

DRAFT GOALS AND POLICIES FOR INITIAL REVIEW

▪ Basis ▪ Organization ▪ Review Purpose ▪ When and How to Provide Comments ▪ Contact

Basis

The goals and policies presented on the following pages were drafted by Plan Tucson staff taking into consideration the following:

- Input from the 6 Plan Tucson Introductory Public Meetings held in 2011
- Input and feedback from stakeholders -- governmental agency, organizational, and neighborhood association representatives, as well as members of the public -- who attended one or more of the 39 Plan Tucson Policy Working Groups between July 2011 and June 2012. Attendees at these Working Groups actively participated in developing policy ideas for consideration.
- Review of existing policy and related studies identified through discussions with City staff and stakeholders, review of Mayor and Council actions, and review of Administrative Directives
- Review of other jurisdictions' General Plan goals and policies
- Input received in response to presentations on Plan Tucson requested by various organizations

Organization

Focus Areas and Elements: Plan Tucson will address a range of *elements*, some mandated by state law and others added because of their importance to the future of Tucson. For organizational purposes, these Elements have been grouped into three *focus areas* currently titled (1) "Socioeconomic Prosperity," (2) "Environmental Integrity," and (3) "Smart Growth."

Goals: Draft goals are presented at the beginning of each focus area. The goals were written as outcomes using "*The City strives for...*" as the unspoken beginning of each goal. For instance, *The City strives for...* "A safe and secure community."

Policies: Policies are presented for each element of each focus area. Each policy begins with an action verb and is intended to be high level (i.e., general). In developing policies, team members asked themselves, Could the City realistically play a role in implementing the policy, and, if so, what sorts of actions might the City take to do so? Staff also looked to see if policies specific enough direction and if the results could be measured.

Challenge: While the policies are divided among elements, many are applicable to more than one element. Staff has provided a table showing related policies from other elements at the end of each element page.

Actions: Not surprisingly much of the input received from the public and stakeholders was more "action" than "policy" oriented. These "actions" have all been documented; have been preliminarily organized by element; and will serve as the basis for an implementation plan that is to be developed separately, but in support, of Plan Tucson.

Review Purpose

While there have been several iterations of these draft goals and policies to get to this point, Plan Tucson staff anticipates and looks forward to ongoing revisions in response to comments and suggestions from stakeholders and the general public. In terms of priorities, the team suggests.

- ***First*** review the big ideas and let staff know what you think should be covered that is not currently addressed, and any goals or policies about which you have concerns or questions
- ***Second*** provide wordsmithing suggestions if you are so inclined and have time

When and How to Provide Comments

You may submit comments to inform the next iteration of the draft goals and policies in one of the following ways:

- Use the fillable feedback form provided on the Plan Tucson website, and send it by clicking the “submit by email” button on the website.
- Complete the fillable feedback form, save it to your computer, and email it to plantucson@tucsonaz.gov. or print and fax it to 791-2529 Attn: Plan Tucson.
- Write an email with your comments (cite the page, text, as appropriate) and send it to plantucson@tucsonaz.gov.
- Write comments and mail to Plan Tucson (Attn: Becky Flores), 310 N. Commerce Park Loop, Santa Rita Building, PO Box 27210, Tucson, AZ 85726-7210.

Contact

If you have questions about this material, please feel free to contact Rebecca Ruopp at (520) 837-6973, or Rebecca.Ruopp@tucsonaz.gov.

THANK YOU SO MUCH
for participating in this initial review of the draft goals and policies. Your input is essential to ensuring that the new General Plan reflects policies of importance to the future of Tucson.

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SOCIOECONOMIC PROSPERITY FOCUS AREA Draft Goals & Policies (1)

-
- Housing ▪ Economic Development ▪ Education ▪ Cultural Resources & the Arts
 - Public Health ▪ Public Safety ▪ Parks & Recreation ▪ Community Participation ▪ Urban Agriculture
-

Socioeconomic Draft Goals

- SE1. A mix of well-maintained housing options with access to basic goods and services**
- SE2. A stabilized local economy and opportunities for diversified economic growth.**
- SE3. An educated citizenry.**
- SE4. A community whose economic stability and sense of place reflects its commitment to its cultural heritage and to the arts.**
- SE5. A healthy community physically, mentally, and environmentally.**
- SE6. A safe and secure community**
- SE7. Timely, accessible, and inclusive processes to actively engage a diverse community in City policy, program, and project planning.**
- SE8. A sustainable, locally-based food system.**

Housing Draft Policies (1A)

- 1A.1** Evaluate the social, physical, and spatial needs related to housing, including neighborhood conditions and access to basic goods and services.
- 1A.2** Target investment to meet documented housing needs and priorities, relative to long-term housing supply and demand.
- 1A.3** Improve housing conditions in aging neighborhoods and in historic neighborhoods.
- 1A.4** Include historic properties in the City’s programs and partnerships to develop affordable housing.
- 1A.5** Implement programs that reduce housing costs.
- 1A.6** Increase access to housing choice.
- 1A.7** Address the housing needs of the most vulnerable populations in the community, including those at risk of homelessness.
- 1A.8** Pursue publicly-funded housing that supports aging in place.

Related Policies in Other Elements

Element	#	Pg.
Economic Development	1B.6, 1B.9	6
Community Participation	1H.1 – 1H.4	12
Energy and Climate Change	2A.1, 2A.3	15
Water	2B.3	16
Green Infrastructure	2C.3	17
Historic Preservation	3A.1, 3A.2, 3A.3	20
Redevelopment & Revitalization	3C.6	22
Land Use, Transportation & Urban Design	3D.3, 3D.7, 3D.8	23/24

Economic Development Draft Policies (1B)

- 1B.1** Deliver high-level, high-quality services for the economic development of Tucson, including convenient transit, well-maintained roads and medians, plentiful bicycle facilities, well-maintained parks, fully staffed and highly trained police and fire units, efficient trash and recycling pick up, property managed finances, and a streamlined development services.
- 1B.2** Create conditions that encourage the development of new businesses and allow them to grow and prosper.
- 1B.3** Encourage innovative, environmentally sensitive businesses, industries, and technologies.
- 1B.4** Create conditions that foster the retention and growth of local businesses.
- 1B.5** Be economically competitive regionally, nationally, and globally.
- 1B.6** Strengthen and promote Tucson’s assets that contribute to economic development.
- 1B.7** Collaborate with key partners to ensure a well-educated, trained, and diverse workforce.
- 1B.8** Collaborate with major employers, educational institutions, local businesses, and other governmental agencies to enhance economic growth and stability throughout the community.
- 1B.9** Integrate the relationship between housing and employment into local planning initiatives and economic development programs.
- 1B.10** Establish policies and programs, and identify resources, that help the region successfully reach the goals identified in the Tucson Regional Economic Opportunities, Inc. (TREO) Economic Blueprint.

Related Policies in Other Elements

Element	#	Pg.
Education	1C.3	7
Cultural Resources & the Art	1D.1	8
Public Safety	1F.1, 1F.2	10
Parks & Recreation	1G.10, 1G.11	11
Urban Agriculture	1I.3	13
Public Infrastructure & Facilities	3B.1	21
Redevelopment & Revitalization	3C.1, 3C.2	22
Land Use, Transportation & Urban Design	3D.1, 3D.3, 3D.7, 3D.8, 3D.15	23/24

Education Draft Policies (1C)

- 1C.1** Support lifelong learning, including early childhood education, community education, and continuing education programs.
- 1C.2** Provide well-maintained public facilities that serve educational activities and well-maintained public infrastructure that services the facilities.
- 1C.3** Maintain and build new relationships and partnerships with a variety of institutions to increase and improve educational opportunities that address diverse needs.
- 1C.4** Initiate a comprehensive approach to civic education that provides and promotes regular opportunities for members of the public to learn about the functions of the City and to take advantage of programs provided through the City. Subject matter should include, but not be limited, to:
- Housing information and housing choice
 - Life skills training and household management
 - Neighborhood association designation and organization
 - Land uses, transportation, and design initiatives
 - Public health opportunities
 - Permits and licenses
 - Code enforcement
 - Community energy conservation
 - Water conservation programs
 - Waste reduction
 - Historic preservation incentives
 - Public safety prevention programs
 - Traffic calming

Related Policies in Other Elements

Element	#	Pg.
Economic Development	1B.6 – 1B.8	6
Community Participation	1H.1 – 1H.4	12
Energy & Climate Change	2A.2	15
Water	2B.3	16
Historic Preservation	3A.1, 3A.2	20
Redevelopment & Revitalization	3C.6	22
Land Use, Transportation & Urban Design	3D.3, 3D.7, 3D.8, 3D.11	23/24

Cultural Resources & the Arts Draft Policies (1D)

- 1D.1** Improve the quality of life and livability of the community through the arts by supporting avenues for expression and creativity, which strengthens and enhances the social, civic, and cultural participation of citizens.
- 1D.2:** Maximize the use of buildings and open spaces to expand arts-related activities throughout the community.
- 1D.3** Support the installation and maintenance of public art throughout the community.
- 1D.4** Implement site specific and neighborhood-scaled development strategies that incorporate cultural heritage and the arts.
- 1D.5** Target public investment to leverage additional capital for cultural heritage and the arts.
- 1D.6** Promote heritage businesses, heritage destinations, and annual heritage events regionally, nationally, and internationally.

Related Policies in Other Elements

Element	#	Pg.
Economic Development	1B.6	6
Education	1C.4	7
Historic Preservation	3A.6, 3A.8	20
Land Use, Transportation & Urban Design	3D.1, 3D.4, 3D.6	23

Public Health Draft Policies (1E)

Note: This “element” was called out to reflect the increased focus by stakeholders and the general public on the topic of health as it relates to the built environment. Many of the identified policies would assist in creating a healthier community, but for the purpose of implementation were listed under other elements. (See the related policy table at the end of this page.)

- 1E.1** Pursue land use patterns and transportation systems that encourage physical activity, promote healthy living, and reduce chronic illness.
- 1E.2** Improve access to healthy and affordable food in underserved areas of the City.
- 1E.3** Facilitate access to healthcare services through economic opportunities that provide the material and social means for human development.

Related Policies in Other Elements

Element	#	Pg.
Housing	1A.1, 1A.7	5
Economic Development	1B.8	6
Public Health	1F.5, 1F.6, 1F.7, 1F.9	9
Parks & Recreation	1G.3 – 1G.6	11
Energy & Climate Change	2A.3, 2A.9	15
Water	2B.1	16
Green Infrastructure	2C.2, 2C.3	17
Environmental Quality	2D.3	18
Public Infrastructure & Facilities	3B.1	21
Land Use, Transportation & Urban Design	3D.1, 3D.3, 3D.4, 3D.7, 3D.8, 3D.10, 3D.11	23/24

Public Safety Draft Policies (1F)

- 1F.1** Maintain high quality, efficient, and cost effective law enforcement services.
- 1F.2** Maintain high quality, efficient, and cost effective fire and hazardous material response and emergency medical services.
- 1F.3** Prioritize funding of non-governmental service organizations that reduce work of and expense to governmental public safety agencies through prevention and support programs.
- 1F.4** Prioritize property maintenance and order as a preventative measure against crime and disorder.
- 1F.5** Direct resources to education and prevention programs that encourage residents to be proactive regarding personal and property safety.
- 1F.6** Maintain, update, and administer measures to protect life and property in natural hazard areas.
- 1F.7** Maintain, update, and administer measures to protect life and property from hazards resulting from human activities and development.
- 1F.8** Ensure coordinated communication among City agencies and between City and non-City governmental agencies in the event of an emergency.
- 1F.9** Ensure that all residents have access to a sustainable food supply, shelter, and medical service in the event of an emergency.

Related Policies in Other Elements

Element	#	Pg.
Parks & Recreation	1G.7	11
Energy & Climate Change	2A.9	15
Water	2B.5	16
Environmental Quality	2D.1, 2D.2	18
Public Infrastructure & Facilities	3B.1	21
Land Use, Transportation & Urban Design	3D.4/b., 3D.10, 3D.11, 3D.16	23/24

Parks & Recreation Draft Policies (1G)

- 1G.1** Maintain and implement accreditation standards of the Commission for Accreditation of Park and Recreation Agencies.
- 1G.2** Prioritize repairing, maintaining, upgrading existing recreational facilities.
- 1G.3** Ensure equitable distribution of recreational resources to reach all populations throughout the City and make them affordable to all.
- 1G.4** Ensure a range of recreational opportunities from passive to active.
- 1G.5** Provide lifelong recreational opportunities for people of all ages and abilities
- 1G.6** Foster the integration of different generations and abilities through shared activities and facilities.
- 1G.7** Emphasize the role of public recreation programs in public safety (preventative) and public health (physical and mental).
- 1G.8** Require sensitivity to environmental and historic resources in public recreational facility development and operation.
- 1G.9** Develop a system of linear parks, trails and pathways that will connect people of all ages and abilities to parks, recreation facilities, natural resource areas, watercourses, and related attractions
- 1G.10** Increase involvement of neighborhoods, local businesses, other jurisdictions, the school districts, University of Arizona, Pima Community College, museums, and Davis Monthan Air Force Base in developing approaches to meeting recreational needs, including providing new and different venues.
- 1G.11** Ensure that City permits and other requirements for community and neighborhood events are “user-friendly.”

Related Policies in Other Elements

Element	#	Pg.
Housing	1A.1	5
Economic Development	1B.1, 1B.6	6
Education	1C.1 – 1C.4	7
Cultural Resources & the Art	1D.1 – 1D.3	8
Public Health	1E.1	9
Community Participation	1H.1 – 1H.4	12
Energy & Climate Change	2A.1, 2A.3, 2A.6, 2A.8	15
Water	2B.2	16
Green Infrastructure	2C.1 – 2C.5	17
Historic Preservation	3A.3, 3A.5	20
Public Infrastructure & Facilities	3B.1, 3B.3	21
Land Use, Transportation & Urban Design	3D.1, 3D.3/a, 3D.4, 3D.11	23/24

Community Participation Draft Policies (1H)

- 1H.1** Work to increase participation of the traditionally underrepresented populations in policy, planning, and project planning and decision-making.
- 1H.2** Provide the public with regular communication regarding policy, program, and project planning and decision-making via multiple methods.
- 1H.3** Ensure that opportunities for public engagement in City policy, program, and project initiatives occur from the beginning of and throughout the planning and decision-making process.
- 1H.4** Practice interactive participation methods that solicit input from the public and provide feedback to the public.

Related Policies in Other Elements

Element	#	Pg.
Economic Development	1B.7, 1B.8	6
Education	1C.3, 1C.4	7
Parks & Recreation	1G.10	11

Urban Agriculture Draft Policies (1I)

Note: This “element” was added due to the level of interest expressed by participants in Plan Tucson outreach to date and because it is a growing area of focus and interest nationally.

- 11.1** Reduce barriers to gardening at home and in community settings.
- 11.2** Adopt zoning and land use codes that promote and facilitate the equitable growth and distribution of locally grown food.
- 11.3** Promote an equitable food system that is environmentally and economically viable.

Related Policies in Other Elements

Element	#	Pg.
Housing	1A.1	5
Public Health	1E.1, 1E.2	9
Public Safety	1F.9	10
Energy & Climate Change	2A.3	15
Land Use, Transportation & Urban Design	3D.8	24

ENVIRONMENTAL INTEGRITY FOCUS AREA Draft Goals & Policies (2)

▪ Energy & Climate Change ▪ Green Infrastructure ▪ Water ▪ Environmental Quality

Environmental Integrity Draft Goals

- E1. Less dependence on carbon-based energy.**
- E2. Resiliency and adaptive capacity in the face of a changing and unpredictable climate.**
- E3. Abundant and appropriate use of native plants and trees.**
- E4. A network of preserved, natural open space for multiple benefits.**
- E5. A secure, high quality, long-term reliable supply of water.**
- E6. A comfortable, clean, attractive, pollution-free environment.**
- E7. Sound, efficient, ecological practices and policies.**

Energy and Climate Change Draft Policies (2A)

- 2A.1** Require new and existing City buildings, operations, and infrastructure to use best energy efficiency technologies and energy conservation practices, and strive for net zero buildings.
- 2A.2** Require energy efficiency technologies in all new private building construction and when remodeling existing buildings.
- 2A.3** Minimize heat generation and retention from the built environment.
- 2A.4** Increase the use of alternative fuel and high fuel efficiency vehicles.
- 2A.5** Develop community energy conservation education programs.
- 2A.6** Increase the use of solar technologies for City-owned facilities, operations and infrastructure.
- 2A.7** Facilitate community use of solar power.
- 2A.8** Prepare for a changing and unpredictable climate and take into account City operations and infrastructure and the regional context.
- 2A.9** Assess the vulnerability of the community to a changing climate and more extreme weather events and mitigate potential impacts on the health, safety and welfare of the community.

Related Policies in Other Elements

Element	#	Pg.
Economic Development	1B.3	6
Education	1C.3 1C.4	7
Public Safety	1F.9	10
Parks & Recreation	1G.8	11
Community Participation	1H.1 – 1H.4	12
Water	2B.2	16
Green Infrastructure	2C.3	17
Environmental Quality	2D.3	18
Land Use, Transportation & Urban Design	3D.1, 3D.3, 3D.7, 3D.10, 3D.16	23/24

Water Draft Policies (2B)

- 2B.1** Plan and manage the City water supply and quality for long-term regional reliability.
- 2B.2** Support the use of alternative sources of water, including rainwater, gray water, reclaimed water and effluent, for non-potable uses.
- 2B.3** Expand water conservation programs for City operations and for the residential, commercial and industrial sectors.
- 2B.4** Ensure an adequate amount of water to meet the needs of riparian ecosystems.
- 2B.5** Protect groundwater and surface water from contamination.
- 2B.6** Evaluate and consider the impact on water system infrastructure when making land use decisions.
- 2B.7** Support multijurisdictional and regional water planning efforts.

Related Policies in Other Elements

Element	#	Pg.
Economic Development	1B.3	6
Education	1C.3 1C.4	7
Community Participation	1H.1 – 1H.4	12
Urban Agriculture	1I.1	13
Green Infrastructure	2C.1, 2C.2	17
Public Infrastructure & Facilities	3B.1, 3B.3, 3B.4	21

Green Infrastructure Draft Policies (2C)

- 2C.1** Require green infrastructure for storm water management in public and private new development and redevelopment projects.
- 2C.2** Rehabilitate and enhance natural drainage systems and detention/retention basins for recreation, wildlife habitat and storm water management.
- 2C.3** Expand and maintain a healthy tree canopy cover throughout the City.
- 2C.4** Preserve biologically rich open space and habitat.
- 2C.5** Protect, restore and enhance native vegetation and natural open space in urban areas.

Related Policies in Other Elements

Element	#	Pg.
Economic Development	1B.6	6
Education	1C.3 1C.4	7
Public Health	1E.1, 1E.2	9
Parks & Recreation	1G.4, 1G.8, 1G.9	11
Community Participation	1H.1 – 1H.4	12
Urban Agriculture	1I.1 – 1I.3	13
Energy & Climate Change	2A.3	15
Water	2B.4	16
Land Use, Transportation & Urban Design	3D.1, 3D.8	23/24

Environmental Quality (2D)

- 2D.1** Strive for a “zero waste” model for solid and hazardous waste through integrated waste management and waste reduction.
- 2D.2** Develop a comprehensive strategy and program for brownfield assessment, mitigation, and redevelopment.
- 2D.3** Assess and address the impact of City operations and actions on air quality.

Related Policies in Other Elements

Element	#	Pg.
Education	1C.3 1C.4	7
Public Health	1E.1	9
Public Safety	1F.7	10
Parks & Recreation	1G.8	11
Community Participation	1H.1 – 1H.4	12
Energy & Climate Change	2A.1, 2A.4, 2A.6	15
Green Infrastructure	2C.3	17
Public Infrastructure & Facilities	3B.1, 3B.4	21
Redevelopment & Revitalization	3C.3	22
Land Use, Transportation & Urban Design	3D.3, 3D.4, 3D.7, 3D.10, 3D.11, 3D.16	23/24

SMART GROWTH FOCUS AREA Draft Goals & Policies (3)

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- Historic Preservation ▪ Public Facilities & Infrastructure
 - Redevelopment & Revitalization ▪ Land Use, Transportation, & Urban Design
-

Smart Growth Draft Goals

- SG1. A community that respects and integrates historic resources into the future built environment.**
- SG2. Coordinated, cost-effective, well-maintained public facilities and infrastructure that support cost-effective service delivery for current and future residents.**
- SG3. Coordinated, strategic private and public investments community-wide for long-term economic, social, and environmental sustainability.**
- SG4. A more compact community that reduces energy, water and land consumption, uses existing or upgraded public infrastructure and facilities, provides convenient pedestrian access to services, and is effectively served by alternative modes of transportation.**

Historic Preservation Draft Policies (3A)

- 3A.1** Identify and implement incentives for maintaining, retrofitting, rehabilitating, and adaptively reusing historic buildings.
- 3A.2** Provide technical assistance to commercial districts and low- to moderate-income neighborhoods to obtain historic designation.
- 3A.3** Maintain, retrofit, rehabilitate and adaptively reuse City-owned historic buildings.
- 3A.4** Identify historic streetscapes and preserve their most significant character-defining features.
- 3A.5** Follow national and local historic preservation standards when rehabilitating or adding facilities and landscaping in historic urban parks.
- 3A.6** Mitigate impacts on historic, cultural, and archaeological resources caused by construction or excavation in City rights-of-way.
- 3A.7** Balance new development and historic preservation so they are complementary to each other in land use and design decisions.
- 3A.8** Include historic, archaeological, and cultural resources in project planning and design, when development occurs in historic districts.

Related Policies in Other Elements

Element	#	Pg.
Housing	1A.3, 1A.4	5
Economic Development	1B.6	6
Education	1C.4	7
Recreation	1G.8	11

Public Infrastructure & Facilities (3B)

- 3B.1** Identify highest priority needs to manage and maintain public infrastructure and facilities -- including police and fire, solid waste, parks and recreation, water and wastewater, transportation, communications and information, and public buildings – that are fundamental to economic development and to sustaining and enhancing living conditions in the community.
- 3B.2** Expand the use of state-of-the-art, cost-effective technologies and services to provide cost-efficient public infrastructure and facilities.
- 3B.3** Identify reclaimed water users, such as schools, golf course, and sports facilities, that will support the expansion of the reclaimed water system.
- 3B.4** Use a variety of financing mechanisms for the repair, upgrade, maintenance, and service expansion of public infrastructure and facilities.

Related Policies in Other Elements

Element	#	Pg.
Economic Development	1B.1	6
Education	1C.2	7
Parks & Recreation	1G.2, 1G.6	11
Energy & Climate Change	2A.1, 2A.6	15
Water	2B.6	16
Green Infrastructure	2C.1, 2C.2	17
Historic Preservation	3A.3, 3A.4, 3A.5	20
Redevelopment & Revitalization	3C.2	22
Land Use, Transportation & Urban Design	3D.3, 3D.10, 3D.11, 3D.13, 3D.15	23/24

Redevelopment & Revitalization (3C)

- 3C.1** Target public investment to encourage redevelopment and revitalization for economic stability in the long term.
- 3C.2** Invest in public infrastructure to stimulate private investment in targeted redevelopment and revitalization areas.
- 3C.3** Pursue brownfield sites as opportunities for redevelopment.
- 3C.4** Target private and public investments in areas with the potential for more compact development.
- 3C.5** Build from existing assets of areas identified for redevelopment and revitalization.
- 3C.6** Prioritize neighborhood revitalization efforts to focus on those geographic areas with the greatest need.

Related Policies in Other Elements

Element	#	Pg.
Housing	1A.1	5
Housing	1A.1	5
Community Participation	1H.1 – 1H.4	12
Energy & Climate Change	2A.1, 2A.2	15
Green Infrastructure	2C.1	17
Environmental Quality	2D.2	18
Historic Preservation	3A.1	20

Land Use, Transportation & Urban Design (3D)

- 3D.1** Integrate land use, transportation and urban design in planning and decision-making processes to achieve an urban form that strengthens the City’s sense of place and better serves City residents, businesses, institutions, and visitors by offering more mobility options, more aesthetically-pleasing and active public spaces, and increased sensitivity to historic and natural resources.
- 3D.2** Coordinate City departmental resources and regular communication to ensure the integration of land use, transportation, and urban design related planning and decisions.
- 3D.3** Pursue compact development in areas where:
- a. residential, commercial, employment, and recreational uses are or could be located and integrated
 - b. there is close proximity to transit
 - c. built environment can be designed for pedestrians to facilitate transit use, without excluding the automobile
 - d. there is potential to develop moderate to higher density development
 - e. existing or upgraded public facilities and infrastructure provide required levels of service
 - f. parking management and pricing can encourage the use of transit, cycling, and walking
- 3D.4** Design compact development in a way that:
- a. is sensitive to the surrounding scale and uses
 - b. integrates alternative transportation choices, creates safe gathering places, and fosters social interaction
 - c. provides transit connections between compact development areas
- 3D.5** Use the “Concept Map” [*in progress*] as a general guide for determining:
- a. development patterns, land use, and transportation concepts, while also considering area and site-specific issues
 - b. the general location of compact development areas
- 3D.6** Undertake more detailed planning and related community participation for the “Concept Map” [*in progress*] building blocks, including boundaries for specific development areas, types and mixes of uses, needed public infrastructure and facilities, and design features.
- 3D.7** Locate housing, employment, retail, and services in proximity to each other to allow easy access between uses and reduce dependence on the car.

Land Use, Transportation & Urban Design continued

- 3D.8** Integrate urban agriculture opportunities, such as community gardens, farmers’ markets, and small urban farms, into new, redeveloped, and existing development.
- 3D.9** Adjust future right-of-way widths of major roadways considering their expected function and foreseen improvements.
- 3D.10** Design streets so they complement the surrounding context and offer people of different ages and abilities transportation choices by making walking, bicycling, and taking public transit convenient, attractive, safe, and healthy alternatives to the automobile.
- 3D.11** Create pedestrian and bicycle networks that are continuous and provide safe and convenient alternatives within neighborhoods and for getting to school, work, parks, and other destinations on a regular basis.
- 3D.12** Implement transportation demand management strategies, such as flexible work hours, vanpools, and other strategies.
- 3D.13** Consider new development or the extension of major infrastructure in the Houghton Area only after additional, more refined planning efforts are completed.
- 3D.14** Hold the Southlands area in reserve for long-term future development.
- 3D.15** Pursue annexation of both vacant/underdeveloped land and developed land within an adopted Municipal Planning Area, taking into consideration the development/growth potential; projected revenues to be received and projected costs to serve; ability/capability to serve; and strategic importance of the location.
- 3D.16** Participate in efforts to provide a regional, multi-modal transportation system that increases the efficiency, safety, and reliability of transporting people and goods within the region and to destinations outside of the region.

Related Policies in Other Elements

Element	#	Pg.
Housing	1A.1, 1A.8	5
Economic Development	1B.1, 1B.9	6
Education	1C.4	7
Cultural Heritage and the Arts	1D.4	8
Public Health	1E.1	9
Community Participation	1H.1 – 1H.4	12
Urban Agriculture	1I.2	13
Energy & Climate Change	2A.3	15
Green Infrastructure	2C.4, 2C.5	17
Historic Preservation	3A.7	20
Public Infrastructure & Facilities	3B.1	21
Redevelopment & Revitalization	3C.2, 3C.3	22

For Consideration Governance / Integrated Planning (4)

Note: During the Policy Working Groups there were repeated references to the need to enhance integration/coordination of planning efforts. The following three high-level policies characterize the regional, interdepartmental and partnership focus of the input. The Plan Tucson staff is continuing to think about how best to address these ideas in the document, and would appreciate your thoughts.

- 4.1 Support a multijurisdictional, regional approach to long-term and short-term planning.
- 4.2 Coordinate consistent policy, program, and project planning across City departments.
- 4.3 Develop and maintain strong partnerships with regional and local organizations, including educational institutions, non-profit organizations, and neighborhood and citizen groups.

DRAFT