certify that, to the best of my ability, the foregoing is a true, accurate, and verbatim transcription of the audio-recorded City of Tucson Charter Review Committee Public Hearing held on March 12th, 2015.

Transcription Completed: March 19th, 2015.

DANIELLE L. KRASSOW
M&M Typing Service

**City of Tucson, Arizona
Charter Review Committee
Meeting of March 12, 2015**

Verbatim Transcript

CITY CLERK NOTE: This transcript was prepared from a recording of the Charter Review Committee on the date shown. The transcript was prepared and certified by Danielle L. Krassow, M&M Typing Services.



Roger W. Randolph
City Clerk

Date: 3-24-15