

Compendium of Draft Goals and Policies

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CITY OF TUCSON
HOUSING AND COMMUNITY
DEVELOPMENT DEPARTMENT

Draft Plan Tucson

Compendium of Draft Goals and Policies

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GOALS

The City strives for:

- 1** A mix of well-maintained, energy-efficient housing options with multi-modal access to basic goods & services.
- 2** A stabilized local economy with opportunities for diversified economic growth supported by high-level, high-quality public infrastructure, facilities, and services.
- 3** A safe community and secure neighborhoods.
- 4** A community whose economic stability and sense of place reflects its commitment to arts and culture and its care for the natural environment.
- 5** A healthy community physically, mentally, and environmentally.
- 6** A sustainable urban food system.
- 7** An educated citizenry.
- 8** Timely, accessible, and inclusive processes to actively engage a diverse community in City policy, program, and project planning.
- 9** A reputation as a national leader in the development and use of locally renewable energy technologies, water conservation, waste diversion and recovery, and other emerging environmentally-sensitive industries.
- 10** Less dependence on carbon-based energy and greater energy independence.
- 11** A community that is resilient and adaptive to climate change.
- 12** Abundant and appropriate use of native plants and trees.
- 13** A network of healthy, natural open space managed for multiple benefits.
- 14** A secure, high quality, reliable, long-term supply of water for humans and the natural environment.
- 15** A comfortable, attractive, and pollution-free environment.
- 16** Sound, efficient, ecological policies and practices in government and in the private sector.
- 17** Well-maintained public facilities and infrastructure that support coordinated cost-effective service delivery for current and future residents.
- 18** A community that respects and integrates historic resources into the built environment and uses them for the advancement of multiple community goals.
- 19** Strategic public and private investments for long-term economic, social, and environmental sustainability.
- 20** An urban form that conserves natural resources, improves and builds on existing public infrastructure and facilities, and provides an interconnected multi-modal transportation system to enhance the mobility of people and goods.



POLICIES

Housing

- H1** Evaluate the social, physical, and spatial needs related to housing program design and location including neighborhood conditions and access to basic goods and services.
- H2** Focus public and private investment on documented housing needs and priorities considering long-term housing supply and demand.
- H3** Improve housing conditions in aging and historic neighborhoods.
- H4** Include historic properties in the City’s programs and partnerships to develop affordable housing.
- H5** Take multiple approaches to reduce housing costs and increase affordability.
- H6** Increase access to housing choice.
- H7** Address the housing needs of the most vulnerable populations in the community, including those at risk of homelessness.
- H8** Promote housing that supports aging in place.

Other Related Policies

ELEMENT	Policy #	PAGE #
Housing		3
Economic Development	ED6, ED9	4
Public Safety	PS4, PS5, PS8	5
Parks and Recreation	PR9	6
Arts and Culture	—	8
Public Health	—	9
Urban Agriculture	AG1	10
Education	E7	11
Governance and Participation	G7	13
Energy & Climate Change	EC1, EC2, EC5	14
Water Resources	WR3, WR8	15
Green Infrastructure	GI1, GI4	16
Environmental Quality	EQ4, EQ5	17
Historic Preservation	HP1, HP2, HP7	18
Public Infrastructure and Facilities	PI1	19
Redevelopment and Revitalization	RR6	20
Land Use, Transportation & Urban Design	LT3, LT7	21



POLICIES

Economic Development

- ED1** Sustain high-level, high quality, infrastructure, facilities, and services.
- ED2** Maintain and promote local conditions that attract and expand new businesses.
- ED3** Encourage innovative, environmentally sensitive businesses, industries, and technologies.
- ED4** Foster the retention and growth of local businesses.
- ED5** Position the community to be economically competitive regionally, nationally, and globally, with an emphasis on exports.
- ED6** Leverage investment by promoting Tucson’s assets that contribute to economic development, including the Modern Streetcar, bus system, historic resources and neighborhoods, cultural diversity and events that celebrate this diversity, and institutions of higher learning.
- ED7** Collaborate with key partners to ensure a well-educated, well-trained, and diverse local workforce.
- ED8** Collaborate with major national and international employers, educational institutions, local businesses, private sector organizations, international agencies, and other governmental agencies to enhance economic growth and stability throughout the community and region.
- ED9** Consider the relationship between housing and employment in local planning initiatives and economic development programs.
- ED10** Emphasize the role of the natural environment in economic development opportunities, including the expansion of solar technology, eco-tourism, scientific research, heritage tourism, and recreation.

Other Related Policies

ELEMENT	Policy #	PAGE #
Housing	H1	3
Economic Development		4
Public Safety	PS4	5
Parks and Recreation	PR10	6
Arts and Culture	AC2, AC6	8
Public Health	—	9
Urban Agriculture	AG2, AG3	10
Education	E5	11
Governance and Participation	—	13
Energy & Climate Change	EC2, EC5, EC9	14
Water Resources	WR1, WR2, WR3, WR8	15
Green Infrastructure	GI1	16
Environmental Quality	EQ1, EQ4	17
Historic Preservation	HP1, HP2, HP7	18
Public Infrastructure and Facilities	PI1, PI2, PI3, PI5	19
Redevelopment and Revitalization	RR1, RR2, RR4, RR6	20
Land Use, Transportation & Urban Design	LT3, LT6, LT7	21



POLICIES

Public Safety

- PS1** Identify, implement, and maintain standards for high quality, efficient, and cost effective law enforcement services.
- PS2** Maintain high quality, efficient, and cost effective fire and hazardous material response and emergency medical services.
- PS3** Reduce potential harm to life and property in natural hazard areas and from hazards resulting from human activities and development through preventive measures.
- PS4** Prioritize property maintenance and order as a preventive measure against crime and disorder.
- PS5** Recognize and strengthen the role of social networks in public safety through increasing lawful activity in public spaces and through information sharing.
- PS6** Direct resources to education and prevention programs that encourage residents to be proactive regarding personal, property, and traffic safety.
- PS7** Ensure coordinated communication among City agencies and between City and other governmental agencies and non-governmental service providers in the event of an emergency.
- PS8** Evaluate and prioritize funding for other service organizations that can reduce reliance on public safety agencies.
- PS9** Ensure that all residents have access to food, water, shelter, and medical services in the event of an emergency.

Other Related Policies

ELEMENT	Policy #	PAGE #
Housing	H1, H3	3
Economic Development	ED2	4
Public Safety		5
Parks and Recreation	PR3, PR7	6
Arts and Culture	AC1	8
Public Health	H3, H4, H6	9
Urban Agriculture	—	10
Education	E5, E7	11
Governance and Participation	—	13
Energy & Climate Change	—	14
Water Resources	WR1	15
Green Infrastructure	GI1, GI2	16
Environmental Quality	EQ4	17
Historic Preservation	—	18
Public Infrastructure and Facilities	PI1	19
Redevelopment and Revitalization	RR5	20
Land Use, Transportation & Urban Design	LT4, LT10, LT11, LT17, LT18	21



POLICIES

Parks and Recreation

- PR1** Maintain and implement the Commission for Accreditation of Park and Recreation Agencies standards addressing such characteristics as park size, service area radius, and operations.
- PR2** Prioritize repairing, maintaining, and upgrading existing recreational facilities.
- PR3** Ensure equitable distribution of recreational resources to reach all populations throughout the City and make them affordable to all.
- PR4** Ensure a range of recreational opportunities from passive to active.
- PR5** Provide lifelong recreational opportunities for people of all ages and abilities.
- PR6** Foster the integration of different generations and abilities through shared activities and facilities.
- PR7** Emphasize the role of public recreation programs in public safety (preventive) and public health (physical and mental).
- PR8** Support the integration of environmentally and historically sensitive building materials and methods in public recreational facility development and operation.
- PR9** Develop an urban multipurpose path system that provides mobility options, with recreational and health benefits, to access parks, residential areas, places of employment, shopping, schools, recreational facilities, transportation hubs, natural resources, and watercourses for people of all abilities.
- PR10** Collaborate with neighborhoods, local businesses, the school districts, institutions of higher education, museums, Davis-Monthan Air Force Base, private partnerships and foundations, and other jurisdictions in developing approaches to meeting recreational needs including the provision of shared use facilities.
- PR11** Encourage community and neighborhood events and ensure their safety through accessible City permitting and coordination.



POLICIES

Parks and Recreation (Continued)

Other Related Policies

ELEMENT	Policy #	PAGE #
Housing	H1	3
Economic Development	ED2, ED10	4
Public Safety	S10	5
Parks and Recreation		6
Arts and Culture	AC4	8
Public Health	H1, H5	9
Urban Agriculture	—	10
Education	E1, E2, E7	11
Governance and Participation	—	13
Energy & Climate Change	EC3, EC6, EC8, EC9	14
Water Resources	WR2, WR3, WR4	15
Green Infrastructure	GI1, GI2, GI3, GI4, GI5, GI6,	16
Environmental Quality	EQ3	17
Historic Preservation	HP3, HP5	18
Public Infrastructure and Facilities	PI1, PI2, PI3, PI4, PI5	19
Redevelopment and Revitalization	RR4, RR6	20
Land Use, Transportation & Urban Design	LI1, LT2, LT3, LT10, LT11, LT18	21



POLICIES

Arts & Culture

- AC1** Improve the quality of life and livability of the community through the arts by supporting avenues for expression and creativity that strengthen and enhance the social, civic, and cultural participation of citizens.
- AC2** Promote heritage destinations and annual heritage events regionally, nationally and internationally
- AC3** Implement site specific and neighborhood-scaled development strategies that incorporate heritage, arts, and culture.
- AC4** Increase the capacity of and access to buildings and open spaces to expand arts-related activities throughout the community.
- AC5** Support the installation and maintenance of public art throughout the community.
- AC6** Target public investment to leverage additional capital for heritage, arts, and cultural activities.

Other Related Policies

ELEMENT	Policy #	PAGE #
Housing	—	3
Economic Development	ED2, ED5, ED6, ED10	4
Public Safety	—	5
Parks and Recreation	PR1- PR6, PR10	6
Arts and Culture		8
Public Health	—	9
Urban Agriculture	—	10
Education	E2	11
Governance and Participation	—	13
Energy & Climate Change	—	14
Water Resources	—	15
Green Infrastructure	G1, G5, G6	16
Environmental Quality	—	17
Historic Preservation	HP8	18
Public Infrastructure and Facilities	PI1, PI3, PI4	19
Redevelopment and Revitalization	RR4	20
Land Use, Transportation & Urban Design	LT1, LT4, LT6	21



POLICIES

Public Health

- PH1** Pursue land use patterns and transportation systems that encourage physical activity, promote healthy living, and reduce chronic illness.
- PH2** Improve access to healthy and affordable food particularly in underserved areas of the City.
- PH3** Coordinate with nongovernmental health and preventive service providers to make healthcare accessible to the most vulnerable and in-need populations.
- PH4** Increase access to healthcare services through provision of reliable, affordable transportation options.
- PH5** Support educational programs that promote healthy living.
- PH6** Collaborate with Pima County Health Department in the provision of disaster emergency services.

Other Related Policies

ELEMENT	Policy #	PAGE #
Housing	H1, H7, H8	3
Economic Development	ED1	4
Public Safety	S2, S3, S4, S5, S6, S7, S8, S9, S10	5
Parks and Recreation	PR3, PR5, PR7, PR9	6
Arts and Culture	AC1	8
Public Health		9
Urban Agriculture	AG1, AG2, AG3	10
Education	E1, E7	11
Governance and Participation	—	13
Energy & Climate Change	EC3, EC8	14
Water Resources	WR1	15
Green Infrastructure	GI2, GI3, GI4	16
Environmental Quality	EQ2, EQ3, EQ4	17
Historic Preservation	—	18
Public Infrastructure and Facilities	PI1	19
Redevelopment and Revitalization	RR5, RR6	20
Land Use, Transportation & Urban Design	LT1, LT3, LT4, LT7, LT8, LT10, LT11, LT18	21



POLICIES

Urban Agriculture

- AG1** Reduce barriers to food production and distribution at home and in community settings.
- AG2** Adopt zoning and land use codes that promote and facilitate the equitable growth and distribution of locally produced food.
- AG3** Promote an equitable food system that is environmentally and economically sustainable.

Other Related Policies

ELEMENT	Policy #	PAGE #
Housing	H1	3
Economic Development	—	4
Public Safety	—	5
Parks and Recreation	—	6
Arts and Culture	—	8
Public Health	PH2	9
Urban Agriculture		10
Education	E7	11
Governance and Participation	—	13
Energy & Climate Change	EC3	14
Water Resources	WR2	15
Green Infrastructure	—	16
Environmental Quality	—	17
Historic Preservation	—	18
Public Infrastructure and Facilities	—	19
Redevelopment and Revitalization	RR5	20
Land Use, Transportation & Urban Design	LT8	21



POLICIES

Education

- E1** Support lifelong learning, including early childhood education, community education, and continuing education programs.
- E2** Support cross-cultural understanding through public programs and events.
- E3** Provide well-maintained public facilities and infrastructure that serve educational activities.
- E4** Build and maintain partnerships among neighborhood, community, and regional institutions to increase and improve educational opportunities.
- E5** Maximize educational opportunities as a recognized foundation for personal and economic advancement.
- E6** Work collaboratively with schools regarding planning and community development in the built environment to address community needs.
- E7** Initiate a comprehensive approach to civic education that provides and promotes regular opportunities for members of the public to learn about the functions of the City and to take advantage of programs provided by the City. Suggested subjects should include, but not be limited to:
 - Housing information and housing choice
 - Life skills training and household management
 - Neighborhood association designation and organization
 - Public health opportunities
 - Permits and licenses
 - Code enforcement
 - Community energy conservation
 - Water conservation programs
 - Waste reduction
 - Historic preservation initiatives
 - Public safety prevention programs
 - Traffic calming
 - Safe Routes to School



POLICIES

Education (Continued)

Other Related Policies

ELEMENT	Policy #	PAGE #
Housing	H6	3
Economic Development	ED6, ED7, ED8	4
Public Safety	PS5, PS10	5
Parks and Recreation	PR4–PR6, PR9, PR10	6
Arts and Culture	AC1	8
Public Health	PH5	9
Urban Agriculture	—	10
Education		11
Governance and Participation	G1–G4	13
Energy & Climate Change	EC5	14
Water Resources	—	15
Green Infrastructure	—	16
Environmental Quality	—	17
Historic Preservation	—	18
Public Infrastructure and Facilities	P11, P13, P14	19
Redevelopment and Revitalization	—	20
Land Use, Transportation & Urban Design	—	21



POLICIES

Governance & Participation

- G1** Provide the public with regular communication and information regarding policy, program, and project planning and decision-making via multiple methods.
- G2** Offer opportunities for productive public engagement in City policy, program, and project initiatives from the beginning of and throughout the planning and decision-making process.
- G3** Emphasize interactive participation methods that solicit input from the public and provide feedback to the public.
- G4** Increase participation of the traditionally underrepresented populations in policy, program, and project planning and decision-making.
- G5** Address location, transportation, schedule, language, childcare, and other potential barriers to inclusive public participation.
- G6** Coordinate and collaborate with nongovernmental organizations to increase public participation.
- G7** Develop and maintain strong partnerships with regional and local nongovernmental organizations, including educational institutions, non-profit organizations, and neighborhood and citizen groups.
- G8** Support a multi-jurisdictional, regional approach to short-term and long-term planning.
- G9** Coordinate consistent policy, program, and project planning across City departments.

Other Related Policies

ELEMENT	Policy #	PAGE #
Housing	H4	3
Economic Development	ED7, ED8	4
Public Safety	S7, S9	5
Parks and Recreation	PR10	6
Arts and Culture	AC1	8
Public Health	H3, H6	9
Urban Agriculture	—	10
Education	E6, E7	11
Governance and Participation		13
Energy & Climate Change	—	14
Water Resources	WR7	15
Green Infrastructure	—	16
Environmental Quality	EQ3	17
Historic Preservation	—	18
Public Infrastructure and Facilities	—	19
Redevelopment and Revitalization	—	20
Land Use, Transportation & Urban Design	LT2, LT17	21



POLICIES

Energy & Climate Change

- EC1** Require new and existing City infrastructure, facilities, and operations to use best energy efficiency technologies and energy conservation practices and to strive for net zero buildings facilities.
- EC2** Require best energy efficiency technologies in all new private building construction and when remodeling existing buildings.
- EC3** Reduce the urban heat island effect by minimizing heat generation and retention from the built environment.
- EC4** Increase the use of low carbon and renewable energy sources, high fuel efficiency vehicles, and non-motorized transportation.
- EC5** Develop community energy conservation education and energy efficiency retrofit programs.
- EC6** Increase the use of solar power and other renewable energy sources for City infrastructure, facilities, and operations.
- EC7** Facilitate community use of solar power and other renewable energy sources.
- EC8** Assess and prepare for the effects of climate change on City infrastructure, facilities, and operations.
- EC9** Assess and address the vulnerability of the community’s health and safety, economy, and natural resources from climate change.

Other Related Policies

ELEMENT	Policy #	PAGE #
Housing	H3, H5	3
Economic Development	ED1, ED3, ED9, ED10	4
Public Safety	PS3, PS9	5
Parks and Recreation	PR8, PR9	6
Arts and Culture	—	8
Public Health	PH1, PH6	9
Urban Agriculture	AG1, AG2, AG3	10
Education	E7	11
Governance and Participation	G1-G9	13
Energy & Climate Change		14
Water Resources	WR2-WR4, WR8	15
Green Infrastructure	GI1-GI6	16
Environmental Quality	EQ1, EQ3	17
Historic Preservation	HP1, HP3	18
Public Infrastructure and Facilities	PI3, PI4	19
Redevelopment and Revitalization	RR2, RR5	20
Land Use, Transportation & Urban Design	LT1, LT3, LT4, LT7, LT10, LT11, LT12, LT16, LT18	21



POLICIES

Water Resources

- WR1** Plan and manage the City’s water supply and quality for long-term reliability.
- WR2** Expand the use of alternative sources of water for potable and non- potable uses, including rainwater, gray water, reclaimed water and effluent.
- WR3** Expand effective water conservation programs for City operations and for the residential, commercial and industrial sectors.
- WR4** Ensure an adequate amount of water to meet the needs of riparian ecosystems.
- WR5** Protect groundwater and surface water from contamination.
- WR6** Integrate land use and water resources planning.
- WR7** Support multi-jurisdictional and regional water planning and conservation efforts.
- WR8** Provide incentives for the use of green infrastructure for stormwater management in public and private development and redevelopment projects.

Other Related Policies

ELEMENT	Policy #	PAGE #
Housing	—	3
Economic Development	ED1,ED3, ED10	4
Public Safety	PS3, PS9	5
Parks and Recreation	PR8	6
Arts and Culture	—	8
Public Health	PH2	9
Urban Agriculture	AG1, AG3	10
Education	E7	11
Governance and Participation	G1-9	13
Energy and Climate Change	EC1, EC2, EC8, EC9	14
Water Resources		15
Green Infrastructure	GI1- GI6	16
Environmental Quality	EQ1	17
Historic Preservation	HP7	18
Public Infrastructure and Facilities	PI1-PI5	19
Redevelopment and Revitalization	RR2	20
Land Use, Transportation & Urban Design	LT3, LT10, LT14, LT18	21



POLICIES

Green Infrastructure

- GI1** Require green infrastructure for stormwater management in public and private new development and redevelopment, and in roadway projects.
- GI2** Rehabilitate and enhance natural drainage systems, water detention and retention basins, and other infiltration areas for multiple benefits, such as recreation, wildlife habitat, and stormwater management.
- GI3** Create and maintain an urban greenway system for non-motorized mobility and associated health and environmental benefits.
- GI4** Expand and maintain a healthy, drought-tolerant tree canopy cover to provide ecosystem services, mitigate the urban heat island, and improve the attractiveness of neighborhoods and the City as a whole.
- GI5** Create, preserve, and manage biologically rich open space and habitat.
- GI6** Protect, restore, enhance, and manage native vegetation and natural open space in urban areas.

Other Related Policies

ELEMENT	Policy #	PAGE #
Housing	—	3
Economic Development	ED10	4
Public Safety	PS3	5
Parks and Recreation	PR8, PR9	6
Arts and Culture	—	8
Public Health	PH2	9
Urban Agriculture	AG1, AG2	10
Education	E7	11
Governance and Participation	G1-9	13
Energy and Climate Change	EC3, EC8, EC9	14
Water Resources	WR2, WR4, WR8	15
Green Infrastructure		16
Environmental Quality	—	17
Historic Preservation	—	18
Public Infrastructure and Facilities	PI1	19
Redevelopment and Revitalization	RR5	20
Land Use, Transportation & Urban Design	LT8, LT10, LT11	21



POLICIES

Environmental Quality

- EQ1** Strive for a “zero waste” model for solid and hazardous waste through integrated waste management and waste reduction.
- EQ2** Develop a comprehensive strategy and program for brownfield assessment, mitigation, and redevelopment.
- EQ3** Assess and address the impact of governmental and non- governmental operations and actions on air quality.
- EQ4** Reduce and mitigate noise in neighborhoods, along roadways, and near industrial and airport zones through enforcement of existing codes, use of noise reducing and mitigating materials and designs, and deliberative decisions regarding compatible land uses and related zoning.
- EQ5** Protect night skies from light pollution through building codes and design standards.

Other Related Policies

ELEMENT	Policy #	PAGE #
Housing	—	3
Economic Development	ED3, ED10	4
Public Safety	PS3	5
Parks and Recreation	PR9	6
Arts and Culture	—	8
Public Health	PH1, PH2	9
Urban Agriculture	AG1, AG2, AG3	10
Education	E7	11
Governance and Participation	G1-9	13
Energy and Climate Change	EC1- EC7	14
Water Resources	WR4	15
Green Infrastructure	GI1, -GI6	16
Environmental Quality		17
Historic Preservation	HP1, HP3	18
Public Infrastructure and Facilities	PI1, PI2, PI3, PI5	19
Redevelopment and Revitalization	RR3, RR5	20
Land Use, Transportation & Urban Design	LT1, LT2, LT3, LT4, LT7, LT10, LT11, LT12, LT16, LT18	21



POLICIES

Historic Preservation

- HP1** Implement incentives for private property owners to maintain, retrofit, rehabilitate, and adaptively reuse historic buildings.
- HP2** Provide technical assistance to commercial districts and low- to moderate-income neighborhoods to obtain historic designation.
- HP3** Maintain, retrofit, rehabilitate, and adaptively reuse City-owned historic buildings.
- HP4** Identify historic streetscapes and preserve their most significant character-defining features.
- HP5** Follow national and local historic preservation standards when rehabilitating or adding facilities and landscaping in historic urban parks.
- HP6** Mitigate impacts on historic, cultural, and archaeological resources caused by construction or excavation in City rights-of-way.
- HP7** Evaluate the benefits of new development relative to historic preservation in land use decisions.
- HP8** Integrate historic, archaeological, and cultural resources in project planning, and design when development occurs in historic districts.

Other Related Policies

ELEMENT	Policy #	PAGE #
Housing	H1, H3, H4	3
Economic Development	ED2, ED6, ED10	4
Public Safety	PS4, PS6	5
Parks and Recreation	PR8	6
Arts and Culture	AC1, AC2, AC3, AC4, AC5	8
Public Health	PH1, PH2	9
Urban Agriculture	AG1, AG2	10
Education	E1, E2, E6, E7	11
Governance and Participation	GP1, GP2, GP9	13
Energy and Climate Change	EC2, EC7	14
Water Resources	—	15
Green Infrastructure	—	16
Environmental Quality	EQ4	17
Historic Preservation		18
Public Infrastructure and Facilities	PIF2, PIF3, PIF5	19
Redevelopment and Revitalization	RR1, RR2, RR4, RR6	20
Land Use, Transportation & Urban Design	LT1, LT3, LT4, LT5, LT6, LT7, LT8, LT18	21



POLICIES

Public Infrastructure & Facilities

- PI1** Identify highest priority needs to manage and maintain public infrastructure and facilities that are fundamental to economic development and to sustaining and enhancing living conditions in the community.
- PI2** Prioritize major public infrastructure investments in developed areas and for improvements of the existing infrastructure.
- PI3** Expand the use of state-of-the-art, cost-effective technologies and services for public infrastructure and facilities.
- PI4** Identify reclaimed water users, such as schools, golf courses, and sports facilities, that will support the expansion of the reclaimed water system.
- PI5** Use a variety of financing mechanisms for the repair, upgrade, maintenance, and service expansion of public infrastructure and facilities.

Other Related Policies

ELEMENT	Policy #	PAGE #
Housing	H1	3
Economic Development	ED1	4
Public Safety	PS1, PS2, PS4, PS9	5
Parks and Recreation	PR1, PR2, PR3, PR4, PR5, PR6, PR8, PR9, PR10	6
Arts and Culture	AC4, AC5	8
Public Health	PH4, PH6	9
Urban Agriculture	—	10
Education	E3, E6	11
Governance and Participation	—	13
Energy and Climate Change	EC1, EC6, EC8	14
Water Resources	WR3, WR8	15
Green Infrastructure	GI1	16
Environmental Quality	—	17
Historic Preservation	HP3, HP5, HP6	18
Public Infrastructure and Facilities		19
Redevelopment and Revitalization	RR5	20
Land Use, Transportation & Urban Design	LT1, LT3, LT4, LT5, LT6, LT7, LT8, LT9, LT10, LT13, LT14, LT18	21



POLICIES

Redevelopment & Revitalization

- RR1** Encourage redevelopment and revitalization in areas with the greatest potential for long-term economic development by focusing public resources to catalyze private investment.
- RR2** Focus private and public investments in Plan Tucson Opportunity Areas (*Exhibits LT-5, pg. 25, and LT-6, pg. 26*).
- RR3** Evaluate brownfield sites as priority opportunities for redevelopment.
- RR4** Build from existing assets of areas identified for redevelopment and revitalization.
- RR5** Pursue interim uses and/or green infrastructure on vacant and financially distressed properties.
- RR6** Prioritize neighborhood revitalization efforts to focus on those geographic areas with the greatest need.

Other Related Policies

ELEMENT	Policy #	PAGE #
Housing	H3	3
Economic Development	ED2	4
Public Safety	—	5
Parks and Recreation	—	6
Arts and Culture	AC6	8
Public Health	—	9
Urban Agriculture	—	10
Education	E6	11
Governance and Participation	—	13
Energy and Climate Change	EC1, EC2	14
Water Resources	WR8	15
Green Infrastructure	GI1, GI2	16
Environmental Quality	EQ2	17
Historic Preservation	HP1, HP3, HP4, HP5, HP6, HP7, HP8	18
Public Infrastructure and Facilities	PIF1, PIF2	19
Redevelopment and Revitalization		20
Land Use, Transportation & Urban Design	LT1, LT3, LT4, LT5, LT6, LT7, LT8, LT18	21



POLICIES

Land Use, Transportation, & Urban Design

- LT1** Integrate land use, transportation, and urban design to achieve an urban form that supports more effective use of resources, mobility options, more aesthetically-pleasing and active public spaces, and increased sensitivity to historic and natural resources.
- LT2** Coordinate City departmental resources and regular communication to ensure the integration of land use, transportation, and urban design related planning and decisions.
- LT3** Pursue development opportunities where:
 - a. residential, commercial, employment, and recreational uses are or could be located and integrated
 - b. there is close proximity to transit
 - c. multi-modal transportation choices can be accommodated
 - d. there is potential to develop moderate to higher density development
 - e. existing or upgraded public facilities and infrastructure provide required levels of service
 - f. parking management and pricing can encourage the use of transit, bicycling, and walking
- LT4** Ensure urban design that:
 - a. is sensitive to the surrounding scale and intensities of existing development
 - b. integrates alternative transportation choices, creates safe gathering places, and fosters social interaction
 - c. provides multi-modal connections between opportunity areas
- LT5** Use the Plan Tucson Opportunity Areas Map as a general guide for determining:
 - a. development pattern, land use, and transportation concepts, while also considering area and site-specific issues
 - b. the general location of development opportunities
- LT6** Undertake more detailed planning and related community participation for the Opportunities Map building blocks, including boundaries for specific development areas, types and mixes of uses, needed public infrastructure and facilities, and design features.
- LT7** Locate housing, employment, retail, and services in proximity to each other to allow easy access between uses and reduce dependence on the car.
- LT8** Integrate urban agriculture opportunities into new, redeveloped, and existing development.
- LT9** Adjust future right-of-way widths of major roadways considering their expected function and foreseen improvements.
- LT10** Design and retrofit streets so they include green infrastructure and water harvesting, complement the surrounding context, and offer people multi-modal transportation choices that are convenient, attractive, safe, and healthy.
- LT11** Create pedestrian and bicycle networks that are continuous and provide safe and convenient alternatives within neighborhoods and for getting to school, work, parks, and other destinations on a regular basis.



POLICIES

Land Use, Transportation, & Urban Design(Continued)

- LT12** Implement transportation demand management strategies, such as flexible work hours, vanpools, and other strategies.
- LT13** Consider new development or the extension of major infrastructure in the Houghton Area only after additional, more refined planning efforts are completed.
- LT14** Pursue annexation of vacant, underdeveloped, and developed land that is within both the adopted Water Service Area and the Municipal Planning Area, taking into consideration the development/growth potential, projected revenues to be received, and projected costs and capability to serve the area, and the strategic importance of the location.
- LT15** Apply Pima County Conservation Land System map and associated guidelines to future annexations.
- LT16** Participate in efforts to develop a coordinated regional, multi-modal transportation system that improves the efficiency, safety, and reliability of transporting people and goods within the region and to destinations outside of the region.
- LT17** Ensure that proposed land uses are compatible with adjacent military operations and aggregate resources.
- LT18** Undertake coordinated land use, infrastructure, and public service planning for “planning and service areas,” taking into consideration social, economic, and environmental needs; particular geographic attributes; existing Specific Plans; and the Plan Tucson Opportunity Areas Map.



POLICIES

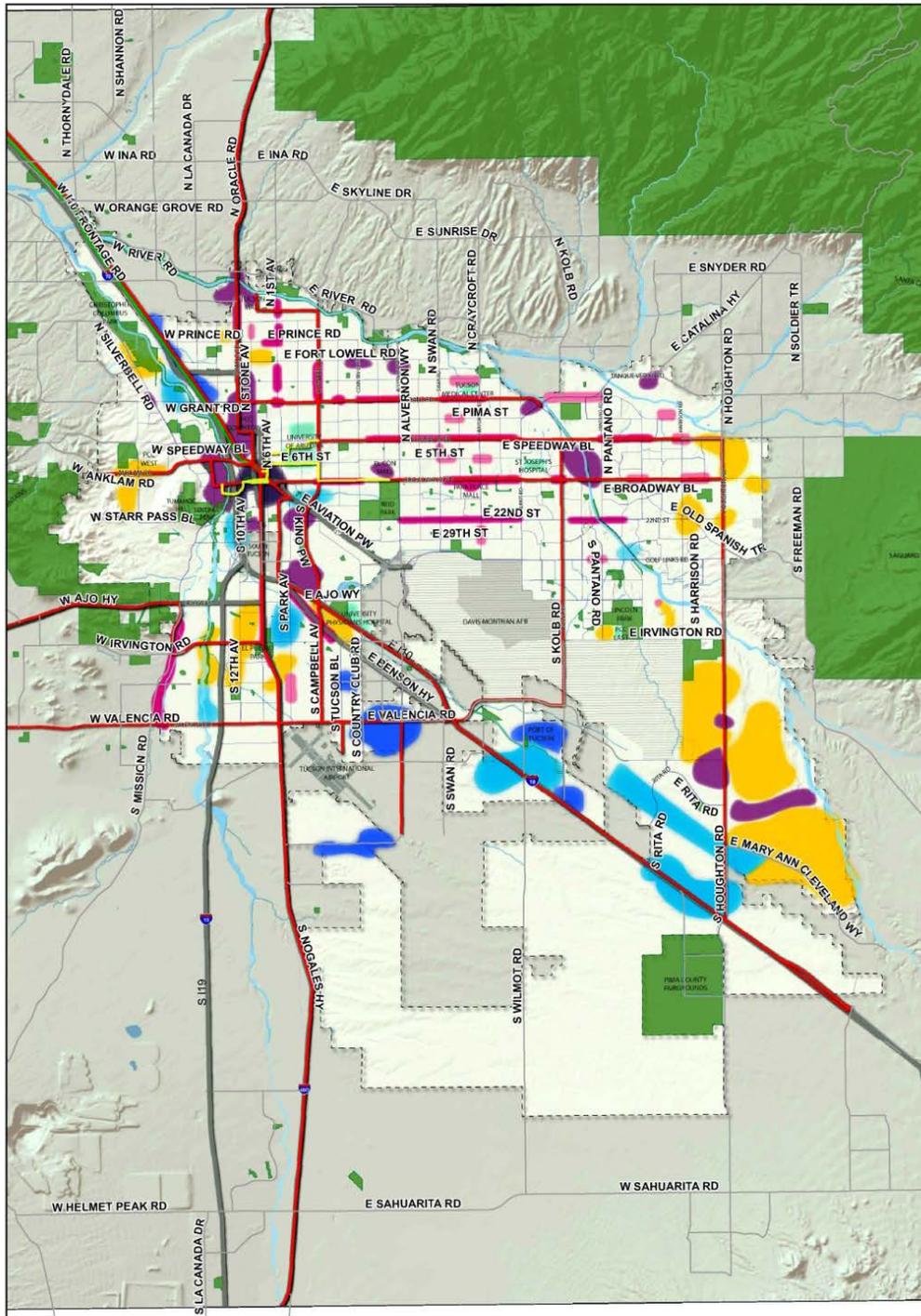
Land Use, Transportation, & Urban Design(Continued)

Other Related Policies

ELEMENT	Policy #	PAGE #
Housing	H1, H2, H6, H8	3
Economic Development	ED2, ED6, ED9	4
Public Safety	PS3, PS9	5
Parks and Recreation	PR3, PR4, PR8, PR9	6
Arts and Culture	AC1, AC3, AC4, AC5	8
Public Health	PH1, PH2, PH4	9
Urban Agriculture	AG1, AG2	10
Education	E3, E6	11
Governance and Participation	GP1, GP2, GP9	13
Energy and Climate Change	EC3, EC4, EC9	14
Water Resources	WR6	15
Green Infrastructure	GI3, GI4, GI5, GI6	16
Environmental Quality	EQ2, EQ3, EQ4	17
Historic Preservation	HP4, HP5, HP6, HP7, HP8	18
Public Infrastructure and Facilities	PIF1, PIF2	19
Redevelopment and Revitalization	RR1, RR2, RR3, RR4, RR5, RR6	20
Land Use, Transportation & Urban Design		21



EXHIBIT LT-5 Plan Tucson Opportunity Areas



Downtown	City of Tucson Boundary	0	2.5	5	10
Mixed-Use Centers	Planned Bus Routes (BRT, Express and Circulator)	Miles			
Business Centers	Planned Streetcar				
Industrial Areas	Planned Commuter/Intercity Rail				
Mixed-Use Corridors	Major Freeways				
Neighborhood Centers	Major Roads	<p>This Concept Map is for illustrative purposes only and identifies areas of opportunity. It does not constitute zoning regulations, establish zoning district boundaries, or indicate official city policy relating to specific sites. The categories and colors must be interpreted based on the policies contained in Plan Tucson.</p>			
Campus Areas					
Complete Neighborhoods					
Parks/Open Space					



EXHIBIT LT-6 Opportunity Area Building Blocks (See also *Exhibit LT-6, Opportunities Map*)

Complete Neighborhoods	Complete neighborhoods are characterized by an urban scale that allows for more personal interaction, while providing safe and convenient access for all ages and abilities to goods and services needed in daily life. This includes a variety of grocery stores and other commercial services, housing options, public schools, parks and recreational facilities, and transportation choices.
Neighborhood Centers	Neighborhood centers feature a mix of small businesses surrounded by housing and accessed internally and from nearby neighborhoods by pedestrian and bike friendly streets and by transit.
Downtown	Downtown Tucson acts not only as a regional employment and administrative center, but also as a major hub for public transit services and connections (light and commuter rail, regional buses, streetcar). It is a vital pedestrian-oriented urban area that provides higher-density housing, retail, culture, and entertainment for its residents and those of greater Tucson.
Business Centers	Business centers are major commercial or employment districts that act as major drivers of Tucson’s economy. These centers generally contain corporate or multiple-use office, industrial, or retail uses. Existing examples in Tucson include the University of Arizona Science and Technology Park, Tucson Mall, and the Tucson International Airport area.
Mixed-use Centers	Mixed-use centers combine a variety of housing options, retail, services, office, and public gathering places, located close to each other, providing residents and workers of the center and the surrounding neighborhoods with local access to goods and services. Public transit, bicycles and walking will get priority in these areas, although cars will still play an important role. Existing examples in Tucson: Williams Centre, Gateway Centre, and the Bridges.
Mixed-use Corridors	Mixed-use corridors provide a higher-intensity mix of jobs, services, and housing along major streets. The businesses and residences within these corridors will be served by a mix of high-frequency transit options as well as pedestrian and bicycle facilities.
Campus Areas	Campus areas include and surround large master-planned educational, medical, or business facilities. A fully-realized campus area serves the local workforce or student population and includes a range of housing, a variety of retail opportunities, and convenient transit options. Campus areas often accommodate businesses that are the spin-off of economic development opportunities generated by the primary employers. Existing examples include the University of Arizona, Pima Community College, Tucson Medical Center, Saint Joseph’s Hospital, Saint Mary’s Hospital, and University Physicians Hospital, and the Veterans Affairs Medical Center.
Industrial Areas	Industrial areas are strategically located for efficient handling of intermodal freight movements. These areas support national and international freight movement through Tucson by connecting existing major regional commercial transportation routes, including railway, major highways, and the airports.