



City of Tucson Annual Budget

Fiscal Year 2022/23



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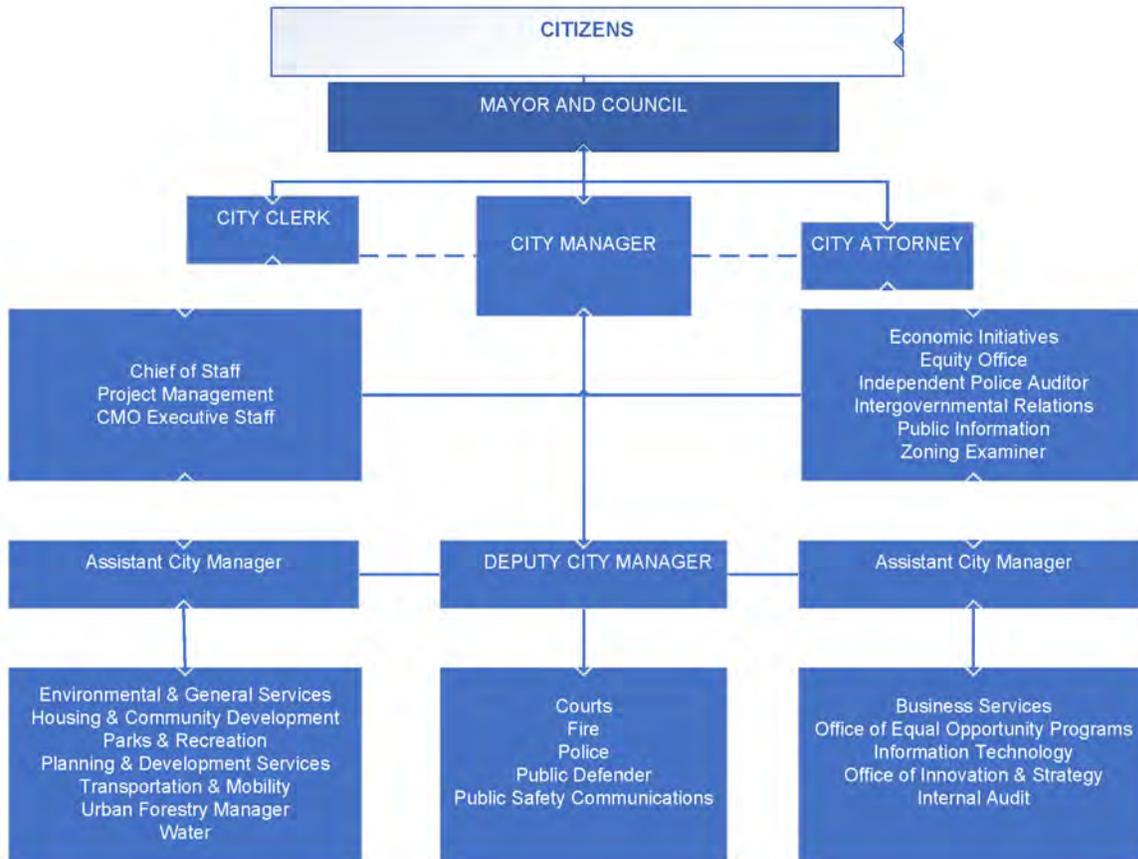
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Introduction

City Organizational Chart
City Officials and Directors
Mayor and Council
City Core Values
Strategic Plan
Budget Calendar FY22/23
Community Profile

CITY OF TUCSON ORGANIZATIONAL CHART



CITY OF TUCSON

OFFICIALS and DIRECTORS

OFFICIALS

- City Manager, *Michael J. Ortega, P.E.*
- Deputy City Manager, *Liana Perez*
- Assistant City Manager/CFO, *Anna Rosenberry* ● Assistant City Manager, *Timothy Thomure*
- City Attorney, *Mike Rankin* ● City Clerk, *Suzanne Mesich*

COMMUNITY ENRICHMENT and DEVELOPMENT

- Housing and Community Development, *Liz Morales*
- Parks and Recreation, *Lara Hamwey* ● Planning and Development Services, *Interim, Timothy Thomure*
- Transportation and Mobility, *Sam Credio*

PUBLIC SAFETY and JUSTICE SERVICES

- City Court, *Judge Antonio Riojas* ● Public Defender, *Mary Trejo* ● Tucson Fire, *Chief Chuck Ryan*
- Tucson Police, *Chief Chad Kasmar* ● Public Safety Communications, *Sharon McDonough*

PUBLIC UTILITIES

- Environmental and General Services, *Carlos De La Torre* ● Tucson Water, *John Kmiec*

SUPPORT SERVICES

- Business Services, *Jeffrey Yates*
- Information Technology, *Interim, Liana Perez*

Special Thanks to the Budget Staff

- Deputy Director Community Engagement, *Johanna Hernandez*
- Business Services Administrator, *Anthony Cuaron*
- Budget Manager, *WeiChun Kuan* ● Lead Budget Analyst, *Ben Fletcher*
- Lead Budget Analyst, *Celia Yang* ● Lead Budget Analyst, *Jacquelyne Vega*
- Lead Budget Analyst, *John Luciani*

Acknowledgements

- *Robert Rappaport, for providing images*

CITY OF TUCSON, ARIZONA

Adopted Budget
Fiscal Year 2022/23
Effective July 1, 2022

Mayor and Council



HONORABLE
REGINA ROMERO
Mayor



LANE SANTA CRUZ
Ward One



PAUL CUNNINGHAM
Ward Two



KEVIN DAHL
Ward Three



NIKKI LEE
Ward Four



RICHARD FIMBRES
Ward Five



STEVE KOZACHIK
Ward Six

City Administration

MICHAEL J. ORTEGA, P.E.
City Manager

LIANA PEREZ
Deputy City Manager

ANNA ROSENBERRY
Assistant City Manager/CFO

TIMOTHY THOMURE
Assistant City Manager





CITY OF TUCSON



Transforming Organizational Culture

THIS CULTURE MAP
DEFINES THE VISION,
MISSION, AND ULTIMATELY
THE PRIORITIES
FOR THE CITY OF TUCSON.

THE CULTURE MAP CREATES THE FOUNDATION FOR STRATEGIC PLANNING AND ACTION AND GUIDES THE POSITIVE TRANSFORMATION OF ORGANIZATIONAL CULTURE BY OUTLINING THE COMMITMENT THAT LEADERSHIP MAKES TO ITS EMPLOYEES AT ALL LEVELS, IN ALL DEPARTMENTS AND IN ALL LOCATIONS THROUGHOUT THE ORGANIZATION.

OUR VISION

Tucson – The Destination for Sustainable Living, Growth and Opportunities

OUR MISSION

Deliver Exceptional Service to the People of Tucson

OUR VALUES

Collaboration • Integrity • Excellence • Respect

OUR PHILOSOPHY

Prepare Tucson for the future Safety, Well-Being, Transparency and Civility first.

Take pride in maximizing value to our community. Protect and serve our community with compassion and passion. Be flexible and create an inspiring place to work – hiring, developing and promoting the best. Build public confidence in government leadership through great stewardship. Build a strong community while respecting our history, culture, and environment. Lead Tucson's Economic Development as a partner in wealth creation and prosperity. Create fiscal, social and environmental sustainability

OUR WORK ENVIRONMENT

Accountability • Laboratory for Innovation • Continuous Improvement
Open, Honest and Productive Communication

OUR MAJOR GUIDING PRINCIPLE

One City... One TEAM
(Tucson Empowers And Motivates)



OUR PRIORITIES

- Excellent Customer Service
- Stable Financial Environment
- Employee Focused Organization
- Smart City Focus

Strategic Plan

5-Year Plan (2020-2025)

Culture Map & Strategic Plan

The Culture Map creates the foundation for Strategic Planning and action and guides the positive transformation of organizational culture by outlining the commitment that leadership makes to its employees at all levels, in all departments, and in all locations, throughout the organization.

With the Culture Map providing the structure, over one hundred Directors, Deputy Directors, and Administrators from around the organization collaborated to identify the areas the organization should focus on in the immediate and near term future.

OUR PRIORITIES

- Excellent Customer Service
- Employee Focused Organization
- Stable Financial Environment
- Smart City Focus

Exceptional Customer Service

Meeting customers where they are and creating the best customer experience by working with the customer to add value in the customer's eyes and maximizing impact for the customer.

Focus Area: Community Quality of Life

Long-term, functional based thinking about obligations and goals that does not limit our ability to do great things.

Employee Focused Organization

An organization where employees are happy with their jobs and work environment (satisfied) and where employees feel passionate about their jobs, are committed to the organization, and put discretionary effort into their work (engaged).

Focus Area: Quality of Work Life

Embracing positive employment related experiences leading to enhanced service delivery for the people of Tucson.

Stable Financial Environment

Responsible allocation of taxpayer dollars and grant/bond funding, resulting in a sustainable and balanced financial plan that provides for growth and equity, manages risks, and creates resilience against external shocks.

Focus Area: Fiscal Responsibility

Does not limit our ability to do great things. Its long-term thinking about obligations gives the ability to withstand potential catastrophic events and is function driven.

Smart Cities - Laboratory Focus

Making bold, data-based decisions that maximize impact and value by exposing uncertainty and questioning assumptions through increased citizen engagement, taking measured risks, and experimentation.

Focus Area: Innovation & Technology

Being unafraid of failure in the pursuit of new and creative ways to more efficiently and effectively deliver city services.

Tell Our Story

In all focus areas, the City will emphasize messaging to employees and customers to communicate the value and impact of the work we do.

<p>OUR VISION Tucson – The Destination for Sustainable Living, Growth and Opportunities</p> <p>OUR WORK ENVIRONMENT Accountability • Laboratory for Innovation • Continuous Improvement • Open, Honest and Productive Communication</p> 	<p>OUR MISSION Deliver Exceptional Service to the People of Tucson</p> <p>OUR MAJOR GUIDING PRINCIPLE One City... One TEAM (Tucson Empowers And Motivates)</p> 	<p>OUR VALUES</p> <ul style="list-style-type: none"> • Collaboration • Integrity • Excellence • Respect <p>OUR PRIORITIES</p> <ul style="list-style-type: none"> • Excellent Customer Service • Employee Focused Organization • Stable Financial Environment • Smart City Focus 	<p>OUR PHILOSOPHY Prepare Tucson for the future Safety, Well-Being, Transparency and Civility first. Take pride in maximizing value to our community. Be flexible and create an inspiring place to work - hiring, developing and promoting the best. Build public confidence in government leadership through great stewardship. Build a strong community while respecting our history, culture, and environment. Lead Tucson's Economic Development as a partner in wealth creation and prosperity. Create fiscal, social and environmental sustainability</p>
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Aligning Outcomes with Priorities - Spotlight Projects



Department Action Plans

Business Services
City Attorney's Office
City Court
City Manager's Office
Clerk's Office
Environmental & General Services

Housing & Community Development
Human Resources
Information Technology
Parks & Recreation
Planning and Development
Public Defender

Public Safety Communications
Transportation
Tucson Fire
Tucson Police
Tucson Water



Budget Process Calendar

The budget process is a collaborative effort between all city departments, the City Manager, Mayor and Council, and the public



Community Profile

Fiscal Year 2022/23

Welcome To Tucson!

Known for its saguaro-studded landscape and seemingly endless sunny days, Tucson is indeed one of the most unique and stunning landscapes in the country. However, the spirit of Tucson lies in the warm, diverse, and authentic nature of the people who call Tucson home.

Arizona's second largest city, Tucson is surrounded by four majestic mountain ranges and nestled in the heart of a lush Sonoran Desert valley. Both residents and visitors delight in outdoor activities from hiking and biking to birding and stargazing. Tucson was also the country's first city to be named a UNESCO City of Gastronomy. The award recognizes the region's "rich agricultural heritage, thriving food traditions, and culinary distinctiveness." On top of just being delicious, the food reflects the unique cultures and traditions that make Tucson special. Tucson's vibrant culture is also reflected in its many events including the world's largest gem, mineral, and fossil showcase, All Souls Procession, and Tucson Meet Yourself. The energetic and still growing downtown is full of theaters, performance spaces, and museums showcasing a vibrant arts community.



Tucson's Economy

Under the leadership of Tucson's Mayor and Council, our community has entered a new era of collaboration with our economic partners, the State of Arizona, Rio Nuevo, Pima County, and Sun Corridor Inc, that has transformed our business environment and successfully attracted major investment and job creation by global and national corporations. During the pandemic, the Mayor and Council moved swiftly to leverage federal financial aid to provide economic support to Tucson's most-vulnerable community members. This work has helped to ensure a strong economy for all community members. Tucson has long been recognized as a center for the aerospace, defense, optics, and medical-health services industries and is now receiving global attention for its emergence as a center for logistics, mining technology, renewable energy, and biotechnology.

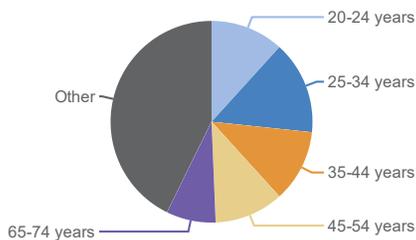


WHY TUCSON?

Population and Demographics

Tucson, the second largest city in Arizona and the heart of the Southern Arizona region, saw steady growth in its population over the last four decades. Nationally, Tucson has grown from the 45th largest city in 1980, to the 34th largest in 1990, the 30th largest in 2000, and the 32nd largest by 2010. With this growth, Tucson's demographics have also continued to change. Monitoring demographics is essential to ensuring proper planning and operations by the City. The following charts break out Tucson's race and age group demographics.

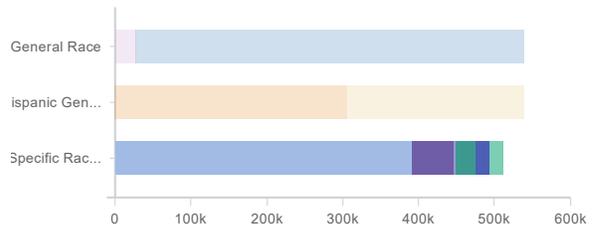
City of Tucson Age Demographics



539,216

Category from Community

City of Tucson Race Demographics



511,148

Category in Specific Race



City Government

By charter from the State of Arizona, the City of Tucson is governed by a Mayor and Council. Council member candidates are nominated in primary elections in each of six wards but are elected in citywide elections. The mayor is nominated and elected citywide. Elections occur on an odd-year cycle. The Mayor and Council set policy and appoint a city manager to provide the general supervision and direction for city government operations. Tucson is the county seat for Pima County which is the second largest county in population in Arizona. Only 65% of Pima County is incorporated into a city or town. Tucson has continued to grow its borders through the establishment of a strong annexation policy. This brings state-shared revenues to the city.

City Services and Amenities

Delivering exceptional service to the people of Tucson is the City of Tucson's mission. With a renewed commitment to ensuring equitable service, the City budget of just under \$1.8 billion is distributed across a variety of services. Details on all individual services are available in the Budget By Department section found in the [Table of Contents](#).

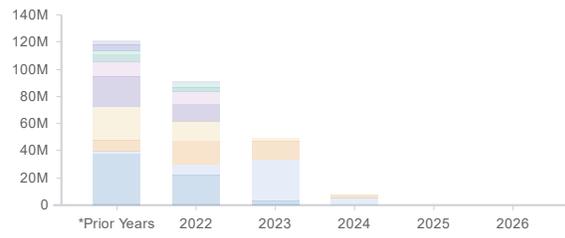
Tucson Delivers

The Tucson Delivers program tracks the progress of two voter-approved initiatives. In 2017 a half-cent sales tax increase was approved to provide \$150 million for vehicles, equipment, and facilities for the Tucson Fire and Police departments. Purchases include police patrol cars, fire trucks, ambulances, and police motorcycles. A new southside police substation, police academy training track, and five fire station rebuilds are included in the facilities category. The sales tax increase also provides \$100 million for road improvements. Of this \$100 million, 60% is dedicated for arterial road improvements, while the remaining 40% will be used for local street improvements. In November 2018, a bond package was approved to provide \$225 million to improve City parks amenities and connections. Park projects include improvements to playgrounds, sports fields, pools, splash pads, and recreation centers and other amenities. Connection projects include greenways and shared-use paths, pedestrian safety and walkability, and bicycle boulevards.

Despite the challenges brought by the COVID-19 pandemic, the Tucson Delivers program initiatives thrived during the last fiscal year. Revenues collected exceeded expectations for both bonds and sales tax, oversight boards and commissions continued to meet and make decisions, public engagement continued with virtual town halls, and online and paper surveys. Project construction advanced and efficiencies were found as staff combined projects, bundled project elements, and supplemented projects with existing Arizona Department of Transportation and Community Development Block Grant project funds.

Tucson Delivers

Safer Cities, Better Streets

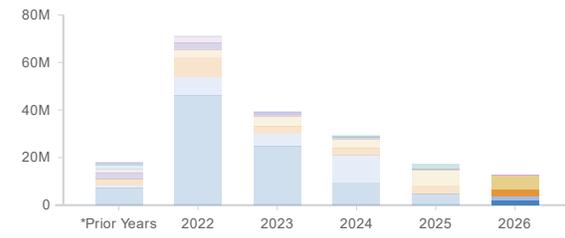


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Project Name in 2026

Tucson Delivers

Parks and Connections



12,474,700

Project Name in 2026

Budget in Brief
City Manager's Letter
Budget Building Process
Budget Highlights
Projected Fund Balance
CIP Budget Highlights

City Manager's Letter

Fiscal Year 2022/23

A Message from City Manager Michael Ortega



The City's strong financial position, combined with continued voter support and federal funding, has given us an historic opportunity during this fiscal year. I am pleased to present the City of Tucson's Fiscal Year 2022/23 Adopted Budget totaling \$2.1 billion as it reflects the City's ethic of financial sustainability and strategic investment. The Mayor and Council's recent vision and direction have put us in a position to make transformative investments in our community, our infrastructure, and our people. Through this budget we will have transformed from an organization that once struggled to produce a structurally balanced budget to an organization that will invest \$150 million in supplemental funds into our community over the next five years.

The key to a strong organization is a strong staff culture of service and a strong financial position. We have continued efforts to create an employee culture that allows staff to best serve our community and build confidence with our residents. Additionally, the Mayor and Council have made key financial decisions that have increased fiscal stability and contributed to community confidence. Voters reflected that confidence by approving an extension of the half-cent sales tax in May. This will result in a \$740 million investment in neighborhood street and street safety improvements. Over the next decade, every residential road in the City of Tucson will be improved and we will invest millions of dollars in making our streets safer for all modes of travel. This funding results in significant planning and implementation work for staff, and this year we will be laser focused on the delivery of this and other voter-approved programs.

This budget also reflects investment in high-priority emerging issues that address long term systemic challenges. Climate resiliency will begin to become foundational in everything we do as this budget invests in a Climate Action Plan implementation and millions of dollars dedicated to fleet electrification for departments and the transit system. Another foundational investment includes the operationalization of the Equity Office to address inherent biases and historical disinvestment in areas of our community. This budget also reflects a new level of investment in housing affordability and programs relating to homelessness. We will increase funding to City resources for litter clean ups and the Housing First initiative, while using state and federal funding to address housing security and affordability. Investing in these areas reflect the goals of the Mayor and Council and community at large.

The pandemic set the stage to demonstrate the leadership necessary to move forward the community and our organization. This leadership took many forms ranging from frequent, open, and transparent communication with staff, to leveraging federal funding. Using the lessons learned from our experiences over

the last few years will be important going forward as we may continue to see fundamental changes to our current systems, processes, and procedures in unprecedented ways.

Having a clear vision of the challenges facing us, employees and I are committed to building upon our success, create resiliency in our community, and above all bring the vision of Mayor and Council to fruition. This budget gives us the ability to do that on a magnitude that was once inconceivable and put us on the cutting edge of what a municipal government can accomplish.



Budget Building Process

Fiscal Year 2022/23

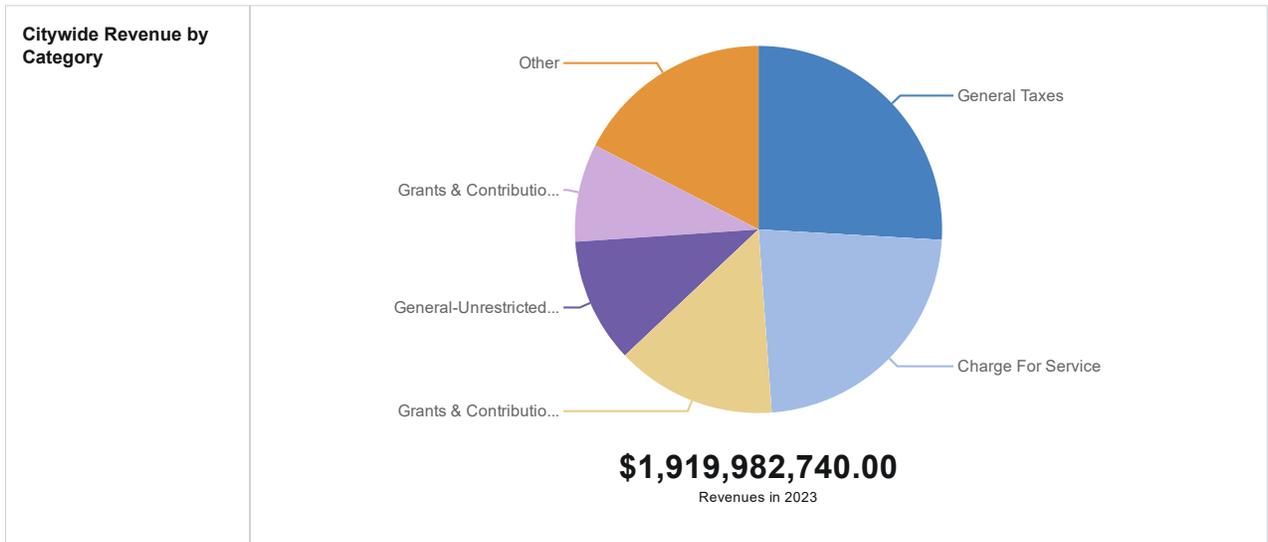
Throughout the FY 2022/23 budget building process the City has been transitioning to a new financial system with new chart of account elements. As a result of the transition, some of the data and trends throughout the budget book may be inconsistent. We expect these issues to be resolved during the FY 2023/24 budget process.



Budget Highlights

Fiscal Year 2022/23

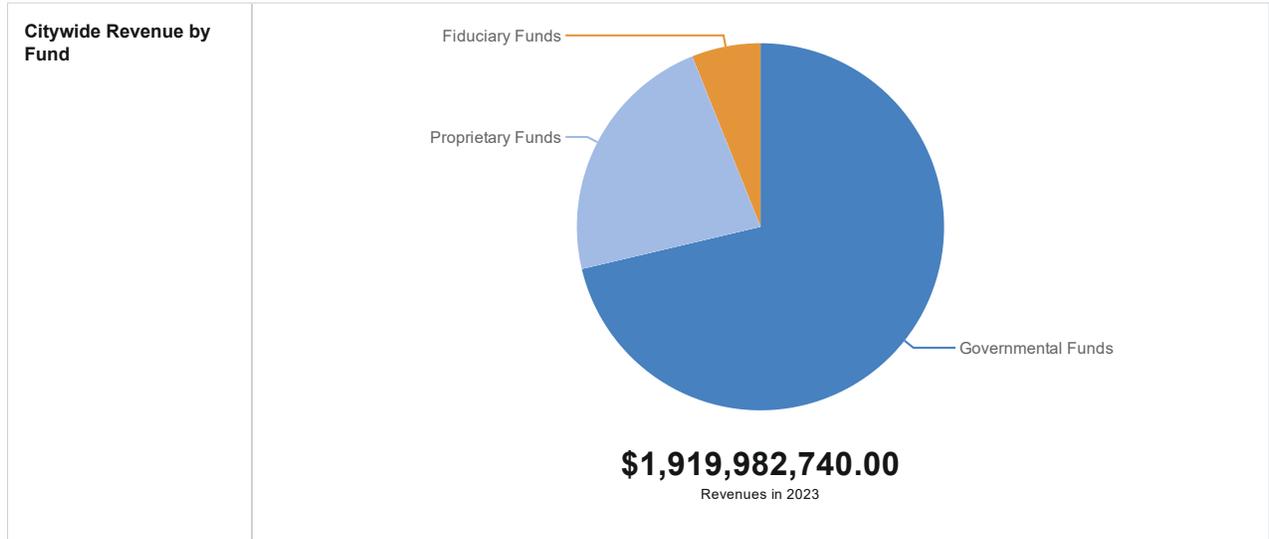
Revenue By Category Adopted Budget FY2022/23



Revenue By Category Trends FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ General Taxes	437,724,557	435,482,980	471,148,370	497,430,150
▶ Charge For Service	435,297,768	422,628,720	430,955,256	440,551,180
▶ Grants & Contributions - OP	258,459,913	205,987,260	208,452,320	270,831,640
▶ Other Financial Sources/Use	742,683,969	40,000,000	40,000,000	20,000,000
▶ General-Unrestricted Grant/Cont	172,685,258	167,543,990	177,701,250	210,628,200
▶ Fiduciary	270,172,580	116,558,150	116,558,150	116,644,670
▶ Grants & Contributions - Capital	107,331,256	123,790,060	86,687,099	165,632,270
▶ Internal Service Fund	98,841,971	90,852,120	90,852,120	96,394,690
▶ General-Inv Earnings	23,891,756	3,914,610	3,613,237	91,448,740
▶ General-Miscellaneous	12,464,101	11,601,020	41,181,730	10,421,200
Total	2,559,553,129	1,618,358,910	1,667,149,531	1,919,982,740

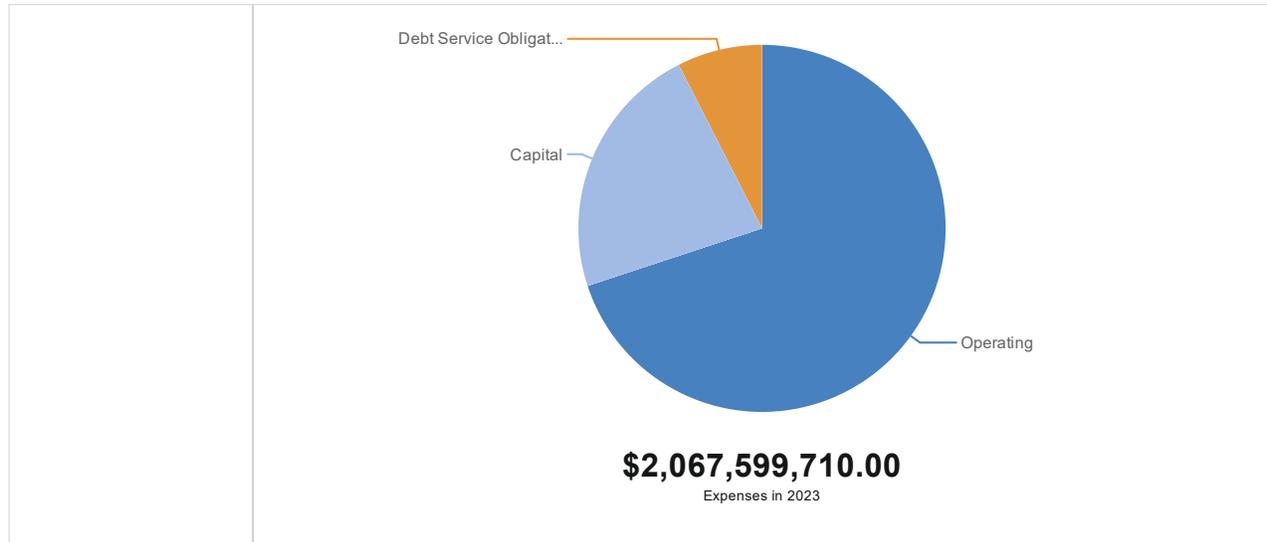
Revenue By Fund Adopted Budget FY2022/23



Revenue By Fund Trends FY2020/21 - FY2022/23

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,834,303,170	1,083,292,680	1,127,421,258	1,369,055,680
▶ The General Fund	621,098,995	593,581,990	645,404,024	672,635,270
▶ Special Revenue Funds	1,045,812,917	314,530,640	337,320,094	511,626,230
▶ Capital Projects Funds	125,642,006	131,330,700	99,994,790	147,205,180
▶ Debt Service Funds	41,749,252	43,849,350	44,702,350	37,589,000
▼ Proprietary Funds	456,525,203	418,508,080	423,170,124	434,368,910
▶ Enterprise Funds	353,353,541	326,229,800	330,886,784	333,661,100
▶ Internal Service Funds	103,171,662	92,278,280	92,283,340	100,707,810
▼ Fiduciary Funds	268,724,757	116,558,150	116,558,150	116,558,150
▶ Pension Funds	265,123,132	116,558,150	116,558,150	116,558,150
▶ Agency Funds	3,601,625	0	0	0
Total	2,559,553,129	1,618,358,910	1,667,149,531	1,919,982,740

Expenditures By Category Adopted Budget FY2022/23



Expenditures By Category Trends FY2020/21 - FY2022/23

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,131,253,975	1,352,590,470	1,287,193,813	1,445,805,460
▶ Services	526,068,682	696,039,210	681,672,136	698,570,590
▶ Salaries and Benefits	540,535,611	578,916,810	531,296,721	653,570,880
▶ Supplies	64,649,682	77,634,450	74,224,956	93,663,990
▼ Capital	209,100,903	341,858,550	265,362,431	466,722,170
▶ Capital Improvement Projects	167,170,197	286,670,530	218,039,303	430,660,960
▶ Capital Outlay	41,930,707	55,188,020	47,323,127	36,061,210
▼ Debt Service Obligations	172,879,962	167,893,670	167,006,444	155,072,080
▶ Debt Service	172,879,962	167,893,670	167,006,444	155,072,080
Total	1,513,234,840	1,862,342,690	1,719,562,688	2,067,599,710

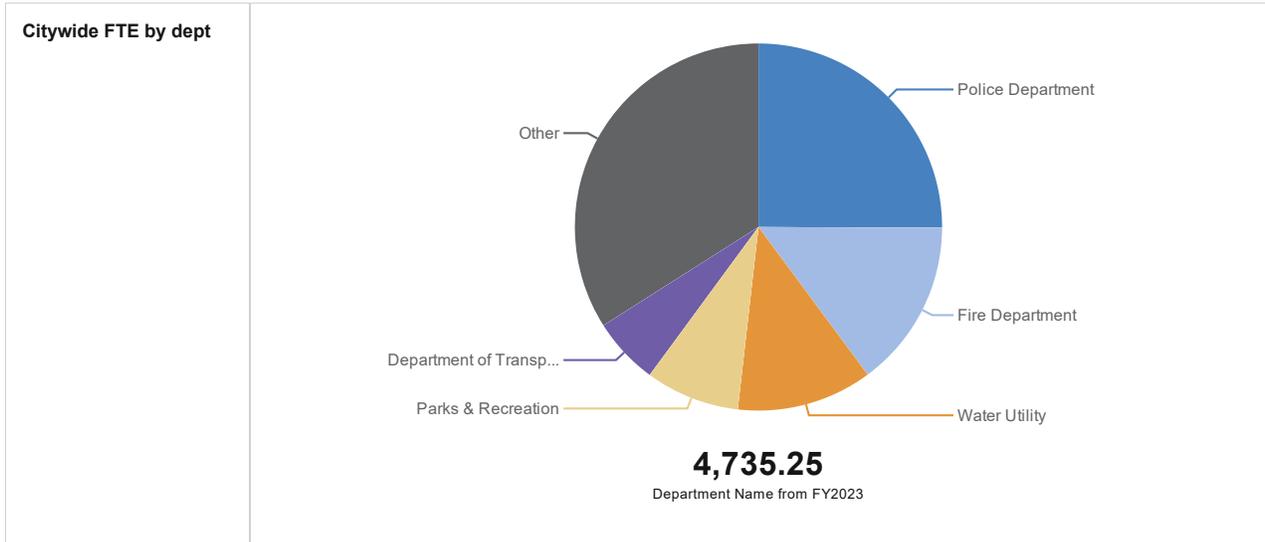
Expenditures By Department Trends FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ 710 - Water Utility	258,940,138	295,724,680	279,888,153	312,123,280
▶ 491 - Department of Transportation and Mobility	220,226,837	239,639,470	212,467,374	335,944,160
▶ 201 - Police Department	170,768,657	164,259,910	163,087,076	173,940,780
▶ 183 - General Government	53,117,484	170,821,430	104,015,030	204,466,660
▶ 114 - Housing & Community Development	115,914,228	102,674,760	101,699,537	111,994,930
▶ 198 - Debt Service	114,051,842	108,232,740	107,862,800	95,455,150
▶ 301 - Fire Department	110,313,577	91,510,590	100,799,940	101,786,750
▶ 900 - Tucson Suppl Retirement System	84,915,098	95,770,820	90,648,524	95,732,870
▶ 901 - Self Health Insurance	68,391,547	73,564,500	71,875,190	78,702,130
▶ 460 - Environmental Services	48,964,136	65,640,310	56,237,760	72,079,600
▶ 410 - General Services Department	50,294,927	52,997,700	55,226,470	57,715,510
▶ 601 - Parks & Recreation	36,372,244	50,424,120	48,968,587	49,095,600
▶ 800 - Business Services Department	28,617,757	45,444,420	46,225,390	58,047,350
▶ 210 - Public Safety - Safer Cities	17,591,919	54,033,100	47,584,100	35,833,400
▶ 902 - PSPRS Trust Fund	104,780	35,665,550	35,665,550	58,948,000
▶ 155 - Information Technology	31,822,000	30,397,130	29,933,968	27,969,510
▶ 602 - Parks	5,388,890	31,216,230	25,474,010	51,569,980
▶ 493 - Roads - Better Streets	12,974,705	36,518,000	30,505,000	26,492,000
▶ 250 - Public Safety Communications	15,066,084	17,228,260	16,934,620	18,111,620
▶ 494 - Connections	894,768	19,229,200	7,610,400	18,282,700
▶ 141 - City Court	9,619,050	11,796,980	10,827,990	12,987,330
▶ 181 - Outside Agencies	8,448,140	11,526,740	13,466,470	7,832,470
▶ 171 - Convention Center	4,643,091	11,352,270	11,352,270	12,040,070
▶ 610 - Golf Utility	10,172,131	8,434,660	8,434,660	8,778,630
▶ 131 - City Attorney	8,515,327	8,699,380	8,972,240	9,408,780
▶ 174 - Planning & Development Services Center	8,160,696	8,694,670	9,425,000	8,918,460
▶ 103 - City Manager	5,635,717	7,313,500	7,572,000	7,903,250
▶ 495 - Park Tucson	3,806,784	3,433,950	5,478,600	3,817,280
▶ 101 - Mayor And Council	3,032,997	3,732,620	3,895,460	4,870,130
▶ 146 - City Public Defender	3,266,477	3,269,260	3,609,410	3,626,890
▶ 151 - City Clerk	2,694,815	3,095,740	3,819,110	3,124,440
▶ 161 - Human Resources	2,833,603	0	0	0
▶ 135 - Procurement	1,394	0	0	0
▶ 120 - Finance	-2,327,000	0	0	0
Total	1,513,234,840	1,862,342,690	1,719,562,688	2,067,599,710

Revenue Less Expenditures FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
► Revenues	2,559,553,129	1,618,358,910	1,647,609,981	1,919,982,740
► Expenses	1,513,234,840	1,862,342,690	1,719,562,688	2,067,599,710
Revenues Less Expenses	1,046,318,289	-243,983,780	-71,952,707	-147,616,970

Personnel By Department Adopted Budget FY2022/23



Personnel By Department Adopted Budget Trends FY2020/21 - FY2022/23



SUMMARY of PROJECTED FUND BALANCE
as of June 30, 2023

FINANCIAL RESOURCES	Estimated Beginning Funds Available	Projected	Projected	Net Transfers In/(Out)	Available Funds
		Revenue	Expenditures		
General Fund	333,074,140	674,757,590	667,417,540	(79,531,250)	260,882,940
Special Revenue Funds					
Mass Transit Fund	7,089,860	49,820,780	101,020,130	48,279,030	4,169,540
Mass Transit Fund - Sun Link	2,056,380	1,699,700	6,543,760	4,844,060	2,056,380
Better Streets Improvement Fund	61,909,320	120,000	26,492,000		35,537,320
Safer City Improvement Fund	85,132,980	240,000	32,596,400		52,776,580
Tucson Convention Center Fund	668,550	8,076,050	12,040,070	3,964,020	668,550
Zoo Fund	13,633,540	15,649,060	16,626,760		12,655,840
Highway User Revenue Fund	12,564,610	63,565,100	65,373,990	(224,410)	10,531,310
Park Tucson Fund	(350,440)	5,850,020	5,499,580		0
Civic Contribution Fund	3,069,200	3,127,010	1,066,590		5,129,620
Community Development Block Grant Fund	4,578,910	13,374,430	13,374,430		4,578,910
Miscellaneous Housing Grant Fund	0	7,703,180	7,703,180		0
Public Housing Section 8 Fund	2,374,290	47,234,390	47,234,390		2,374,290
HOME Investment Partnerships Program Fund	369,000	5,132,240	5,132,240		369,000
Other Federal Grants Fund	0	51,364,360	51,364,360		0
American Rescue Plan	63,760,020	67,800,000	68,175,290		63,384,730
Non-Federal Grants Fund	0	5,290,500	5,290,500		0
Green Stormwater Infrastructure Fund	5,522,540	3,094,300	3,394,040		5,222,800
Section 115 Pension Trust	707,287,240	88,360,110	58,948,000		736,699,350
Street Improvement - Prop 411 Fund	0	74,000,000	40,000,000		34,000,000
Total Special Revenue Funds	969,666,000	511,501,230	567,875,710	56,862,700	970,154,220
Enterprise Funds					
Tucson Water Utility	195,906,210	248,904,960	300,168,160		144,643,010
Environmental Services Fund	52,512,220	53,331,300	69,841,320		36,002,200
Tucson Golf Course Fund	1,216,550	9,562,770	8,778,630		2,000,690
Public Housing Fund	14,772,780	19,864,750	19,864,750		14,772,780
Total Enterprise Funds	264,407,760	331,663,780	398,652,860	0	197,418,680
Debt Service Fund					
General Obligation Bond and Interest Fund	87,180	37,589,000	33,738,350	(2,273,540)	1,664,290
Total Debt Service Funds	87,180	37,589,000	33,738,350	(2,273,540)	1,664,290
Capital Projects Funds					
General Obligation Fund (Proposition 407)	23,967,800	20,000,000	65,061,800	22,431,610	1,337,610
Capital Improvement Fund	0	53,995,300	53,995,300		0
Development Fee Fund	66,768,070	8,197,400	10,752,900	510,480	64,723,050
Regional Transportation Authority Fund	55,420	65,012,480	65,067,900		0
Total Capital Projects Funds	90,791,290	147,205,180	194,877,900	22,942,090	66,060,660
Internal Service Funds					
Self Insurance Internal Service Fund	24,558,060	21,939,100	30,490,780	2,000,000	18,006,380
Health Insurance Internal Service Fund	13,251,900	78,768,710	78,768,710		13,251,900
Total Internal Service Funds	37,809,960	100,707,810	109,259,490	2,000,000	31,258,280
Fiduciary Funds					
Tucson Supplemental Retirement System	1,039,289,930	116,558,150	95,777,860		1,060,070,220
Total Fiduciary Funds	1,039,289,930	116,558,150	95,777,860	0	1,060,070,220
Total All Budgeted Funds	2,735,126,260	1,919,982,740	2,067,599,710	0	2,587,509,290



Capital Improvement Program Budget Highlights

Fiscal Year 2022/23

Overview

In order to provide our local community and its citizens with critical services and shared public spaces, such as, safe roads, topnotch public recreation areas and facilities, and world class public safety; the City of Tucson maintains and executes a Capital Improvement Plan (CIP). The CIP is a community planning and fiscal management tool used to coordinate the location, timing and financing of necessary capital improvements throughout the entirety of the City.

A capital improvement in this context is defined as a physical expenditure that has a cost of \$100,000 or more. Typical items that can be found in a CIP include but are not limited to items such as land, buildings, public infrastructure, and equipment. Based largely on the level of expense and complexity associated with these types of projects the City's CIP designed to cover a five-year timeframe.

Five-Year CIP Summary of Expenditures		
(in \$000)	Adopted Year 1 FY 2022/23	Projected Five-Year Program
Community Enrichment and Development	\$ 259,235.3	\$ 1,019,957.4
Public Safety and Justice Services	35,833.4	81,361.0
Public Utilities	115,531.0	482,594.5
General Government	948.0	948.0
Total	\$ 411,547.7	\$ 1,584,860.9

Program Highlights

Some of the programs and projects included in the current and ongoing City CIP include the following:

*For further details please refer to the CIP book [here](#)

Tucson Delivers/Proposition 101 - Safer City and Better Streets

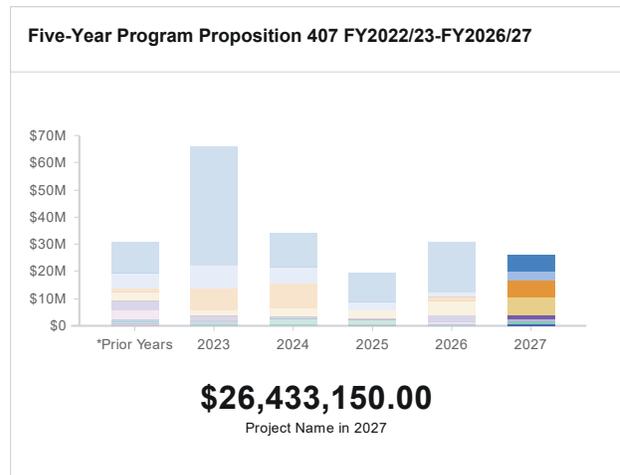
In May of 2017, City of Tucson voters approved a five-year, half-cent sales tax to fund public safety capital needs and road repairs. With regard to public safety equipment, this program has delivered over 244 marked police vehicles, 16 police fleet motorcycles, 23 fire apparatus, 490 sets of firefighters turn out gear, and much more. Additionally, this program is also facilitating the complete rebuild of 9 fire stations, the remodeling of 11 fire stations, and the creation of a joint police and fire public safety complex.

With regard to creating better streets for our community, this program has improved 155 lane miles of City arterial roads, with an expectation to do an additional 176 lane miles over the next 12 months. Additionally, 154 lane miles of City local roads have been improved, and an additional 71 lane miles are expected to be completed over the next 12 months.



Tucson Delivers/Proposition 407- Great Parks and Strong Connections

In November of 2018, City of Tucson voters approved a bond package for capital improvements specifically geared towards the improvement of City parks amenities and connections. Park related projects include improvements to playgrounds, sports fields, pools, splash pads, and recreation centers. Connection projects include the creation of new greenways and shared-use paths, safety and walkability projects related to pedestrian use, as well as the creation of bicycle boulevards all throughout the community.



Reid Park Zoo Quality of Life Tax/Propositions 202 & 203

In February of 2018, City of Tucson voters approved a tenth-of-a-cent sales tax to fund operations and maintenance needs, as well as capital improvements at the City’s Gene Reid Park Zoo. Accordingly, the City has begun to update Zoo facilities and to modernize Zoo standards. Additionally, alligator, jaguar, grizzly bear, and andean bear habitats have been improved and four new species (meerkats, goats, squirrel monkeys, and wild dogs) have been deliver to the Zoo.



Downtown Links

In December 2006, the Downtown Links Citizen Advisory Committee (CAC) approved a roadway alignment north of the Union Pacific railroad that connects with 6th Street at 7th Avenue. Four CAC meetings and two public meetings were held between January 1 and June 30, 2008 to discuss and comment on the planned roadway alignment. The CAC endorsed the Curved 6th Street Alignment (3.d.) and the Mayor and Council voted 6-0 to approve this alignment on July 8, 2008. The three major benefits of this alignment include:



- Railroad-related improvements – eliminating an at-grade crossing and creating a downtown no-whistle zone.
- New roadway drainage systems and a major reconstruction of the Tucson Arroyo – to remove parts of downtown and area neighborhoods from the 100-year flood plain.
- More multi-modal connections – construction of a new pedestrian and bike deck, connections to new and existing multi-use paths.

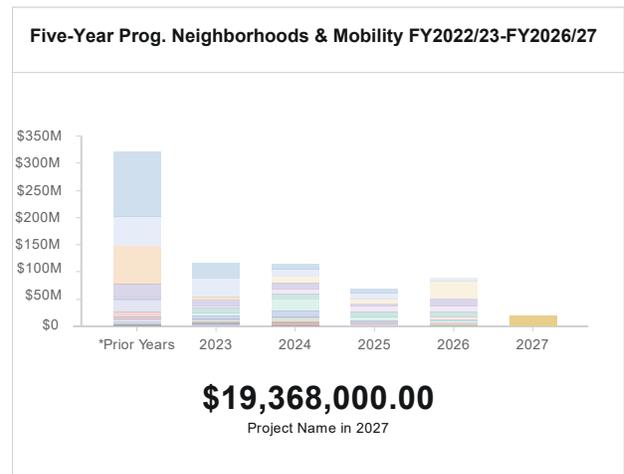
Neighborhoods & Mobility

HAWK: Pedestrian hybrid beacons (PHBs) or “HAWKs” provide pedestrians a safer crossing alternative than traditional crosswalks, especially in mid-block locations that are heavily travelled by pedestrians. PHBs have been shown to significantly reduce pedestrian crashes. Because the devices are only activated when a pedestrian is present, drivers experience minimal delays and the potential for rear end collisions is reduced.

Streets: The community benefits from roadway improvement projects in many ways. Resurfacing gives the benefit of smoother travel for bikes and automobiles while new multi-modal and automobile lanes, upgraded signal systems, and stormwater improvements make overall travel safer and more convenient.

Parks: The Parks and Recreation Department's Capital Improvement Program (CIP) is based on the Parks, Recreation, and Open Space component of Plan Tucson, the adopted City of Tucson Parks and Recreation Ten-Year Strategic Service Plan, and Mayor and Council direction. The CIP implements Mayor and Council policy by developing facilities that provide for family, youth, and senior adult recreation, while supporting inner-city revitalization, public art, and using arid and semi-arid landscaping wherever possible to conserve water.

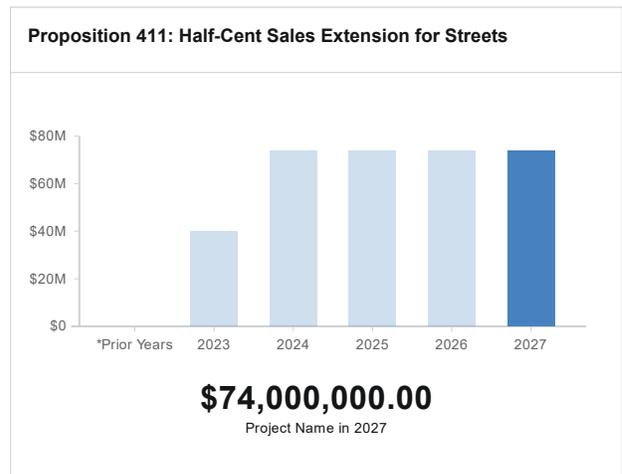
Mass Transit: The Public Transit Program replaces and upgrades Sun Tran and Sun Van fleet vehicles and constructs facilities to support transit operations, including Park-and-Ride facilities, Americans with Disabilities Act (ADA) access improvements, and security improvements. Projects are primarily funded with Mass Transit Funds, Federal Transit Administration funding, and transit revenue. Sun Tran's acquisition of 40-foot buses include cleaner technology that operate on electric and CNG.



Proposition 411: Half-Cent Sales Extension for Streets

The City of Tucson asked voters to extend the existing temporary half-cent sales tax for an additional 10 years. This extension will not increase the City's current sales tax rate of 2.6%. The funds collected through the half-cent sales tax over the 10-year period will be used solely for neighborhood street improvements and systemwide street safety projects.

The estimated sales tax revenue over this 10-year period is projected to be \$740 million. Of that estimated funding, 80%, or \$590 million, will be dedicated to improving the condition of every City neighborhood street; and 20%, or \$150 million, will be dedicated to safe street improvements that benefit all users and modes. Safety improvements can include projects such as street lighting, sidewalks, bicycle network enhancements, traffic signal technology upgrades, and traffic-calming features.



Funding Sources

General Fund

Special Revenue Funds

Special Revenue Funds (Continued)

Enterprise Funds

Debt Service Funds

Capital Projects Funds

Internal Service Funds

Fiduciary Funds

General Fund

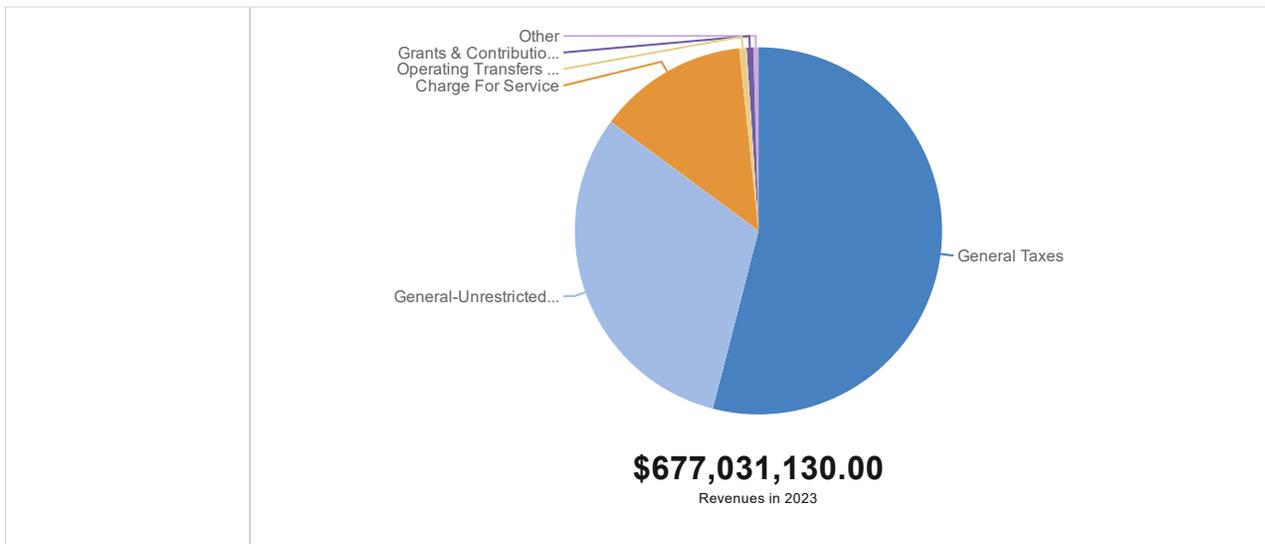
Fiscal Year 2022/23

Overview

The General Fund is the main operating fund for the City of Tucson. The government’s activities are reported in General Fund, unless there is a compelling reason to report an activity in a different fund. Compelling reasons may include requirements for certain generally accepted accounting principles, specific legal circumstances, or financial administration.

The City of Tucson’s adopted General Fund revenues for Fiscal Year 2022/23 are \$677.0 million, an increase of \$81.1 million or 13.6% from the Fiscal Year 2021/22 adopted budget of \$595.9 million. In addition to the current year revenue, the City expects to draw \$72.2 million from its fund balance in Fiscal Year 2022/23, an increase of \$19.5 million or 37.0% from the Fiscal Year 2021/22, primarily due to the investment plan reserve set aside of \$98.6 million.

General Fund By Category FY2022/23

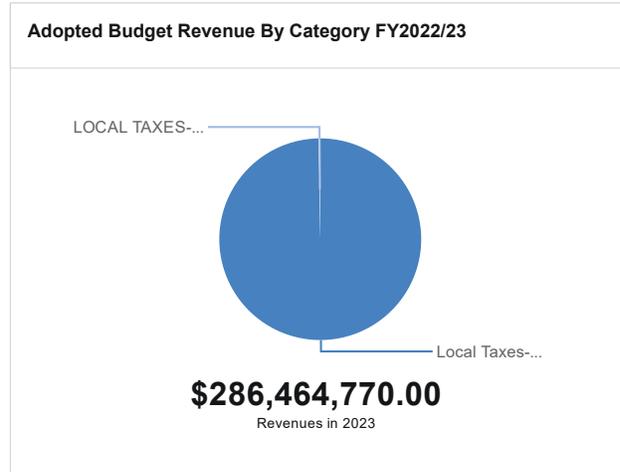


The major revenue sources below comprise General Fund

City Business Privilege (Sales) Tax

The Business Privilege Tax is a major source of revenue for the City and accounts for approximately 42.3% of the anticipated General Fund revenue. The Tucson City charter exempts food purchased for home consumption, but allows the taxation of food consumed in restaurants or carried out.

City Business Privilege Taxes are estimated to be \$286.5 million, an increase of \$7.8 million from the Fiscal Year 2021/22 projected year end revenues of \$278.7 million.

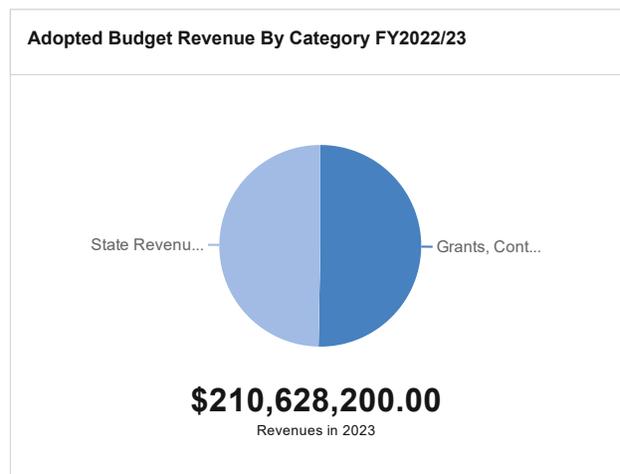


City Business Privilege (Sales) Tax Revenues FY2020/21 - FY2022/23

	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
(8123) Local Taxes-Bus Privilege Tax	249,351,386	257,471,100	278,070,500	285,856,490
(8123-MG) LOCAL TAXES-BUS PRIVILEGE TAX	499,653	563,350	563,350	563,350
(8123-N5) LOCAL TAXES-BUS PRIVILEGE TAX	81,618	44,930	44,930	44,930
Total	249,932,656	258,079,380	278,678,780	286,464,770

State Shared Revenues

Cities and towns in Arizona receive a portion of revenues collected by the State of Arizona. The allocations for these revenues are primarily based on U.S. Census population figures. These state-shared revenues represent 31.1% of the General Fund budget. Revenues from these sources may be used for any general government activity. For Fiscal Year 2022/23, the projected state-shared revenues are \$210.6 million, representing a 18.5% increase from the \$177.7 million estimate for Fiscal Year 2021/22.



State Shared Revenues FY2020/21 - FY2022/23

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Grants, Contrib.& Shared Taxes	95,494,119	96,033,630	106,190,890	105,896,090
▶ State Tax-Sales Tax	66,915,754	68,465,540	74,622,800	74,669,180
▶ State Tax-Auto Lieu Tax	27,569,510	27,568,090	28,568,090	28,226,910
▶ State Rev Sharing-Smart And Safe AZ Fund/Prop 207	1,008,856	0	3,000,000	3,000,000
▼ State Revenue	77,191,139	71,510,360	71,510,360	104,732,110
▶ State Shared - Income Tax	77,191,139	71,510,360	71,510,360	104,732,110
Total	172,685,258	167,543,990	177,701,250	210,628,200

Public Utility Tax

The Tucson City charter authorizes a tax on the gross sales by public utilities and telecommunication providers operating without a franchise to consumers within the city limits. The tax is paid monthly on gross income with a provision allowing credit against the public utility tax for any franchise fees paid to the City. The public utility tax is in addition to the 2% city sales tax.

Under the terms of voter-approved franchises granted to Tucson Electric Power and Southwest Gas for use of public rights-of-way, the City collects 2.25% of the gross sales of electricity and 3.0% from the natural gas consumed within the city. The franchise fee payments received from Tucson Electric Power and Southwest Gas reduces their public utility tax. Monies received from public utility taxes and utility franchise fees may be used to pay any expense legally chargeable to the General Fund.

Adopted revenues from public utility taxes for Fiscal Year 2022/23 total \$26.5 million, representing an increase of \$0.6 million from the Fiscal Year 2021/22 estimated budget of \$25.9 million.



Public Utility Tax Revenues FY2020/21 - FY2022/23

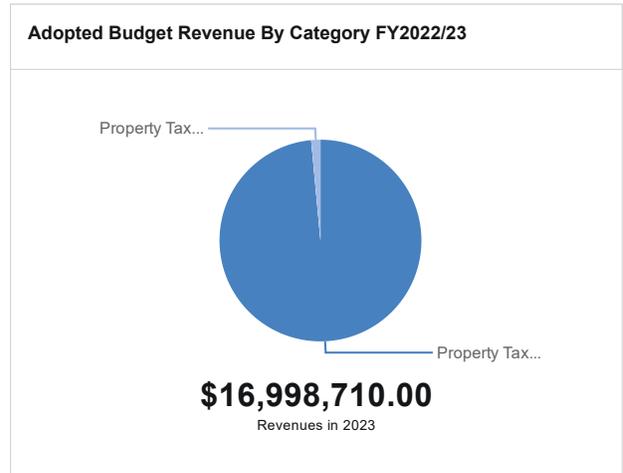
	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
(8121) Local Taxes-Public Utility Tax	24,150,817	25,949,580	25,949,580	26,457,070
Total	24,150,817	25,949,580	25,949,580	26,457,070

Primary Property Tax

The City imposes a primary property tax on real and personal property located within the city limits. Revenues from the primary property tax can be used to pay any expense legally chargeable to the General Fund.

The Arizona State Constitution limits the amount of ad valorem taxes levied by a city to an amount not to exceed 2% greater than the maximum allowable levy in the preceding year. This levy limitation permits additional taxes to be levied on new or annexed property which may be taxed at the allowable rate computed for property taxed in the preceding year. Property annexed by November 1 will be taxable in the following year.

The primary property tax rate adopted by Mayor and Council is \$0.4254 per \$100 assessed value (up to the levy of \$17,678,080) and the Involuntary Tort Judgment Primary Tax rate is \$0.0990 per \$100 assessed value (up to the levy of \$4,113,450).



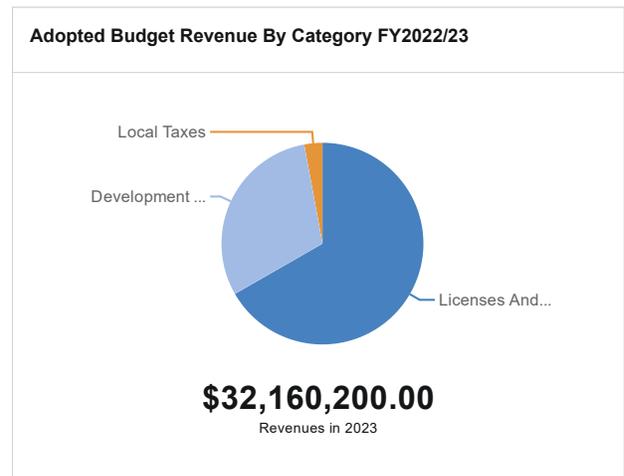
Primary Property Tax Revenues FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Property Taxes-Current Levy	15,983,370	15,848,340	16,919,070	16,748,710
▶ Property Taxes-Prior Years	475,521	250,000	250,000	250,000
Total	16,458,890	16,098,340	17,169,070	16,998,710

Licenses and Permits

Licenses and permits revenues include revenue from franchise fees, licenses for various business activities, and permits for signs, alarms, and trash hauling.

For Fiscal Year 2022/23, the adopted licenses and permits revenues are \$32.3 million, representing a slight increase from the \$29.9 million Fiscal Year 2021/22 estimated.



Licenses and Permits Revenues FY2020/21 - FY2022/23

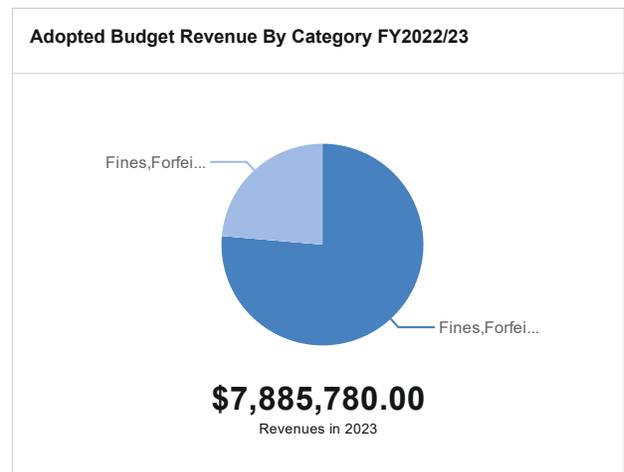
Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Licenses And Permits	23,502,725	21,452,810	21,435,474	21,452,810
▶ Development Services Charges	9,016,697	9,881,230	7,546,030	9,770,390
▶ Local Taxes	816,183	937,000	937,000	937,000
Total	33,335,605	32,271,040	29,918,504	32,160,200

Fines and Forfeitures

This revenue is derived from fines for violations of State Statutes and the Tucson City Code, and from forfeitures collected by the Tucson Police Department and the City Attorney. Fines include driving under the influence and other criminal misdemeanors, along with civil traffic violations.

Fines and penalty revenues are accounted for in both the General Fund and the Special Revenue Funds. Forfeitures, which are accounted for in the General Fund, are restricted for specific law enforcement expenses.

The Adopted Fiscal Year 2022/23 revenues of \$7.9 million are projected to slightly decrease from Fiscal Year 2021/22 estimated revenues of \$8.4 million.

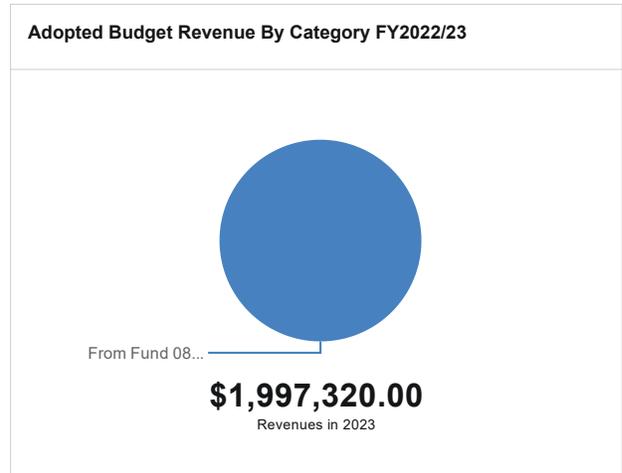


Fines and Forfeitures Revenues FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Fines,Forfeit,Penalties-Courts	6,075,035	5,086,030	6,496,500	6,022,290
▶ Fines,Forfeit,Penalties-Other	1,260,500	1,863,490	1,865,090	1,863,490
Total	7,335,535	6,949,520	8,361,590	7,885,780

In Lieu of Taxes

Municipal-owned utilities are exempt from property taxes. In order to compensate the City for the lost property tax revenues, the City collects a payment in lieu of tax (PILOT) from Tucson Water Utility Fund for \$2.0 million.



In Lieu of Taxes Revenues FY2020/21 - FY2022/23

	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
(8807-81) From Fund 081	2,000,150	1,997,320	1,997,320	1,997,320
Total	2,000,150	1,997,320	1,997,320	1,997,320

Other Financing Sources

Other Financing Sources is the category in which current financial resources are reported separately from standard operating revenues to avoid distorting revenue trends. For Fiscal Year 2022/23, other financial resources are use of fund balance.

The City receives certain funds which are subject to constraints either externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or are imposed by law through constitutional provisions (i.e. state assessment fee, vehicle impoundment fee, special duty). If the City is unable to spend the restricted funds by fiscal year end, then the remaining funds increase the General Fund's restricted fund balance. A department may plan to spend the restricted funds in the following fiscal years.

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Revenues	585,005,833	550,139,750	601,961,784	595,226,340
▶ General Taxes	321,506,581	327,708,800	363,120,190	365,708,640
▶ General-Unrestricted Grant/Cont	172,685,258	167,543,990	177,701,250	210,628,200
▶ Charge For Service	88,634,192	89,645,680	92,106,404	89,222,980
▶ Other Financial Sources/Use	27,240,000	0	0	0
▶ Grants & Contributions - OP	4,580,744	4,015,730	4,015,730	4,015,730
▶ General-Miscellaneous	1,879,751	2,809,630	6,602,290	1,234,480
▶ General-Inv Earnings	1,697,855	1,858,160	1,858,160	1,825,240
▶ Fiduciary	2,876,462	0	0	0
▶ Grants & Contributions - Capital	-1,848	0	0	0
▶ Transfers	-36,093,162	-43,442,240	-43,442,240	-77,408,930
▶ Expenses	520,076,684	602,839,430	547,512,247	667,417,540
Revenues Less Expenses	64,929,149	-52,699,680	54,449,537	-72,191,200

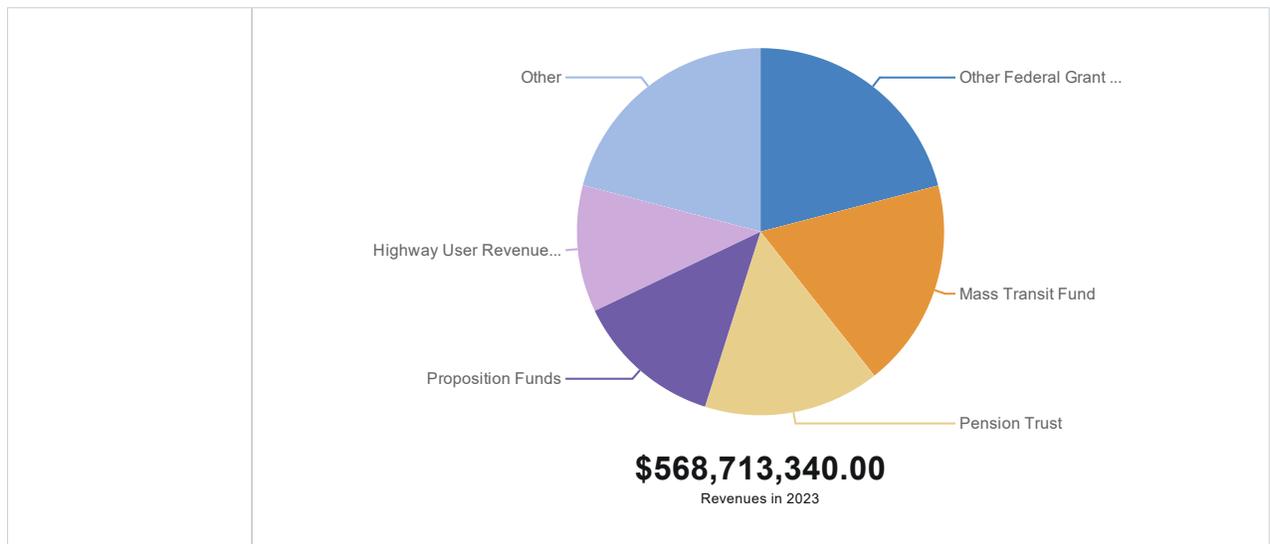
Special Revenue Funds

Fiscal Year 2022/23

Overview

Included in this page are the Mass Transit Funds, Tucson Convention Center (TCC) Fund, Highway Revenue User Fund (HURF), Park Tucson Fund, Civic Contribution Fund, Community Development Block Grant Fund (CDBG), Federal Miscellaneous Housing Grant Funds, Public Housing Section 8 Fund, Tucson Delivers - Safer City and Better Streets Improvement Fund, and Reid Park Zoo Fund.

Special Revenue Funds By Fund FY2022/23



The funds below comprise Special Revenue Funds -

Mass Transit Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Transfers	29,220,321	37,647,130	19,606,940	48,279,030
▶ Grants & Contributions - OP	36,931,669	30,117,230	30,117,230	9,541,390
▶ Grants & Contributions - Capital	28,300,652	27,215,360	27,323,760	21,597,390
▶ Charge For Service	8,200,884	6,828,000	7,660,581	17,507,000
▶ General-Miscellaneous	1,286,545	1,175,000	1,007,289	1,175,000
▶ General-Inv Earnings	1,907	0	0	0
Total	103,941,978	102,982,720	85,715,800	98,099,810

Mass Transit Fund

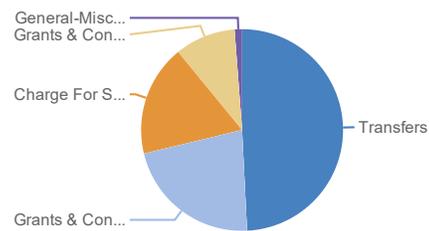
The Mass Transit Fund records the revenues generated and expenditures for the region's fixed route service and paratransit service. Revenues include passenger revenues, operating assistance from the Regional Transportation Authority, Pima County and other local jurisdictions, and other miscellaneous revenues. This fund also records the Federal Transit Administration's (FTA) expenditures reimbursable from awarded grants such as the Coronavirus Aid, Relief and Economic Security (CARES), the Coronavirus Response and Relief Supplemental Appropriations Act of 2021 (CRRSAA), and American Rescue Plan Act (ARPA).

Due to the Covid-19 pandemic, Mayor and Council approved to suspend passenger fares box for transit system for Fiscal Year 2020/21 and Fiscal Year 2021/22. As part of the American Rescue Plan Act, the Department of Transportation's Federal Transit Administration (FTA) awarded the City a \$47 million grant.

Fiscal Year 2022/23 Mass Transit Fund revenue budget of \$98.1 million represents an increase of \$12.4 million from the Fiscal Year 2021/22 estimated total of \$85.7 million.

The City's General Fund is projected to provide \$48.3 million in funding in Fiscal Year 2022/23 to cover operating costs.

Adopted Budget Revenue By Category FY2022/23

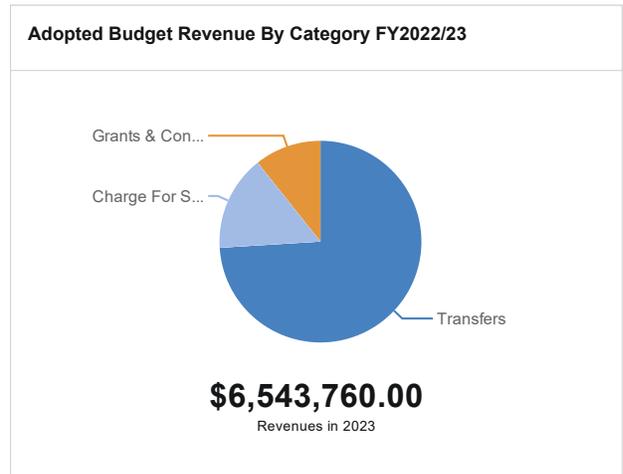


\$98,099,810.00
Revenues in 2023

Mass Transit - Sun Link Fund

The Sun Link Fund records the revenues and expenditures related to the Modern Streetcar, a transit rail service that serves the downtown and university areas. Besides the fare box suspension for the transit system, Mayor and Council approved suspending fares box passenger revenues for transit rail service for Fiscal Year 2021/22 and Fiscal Year 2022/23.

The City's General Fund is projected to provide \$4.6 million in funding in Fiscal Year 2022/23 to cover operating costs and debt service on the street cars.



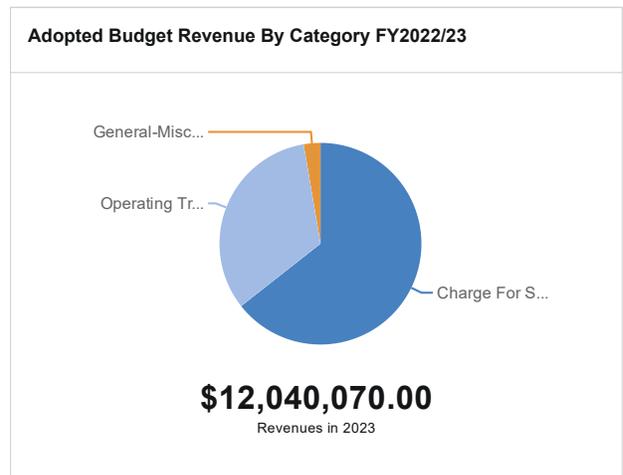
Mass Transit - Sun Link Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Transfers	3,017,667	4,590,140	4,680,140	4,844,060
▶ Grants & Contributions - Capital	1,200,000	1,200,000	1,200,000	700,000
▶ Charge For Service	347,627	300,000	220,000	999,700
▶ General-Inv Earnings	177,706	0	0	0
▶ General-Miscellaneous	8,395	10,000	0	0
Total	4,751,395	6,100,140	6,100,140	6,543,760

Tucson Convention Center Fund

The Tucson Convention Center Fund is used for the operation of the convention center and it is operated by an outside contractor, ASM Global. The fund is for operating the Leo Rich Theater, Music Hall, the arena, exhibit halls, Eckbo Plaza, parking areas and convention center spaces. This includes all administration, maintenance and operations, event management, ticketing, parking and security.

The Fiscal Year 2022/23 budgeted revenue for Convention Center Charges is \$7.8 million, same as Fiscal Year 2021/22 adopted number.



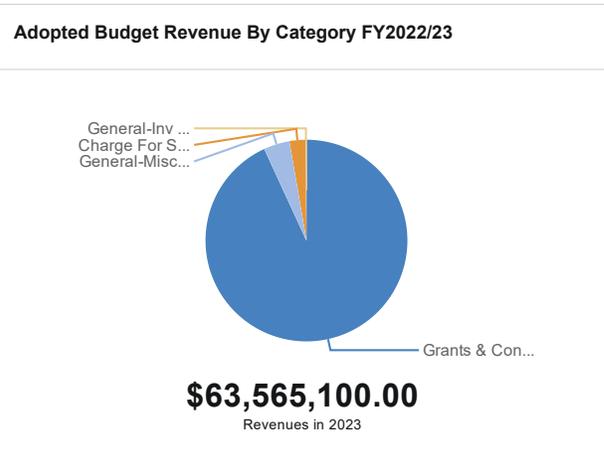
Tucson Convention Center Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Charge For Service	1,179,475	7,752,850	7,752,850	7,752,850
▼ Transfers	3,480,523	3,276,220	3,276,220	3,964,020
▼ Transfers	3,480,523	3,276,220	3,276,220	3,964,020
▼ Operating Transfers	3,480,523	3,276,220	3,276,220	3,964,020
▶ Operating Transfers - In	3,480,523	3,276,220	3,276,220	3,964,020
▶ General-Miscellaneous	71,096	323,200	323,200	323,200
Total	4,731,093	11,352,270	11,352,270	12,040,070

Highway User Revenue Fund

The HURF revenues are generated from the state-collected gasoline tax. Currently, the gas tax is levied at a rate of \$0.18 per gallon and distributed to cities and towns under two formulas. The first formula deposits \$0.13 of the \$0.18 in a fund from which 27.5% is allocated to cities and towns. One-half of the monies received under this formula are distributed on the basis of population and the remaining half of the monies are distributed on the basis of gasoline sales from the “county of origin.” This portion is then allocated in relation to the population of all incorporated cities and towns in the county. Tucson also receives an additional 3% that is distributed to cities and towns with a population greater than 300,000.

The HURF revenues are restricted solely for street and highway purposes. Eligible activities for HURF revenues include rights-of-way acquisitions, street construction, maintenance and improvements, and debt service on highway and street bonds. Fiscal Year 2021/22 included the final payment for the debt service, adding \$11M to the HURF revenues in Fiscal Year 2022/23, with a total budget of \$63.6 million.

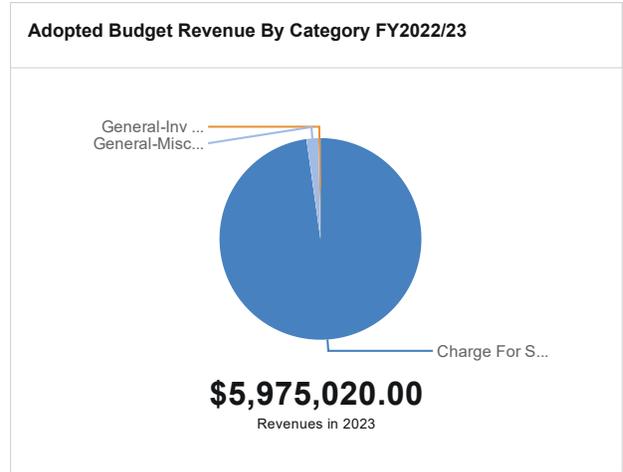


Highway User Revenue Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Grants & Contributions - OP	44,218,868	43,630,000	45,730,000	59,205,100
▶ General-Miscellaneous	1,769,338	1,410,000	7,209,380	2,630,000
▶ Charge For Service	1,643,921	1,630,000	1,805,170	1,630,000
▶ General-Inv Earnings	194,027	100,000	102,100	100,000
Total	47,826,154	46,770,000	54,846,650	63,565,100

Park Tucson Fund

The Park Tucson Fund is used to account for the operations of the City's parking garages, parking lots, parking meters, neighborhood permit programs, and parking ticket fine collections. Parking revenues are slowly beginning to recover after the significant drop during the COVID-19 pandemic. The Fiscal Year 2022/23 budget is \$6.0 million, as compared to the Fiscal Year 2021/22 actuals at \$3.4 million.

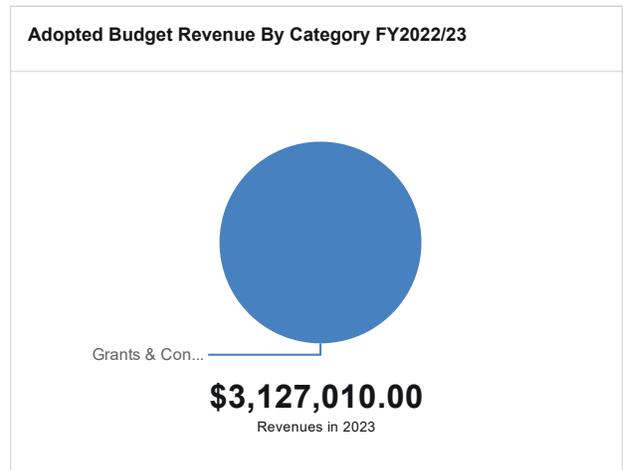


Park Tucson Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Charge For Service	3,429,017	5,490,000	4,578,610	5,842,520
▶ General-Miscellaneous	993	40,000	31,000	112,500
▶ General-Inv Earnings	15,517	20,000	12,710	20,000
Total	3,445,527	5,550,000	4,622,320	5,975,020

Civic Contribution Fund

The Civic Contribution Fund accounts for any monetary contributions from individuals or organizations for a specific purpose. Budgeted contributions to be expended during Fiscal Year 2022/23 equal to \$3.1 million.



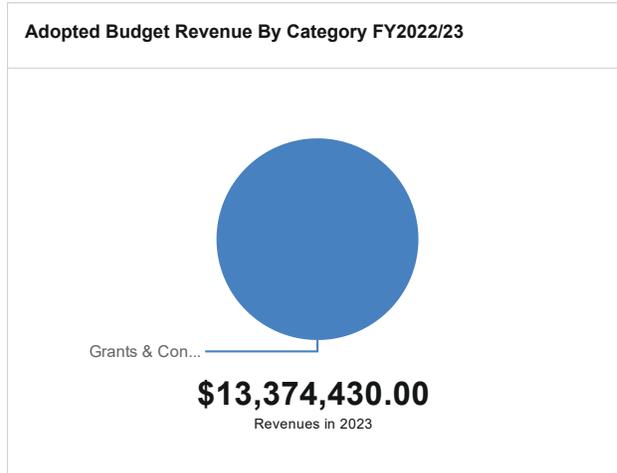
Civic Contribution Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Grants & Contributions - OP	194,107	3,127,010	3,097,440	3,127,010
▶ General-Inv Earnings	13,953	0	0	0
▶ Charge For Service	10,417	0	0	0
▶ General-Miscellaneous	0	0	9,250	0
Total	218,477	3,127,010	3,106,690	3,127,010

Community Development Block Grant Fund

The Community Development Block Grant (CDBG) Fund is for funds received from a federal program administered by the U.S. Department of Housing and Urban Development (HUD). Grant funds are awarded to local and state governments to develop viable urban communities by providing decent housing and expanding economic opportunities for low- and moderate-income residents.

For Fiscal Year 2022/23, the budgeted CDBG funding of \$13.4 million represents an increase from the Fiscal Year 2021/22 estimates of \$6.8 million. The increase is due to CDBG funding being reported based upon current year grant funding.



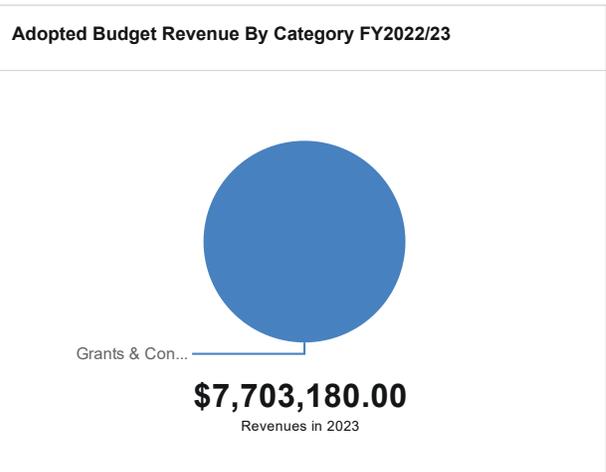
Community Development Block Grant Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Grants & Contributions - OP	4,812,650	6,564,480	6,564,480	13,374,430
▶ General-Miscellaneous	-8,786	0	0	0
Total	4,803,864	6,564,480	6,564,480	13,374,430

Federal Miscellaneous Housing Grant Fund

The Miscellaneous Housing Grant Fund is for grants from HUD. The fund includes several grants for homeless activities, supportive services for public housing residents, and other smaller or non-recurring HUD programs. The fund accounts for the Lead Hazard Control Program that reduces lead-based paint hazards, to help meet the goal of eliminating childhood lead poisoning.

The revenues in the Miscellaneous Housing Grant Fund are budgeted at \$7.7 million for Fiscal Year 2022/23 representing an increase of \$0.5 million from the Fiscal Year 2021/22 estimated amount.



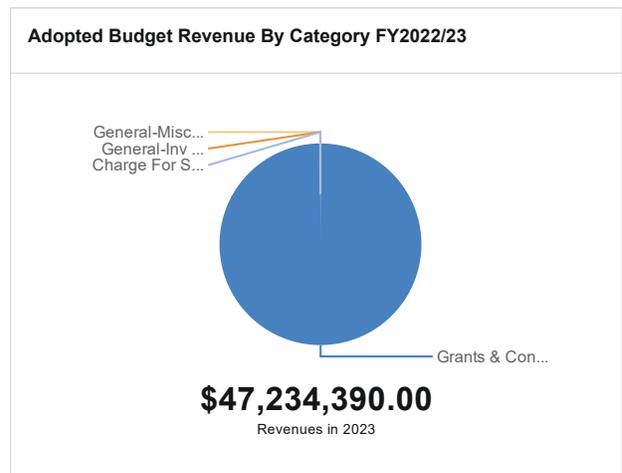
Federal Miscellaneous Housing Grant Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Grants & Contributions - OP	6,730,689	6,525,650	6,525,650	7,703,180
▶ General-Miscellaneous	0	665,870	665,870	0
Total	6,730,689	7,191,520	7,191,520	7,703,180

Public Housing Section 8 Fund

The Public Housing Section 8 Funds are for the federally funded program offering affordable and safe housing for low-income families and individuals. Tenants are required to pay rent in the amount of no more than 30% of their income, and federal money pays the balance of the rent to the landlord.

During Fiscal Year 2021/22 the City distributed over \$43.0 million of federal housing assistance to more than 1,800 participating property owners. The budget for Fiscal Year 2022/23 is \$47.2 million.



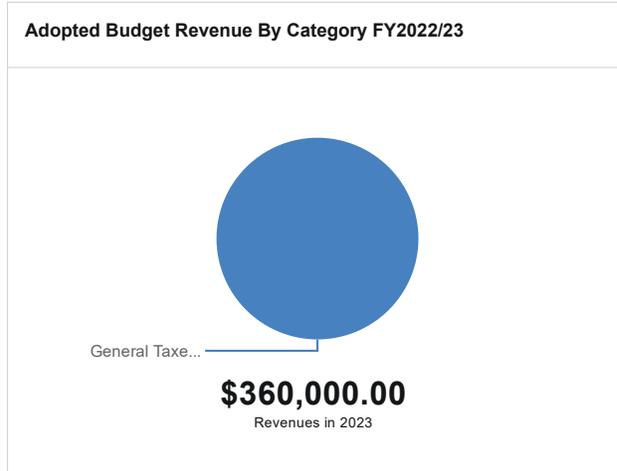
Public Housing Section 8 Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Grants & Contributions - OP	43,220,086	47,097,810	47,097,810	47,215,890
▶ General-Miscellaneous	39,322	3,000	3,000	3,000
▶ General-Inv Earnings	7,576	7,500	7,500	7,500
▶ Charge For Service	3,833	8,000	8,000	8,000
▶ Transfers	-9,170	0	0	0
Total	43,261,646	47,116,310	47,116,310	47,234,390

Tucson Delivers - Safer City And Better Streets Improvement Fund

The Tucson Delivers- Safer City Improvement Fund accounts for the taxes collected to fund public safety vehicles, equipment, and facility needs of the Tucson Police and Tucson Fire Department. The Tucson Delivers- Better Street Improvement Fund accounts for the sales taxes collected to repair and maintain city streets.

The Fiscal Year 2022/23 revenue budgeted for Tucson Delivers is \$360 thousand, a decrease of \$63.1 million from the Fiscal Year 2021/22 estimated amount. The decrease results from the termination of revenue collection for this fund at the end of Fiscal Year 2021/22. Estimated revenue collection for Fiscal Year 2022/23 accounts for delinquent and amended returns originally payable during the active period of this initiative.



Tucson Delivers - Safer City And Better Streets Improvement Fund By Category FY2020/21 - FY2022/23

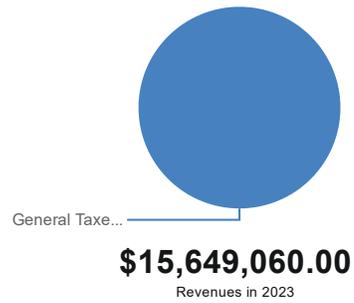
Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ General Taxes	68,677,389	63,501,500	63,755,500	360,000
▶ General-Miscellaneous	0	0	13,359,500	0
▶ General-Inv Earnings	1,272,550	0	0	0
Total	\$ 69,949,939	\$ 63,501,500	\$ 77,115,000	\$ 360,000

Reid Park Zoo Fund

Tucson voters approved two zoo initiatives on November 7, 2017 to provide critical funding for animal care, operational needs, new animals and naturalistic habitats, and aging infrastructure. The propositions authorized a temporary (10 years) increase in the sales tax and the creation of a dedicated fund for the Zoo. The sales tax went into effect on February 1, 2018, and revenues collected are in the Zoo fund. The City will utilize the Tucson Zoological Society, a non-profit group dedicated to supporting the Zoo, as a management company to run the daily operations of the zoo and oversee zoo improvements. The City will maintain oversight of all public monies, and will work collaboratively with the Society to improve the zoo and maximize its value to the public.

The sales tax revenues for Fiscal Year 2022/23 are projected to be \$15.7 million, an increase of \$6.4 million from Fiscal Year 2021/22 projected revenues of \$9.2 million.

Adopted Budget Revenue By Category FY2022/23



Reid Park Zoo Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ General Taxes	13,727,243	9,200,320	9,200,320	15,649,060
▶ General-Inv Earnings	183,959	0	0	0
Total	13,911,202	9,200,320	9,200,320	15,649,060



Special Revenue Funds (Continued)

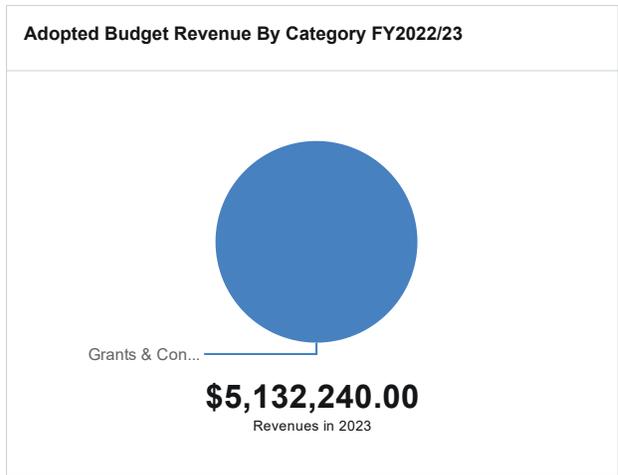
Fiscal Year 2022/23

Included in this funds are the Home Investment Partnerships Program Fund, Other Federal and Non-Federal Grants Funds, Green Strom Water Infrastructure Fund, PSPRS Pension Trust and Street Improvement - Prop 411 Fund.

Home Investment Partnerships Program Fund

This is a U.S. Department of Housing and Urban Development entitlement grant program used to strengthen public- private partnerships and to expand the supply of decent, safe, sanitary, and affordable housing, with primary attention to rental housing for low-income families.

The adopted revenues for Fiscal Year 2022/23 are \$5.1 million, which is a \$0.2 million increase.



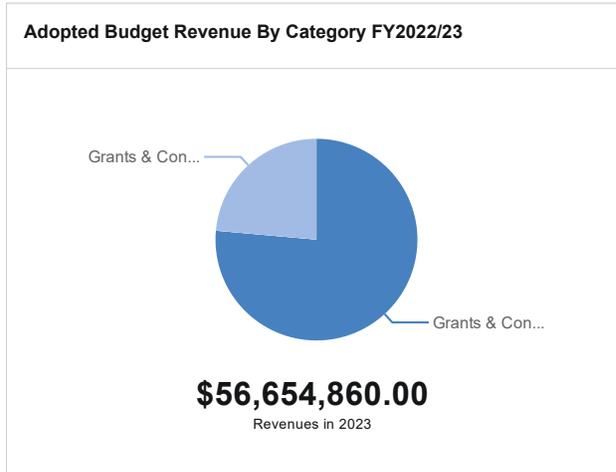
Home Investment Partnerships Program Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Grants & Contributions - OP	5,946,290	4,904,550	4,904,550	5,132,240
▶ General-Miscellaneous	-13,037	0	0	0
Total	5,933,253	4,904,550	4,904,550	5,132,240

Other Federal and Non-Federal Grants Fund

The Other Federal and Non-Federal Grants Funds are for miscellaneous federal grants not accounted for in the Mass Transit Fund, Enterprise Funds, or any of the Housing Funds. The grants are awarded by federal agencies such as the Department of Justice, Department of Energy, Department of the Interior, Department of Homeland Security, National Highway Traffic Safety Administration, the Federal Highway Administration, the Arizona Criminal Justice Commission, the Arizona Counter Narcotics Alliance (CNA), and the Arizona Department of Transportation. City departments apply for federal and state grants enhancing the department's mission in providing services to the community.

The adopted Fiscal Year 2022/23 revenue budget is \$56.7 million, an increase of \$14.1 million from the Fiscal Year 2021/22 estimated revenues of \$42.6 million. The increase is mainly due to new grant funding awarded to the Tucson Water Department.



Other Federal and Non-Federal Grants Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Grants & Contributions - OP	29,072,655	41,351,670	42,466,107	43,290,160
▶ Grants & Contributions - Capital	0	1,279,000	1,532,300	13,364,700
▶ General-Inv Earnings	4,251	0	0	0
▶ General-Miscellaneous	0	0	710	0
Total	29,076,906	42,630,670	43,999,117	56,654,860

Coronavirus Aid, Relief, and Economic Security Act

As part of the Federal Government's response to the COVID-19 pandemic the Coronavirus Aid, Relief, and Economic Security Act was passed on March 27th 2020. The \$2 trillion economic relief package established the \$150 billion Coronavirus Relief Fund (CRF) to provide payments to state, local, and tribal governments. Under this Act the City of Tucson received \$95,634,512 in CRF funding.

At the May 27, 2020 Mayor and Council Study Session, the Mayor and Council approved the CRF Strategic Plan as the framework to allocate the funding among a variety of programs and projects to address the primary and secondary impacts of the pandemic within our community.

Coronavirus Aid, Relief, and Economic Security Act By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Grants & Contributions - OP	63,561,534	0	0	0
▶ General-Inv Earnings	527,536	0	0	0
Total	64,089,069	0	0	0

American Rescue Plan Act

In order to aid public health and economic recovery, the Federal Government passed the \$1.9 trillion American Rescue Plan Act (APRA) on March 11, 2021. The plan includes \$350 billion in emergency funding for state, local and territorial and tribal governments, known as the Coronavirus State and Local Fiscal Recovery Funds (SLFRF). The City of Tucson is allocated \$135.7 million in funding as a metropolitan city, funding will be received in two disbursements for \$67.8 million each. By December 31, 2024, the funds must be obligated and spent by December 31, 2026. The first of the disbursements was received in May 2021; the second is expected in May 2022.

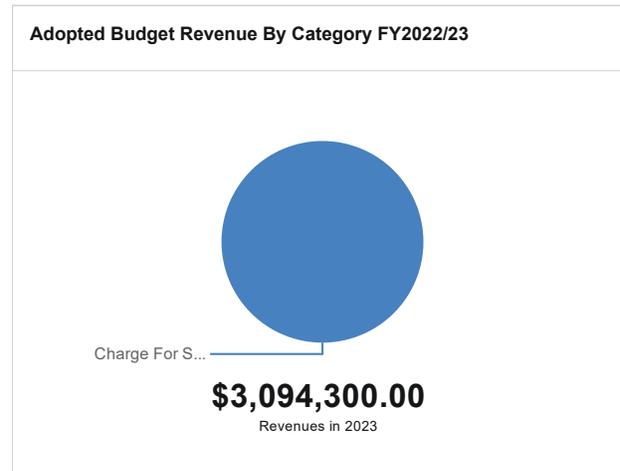
American Rescue Plan Act By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Grants & Contributions - OP	0	0	0	67,800,000
Total	0	0	0	67,800,000

Green Stormwater Infrastructure Fund

On May 1, 2020 a new fee was included on the water utility services bill. The fee is based on customers' water usage, at a rate of \$0.13 per CcF (cubic feet) (about \$1.0 per month for the average residential customer). Revenues are used for building and maintainance projects throughout the City that capture stormwater runoff from public streets and parking lots and divert it into vegetated water harvesting areas.

The adopted Fiscal Year 2022/23 revenue budget is \$3.1 million. Fiscal Year 2021/22 revenues were higher than anticipated due to an increase in overall consumption likely due to a lackluster monsoon season and warmer weather.



Green Stormwater Infrastructure Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Charge For Service	3,623,395	3,052,640	3,052,640	3,094,300
▶ General-Inv Earnings	17,017	0	-4,413	0
Total	3,640,411	3,052,640	3,048,227	3,094,300

PSPRS Pension Trust

City of Tucson Public Safety Pension Trust (section 115 Trust) was established in Fiscal Year 2020/21. Mayor and Council approved the issuance of \$658.0 million of certificates of participations to partially fund the City’s long-term Public Safety Personnel Retirement System (PSPRS) obligation through Public Safety Pension Trust. The PSPRS liability arises from the retirement benefits provided to elected officials and sworn public safety personnel, which is about \$1.5 billion. This is the largest liability for the City. Through the creation of the section 115 Trust, the City can manage and safeguard the proceeds in the investment portfolio established with pension bond proceeds.

The goal of the trust is to bring the City’s pension funding level to at least 70% of the City’s PSPRS pension obligation. The City plans to use a stairstep approach to minimize the City’s increases over time. The contributions by the City are projected to be \$77.25 million through Fiscal Year 2024/25 and increase gradually as modeled out.

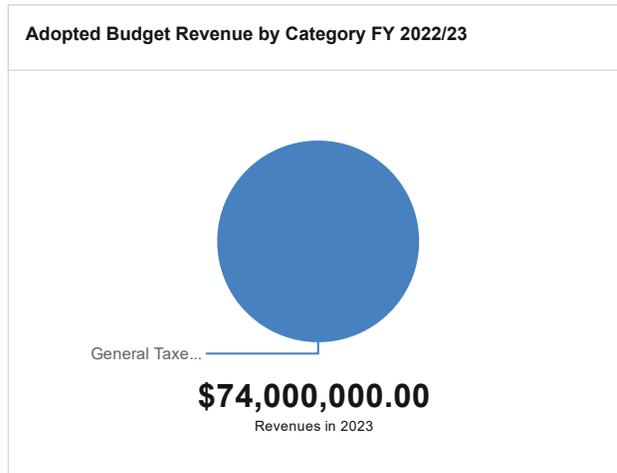
PSPRS Pension Trust By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Other Financial Sources/Use	658,055,000	0	0	0
▶ General-Inv Earnings	14,887,783	0	0	88,360,110
▶ Fiduciary	2,267,871	0	0	0
Total	675,210,653	0	0	88,360,110

Street Improvements Fund - Prop 411

The Street Improvement Fund accounts for taxes collected to fund the investment of repairing, restoring, resurfacing, or improving every local neighborhood street in Tucson over the next 10 years. Additionally, 20% of revenue collected will fund bicycle and pedestrian safety improvements, sidewalks, lighting, traffic signal technology, and traffic-calming infrastructure. Revenue collection dedicated for this initiative will begin July 1, 2022.

The adopted Fiscal Year 2022/23 revenue budget is \$74.0 million. This is the first year of revenue collection for this funding source.



Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ General Taxes	0	0	0	74,000,000
Total	0	0	0	74,000,000

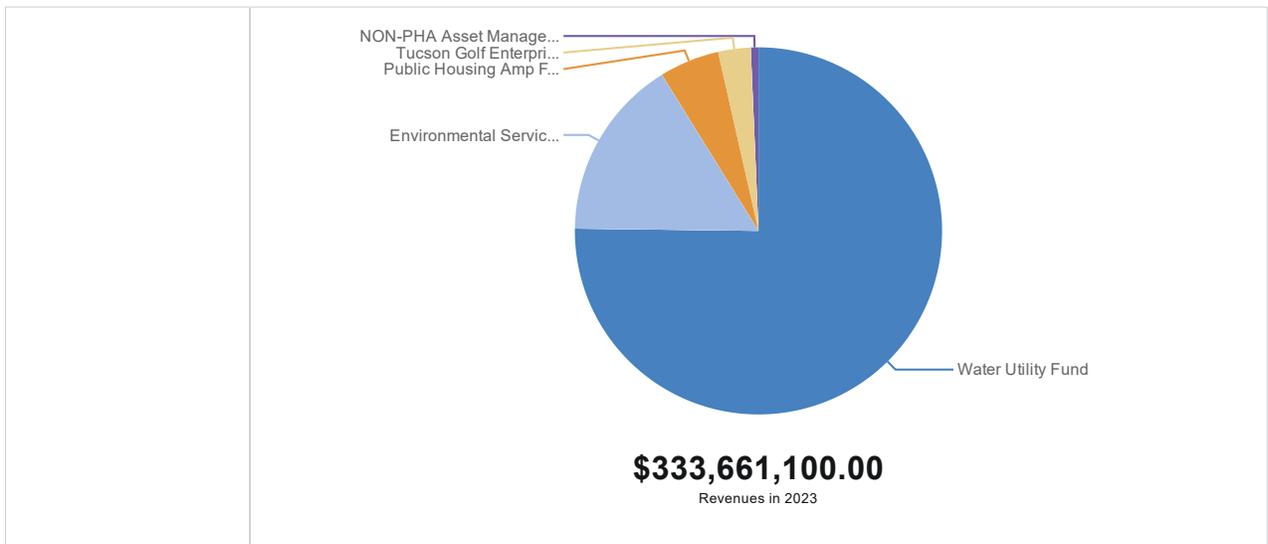
Enterprise Funds

Fiscal Year 2022/23

Overview

Enterprise Funds are used to account for certain operations providing services to the general public for a fee. The City of Tucson’s Enterprise Funds are established to set fees or charges in order to recover the cost of providing services, including capital costs. The Enterprise Funds may issue debt backed solely by the fees and charges of the funds. Included in the category are Tucson Water Utility, Environmental Services Fund, Tucson Golf Enterprise Fund, Public Housing (AMP) Fund, and non-PHA Asset Management Fund.

Enterprise Funds By Fund FY2022/23



The funds below comprise Enterprise Funds -

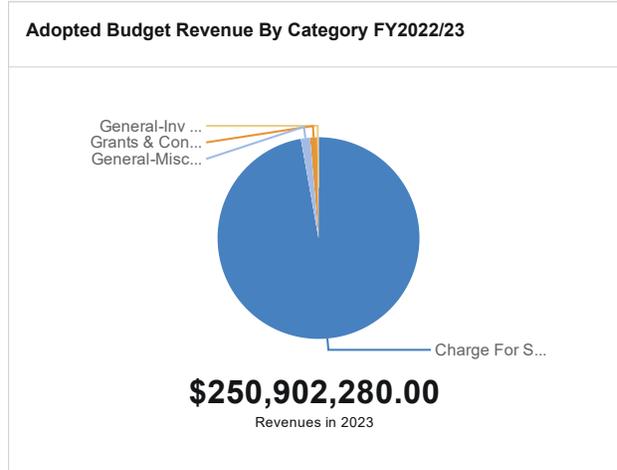
Tucson Water Utility Fund

The City of Tucson's water utility, Tucson Water, is committed to providing high quality water service to the community. As an enterprise fund, the Tucson Water Utility Fund was established to set fees or charges to recover the cost of providing water services, including related capital costs.

The Tucson Water revenues reported within this fund include potable water sales, reclaimed water sales, Central Arizona Project (CAP) surcharge, water conservation fees, connection fees, and other miscellaneous operating revenues. Non-operating revenues within this fund interest earnings, reimbursement from the Tucson Airport Authority Remediation Project, equity fees, and miscellaneous state and federal grants.

Mayor and Council approved a rate differential for Tucson Water customers living within unincorporated Pima County that took effect starting December 1, 2021. This revenue is dedicated, in equal parts, to infrastructure and maintenance to improve water delivery outside the city limits, climate resiliency, water sustainability, and the expansion of customer assistance programs. The revenue projected to be collected through this differential for Fiscal Year 2022/23 is \$9.6 million.

For Fiscal Year 2022/23, the potable water sales are budgeted to be \$186.7 million, an increase of \$43.7 million from Fiscal Year 2021/22 budget, primarily the result of higher anticipated revenues in Fiscal Year 2022/23 due to differential rate revenue.



Tucson Water Utility Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Charge For Service	252,592,303	237,780,970	241,770,421	243,870,470
▶ Grants & Contributions - Capital	9,232,211	2,825,000	2,721,549	2,825,000
▶ General-Miscellaneous	3,612,143	3,879,520	3,464,491	3,653,220
▶ General-Inv Earnings	2,151,458	553,590	581,240	553,590
▶ Grants & Contributions - OP	1,154,478	865,000	-591,037	0
Total	268,742,593	245,904,080	247,946,664	250,902,280

Metered Sales Revenue For Tucson Water Utility Fund FY2020/21 - FY2022/23

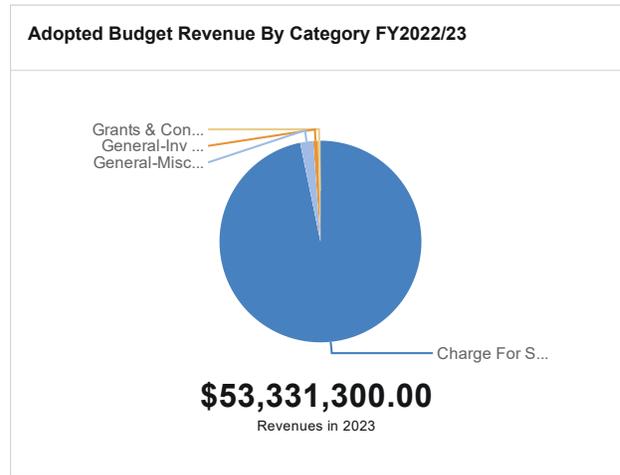
Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Water Op Revenue-Metered Sales	195,242,049	182,408,730	186,069,195	186,666,090
Total	195,242,049	182,408,730	186,069,195	186,666,090

Environmental Services Fund

Environmental Services provides Tucson citizens and businesses with reuse and recycling trash collection and waste disposal services. The department operates the City's landfill in compliance with state and federal regulations and administers the City's Environmental Compliance and Brownfields programs as well as the Household Hazardous Waste program.

The adopted revenues for Fiscal Year 2022/23 are \$53.3 million, with no changes from Fiscal Year 2021/22 estimated.

The major revenue sources for the Environmental Services Fund are Residential, Commercial, and Landfill Services, budgeted at \$47.3 million for Fiscal Year 2022/23.



Environmental Services Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Charge For Service	53,703,303	51,611,500	53,471,500	51,611,500
▶ General-Miscellaneous	2,066,858	1,100,800	2,231,390	1,100,800
▶ General-Inv Earnings	509,496	400,000	140,580	400,000
▶ Grants & Contributions - OP	48,170	219,000	102,230	219,000
Total	56,327,827	53,331,300	55,945,700	53,331,300

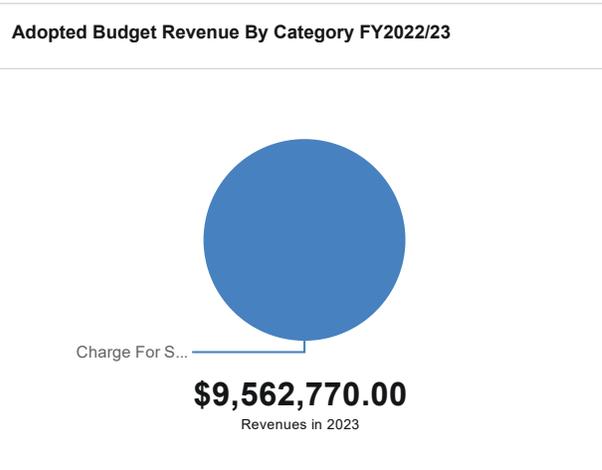
Residential and Commercial Services Revenue For Environmental Services Fund FY2020/21 - FY2022/23

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Sanitation/Refuse Charges	30,211,897	29,857,400	29,857,400	29,857,400
▶ Residential Services	30,211,897	29,857,400	29,857,400	29,857,400
▼ Commercial Services	6,838,438	7,200,000	7,200,000	7,200,000
▶ Commercial Services	6,838,438	7,200,000	7,200,000	7,200,000
Total	37,050,336	37,057,400	37,057,400	37,057,400

Tucson Golf Enterprise Fund

The Tucson Golf Fund operates five golf courses throughout the city: El Rio, Randolph, Dell Urich, Fred Enke, and Silverbell. The revenues are collected from the following sources: golf course operations include golf fees, cart rental, driving range, pro shops, and food and beverage sales. The City contracts with OB Sports to manage the golf course operations.

The adopted revenues for Fiscal Year 2022/23 are \$9.6 million.



Tucson Golf Enterprise Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Charge For	9,881,924	9,292,780	9,292,780	9,562,770
▶ General-Inv	-15,406	0	0	0
Total	9,866,518	9,292,780	9,292,780	9,562,770

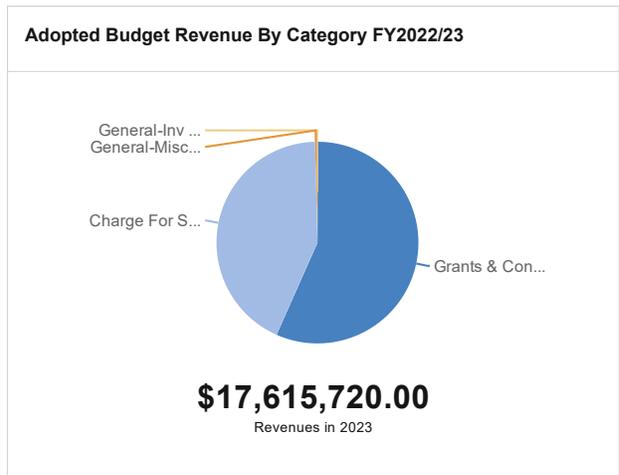
Golf Course Revenue For Tucson Golf Enterprise Fund FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Randolph Golf Course	3,754,190	3,805,710	3,805,710	4,075,700
▶ Silverbell Golf Course	1,676,732	1,427,760	1,427,760	1,427,760
▶ Fred Enke Golf Course	1,570,314	1,339,700	1,339,700	1,339,700
▶ El Rio Golf Course	1,340,425	1,163,390	1,163,390	1,163,390
▶ Randolph Clubhouse	746,748	809,700	809,700	809,700
▶ El Rio Clubhouse	282,078	273,740	273,740	273,740
▶ Silverbell Clubhouse	269,185	251,010	251,010	251,010
▶ Fred Enke Clubhouse	242,251	221,770	221,770	221,770
Total	9,881,924	9,292,780	9,292,780	9,562,770

Public Housing (AMP) Fund

Public Housing provides decent and safe rental housing for eligible low-income families, the elderly, and persons with disabilities. The City of Tucson owns and manages 1,505 public housing units located throughout the city. The public housing unit portfolio includes elderly/disabled high-rises, multi-unit housing complexes, and scattered site single family homes.

The Public Housing (AMP) Funds federal grant funding is projected to increase from Fiscal Year 2021/22 estimated total of \$15.6 million to \$17.6 million for Fiscal Year 2022/23.

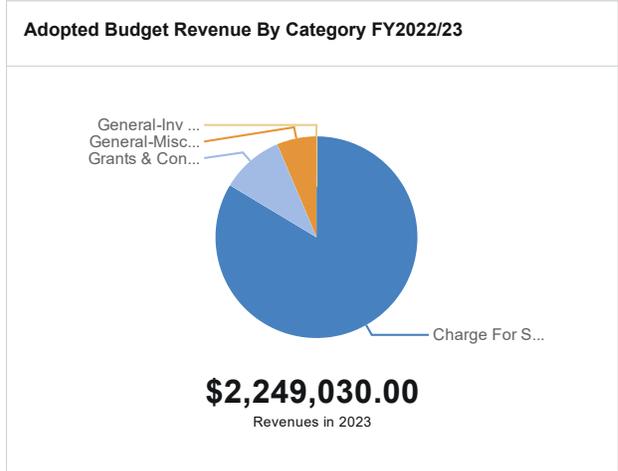


Public Housing (AMP) Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Grants & Contributions - OP	8,231,429	8,265,980	8,265,980	9,979,360
▶ Charge For Service	6,707,963	7,298,100	7,298,100	7,568,360
▶ General-Miscellaneous	1,236,318	41,000	41,000	46,000
▶ General-Inv Earnings	26,420	15,060	15,060	22,000
▶ Transfers	0	0	0	0
Total	16,202,130	15,620,140	15,620,140	17,615,720

Non-PHA Asset Management Fund

This fund accounts for asset management activities by the Housing and Community Development Department, consisting of affordable multifamily housing rentals and department office buildings. The Fiscal Year 2022/23 budgeted revenues are \$2.2 million.



Non-PHA Asset Management Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Charge For Service	1,760,783	1,938,200	1,938,200	1,880,730
▶ General-Miscellaneous	191,759	143,000	143,000	143,000
▶ Grants & Contributions - OP	259,958	0	0	225,000
▶ General-Inv Earnings	1,974	300	300	300
Total	2,214,474	2,081,500	2,081,500	2,249,030

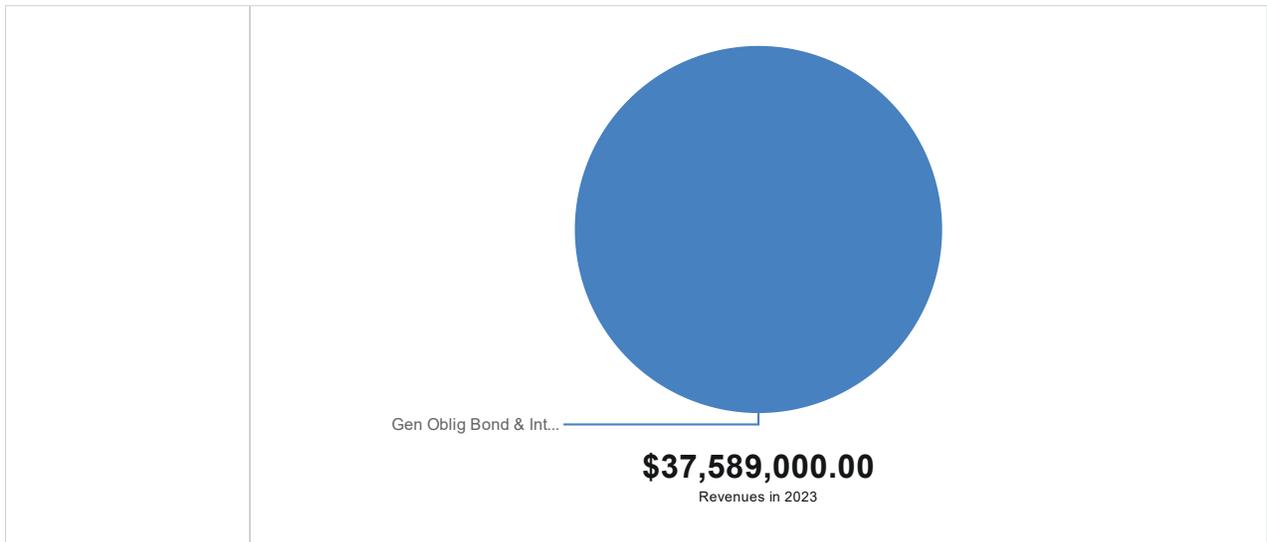
Debt Service Funds

Fiscal Year 2022/23

Overview

Debt Service Funds are used to account for the accumulation of resources for and the payment of, general long-term debt principal and interest which are not serviced by the General, Special Revenue, and Enterprise Funds. They do not include contractual obligations accounted for in the individual funds.

Debt Service Funds By Fund FY2022/23

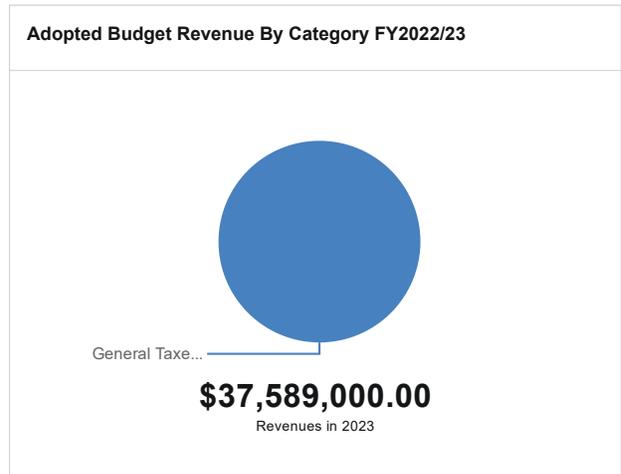


The funds below comprise Debt Service Funds

General Obligation Bond and Interest Fund

General Obligation bonds are a form of long-term borrowing in which the City issues municipal securities and pledges its full faith and credit to their repayment. Bonds are repaid over many years through semi-annual debt service payments. The City levies a property tax for the purpose of retiring the principal and paying interest on the general obligation bonds. The tax rate is based on the annual debt service requirements and includes a tax delinquency factor.

The budgeted amount for Fiscal Year 2022/23 is \$37.6 million, an increase of \$3.1 million from the Fiscal Year 2021/22 estimated amount.



General Obligation Bond and Interest Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ General Taxes	32,254,529	34,549,350	34,549,350	37,589,000
▼ Transfers	2,273,526	0	0	0
▼ Transfers	2,273,526	0	0	0
▼ Operating Transfers	2,273,526	0	0	0
▶ Operating Transfers - In	2,273,526	0	0	0
Total	34,528,055	34,549,350	34,549,350	37,589,000

Street and Highway Bond and Interest Fund

Street and Highway special revenue bonds are issued specifically for the purpose of constructing street and highway projects. These bonds require voter approval and are secured by gasoline tax revenues collected by the State of Arizona. The State's current distribution formula provides that 50.5% be retained in the state highway fund, 19% be distributed to counties, 27.5% be distributed to all incorporated cities and towns, and a final 3% be distributed to cities with a population greater than 300,000.

The City designates the 3% allocation to the repayment of the principal and interest on the Street and Highway revenue bonds. If the amount received is not sufficient to cover the debt service payments, then an operating transfer from the HURF Fund to the debt service fund is made to cover the difference.

Fiscal Year 2021/22 payment was \$11.7 million. This was the final payment and now the 3% distribution will be included in the HURF Fund.

Street and Highway Bond and Interest Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Grants & Contributions - OP	9,494,723	9,300,000	10,153,000	0
▶ Transfers	2,304,527	1,845,750	992,750	0
Total	11,799,250	11,145,750	11,145,750	0

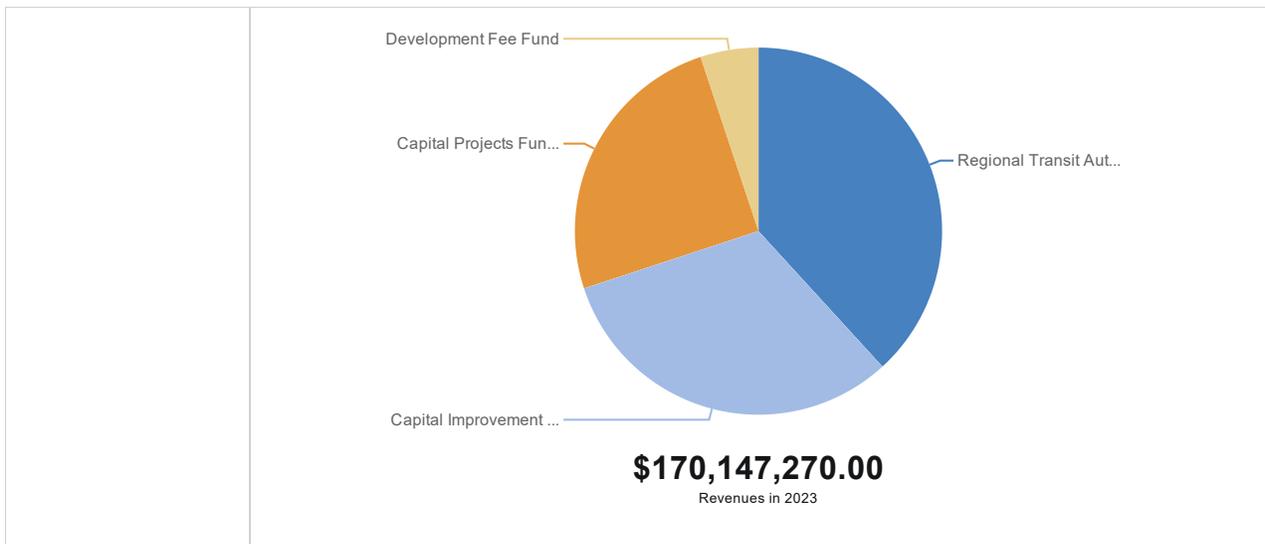
Capital Projects Funds

Fiscal Year 2022/23

Overview

Funds for capital projects are created to account for the purchase or construction of major capital facilities which are not financed by General, Special Revenue, or Enterprise Funds. Voter-authorized bonds, certificates of participation proceeds, intergovernmental agreements, and impact fees are the source of funds for these funds.

Capital Projects Funds By Fund FY2022/23

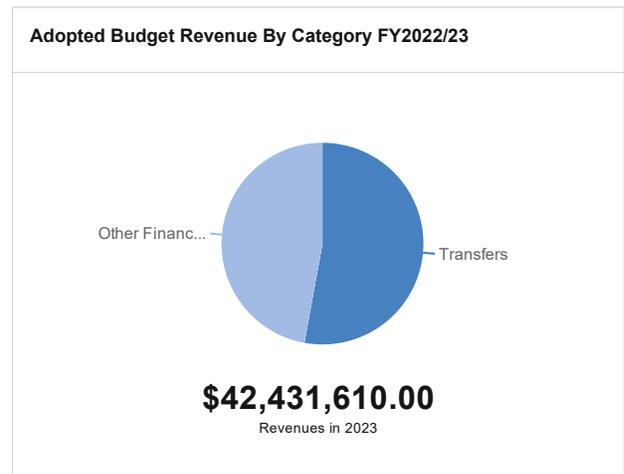


The funds below comprise Capital Projects Funds -

General Obligation Parks and Connections Improvement Fund

On November 6, 2018, voters approved Proposition 407: Parks and Connections, a \$225.0 million General Obligation bond package for capital improvements dedicated to City park amenities and bicycle and pedestrian infrastructure. The first bond series were issued in the Summer of 2020 in the amount of \$57.0 million. These proceeds continue to support implementation of the Parks and Connections Program. Fiscal Year 2021/22 projects added splash pads, resurfaced walking paths, constructed bicycle boulevards on Tucson's southside, and began design for several park-wide projects and the second set of bicycle boulevards in midtown.

The budget for Fiscal Year 2022/23 is \$42.4 million which is an increase of \$2.4 million from the Fiscal Year 2021/22 estimated amount. This includes delivery of bicycle boulevards and implementation of several large park projects.

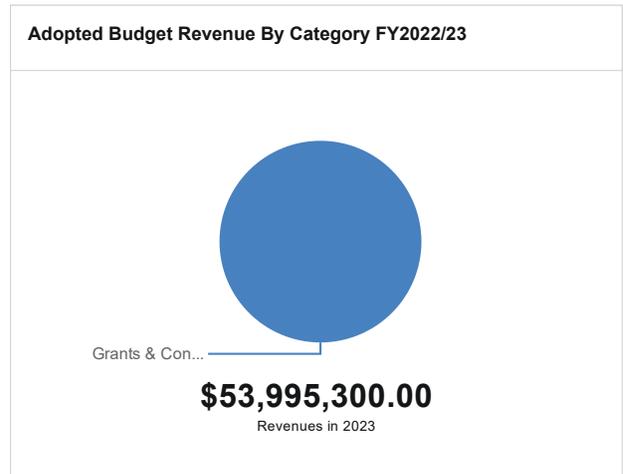


General Obligation Parks and Connections Improvement Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Other Financial Sources/Use	57,388,969	40,000,000	40,000,000	20,000,000
▶ Transfers	0	0	0	22,431,610
▶ General-Inv Earnings	219,302	0	0	0
Total	57,608,271	40,000,000	40,000,000	42,431,610

Capital Improvement Fund

The Capital Improvement Fund accounts for capital projects reimbursed by governmental agencies such as Pima County and Pima Association of Governments (PAG). Typical projects to be reimbursed by other agencies are street and highway and park improvements. The budgeted revenues for Fiscal Year 2022/23 are \$53.9 million, which is a increase of \$7.3 million from the actual Fiscal Year 2021/22 amount.



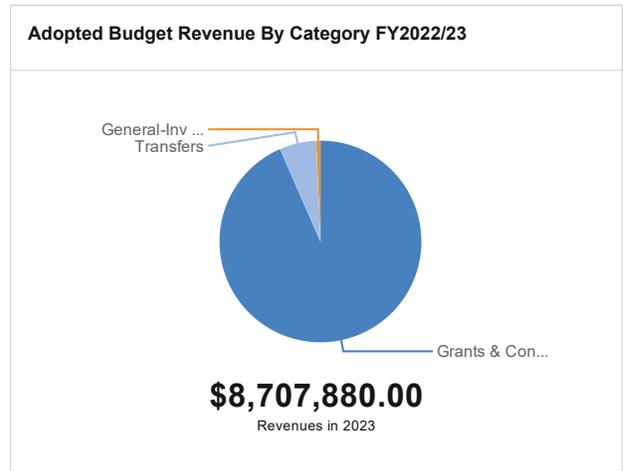
Capital Improvement Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Grants & Contributions - Capital	46,614,589	44,473,800	25,253,950	53,995,300
Total	46,614,589	44,473,800	25,253,950	53,995,300

Development Fee Fund

The Development Fee Fund accounts for the capital projects funded by impact fees. Impact fees are charged to new development as a means of paying for the facilities and infrastructure needed to serve development. Currently, the City of Tucson assesses impact fees for water, roads, parks, police, and fire. Impact fees for water are accounted for in the Tucson Water Utility Fund.

Budgeted roads, parks, police, and fire revenues for Fiscal Year 2022/23 are \$8.7 million, which is a decrease of \$5.0 million from the estimated Fiscal Year 2021/22 amount.

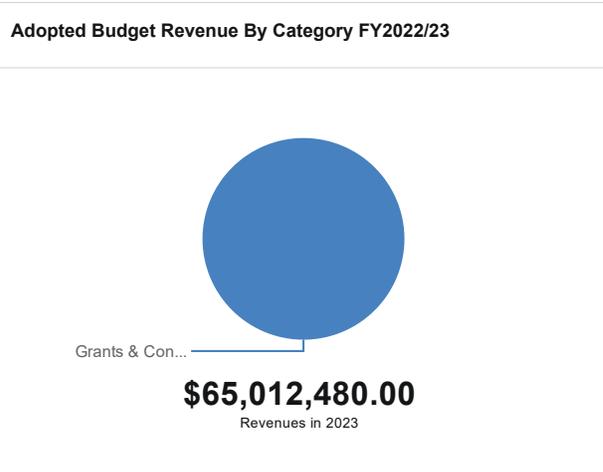


Development Fee Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Grants & Contributions - Capital	11,550,709	13,113,800	6,663,600	8,137,400
▶ General-Miscellaneous	0	0	6,086,900	0
▶ Transfers	410,770	510,480	286,070	510,480
▶ General-Inv Earnings	611,463	60,000	0	60,000
Total	12,572,942	13,684,280	13,036,570	8,707,880

Regional Transportation Authority (RTA) Fund

The RTA Fund accounts for the capital projects approved with funding from the RTA. The RTA plan is funded by a countywide transaction half a cent sales tax approved by the voters on May 16, 2006, which is collected by the State of Arizona. The State, in turn, transfers the collected funds to a Regional Transportation authorized fund account managed by the Pima Association of Governments (PAG), the region's metropolitan planning organization. The tax will fund the vote-approved RTA plan through Fiscal Year 2025/26.



Revenues fluctuate widely from one year to the next, depending on status of projects. Projects funded with RTA funds include design and improvements along major arterial and collector roadways within the City of Tucson. The improvements include street widening, storm drains, sidewalks, street lighting, bike paths and landscaping.

Regional Transportation Authority (RTA) Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Grants & Contributions - Capital	9,211,276	33,683,100	21,990,340	65,012,480
▶ General-Miscellaneous	45,698	0	0	0
Total	9,256,974	33,683,100	21,990,340	65,012,480

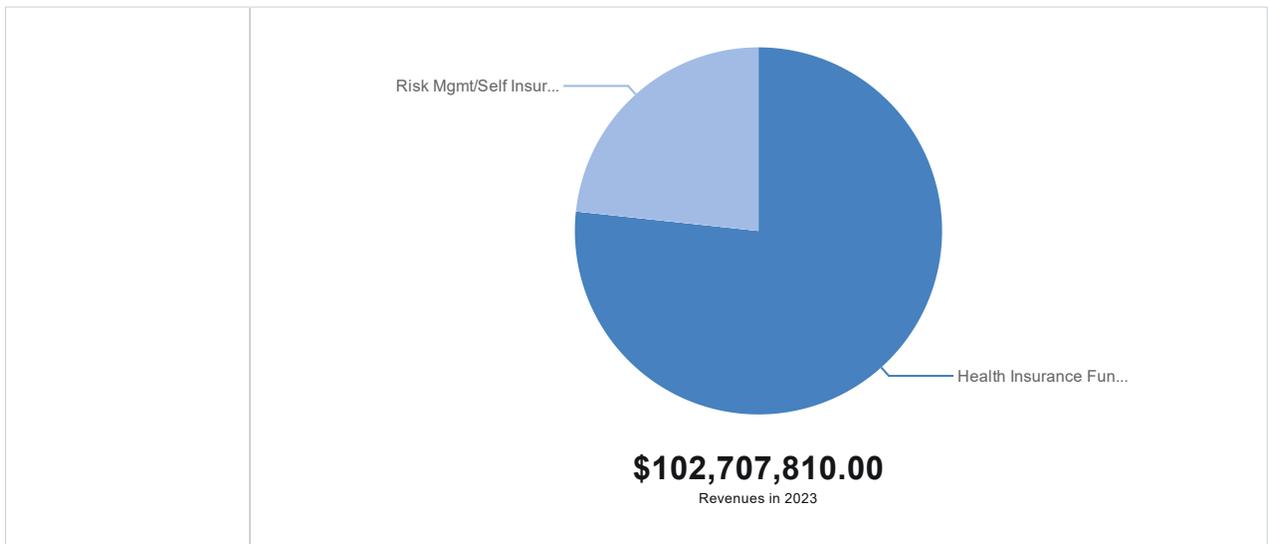
Internal Service Funds

Fiscal Year 2022/23

Overview

Internal Service Funds are used to account for the financing of goods or services provided by one department to other departments within City, or to other governments on a cost reimbursement basis. The Self Insurance Fund accounts for property and public liability, workers' compensation, and the safety program. The Health Insurance Fund accounts for medical, dental, and other insurance programs provided to employees and retirees of the City.

Internal Service Funds By Fund FY2022/23

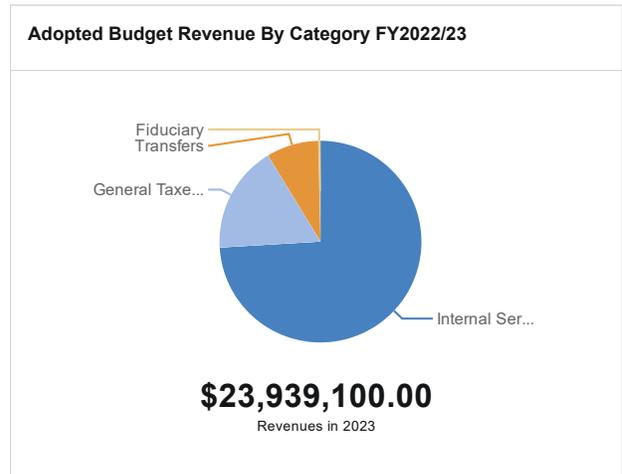


The funds below comprise Internal Service Funds -

Self Insurance Fund

The Self Insurance Fund is used to finance the City of Tucson's risk management program. Revenues for this fund is primarily derived from charges to other City departments. The related fund activity includes unemployment claims, workers' compensation claims, public liability claims, employee safety, hazardous waste management (spill program), and specified environmental remediation. The charges to other City departments are dependent on the department claim cost and the expenses (e.g. insurance, legal, medical, and administrative costs) related to the risk management program.

In Fiscal Year 2022/23, the City continues to include tort claim reimbursements in the primary tax levy as allowed by state law. The property tax revenue represents a reimbursement to the City's Self Insurance Fund for the actual cost of liability claim judgments paid during Fiscal Year 2020/21. The amount levied for the tort liability reimbursement will be \$4,123,450, a \$0.0990 property tax impact per \$100 assessed value to the primary tax levy.

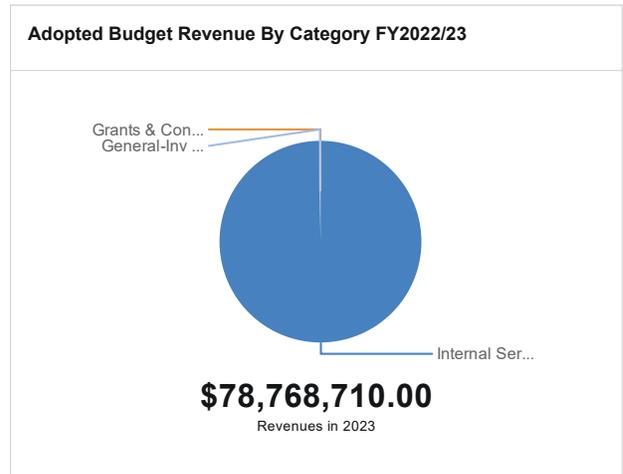


Self Insurance Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Internal Service Fund	20,862,412	16,217,000	16,217,000	17,729,130
▶ General Taxes	1,558,815	523,010	523,010	4,123,450
▶ General-Inv Earnings	1,237,967	900,000	900,000	0
▶ Transfers	0	0	0	2,000,000
▶ Grants & Contributions - Capital	1,223,666	0	1,600	0
▶ Fiduciary	0	0	0	86,520
▶ General-Miscellaneous	4,252	0	3,460	0
Total	24,887,113	17,640,010	17,645,070	23,939,100

Health Insurance Fund

The Health Insurance Fund was established in Fiscal Year 2019/20 with the purpose to managing life and medical insurance costs by providing health related benefits to participants; City employees, City retirees, and qualified family members through various benefit plan networks administered by a combination of third-party administrators and contractors. A major source of revenues for these programs come from various plan networks offered to participants, pharmacy rebates, and interest earnings. These programs are funded primarily by charges to City departments for each participating member and contributions from the members themselves. In general, the monies are held in a trust for the benefit of the plan benefits.



Health Insurance Fund By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Internal Service Fund	77,979,558	74,635,120	74,635,120	78,665,560
▶ General-Inv Earnings	114,860	0	0	100,000
▶ General-Miscellaneous	188,265	0	0	0
▶ Grants & Contributions - OP	1,865	3,150	3,150	3,150
Total	78,284,549	74,638,270	74,638,270	78,768,710

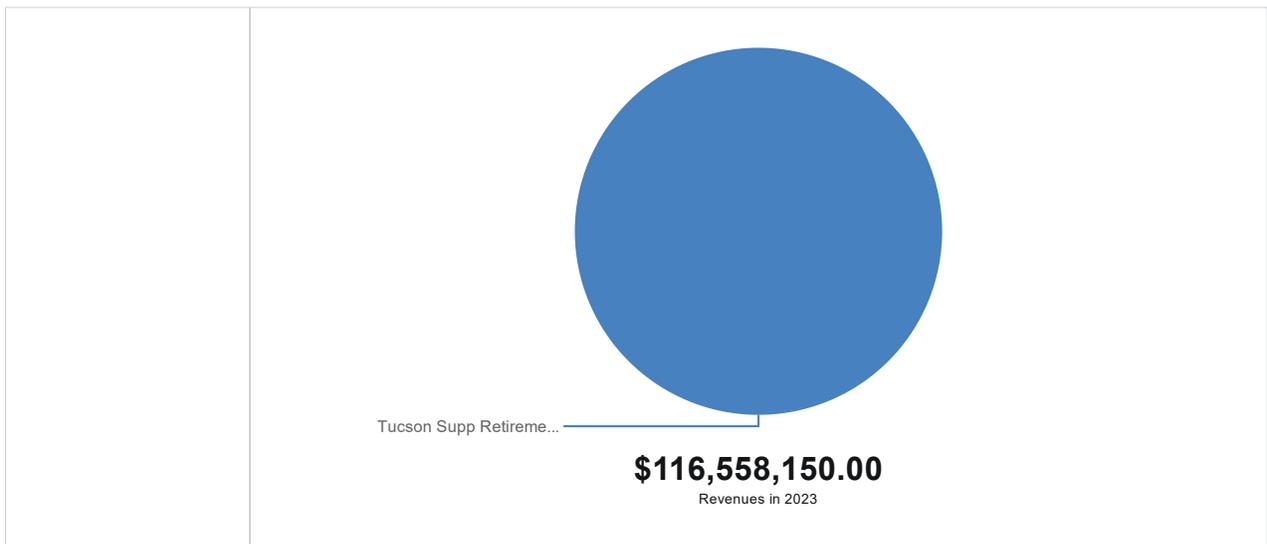
Fiduciary Funds

Fiscal Year 2022/23

Overview

Fiduciary Funds are used to account for assets held by the City in a trustee capacity or as an agent of individuals, private organizations, other governments, and/or other funds.

Fiduciary Funds By Fund FY2022/23



The funds below comprise Fiduciary Funds -

Tucson Supplemental Retirement System

The Tucson Supplemental Retirement System (TSRS) was established in 1953 to provide retirement, survivor, and disability benefits for eligible city employees. The majority of all full-time and a portion of part-time employees, with the exception of those covered by the Arizona Public Safety Personnel Retirement System or the Elected Officials Retirement Plan of Arizona, are covered by TSRS.

The Mayor and Council approves the employer/employee contribution rates for all TSRS members that will take effect July 1, 2020. The rates were held flat to FY 19/20 to offer employees a level of predictability and stability in their take home pay. The funding policy which rounds up the employee and City contribution rates, sets a 27.5% minimum on the City contribution rate until full funding is reached. Based on this funding policy, the System is projected to reach full funding in 2037. On a market value basis, the funded ratio increased from 72.5% on June 30, 2020 to 85.7% on June 30, 2021, due to market value investment returns higher than the assumed 7.00% during the year.

For TSRS employees hired prior to July 1, 2006, the employee contribution rate of 5% of their annual covered payroll through bi-weekly payroll deductions did not change. For employees hired after July 1, 2006, the contribution rate is 6.5%; for employees hired after June 30, 2011, the rate is 5.25%.

The Fiscal Year 2022/23 employer contribution rate is 27.5% for all employee members of the TSRS.

Adopted Budget Revenue By Category FY2022/23



Tucson Supplemental Retirement System By Category FY2020/21 - FY2022/23

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Fiduciary	265,028,248	116,558,150	116,558,150	116,558,150
▶ General-Miscellaneous	85,190	0	0	0
▶ Charge For Service	9,694	0	0	0
Total	265,123,132	116,558,150	116,558,150	116,558,150

Budget by Department

Mayor and Council

Business Services Department

City Attorney

City Clerk

City Court

City Manager

Employee Health Benefits

Environmental and General Services

Housing and Community Development

Human Resources

Information Technology

Parks & Recreation

Planning and Development Services Center

Public Defender

Public Safety Communications Center

Transportation and Mobility

Tucson City Golf

Tucson Convention Center

Tucson Fire

Tucson Police

Tucson Water

General Government

Pension Services

PSPRS Trust Fund

Mayor & Council Overview

Fiscal Year 2022/23

Mission Statement

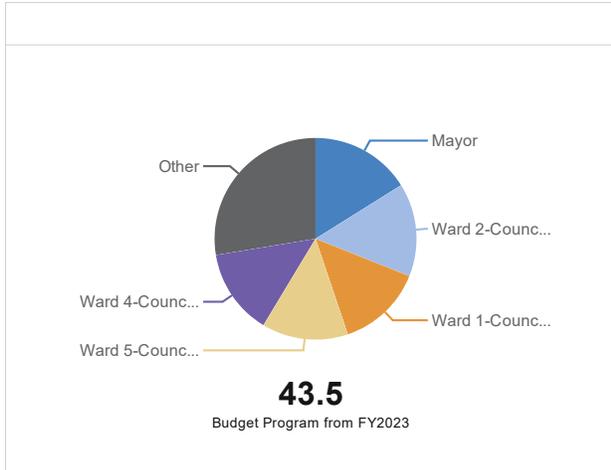
To establish public policy and develop programs as mandated by the Tucson City Chamber, represent community interests, and work with City management to effectively meet the community's current and long-term needs.

Programs

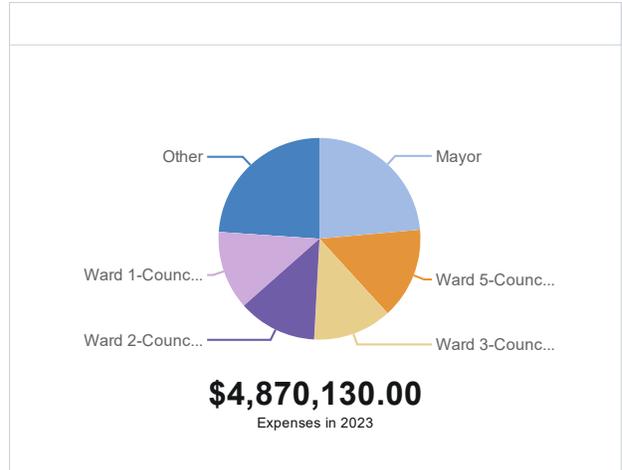
The following programs are included in this department:

- Administration
- Mayor & Council
- Covid-19 Disaster Relief

Staffing By Program



Budget By Program



*Full Time Equivalent Employee (FTE)

Department Expenses

Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	3,032,997	3,732,620	3,895,460	4,870,130
▶ Salaries and Benefits	2,791,112	3,206,870	2,990,100	3,487,470
▶ Services	151,398	495,690	848,110	1,352,600
▶ Supplies	90,486	30,060	57,250	30,060
Total	3,032,997	3,732,620	3,895,460	4,870,130

Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	3,032,997	3,732,620	3,895,460	4,870,130
▶ The General Fund	3,002,886	3,697,360	3,377,960	4,834,870
▶ Special Revenue Funds	30,111	35,260	517,500	35,260
Total	3,032,997	3,732,620	3,895,460	4,870,130

Significant Changes

The adopted budget for Fiscal Year 2022/23 of \$4,870,130 reflects an increase of \$1,137,510 from the Fiscal Year 2021/22 Adopted Budget. Major changes include the following:

- Increase in personnel by \$76,070
- Increase in services and commodities by \$850,000 for special interest projects

Trends

The budget for Mayor and Council has remained relatively flat for the past couple of years. Programs and initiatives approved by the Mayor and Council usually have an impact in the designated department's budget rather than having a direct impact to the Mayor and Council's budget. Per regular budgetary practice, the budget for each of the Wards remain equal for Fiscal Year 2022/23.

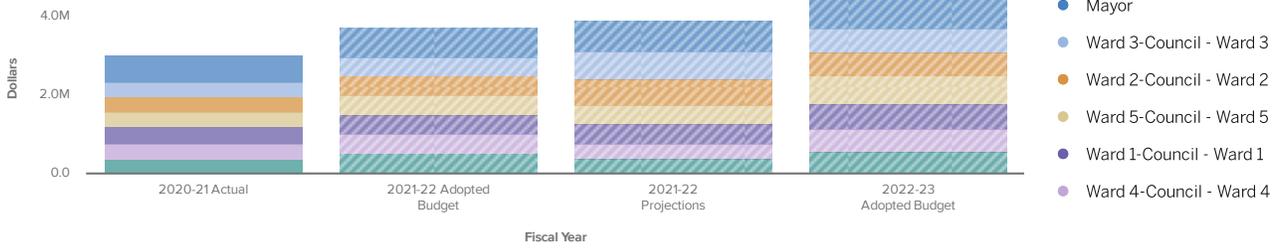
Broken down by

101 - Mayor And Council

Expenses



Visualization



Accomplishments

Mayor and Council has completed 25 live sessions in Fiscal Year 2021/22; discussed and addressed a wide range of topics from Covid testing, Centers for Disease Control (CDC) guidelines, and City Ordinances related to the COVID pandemic, Cares Act funding as well as the receipt of federal funding through the American Rescue Plan for \$139.6 million to be expended over two years and the adoption of \$2.1 billion City of Tucson budget for the Fiscal Year 2022/23.

Future Objectives

Continue to work on establishing policies that provide economic and equal opportunities for Tucson citizens.

Administration

Fiscal Year 2022/23

Purpose

Provide the necessary operating expenses to support the Mayor and Council.

Task

Provide support for the Mayor Office and six Council Office.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	24,245	36,290	26,330	36,290
▶ Services	17,262	28,560	19,290	28,560
▶ Supplies	6,983	7,730	7,040	7,730
Total	24,245	36,290	26,330	36,290

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	24,245	36,290	26,330	36,290
▶ The General Fund	20,245	32,590	23,830	32,590
▶ Special Revenue Funds	4,000	3,700	2,500	3,700
Total	24,245	36,290	26,330	36,290

Mayor and Council

Fiscal Year 2022/23

Purpose

Act as the policy making body for the City of Tucson.

Task

Pass City ordinances, establish policy for administrative staff by resolution, approve new programs, and adopt the budget.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	3,008,639	3,696,330	3,869,130	4,833,840
▶ Salaries and Benefits	2,791,112	3,206,870	2,990,100	3,487,470
▶ Services	134,136	467,130	828,820	1,324,040
▶ Supplies	83,391	22,330	50,210	22,330
Total	3,008,639	3,696,330	3,869,130	4,833,840

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	3,008,639	3,696,330	3,869,130	4,833,840
▶ The General Fund	2,982,641	3,664,770	3,354,130	4,802,280
▶ Special Revenue Funds	25,998	31,560	515,000	31,560
Total	3,008,639	3,696,330	3,869,130	4,833,840

Covid-19 Disaster Relief

Fiscal Year 2022/23

Purpose

Provide economic relief to hardships caused by the Covid-19 pandemic.

Task

Provide support to address primary and secondary impacts within the community with the use of Coronavirus Relief Funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	113	0	0	0
▶ Supplies	113	0	0	0
Total	113	0	0	0

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	113	0	0	0
▶ Special Revenue Funds	113	0	0	0
Total	113	0	0	0

Business Services Overview

Fiscal Year 2022/23

Mission Statement

To partner with City departments and facilitate the development of a culture that attracts and retains an effective, engaged, and diverse workforce as well as to deliver high quality business services that support customer departments, the City Manager's Office, Elected Officials, and the Tucson community.

***Beginning in Fiscal Year 2021/22 Human Resources has been consolidated into the Business Services Department. Historical year data can be found at [Human Resources](#).**

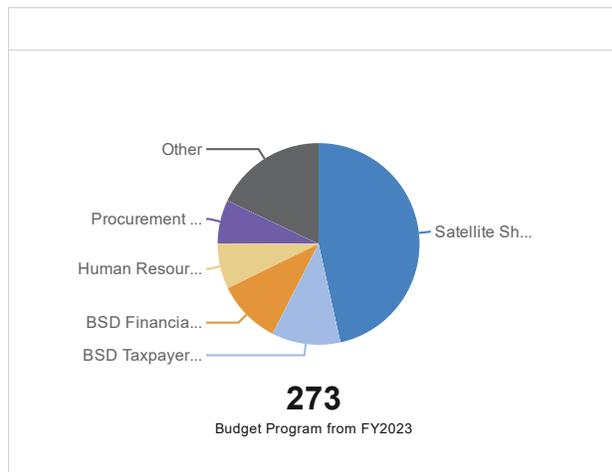
Programs

The following programs are included in this department:

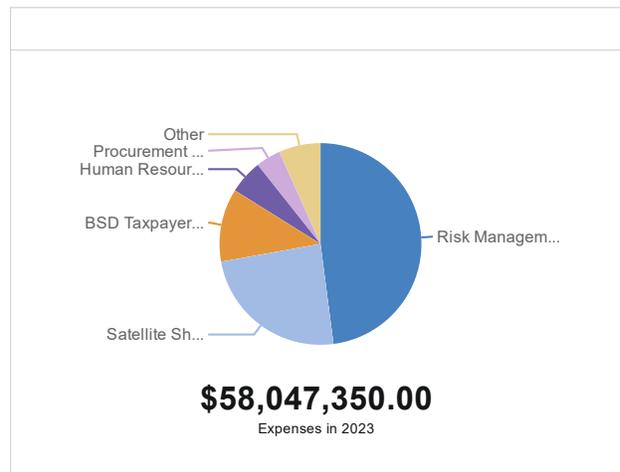
- Administration
- Budget Operations
- Enterprise Resource Planning_(ERP)
- Financial Operations
- Procurement Operations

- Risk Management
- Shared Services
- Taxpayer Assistance
- Covid-19 Disaster Relief
- Human Resources

Staffing By Program



Budget By Program



***Full Time Equivalent Employee (FTE)**

Department Expenses

Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	28,617,757	45,442,920	46,213,220	58,045,850
▶ Salaries and Benefits	16,409,391	22,912,650	22,291,410	29,095,290
▶ Services	11,603,669	22,059,220	23,301,760	28,469,750
▶ Supplies	604,697	471,050	620,050	480,810
▼ Capital	0	1,500	12,170	1,500
▶ Capital Outlay	0	1,500	12,170	1,500
Total	28,617,757	45,444,420	46,225,390	58,047,350

Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	13,268,462	25,091,210	25,138,290	31,896,070
▶ Internal Service Funds	11,656,556	22,335,440	23,249,500	28,748,550
▶ Enterprise Funds	1,611,906	2,755,770	1,888,790	3,147,520
▼ Governmental Funds	15,349,296	20,353,210	21,087,100	26,106,290
▶ The General Fund	13,756,718	18,422,270	19,365,950	24,119,520
▶ Special Revenue Funds	1,592,577	1,930,940	1,721,150	1,986,770
▶ Fiduciary Funds	0	0	0	44,990
Total	28,617,757	45,444,420	46,225,390	58,047,350

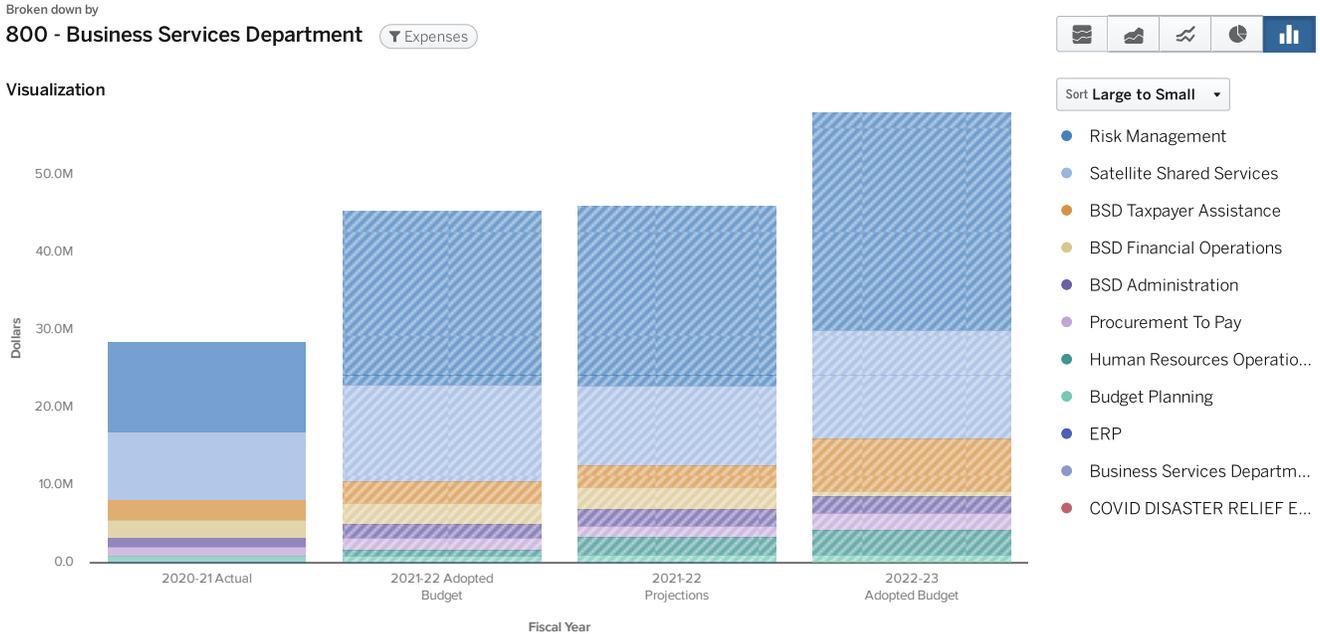
Significant Changes

The adopted budget for Fiscal Year 2022/2023 of \$ 58,047,350 reflects an increase of \$12,602,930 from the Fiscal Year 2021/2022 Adopted Budget. Major changes include the following:

- Increase in costs by \$7,347,590 due to the continued consolidation of Human Resources Department and Business Services Department
- Increase in work compensation insurance claim payments and public liability insurance premiums by \$2,359,020
- Decrease in capital outlay of \$185,770

Trends

Employee safety culture requires “early” identification of trends to aid in reducing overall losses impacting the financial health of the self-insurance fund. With the implementation of Target Zero—Get Home Safe the safety culture is beginning to shift with department stakeholders investing in working safer, attending trainings, and engaging employees in monthly safety meetings and/or scheduled department tailgates. Department Collaboration meetings are proving successful, allowing directors and their management team an opportunity to review and discuss trending, assess goals, and determine future direction.



Accomplishments

In FY22, the City stood up a minimum wage and living wage team in the Taxpayer Assistance division of the Business Services Department ensuring that employees living in the city are paid a fair wage. Additionally, BSD was integral to the City's successful efforts in employee vaccinations and the City's response to COVID-19.

Future Objectives

The City of Tucson is leveraging \$135 million in funds awarded through the American Rescue Plan Act, ARPA, passed by the Biden Administration in March 2021. Under the guidance of Mayor and Council, the City has developed a strategic plan to distribute, track, and monitor these ARPA funds over four years to help Tucsonans – focusing on community members hardest hit by COVID-19, poverty, and crime.

Administration

Fiscal Year 2022/23

Purpose

Provide strategic direction and management to the citywide departments.

Task

Plan, coordinate, and direct business services including Budgeting, finance, and procurement in accordance with applicable laws, Mayor and Council policy, and the administrative direction of the City Manager.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,174,239	1,714,550	2,155,070	2,102,800
▶ Salaries and Benefits	770,054	1,273,440	1,474,420	1,644,310
▶ Supplies	350,620	274,420	358,140	243,690
▶ Services	53,565	166,690	322,510	214,800
Total	1,174,239	1,714,550	2,155,070	2,102,800

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,174,239	1,714,550	2,155,070	1,930,000
▶ The General Fund	1,174,239	1,714,550	2,155,070	1,930,000
▶ Proprietary Funds	0	0	0	127,810
▶ Fiduciary Funds	0	0	0	44,990
Total	1,174,239	1,714,550	2,155,070	2,102,800

Budget Operations

Fiscal Year 2022/23

Purpose

Manage the information needed for Mayor and Council to adopt a budget, ensuring compliance with federal, state, and municipal laws including requirements to levy the City's property tax.

Task

Coordinate citywide efforts in long-term financial planning and analysis.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	648,299	731,720	740,380	883,300
▶ Salaries and Benefits	590,838	701,860	700,440	828,270
▶ Services	51,957	22,530	34,310	47,700
▶ Supplies	5,503	7,330	5,630	7,330
Total	648,299	731,720	740,380	883,300

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	648,299	731,720	740,380	883,300
▶ The General Fund	648,299	731,720	740,380	883,300
Total	648,299	731,720	740,380	883,300

Enterprise Resource Planning (ERP)

Fiscal Year 2022/23

Purpose

Ensure day-to-day support of the City's ERP system.

Task

Coordinate with the Information Technology Department to ensure the system is up to date and operational.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	253,162	267,890	280,110	197,760
▶ Salaries and Benefits	249,094	247,710	271,000	178,590
▶ Services	3,104	18,280	7,910	17,270
▶ Supplies	963	1,900	1,200	1,900
Total	253,162	267,890	280,110	197,760

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	253,162	267,890	280,110	197,760
▶ The General Fund	253,162	267,890	280,110	197,760
Total	253,162	267,890	280,110	197,760

Financial Operations

Fiscal Year 2022/23

Purpose

Manage accounts payables and ensure appropriate reporting of the City's funds and financial transactions and prepares financial reports including the Comprehensive Annual Financial Report (CAFR), Single Audit, and Annual Expenditure Limitation. This program area operates cashier stations; manages the City's cash and investments by projecting cash needs to maintain adequate liquidity, ensuring the timely transfer of funds to meet daily cash needs and investing the excess to provide maximum returns at acceptable levels of risk.

Task

Manage the City's debt obligations and requirements, handle all City banking needs and be the point of contact for the City's banking services provider.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	2,305,765	2,672,030	2,868,260	702,030
▶ Salaries and Benefits	1,719,161	2,232,690	2,180,400	0
▶ Services	574,373	403,540	667,050	670,230
▶ Supplies	12,231	35,800	20,810	31,800
Total	2,305,765	2,672,030	2,868,260	702,030

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	2,305,765	2,672,030	2,868,260	702,030
▶ The General Fund	2,305,765	2,672,030	2,868,260	702,030
Total	2,305,765	2,672,030	2,868,260	702,030

Procurement Operations

Fiscal Year 2022/23

Purpose

Provide support to all City departments for their contracting and procurement-related needs.

Task

Ensure compliance with federal and local laws through the Contract Administration program, Small Business Enterprise and Disadvantaged Business Enterprise program, and Davis Bacon and Related Acts program, centralized management of surplus equipment, auction of equipment that is no longer needed, and management of inventory items.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,255,223	1,524,950	1,419,410	2,306,480
▶ Salaries and Benefits	1,197,358	1,381,330	1,297,640	2,162,580
▶ Services	51,625	119,220	100,770	125,100
▶ Supplies	6,241	24,400	21,000	18,800
Total	1,255,223	1,524,950	1,419,410	2,306,480

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,255,223	1,524,950	1,419,410	2,306,480
▶ The General Fund	1,255,223	1,524,950	1,419,410	2,306,480
Total	1,255,223	1,524,950	1,419,410	2,306,480

Risk Management

Fiscal Year 2022/23

Purpose

Administer the Self Insurance Trust Fund for the City, including external public liability claims, workers' compensation, employee safety (loss control), and subrogation programs.

Task

Review claims filed against the City and pay for public liability. Review contracts for insurance and indemnification requirements. Responsible for compliance and education of employees on the practices and procedures for a safe and healthful work environment.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	11,656,556	22,333,940	23,248,000	27,824,520
▶ Services	10,397,016	20,420,990	21,444,630	26,584,120
▶ Salaries and Benefits	1,230,164	1,844,000	1,780,910	1,106,450
▶ Supplies	29,376	68,950	22,460	133,950
▶ Capital	0	1,500	1,500	1,500
Total	11,656,556	22,335,440	23,249,500	27,826,020

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	11,656,556	22,335,440	23,249,500	28,400,450
▶ Internal Service Funds	11,656,556	22,335,440	23,249,500	28,400,450
▶ Governmental Funds	0	0	0	-574,430
Total	11,656,556	22,335,440	23,249,500	27,826,020

Shared Services

Fiscal Year 2022/23

Purpose

Provide department support through the establishment of satellite offices.

Task

Support and serve as subject matter experts related to the following functions: budget, finance, payroll, human resources management, and procurement.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	8,744,651	12,513,290	10,231,620	14,066,450
▶ Salaries and Benefits	8,434,281	12,285,000	10,018,040	13,849,720
▶ Services	177,662	194,540	182,760	190,980
▶ Supplies	132,709	33,750	30,820	25,750
▶ Capital	0	0	10,670	0
Total	8,744,651	12,513,290	10,242,290	14,066,450

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	7,132,746	9,757,520	8,353,500	10,918,930
▶ The General Fund	5,540,669	7,826,580	6,632,350	8,932,160
▶ Special Revenue Funds	1,592,076	1,930,940	1,721,150	1,986,770
▼ Proprietary Funds	1,611,906	2,755,770	1,888,790	3,147,520
▶ Enterprise Funds	1,611,906	2,755,770	1,888,790	3,147,520
Total	8,744,651	12,513,290	10,242,290	14,066,450

Taxpayer Assistance

Fiscal Year 2022/23

Purpose

Assist businesses with City taxpayer services.

Task

Issue licenses, investigate unlicensed businesses, coordinate tax audits with the State Department of Revenue, administer the City's Tax Code, update the State to ensure local code changes are reflected in the Department of Revenue collection site, and educate the business community about all tax and license issues.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	2,578,729	2,891,950	2,839,820	6,806,490
▶ Salaries and Benefits	2,218,441	2,459,100	2,459,120	6,588,950
▶ Services	293,735	408,350	225,770	199,950
▶ Supplies	66,553	24,500	154,930	17,590
Total	2,578,729	2,891,950	2,839,820	6,806,490

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	2,578,729	2,891,950	2,839,820	6,806,490
▶ The General Fund	2,578,729	2,891,950	2,839,820	6,806,490
Total	2,578,729	2,891,950	2,839,820	6,806,490

Covid-19 Disaster Relief

Fiscal Year 2022/23

Purpose

Provide economic relief to hardships caused by the Covid-19 pandemic.

Task

Provide support to address primary and secondary impacts within the community with the use of Coronavirus Relief Funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	501	0	0	0
▶ Supplies	501	0	0	0
Total	501	0	0	0

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	501	0	0	0
▶ Special Revenue Funds	501	0	0	0
Total	501	0	0	0

Human Resources Operations

Fiscal Year 2022/23

Purpose

Manage Central Payroll, Human Resources Information Systems (HRIS)/Records, Occupational Health and Leaves (OHL), and Workforce Development & Employee Engagement.

Task

Central Payroll manages payroll compliance and reporting for the City of Tucson and ensures that all employees are paid both accurately and timely following all federal, state, and local regulations. HRIS/Records manage the administration of HR data entry as it relates to any personnel action changes initiated citywide and develop and implement configuration changes in the City's Human Resource Management System. OHL team support employees in the areas of Family Medical Leave (FML), City Medical Leave, Donated Leave, Paid Parental Leave, Light Duty, Americans with Disabilities Act (ADA), and Workers Compensation.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	0	792,600	2,430,550	3,156,020
▶ Salaries and Benefits	0	487,520	2,109,440	2,736,420
▶ Services	0	305,080	316,050	419,600
▶ Supplies	0	0	5,060	0
Total	0	792,600	2,430,550	3,156,020

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	0	792,600	2,430,550	2,935,730
▶ The General Fund	0	792,600	2,430,550	2,935,730
▼ Proprietary Funds	0	0	0	220,290
▶ Internal Service Funds	0	0	0	220,290
Total	0	792,600	2,430,550	3,156,020

City Attorney Overview

Fiscal Year 2022/23

Mission Statement

To ensure the legality of the official business of the City of Tucson and protect the best interests of the City by providing effective and timely legal services to the Mayor and Council, the City Manager, and all City departments. The City Attorney's Office shall promote the safety of Tucson's citizens and support local law enforcement by pursuing justice in the prosecution of criminal offenses.

Programs

The following programs are included in this department:

Administration

Civil

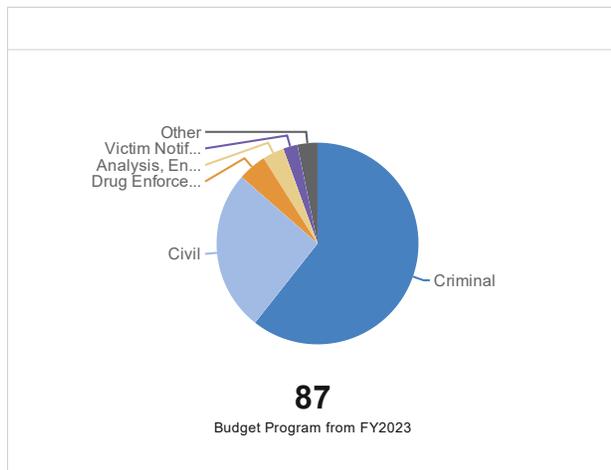
Criminal

Drug Enforcement Unit

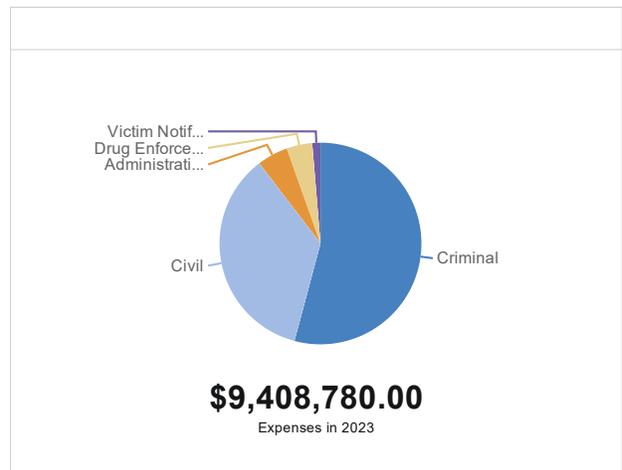
Victim Notification and Assistance Unit

Covid-19 Disaster Relief

Staffing By Program



Budget By Program



*Full Time Equivalent Employee (FTE)

Department Expenses

Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	8,515,327	8,699,380	8,972,240	9,408,780
▶ Salaries and Benefits	7,394,158	7,873,390	8,301,460	8,571,280
▶ Services	775,821	751,870	581,540	773,940
▶ Supplies	345,348	74,120	89,240	63,560
Total	8,515,327	8,699,380	8,972,240	9,408,780

Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	8,515,327	8,462,240	8,735,100	9,408,780
▶ The General Fund	8,169,574	8,136,640	8,429,450	9,083,870
▶ Special Revenue Funds	345,752	325,600	305,650	324,910
▼ Proprietary Funds	0	237,140	237,140	0
▶ Internal Service Funds	0	237,140	237,140	0
Total	8,515,327	8,699,380	8,972,240	9,408,780

Significant Changes

The adopted budget for Fiscal Year 2022/23 of \$9,408,780 reflects a net increase of \$709,400 from the Fiscal Year 2021/22 Adopted Budget. Major changes include the following:

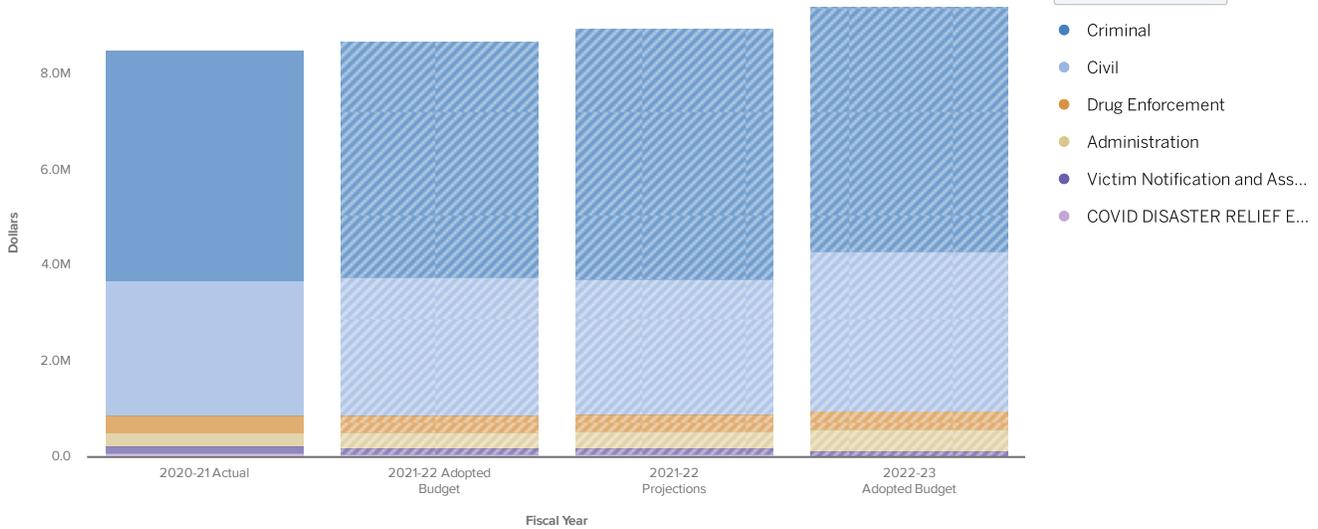
- Increase in salaries and benefits expense budget by \$1,006,880. Please note, this increase of \$1,006,880 from FY22 to FY23 is high due to the FY22 salary increases for the market study were not added to the department operating budget.
- Decrease in budget of \$237,140 related to the 1.5 FTE for Principal Assistant Attorneys that was erroneously issued in duplicate for FY22.
- Decrease in COVID-19 disaster relief funding by \$59,700.

Trends

The COVID pandemic has compelled fundamental changes in operations, and it seems clear that some of those changes will become permanent, rather than a trend. In particular, remote work is and will remain a significant part of the overall work model. This means more dependence on reliable systems and equipment that enable and support effective remote work; and it means that moving forward the department will need to budget appropriately for equipment replacement and system upgrades. It also means that the department needs to recognize that prospective employees are looking for employers who provide remote work opportunities.



Visualization



Accomplishments

The productivity and responsiveness of the Office has remained high even in the face of compelled changes in the work model. Within the Internal Litigation Unit, litigation strategies, including an aggressive motions practice aimed at dismissing or narrowing cases in the pre-trial stages; early evaluation of liability exposure to identify reasonable settlement opportunities; and taking defensible cases to trial where reasonable settlement terms cannot be reached, continue to produce successful results.

Future Objectives

With the assistance of Business Services - Risk Management Division and the City Manager's Office, the department continues to maintain resources in the litigation unit to keep more cases in house rather than assigning them to outside counsel. The City Attorney's Office will continue to work with City partners (Public Defender, Courts) to administer prosecutions efficiently while reducing jail and other costs. With respect to prosecutions, the Domestic Violence caseload continues to grow, in part due to a large number of cases being waived down from felony prosecution and directed to the department for misdemeanor prosecution. The department intends to put more resources to these cases and attempt to coordinate with the Pima County Attorney's Office to have more of these cases prosecuted as felonies.

Administration

Fiscal Year 2022/23

Purpose

Provide administrative duties for City Attorney department.

Task

Provide legal advice to the Mayor and Council and City management, as well as professional leadership, guidance, and support to the other program areas.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	290,920	325,910	350,780	466,360
▶ Salaries and Benefits	277,792	304,620	331,730	443,080
▶ Services	12,385	17,240	15,000	19,230
▶ Supplies	743	4,050	4,050	4,050
Total	290,920	325,910	350,780	466,360

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	290,920	325,910	350,780	466,360
▶ The General Fund	290,920	325,910	350,780	412,930
▶ Special Revenue Funds	0	0	0	53,430
Total	290,920	325,910	350,780	466,360

Civil

Fiscal Year 2022/23

Purpose

Provide legal advice and representation to the Mayor and Council, the City Manager, and all City departments.

Task

Serve as the City representative in courts of law and administrative proceedings (including contracts, employment, environment and land use, personal injury, property damage, wrongful death and civil rights actions) to help ensure the lawfulness of the official business of the City of Tucson and avert litigation contrary to the City's interest for all civil cases.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	2,800,899	2,883,310	2,810,570	3,336,910
▶ Salaries and Benefits	2,163,645	2,416,980	2,474,540	2,865,870
▶ Services	522,343	444,690	288,440	451,700
▶ Supplies	114,911	21,640	47,590	19,340
Total	2,800,899	2,883,310	2,810,570	3,336,910

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	2,800,899	2,646,170	2,573,430	3,336,910
▶ The General Fund	2,800,899	2,646,170	2,573,430	3,336,910
▼ Proprietary Funds	0	237,140	237,140	0
▶ Internal Service Funds	0	237,140	237,140	0
Total	2,800,899	2,883,310	2,810,570	3,336,910

Criminal

Fiscal Year 2022/23

Purpose

Promote the safety of the community and support local law enforcement.

Task

Uphold state and local laws and ordinances through the prosecution of misdemeanor, criminal, and civil infraction cases, and provide for rehabilitation of first-time, non-violent offenders through a diversion program. Provide timely notification to victims and respond to citizen inquiries about cases pending in City Court.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	4,820,464	4,935,440	5,243,320	5,095,010
▶ Salaries and Benefits	4,373,808	4,625,590	4,950,250	4,779,910
▶ Services	229,797	278,520	268,170	292,030
▶ Supplies	216,859	31,330	24,900	23,070
Total	4,820,464	4,935,440	5,243,320	5,095,010

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	4,820,464	4,935,440	5,243,320	5,095,010
▶ The General Fund	4,820,464	4,935,440	5,243,320	5,095,010
Total	4,820,464	4,935,440	5,243,320	5,095,010

Drug Enforcement Unit

Fiscal Year 2022/23

Purpose

Enhance violent crime control efforts.

Task

Investigate, prosecute, adjudicate, and punish drug, gang and related criminal offenders.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	372,880	355,490	381,510	386,960
▶ Salaries and Benefits	363,321	345,630	373,140	376,750
▶ Services	8,181	8,760	7,270	9,110
▶ Supplies	1,378	1,100	1,100	1,100
Total	372,880	355,490	381,510	386,960

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	372,880	355,490	381,510	386,960
▶ Special Revenue Funds	202,029	206,310	202,030	222,010
▶ The General Fund	170,852	149,180	179,480	164,950
Total	372,880	355,490	381,510	386,960

Victim Notification and Assistance Unit

Fiscal Year 2022/23

Purpose

Maintain victims' rights.

Task

Manage the provision of timely notification to victims and responses to inquiries about cases pending in City Court.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	142,707	139,530	126,360	123,540
▶ Salaries and Benefits	130,542	121,670	112,900	105,670
▶ Supplies	10,279	16,000	11,600	16,000
▶ Services	1,886	1,860	1,860	1,870
Total	142,707	139,530	126,360	123,540

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	142,707	139,530	126,360	123,540
▶ The General Fund	86,439	79,940	82,440	74,070
▶ Special Revenue Funds	56,268	59,590	43,920	49,470
Total	142,707	139,530	126,360	123,540

Covid-19 Disaster Relief

Fiscal Year 2022/23

Purpose

Provide economic relief to hardships caused by the Covid-19 pandemic.

Task

Provide support to address primary and secondary impacts within the community with the use of Coronavirus Relief Funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	87,455	59,700	59,700	0
▶ Salaries and Benefits	85,049	58,900	58,900	0
▶ Services	1,229	800	800	0
▶ Supplies	1,177	0	0	0
Total	87,455	59,700	59,700	0

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	87,455	59,700	59,700	0
▶ Special Revenue Funds	87,455	59,700	59,700	0
Total	87,455	59,700	59,700	0

City Clerk Overview

Fiscal Year 2022/23

Mission Statement

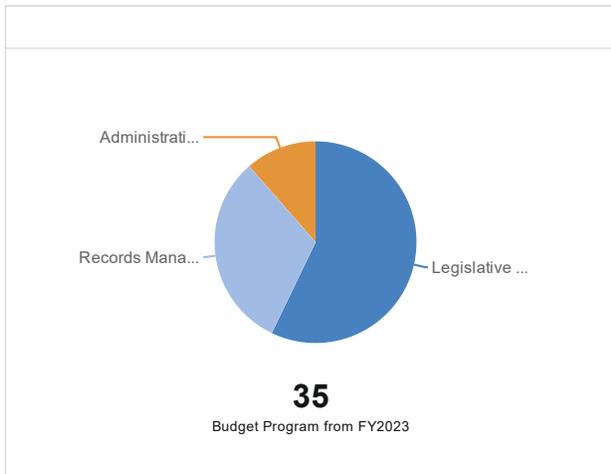
To enable the public to fully participate in the governmental process, by providing accurate information and services in a professional manner, enabling the public to make informed decisions affecting the quality of their lives.

Programs

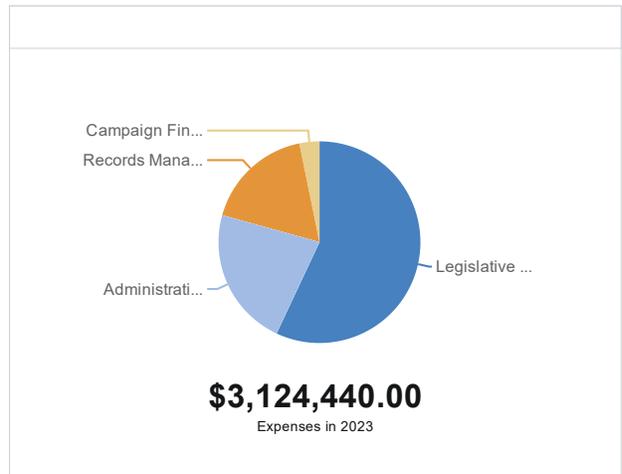
The following programs are included in this department:

- Administration
- Campaign Finance
- Legislative Management
- Records Management
- Covid-19 Disaster Relief

Staffing By Program



Budget By Program



***Full Time Equivalent Employee (FTE)**

Department Expenses

Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	2,694,815	3,095,740	3,819,110	3,124,440
▶ Salaries and Benefits	1,828,136	2,428,140	2,039,880	2,456,840
▶ Services	620,888	513,340	1,191,930	513,340
▶ Supplies	245,790	154,260	587,300	154,260
Total	2,694,815	3,095,740	3,819,110	3,124,440

Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	2,694,815	3,095,740	3,819,110	3,124,440
▶ The General Fund	2,588,641	3,095,740	3,819,110	3,124,440
▶ Special Revenue Funds	106,174	0	0	0
Total	2,694,815	3,095,740	3,819,110	3,124,440

Significant Changes

The adopted budget for Fiscal Year 2022/23 of \$3,123,440 reflects a net increase of \$28,700 from the Fiscal Year 2021/22 Adopted Budget. Major changes include the following:

- Increase in personnel costs including group insurance rates by \$255,380
- Decrease in services and commodities by \$1,002,010

Trends

City Clerk's budget has remained relatively flat for the last couple of years. City Clerk's budget experiences increases in budgeted expenses during years where elections take place.

Broken down by

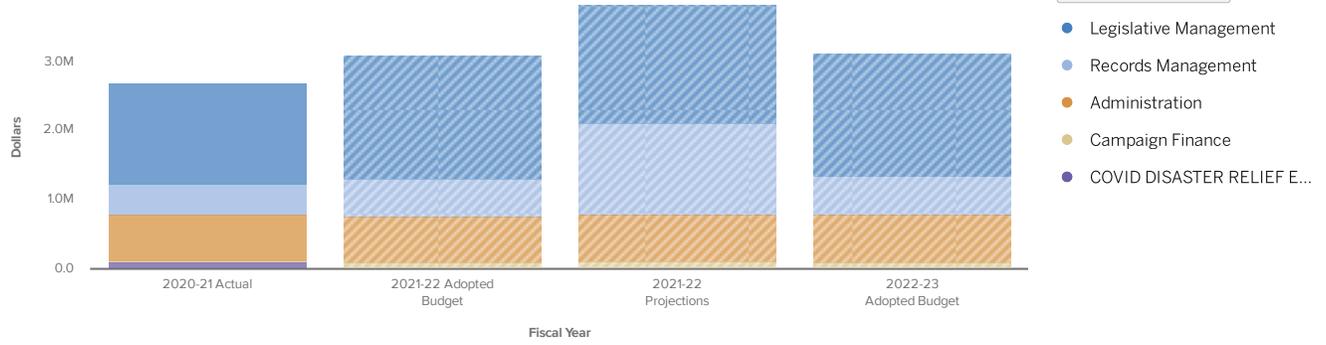
151 - City Clerk

Expenses



Visualization

Sort Large to Small



Accomplishments

The City Clerk transitioned to a new Agenda Management and Electronic Content Management Software to provide greater access to official City records.

Future Objectives

The City Clerk will continue to update election policies and procedures to comply with any new provisions.

Administration

Fiscal Year 2022/23

Purpose

Provide administrative direction to the department and ensure that all department programs deliver services as required by law and in accordance with City of Tucson policies and procedures.

Task

Provide financial direction and assistance with budget development to the department and the Mayor and Council offices.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	674,745	660,860	666,710	697,320
▶ Salaries and Benefits	640,219	606,170	631,390	643,890
▶ Services	21,757	48,160	31,580	46,900
▶ Supplies	12,769	6,530	3,740	6,530
Total	674,745	660,860	666,710	697,320

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	674,745	660,860	666,710	697,320
▶ The General Fund	674,745	660,860	666,710	697,320
Total	674,745	660,860	666,710	697,320

Campaign Finance

Fiscal Year 2022/23

Purpose

Ensure that the Campaign Finance Program is followed as prescribed by the City Charter.

Task

Serves as the Campaign Finance Administrator and administer the Campaign Finance Program as prescribed by the City Charter.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	19,587	100,000	120,000	100,000
▶ Services	19,587	100,000	120,000	100,000
Total	19,587	100,000	120,000	100,000

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	19,587	100,000	120,000	100,000
▶ The General Fund	19,587	100,000	120,000	100,000
Total	19,587	100,000	120,000	100,000

Legislative Management

Fiscal Year 2022/23

Purpose

Document the legislative actions taken by the Mayor and Council.

Task

Facilitate the processing and distribution of meeting agendas, minutes, executed agreements, contracts, resolutions and ordinances for Mayor and Council and other public meetings. Manage the filling of boards, committee, and commission seats. Oversee the liquor license application process.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,467,009	1,779,830	1,702,930	1,780,640
▶ Salaries and Benefits	1,184,728	1,458,840	1,385,810	1,458,310
▶ Services	269,282	281,260	302,790	282,600
▶ Supplies	13,000	39,730	14,330	39,730
Total	1,467,009	1,779,830	1,702,930	1,780,640

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,467,009	1,779,830	1,702,930	1,780,640
▶ The General Fund	1,467,009	1,779,830	1,702,930	1,780,640
Total	1,467,009	1,779,830	1,702,930	1,780,640

Records Management

Fiscal Year 2022/23

Purpose

Manage the City Records Center and administer records management throughout the city.

Task

Coordinate and implement citywide records policies and procedures as well as provide public records request to City staff and the public in accordance with the legal requirements.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	427,300	555,050	1,329,470	546,480
▶ Services	310,262	83,920	737,560	83,840
▶ Supplies	113,848	108,000	569,230	108,000
▶ Salaries and Benefits	3,189	363,130	22,680	354,640
Total	427,300	555,050	1,329,470	546,480

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	427,300	555,050	1,329,470	546,480
▶ The General Fund	427,300	555,050	1,329,470	546,480
Total	427,300	555,050	1,329,470	546,480

Covid-19 Disaster Relief

Fiscal Year 2022/23

Purpose

Provide economic relief to hardships caused by the Covid-19 pandemic.

Task

Provide support to address primary and secondary impacts within the community with the use of Coronavirus Relief Funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	106,174	0	0	0
▶ Supplies	106,174	0	0	0
Total	106,174	0	0	0

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	106,174	0	0	0
▼ Special Revenue Funds	106,174	0	0	0
▶ Other Federal Grant Fund	106,174	0	0	0
Total	106,174	0	0	0

City Court Overview

Fiscal Year 2022/23

Mission Statement

To serve the community and protect individual rights by providing fair and prompt administration of justice.

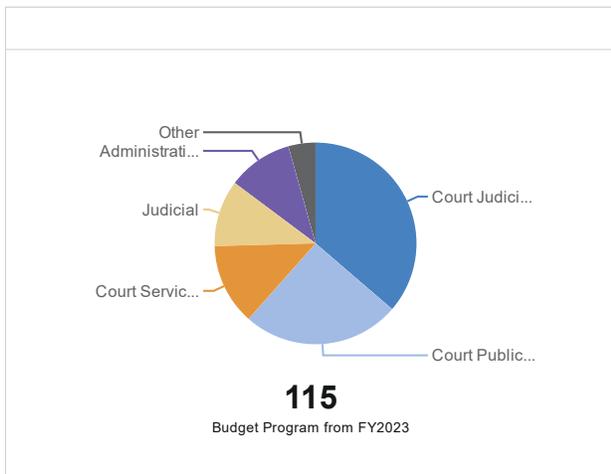
Programs

The following programs are included in this department:

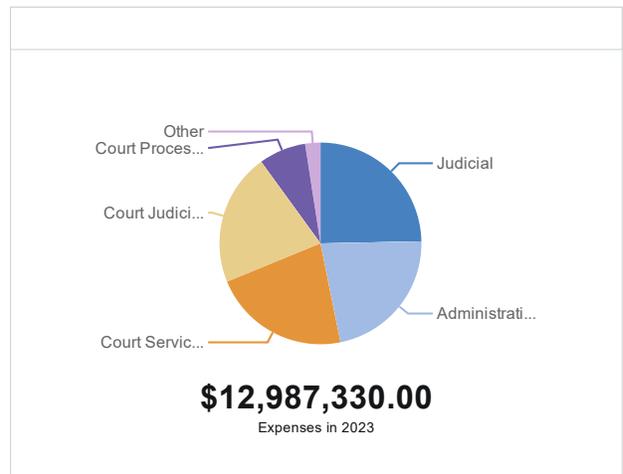
Administration
Specialty and Problem-Solving Courts
Judicial
Judicial Services
Public Services

Case Processing Service Fund
Judicial Collection Enhancement Fund (JCEF)
Covid-19 Disaster Relief
Fill The Gap Fund

Staffing By Program



Budget By Program



***Full Time Equivalent Employee (FTE)**

Department Expenses

Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	9,606,292	11,538,940	10,679,660	12,796,330
▶ Salaries and Benefits	7,761,159	8,812,920	8,836,950	10,360,350
▶ Services	1,743,512	2,426,000	1,647,400	2,058,820
▶ Supplies	101,621	300,020	195,310	377,160
▼ Capital	12,758	258,040	148,330	191,000
▶ Capital Outlay	12,758	258,040	148,330	191,000
Total	9,619,050	11,796,980	10,827,990	12,987,330

Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	9,619,050	11,796,980	10,827,990	12,987,330
▶ The General Fund	8,939,956	10,658,630	10,161,680	12,521,670
▶ Special Revenue Funds	679,093	1,138,350	666,310	465,660
Total	9,619,050	11,796,980	10,827,990	12,987,330

Significant Changes

The adopted budget for Fiscal Year 2022/23 of \$12,987,330 reflects an increase of \$1,190,350 from the Fiscal Year 2021/22 Adopted Budget. Major changes include the following:

- Increase in employee salaries and related expenses by \$1,547,430
- Increase in supplies by \$77,140 attributed to need to replace aging furniture and equipment
- Decrease in services by \$367,180 attributed to Veterans Court and Justice for Families grants both ended in early FY 22
- Decrease in capital outlay by \$67,040 attributed to purchase of one-time audio visual equipment in FY 22

Trends

Tucson City Court is partnering with the City of Tucson Housing First program and with various other outside nonprofit agencies to assist homeless individuals obtain housing by helping to resolve their outstanding court matters. Courts are focusing more on enhancing the Specialty Court programs, in an effort to reduce recidivism and connect individuals with needed treatment or services. The results of a feasibility study that was conducted by the National Center of State Courts, recommended that Tucson City Court is a good candidate for the establishment of a Community Court. Tucson City Court will continue to work with the NCSCs to plan and implement a Community Court in the future.

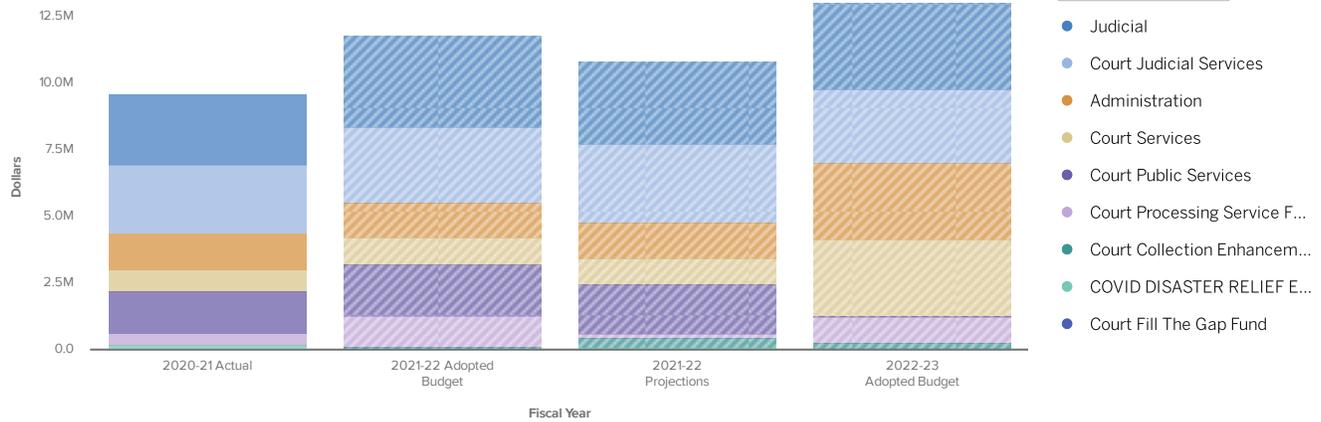
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141 - City Court

Expenses



Visualization



Accomplishments

Tucson City Court continues to enhance the Specialty Court and restorative justice service models. The Court Services Division was renamed to Specialty and Problem Solving Courts and provides clerical support to the Domestic Violence, Veterans, Mental Health and Homeless Specialty Courts. The Domestic Violence Specialty Court was awarded a Domestic Violence and Firearms Technical Assistance grant from the Justice Department. This grant provides funding to reduce domestic violence incidents that involve firearms.

Future Objectives

Tucson City Court continues to deliver efficient customer service and fair access to justice. In the courtroom the Digital Evidence Portal will be implemented to manage evidence admitted digitally. The Court will collaborate with agencies, the City of Tucson, and Justice Partners to plan and implement Community Court.

Administration

Fiscal Year 2022/23

Purpose

Provide administration, efforts, support, and effectiveness to City Court.

Task

Facilitate personnel management, facilities management, procurement, financial, budget, contract management, and manage information technology needs.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,329,795	1,345,230	1,331,860	2,876,910
▶ Salaries and Benefits	959,493	977,840	1,001,970	2,268,740
▶ Services	274,391	299,190	246,160	537,120
▶ Supplies	95,910	68,200	83,730	71,050
▼ Capital	12,758	0	0	0
▶ Capital Outlay	12,758	0	0	0
Total	1,342,553	1,345,230	1,331,860	2,876,910

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,342,553	1,345,230	1,331,860	2,876,910
▶ The General Fund	1,342,553	1,345,230	1,331,860	2,876,910
Total	1,342,553	1,345,230	1,331,860	2,876,910

Specialty and Problem-Solving Courts

Fiscal Year 2022/23

Purpose

Oversee the records management section of the court including retention and the destruction of court files. Manage the clerical needs of the Specialty and Problem-Solving Courts.

Task

Process case file requests, motions, set-asides, records requests, and appeals. Monitor electronic functions such as document scanning, computerized case tracking, and e-citations. Provide clerical support to the Domestic Violence, Veterans, Mental Health and Homeless Specialty Courts with grant management, performance standards, and statistical data collection.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	814,763	1,006,340	966,800	2,853,830
▶ Salaries and Benefits	797,088	988,870	949,330	2,803,840
▶ Services	17,675	17,470	17,470	49,990
Total	814,763	1,006,340	966,800	2,853,830

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	814,763	1,006,340	966,800	2,853,830
▶ The General Fund	814,763	1,006,340	966,800	2,853,830
Total	814,763	1,006,340	966,800	2,853,830

Judicial

Fiscal Year 2022/23

Purpose

Adjudicate a variety of cases that are usually tried before a jury.

Task

Adjudicate a variety of cases including traffic, driving under the influence (DUI), drug possession, shoplifting, domestic violence, and other city code violations.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	2,680,099	3,441,530	3,094,080	3,204,510
▶ Salaries and Benefits	1,866,192	1,967,980	2,131,400	2,331,070
▶ Services	811,302	1,451,200	955,180	863,120
▶ Supplies	2,605	22,350	7,500	10,320
Total	2,680,099	3,441,530	3,094,080	3,204,510

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	2,680,099	3,441,530	3,094,080	3,204,510
▶ The General Fund	2,198,019	2,335,500	2,544,170	2,738,850
▶ Special Revenue Funds	482,080	1,106,030	549,910	465,660
Total	2,680,099	3,441,530	3,094,080	3,204,510

Judicial Services

Fiscal Year 2022/23

Purpose

Provide clerical support to the magistrates.

Task

Assist with courtroom proceedings, update cases in the court's electronic case management system, and oversee the management of the daily court calendar.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	2,569,405	2,793,670	2,964,880	2,754,160
▶ Salaries and Benefits	2,506,880	2,746,410	2,918,480	2,701,930
▶ Services	62,525	47,260	46,400	52,230
Total	2,569,405	2,793,670	2,964,880	2,754,160

Program Budget By Funding Source

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Governmental Funds	2,569,405	2,793,670	2,964,880	2,754,160
Total	2,569,405	2,793,670	2,964,880	2,754,160

Public Services

Fiscal Year 2022/23

Purpose

Assist the public with processing various court-related orders.

Task

Provide court information, set civil and parking hearings, accept and process various court-ordered documents presented by citizens, and process payments. Provide customer service to individuals inquiring by telephone and citizens filing Orders of Protection and Injunctions Against Harassment.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,573,987	1,950,180	1,862,130	51,950
▶ Salaries and Benefits	1,503,870	1,853,670	1,791,150	0
▶ Services	70,117	96,510	70,980	51,950
Total	1,573,987	1,950,180	1,862,130	51,950

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,573,987	1,950,180	1,862,130	51,950
▶ The General Fund	1,573,987	1,950,180	1,862,130	51,950
Total	1,573,987	1,950,180	1,862,130	51,950

Case Processing Service Fund

Fiscal Year 2022/23

Purpose

The fund was established to cover case processing costs incurred by the court.

Task

Assist tasks to process credit card processing fees, cost of a bond clerk at the Pima County Jail, postage costs for mailing parking notices to define per ordinance, bond card publication, and court security.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	441,229	904,410	156,140	839,180
▶ Services	399,479	514,370	149,640	504,410
▶ Salaries and Benefits	41,750	278,150	0	254,770
▶ Supplies	0	111,890	6,500	80,000
▶ Capital	0	258,040	0	141,000
Total	441,229	1,162,450	156,140	980,180

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	441,229	1,162,450	156,140	980,180
▶ The General Fund	441,229	1,162,450	156,140	980,180
Total	441,229	1,162,450	156,140	980,180

Judicial Collection Enhancement Fund (JCEF)

Fiscal Year 2022/23

Purpose

The fund was established by the Arizona Supreme Court to appropriate monies to enhance the ability to collect and manage judicial collection assessed or received by the courts.

Task

Collect and management monies to improve court automation projects to assist in case processing or the administration of justice.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	0	97,580	219,690	215,790
▶ Supplies	0	97,580	97,580	215,790
▶ Services	0	0	122,110	0
▶ Capital	0	0	148,330	50,000
Total	0	97,580	368,020	265,790

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	0	97,580	368,020	265,790
▶ The General Fund	0	97,580	368,020	265,790
Total	0	97,580	368,020	265,790

Covid-19 Disaster Relief

Fiscal Year 2022/23

Purpose

Provide economic relief to hardships caused by the Covid-19 pandemic.

Task

Provide support to address primary and secondary impacts within the community with the use of Coronavirus Relief Funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	197,013	0	84,080	0
▶ Services	108,023	0	39,460	0
▶ Salaries and Benefits	85,885	0	44,620	0
▶ Supplies	3,105	0	0	0
Total	197,013	0	84,080	0

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	197,013	0	84,080	0
▼ Special Revenue Funds	197,013	0	84,080	0
▶ Other Federal Grant Fund	197,013	0	84,080	0
Total	197,013	0	84,080	0

Fill the Gap Fund

Fiscal Year 2022/23

Purpose

The fund was established by the Arizona Supreme Court for courts to improve and enhance the ability to collect and manage monies assessed or received by the courts.

Task

Collect and manage monies to improve court automation projects to assist in case processing or the administration of justice.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1	0	0	0
▶ Salaries and Benefits	1	0	0	0
Total	1	0	0	0

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1	0	0	0
▶ The General Fund	1	0	0	0
Total	1	0	0	0

City Manager Overview

Fiscal Year 2022/23

Mission Statement

To provide an environment that creates trust and confidence in the City of Tucson organization and management systems that facilitates the delivery of the highest quality municipal services to Tucson residents.

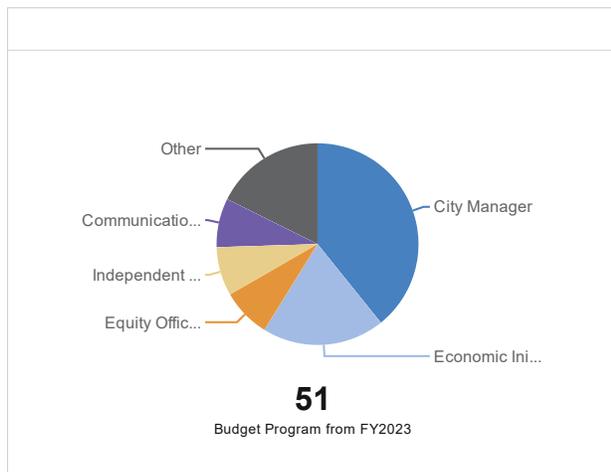
Programs

The following programs are included in this department:

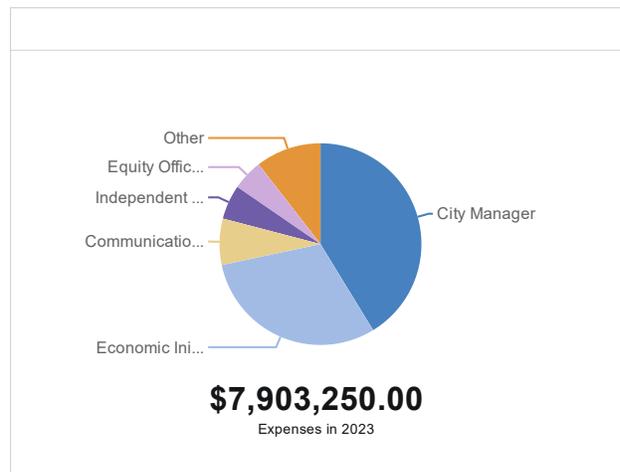
City Manager
Communications
Economic Initiatives and Annexations
Equal Opportunity Program
Independent Police Review

Innovation Office
Internal Audit
Zoning Examiner
Covid-19 Disaster Relief
Equity Office

Staff By Program



Budget By Program



***Full Time Equivalent Employee (FTE)**

Department Expenses

Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	5,635,717	7,313,500	7,572,000	7,903,250
▶ Salaries and Benefits	4,186,696	5,791,140	4,928,410	6,106,380
▶ Services	1,385,685	1,430,960	2,512,750	1,702,480
▶ Supplies	63,336	91,400	130,840	94,390
Total	5,635,717	7,313,500	7,572,000	7,903,250

Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	5,635,717	7,313,500	7,532,000	7,721,930
▶ The General Fund	5,271,708	7,213,870	7,066,780	7,517,410
▶ Special Revenue Funds	364,010	99,630	465,220	204,520
▶ Proprietary Funds	0	0	40,000	181,320
Total	5,635,717	7,313,500	7,572,000	7,903,250

Significant Changes

The adopted budget for Fiscal Year 2022/23 of \$7,903,250 reflects a net increase of \$589,750 from the Fiscal Year 2021/22 Adopted Budget. Major changes include the following:

- Increase in Mayor and Council priorities for the Capital Planning by \$122,310
- Increase in Mayor and Council priorities for Economic Initiatives and Community Safety Programs by *\$451,360
- Increase in Mayor and Council priorities for the Equity Program by **\$16,080

*Economic Initiatives Program includes 2 new full-time employees and Community Safety Program includes 4 new full-time employees

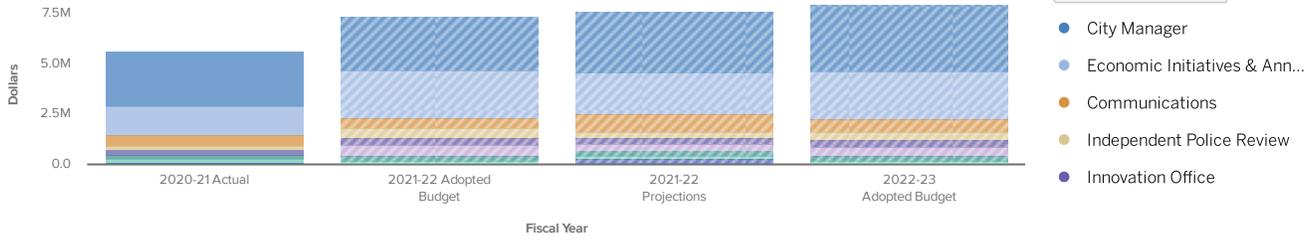
**Equity program includes 2 new full-time employees.

Trends

The office of the City Manager has experienced growth in terms of personnel and programs in the last two years. The increase in personnel budget is mainly due to the establishment of the Equity Office and other initiatives that support Mayor and Council's initiatives, such as Small Business Support and Development, and the Community Safety Program.



Visualization



Accomplishments

The City Manager’s Office completed the market study to level employees’ wages and salaries to market level. Successfully added positions to support the Mayor and Council priorities such as the Resilient Recovery, Community Safety, and Equity Programs.

Future Objectives

The City Manager’s office will continue to provide excellent leadership to City departments, will strive to make Tucson's community a better place for its residents, and build a brilliant tomorrow.

City Manager

Fiscal Year 2022/23

Purpose

Carry out Mayor and Council's policy decisions.

Task

Provide executive oversight to City departments and provide planning and development of programs in response to community needs. Create a culture of integrity, inclusivity, and trust.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	2,411,518	2,385,700	2,732,220	2,967,470
▶ Salaries and Benefits	2,217,378	2,136,110	2,157,940	2,632,580
▶ Services	182,603	186,350	505,790	268,660
▶ Supplies	11,537	63,240	68,490	66,230
Total	2,411,518	2,385,700	2,732,220	2,967,470

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	2,411,518	2,385,700	2,692,220	2,786,150
▶ The General Fund	2,271,854	2,298,070	2,531,000	2,593,630
▶ Special Revenue Funds	139,663	87,630	161,220	192,520
▶ Proprietary Funds	0	0	40,000	181,320
Total	2,411,518	2,385,700	2,732,220	2,967,470

Communications

Fiscal Year 2022/23

Purpose

Provide management and oversight of the City Manager's Office communications.

Task

Disseminate the City Manager's information across all levels of government; within City government, the State of Arizona, federal government, and to the Tucson community. Maintain communications programs that include media response and public information, the City of Tucson website, email, and social media properties.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	571,561	464,000	887,620	586,310
▶ Salaries and Benefits	282,493	270,130	368,620	440,790
▶ Services	246,544	186,030	507,050	137,680
▶ Supplies	42,524	7,840	11,950	7,840
Total	571,561	464,000	887,620	586,310

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	571,561	464,000	887,620	586,310
▶ The General Fund	471,561	464,000	887,620	586,310
▶ Special Revenue Funds	100,000	0	0	0
Total	571,561	464,000	887,620	586,310

Economic Initiatives and Annexation

Fiscal Year 2022/23

Purpose

Ensure prosperity in the City of Tucson by strengthening the City’s competitiveness and economic growth through annexation.

Task

Manage annual contracts with Visit Tucson, the Business Improvement District (BID), and facilitate the Request for Proposal (RFP) process through the Economic and Workforce Development Selection Committee. Endeavor to raise the quality of life of Tucson citizens by facilitating investments, stimulating business activities, and promoting economic activities.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,480,609	2,338,720	2,022,780	2,401,570
▶ Salaries and Benefits	655,707	1,465,210	968,030	1,284,580
▶ Services	815,842	859,180	1,010,180	1,102,660
▶ Supplies	9,061	14,330	44,570	14,330
Total	1,480,609	2,338,720	2,022,780	2,401,570

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,480,609	2,338,720	2,022,780	2,401,570
▶ The General Fund	1,461,427	2,326,720	2,018,780	2,389,570
▶ Special Revenue Funds	19,182	12,000	4,000	12,000
Total	1,480,609	2,338,720	2,022,780	2,401,570

Equal Opportunity Program

Fiscal Year 2022/23

Purpose

Responsible for the City of Tucson’s compliance with the City’s Administrative Directives and Federal Equal Employment Opportunity rules and regulations.

Task

Facilitate adherence to all discrimination and employment policies, laws, and regulations. Investigates discrimination/wrongful conduct claims, both internal and external. Provide certification of adherence to the Federal Equal Employment Opportunity statute for hiring and promotions. Coordinate for employee reasonable accommodations under the Americans Disability Act (ADA), and employee relations.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	273,542	278,360	292,090	294,440
▶ Salaries and Benefits	264,551	261,830	276,720	278,100
▶ Services	8,991	14,030	12,530	13,840
▶ Supplies	0	2,500	2,840	2,500
Total	273,542	278,360	292,090	294,440

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	273,542	278,360	292,090	294,440
▶ The General Fund	273,542	278,360	292,090	294,440
Total	273,542	278,360	292,090	294,440

Independent Police Review

Fiscal Year 2022/23

Purpose

Ensures accessibility to City programs, facilities, and services for persons with disabilities and resolution to police misconduct.

Task

Investigate complaints of discrimination filed by citizens and City employees. Provide citizens with an external police review process to ensure thorough resolution of citizen complaints of police misconduct.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	128,807	504,580	323,700	436,340
▶ Salaries and Benefits	127,009	490,400	310,020	423,650
▶ Services	1,798	13,180	13,180	11,690
▶ Supplies	0	1,000	500	1,000
Total	128,807	504,580	323,700	436,340

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	128,807	504,580	323,700	436,340
▶ The General Fund	128,807	504,580	323,700	436,340
Total	128,807	504,580	323,700	436,340

Innovation Office

Fiscal Year 2022/23

Purpose

Coordinate and consult on city-wide innovation projects focusing on the three program areas of strategic planning, performance analytics, and process improvement.

Task

Review systems and or organizational performance. Analyze current processes and make improvements as needed.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	260,164	357,210	291,410	354,280
▶ Salaries and Benefits	248,379	310,280	253,730	308,230
▶ Services	11,677	45,040	35,790	44,160
▶ Supplies	108	1,890	1,890	1,890
Total	260,164	357,210	291,410	354,280

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	260,164	357,210	291,410	354,280
▶ The General Fund	260,164	357,210	291,410	354,280
Total	260,164	357,210	291,410	354,280

Internal Audit

Fiscal Year 2022/23

Purpose

Provide an independent and objective insight and information to the City Manager's for the purpose of improving the City's operations.

Task

Conduct audits, review, and analyze City departments' operations. Provide consultations, cost allocations studies, and provide oversight to special projects assigned by the City Manager.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	205,037	297,190	252,870	282,230
▶ Salaries and Benefits	202,374	234,750	185,350	220,510
▶ Services	2,664	62,440	67,520	61,720
Total	205,037	297,190	252,870	282,230

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	205,037	297,190	252,870	282,230
▶ The General Fund	205,037	297,190	252,870	282,230
Total	205,037	297,190	252,870	282,230

Zoning Examiner

Fiscal Year 2022/23

Purpose

Provide independent and professional review and analysis of zoning and land use changes, stolen property dispositions, and liquor license extension-of-premises cases.

Task

Participate in permit issuance and interpret changes in the zoning ordinance.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	191,589	187,740	186,820	193,760
▶ Salaries and Benefits	188,804	178,790	181,870	185,050
▶ Services	2,784	8,350	4,350	8,110
▶ Supplies	0	600	600	600
Total	191,589	187,740	186,820	193,760

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	191,589	187,740	186,820	193,760
▶ The General Fund	191,589	187,740	186,820	193,760
Total	191,589	187,740	186,820	193,760

Covid-19 Disaster Relief

Fiscal Year 2022/23

Purpose

Provide economic relief to hardships caused by the Covid-19 pandemic.

Task

Provide support to address primary and secondary impacts within the community with the use of Coronavirus Relief Funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	105,165	0	300,000	0
▶ Services	105,057	0	300,000	0
▶ Supplies	107	0	0	0
Total	105,165	0	300,000	0

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	105,165	0	300,000	0
▶ Special Revenue Funds	105,165	0	300,000	0
Total	105,165	0	300,000	0

Equity Office

Fiscal Year 2022/23

Purpose

Advance equity in all aspects of city operations

Task

Ensure that all people have access to the opportunities necessary to satisfy their essential needs, advance their well-being, and achieve their full potential.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	7,725	500,000	282,490	386,850
▶ Salaries and Benefits	0	443,640	226,130	332,890
▶ Services	7,725	56,360	56,360	53,960
Total	7,725	500,000	282,490	386,850

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	7,725	500,000	282,490	386,850
▶ The General Fund	7,725	500,000	282,490	386,850
Total	7,725	500,000	282,490	386,850

Employee Health Benefits Overview

Fiscal Year 2022/23

Mission Statement

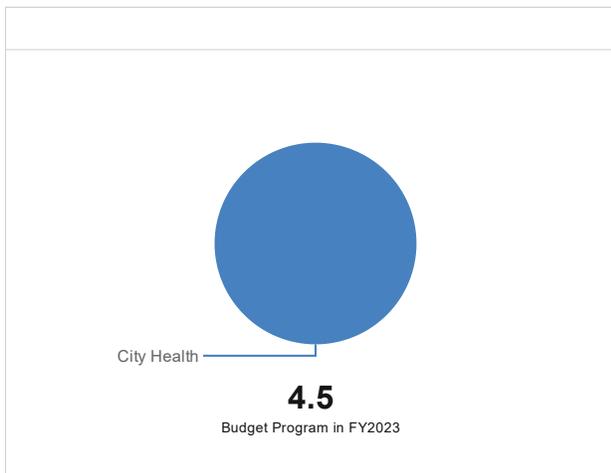
To provide health related benefits to City employees, City retirees, and qualified family members through various benefit plans administered by a combination of third-party administrators and contractors. Medical claims are self-funded and administered through a third-party administrator; while other benefits will be funded through the purchase of fully insured contracts. The self-funded, medical program are overseen by a Board of Trustees.

Programs

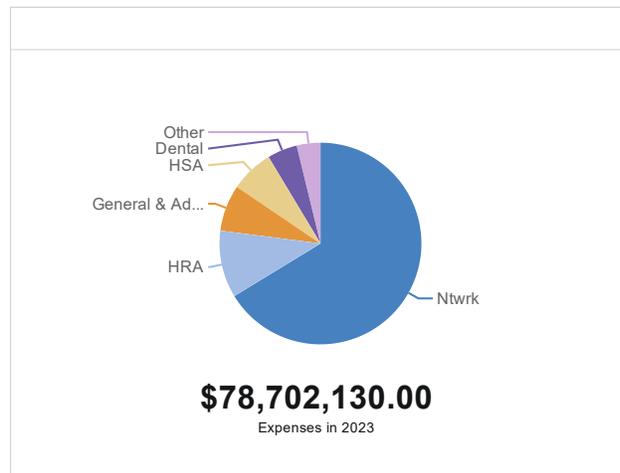
The following programs are included in this department:

- Dental Insurance
- Employee Assistance Program
- Life Insurance
- Long Term Disability
- Medical Insurance Benefits
- Vision Insurance

Staffing By Program



Budget By Program



*Full Time Equivalent Employee (FTE)

Department Expenses

Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	68,391,547	73,564,500	71,875,190	78,702,130
▶ Services	67,713,728	72,982,750	71,229,450	78,160,180
▶ Salaries and Benefits	675,508	577,550	640,540	537,750
▶ Supplies	2,312	4,200	5,200	4,200
Total	68,391,547	73,564,500	71,875,190	78,702,130

Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	68,391,547	73,564,500	71,875,190	78,702,130
▶ Internal Service Funds	68,391,547	73,564,500	71,875,190	78,702,130
Total	68,391,547	73,564,500	71,875,190	78,702,130

Significant Changes

The adopted budget for Fiscal Year 2022/23 of \$78,702,130 reflects a net increase of \$5,137,630 from the Fiscal Year 2021/22 Adopted Budget. Major changes include the following:

- Increase in health insurance claims payments by \$3,654,680
- Increase in health claims administration by \$580,950
- Increase in health administrative services by \$1,985,850

Trends

The City of Tucson adopted a self-funded mechanism in Fiscal Year 2019/20 to provide health insurance and over the long term it should result in savings compared to purchasing a fully insured product from a major carrier. However, even with the savings, the overall trend of health care is increasing significantly, and the City anticipates the total cost to increase over time.

Broken down by

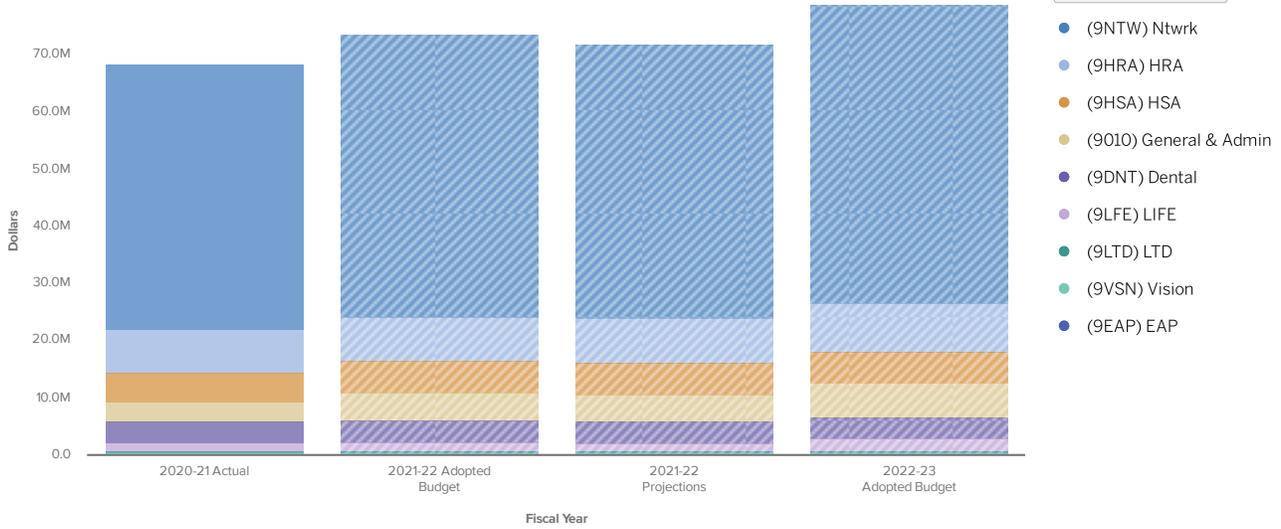
Self Insurance

Expenses



Visualization

Sort Large to Small



Accomplishments

The Self-Insured Health Benefits Trust has been operating without any major issues for the past two years.

Future Objectives

The City will continue to strategically pursue long-term approaches to alleviate the rising cost of health care insurance to the City while still providing comprehensive health care for employees, retirees, and their qualified family members.

Dental Insurance

Fiscal Year 2022/23

Purpose

Provide dental insurance to City employees.

Task

Procure cost effective benefit contracts and provide the best available dental insurance options to City employees.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	3,823,095	3,783,570	3,783,570	3,783,570
▶ Services	3,823,095	3,783,570	3,783,570	3,783,570
Total	3,823,095	3,783,570	3,783,570	3,783,570

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	3,823,095	3,783,570	3,783,570	3,783,570
▶ Internal Service Funds	3,823,095	3,783,570	3,783,570	3,783,570
Total	3,823,095	3,783,570	3,783,570	3,783,570

Employee Assistance Program

Fiscal Year 2022/23

Purpose

Provide employee assistance program to assist with stress of financial, mental health or other employee personal challenges.

Task

Procure cost effective benefit contracts for employee assistance program and invest in the well-being of city employees.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	63,913	67,160	86,480	67,160
▶ Services	63,913	67,160	86,480	67,160
Total	63,913	67,160	86,480	67,160

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	63,913	67,160	86,480	67,160
▶ Internal Service Funds	63,913	67,160	86,480	67,160
Total	63,913	67,160	86,480	67,160

Life Insurance

Fiscal Year 2022/23

Purpose

Provide life insurance to City employees.

Task

Procure cost effective benefit contracts for life insurance for city employees.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,382,890	1,607,420	1,400,000	2,188,370
▶ Services	1,382,890	1,607,420	1,400,000	2,188,370
Total	1,382,890	1,607,420	1,400,000	2,188,370

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	1,382,890	1,607,420	1,400,000	2,188,370
▶ Internal Service Funds	1,382,890	1,607,420	1,400,000	2,188,370
Total	1,382,890	1,607,420	1,400,000	2,188,370

Long Term Disability

Fiscal Year 2022/23

Purpose

Provide long-term disability insurance to City employees.

Task

Procure cost effective benefit contracts for long-term disability for city employees.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	360,316	377,000	360,400	377,000
▶ Services	360,316	377,000	360,400	377,000
Total	360,316	377,000	360,400	377,000

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	360,316	377,000	360,400	377,000
▶ Internal Service Funds	360,316	377,000	360,400	377,000
Total	360,316	377,000	360,400	377,000

Medical Insurance Benefits

Fiscal Year 2022/23

Purpose

Provide City employees access to different coverage options for health insurance.

Task

Provide employees with health insurance through three different plans including Health Reimbursement Arrangement (HRA) with a high deductible plan, Health Savings Account (HSA) and network plan.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	62,423,101	67,372,540	65,907,620	71,929,220
▶ Services	61,745,282	66,790,790	65,261,880	71,387,270
▶ Salaries and Benefits	675,508	577,550	640,540	537,750
▶ Supplies	2,312	4,200	5,200	4,200
Total	62,423,101	67,372,540	65,907,620	71,929,220

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	62,423,101	67,372,540	65,907,620	71,929,220
▶ Internal Service Funds	62,423,101	67,372,540	65,907,620	71,929,220
Total	62,423,101	67,372,540	65,907,620	71,929,220

Vision Insurance

Fiscal Year 2022/23

Purpose

Provide City employees access to vision insurance.

Task

Manage vision program administered through Avesis to City employees.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	338,231	356,810	337,120	356,810
▶ Services	338,231	356,810	337,120	356,810
Total	338,231	356,810	337,120	356,810

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	338,231	356,810	337,120	356,810
▶ Internal Service Funds	338,231	356,810	337,120	356,810
Total	338,231	356,810	337,120	356,810

Environmental and General Services Overview

Fiscal Year 2022/23

Mission Statement

To promote a healthy Tucson community by providing innovative and effective waste management, environmental and code enforcement services and maintaining City building, communications, and vehicle assets to support City-wide service delivery.

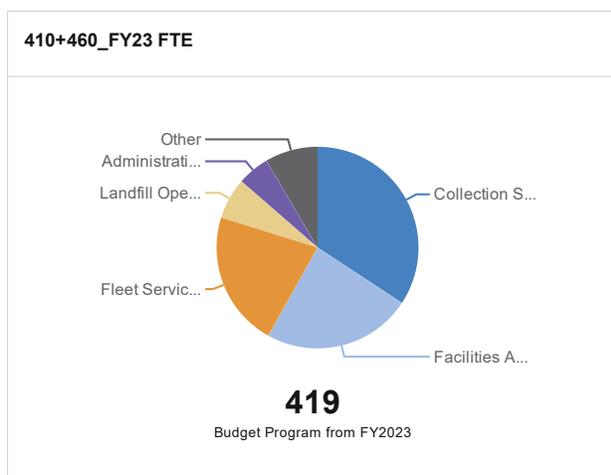
Programs

The following programs are included in this department:

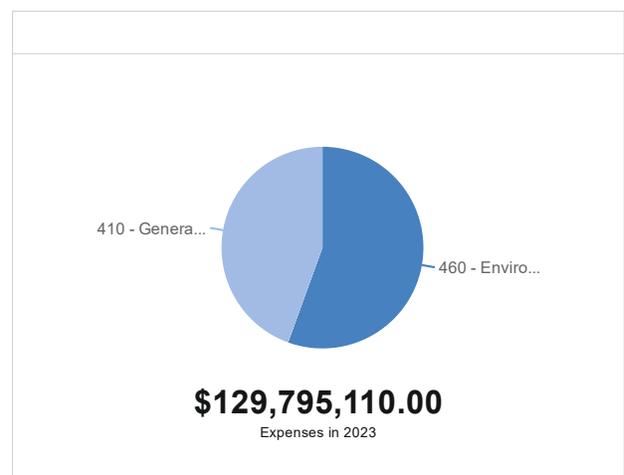
Administration
Code Enforcement
Collections
Environmental Compliance
Facilities
Fleet Services

Graffiti Abatement
Groundwater Protection
Landfill Operations
Other Requirements
Covid-19 Disaster Relief

Staffing By Program



Budget By Program



*Full Time Equivalent Employee (FTE)

Department Expenses

Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	93,871,760	102,618,280	102,516,610	108,337,390
▶ Services	49,389,827	50,616,500	49,310,380	51,906,950
▶ Salaries and Benefits	29,837,157	35,655,760	34,116,760	36,338,890
▶ Supplies	14,644,776	16,346,020	19,089,470	20,091,550
▼ Capital	4,322,107	14,778,000	7,705,890	20,128,000
▶ Capital Improvement Projects	346,407	7,600,000	1,970,000	13,850,000
▶ Capital Outlay	3,975,700	7,178,000	5,735,890	6,278,000
▼ Debt Service Obligations	1,065,196	1,241,730	1,241,730	1,329,720
▶ Debt Service	1,065,196	1,241,730	1,241,730	1,329,720
Total	99,259,063	118,638,010	111,464,230	129,795,110

Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	46,447,440	62,733,580	53,424,990	68,967,570
▶ Enterprise Funds	46,447,440	62,733,580	53,424,990	68,967,570
▼ Governmental Funds	52,811,623	55,904,430	58,039,240	60,827,540
▶ The General Fund	50,789,895	55,904,430	58,039,240	60,827,540
▶ Special Revenue Funds	2,021,728	0	0	0
Total	99,259,063	118,638,010	111,464,230	129,795,110

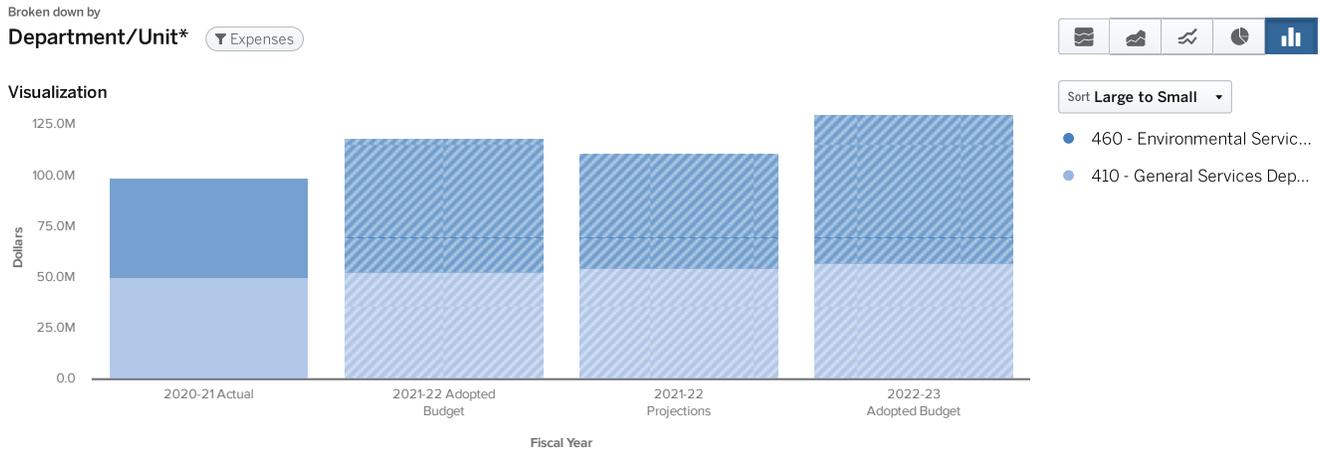
Significant Changes

The adopted budget for Fiscal Year 2022/23 of \$129,795,110 reflects a net increase of \$11,157,100 from the Fiscal Year 2021/22 Adopted Budget. Major changes include the following:

- Increase in salary and employee related expenses by \$840,540
- Increase in outside vendor services and miscellaneous professional services by \$1,133,040
- Increase in general fund gas and diesel by \$3,395,530
- Increase in vehicle repair parts by \$350,000
- Increase in Capital Improvement Projects for Los Reales Landfill and others by \$5,350,000
- Increase in miscellaneous costs by \$87,990

Trends

Re-envisioning the City’s recycling and waste reduction program consistent with Zero Waste principles continues to be a priority. The department is also embarking on the deployment of high impact low-cost projects at Los Reales Sustainability Campus consistent with the City of Tucson Declaration of Climate Emergency.



Accomplishments

The Environmental and General Services continues to provide uninterrupted internal and external services in support of all city operations and services.

Future Objectives

The department continues to evaluate the effectiveness and efficiency of the various work units and programs; the office is also taking an active role in addressing community wide clean-up requests resulting from homelessness encampments and implementation of various initiatives and projects intended to address climate change.

Administration

Fiscal Year 2022/23

Purpose

Provide general oversight by setting direction and policy, including rates, developing, and managing the department's operating and capital budgets, providing administrative and clerical support, and ensuring that customers are provided excellent services.

Task

Develop a full cost of service model for all environmental services as to fully design a rate structure to fully fund all the services and programs.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	5,277,121	6,945,910	4,279,200	7,384,840
▶ Services	3,009,174	3,914,250	1,834,260	4,369,340
▶ Salaries and Benefits	2,050,773	2,778,490	2,153,530	2,767,970
▶ Supplies	217,175	253,170	291,410	247,530
▶ Debt Service Obligations	0	0	0	1,329,720
▶ Capital	7,742	30,000	31,500	30,000
Total	5,284,863	6,975,910	4,310,700	8,744,560

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	5,024,753	6,343,990	3,956,410	8,115,550
▶ Enterprise Funds	5,024,753	6,343,990	3,956,410	8,115,550
▼ Governmental Funds	260,110	631,920	354,290	629,010
▶ The General Fund	260,110	631,920	354,290	629,010
Total	5,284,863	6,975,910	4,310,700	8,744,560

Code Enforcement

Fiscal Year 2022/23

Purpose

Provide enforcement and education of City Codes relating to property maintenance and minimum housing standards as directed through the Neighborhood Preservation Ordinance (NPO), Sign Code, portions of the Unified Development Code (UDC), Peddler ordinance, and educates the public about the codes, code violations and resolving violations.

Task

Implement all the recommendations outlined by the Independent Audit and Performance Commission intended to improve the efficiency and effectiveness of the code enforcement program.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,996,878	2,158,170	2,230,960	2,365,590
▶ Salaries and Benefits	1,464,130	1,554,210	1,663,580	1,745,340
▶ Services	489,650	564,540	534,110	580,830
▶ Supplies	43,097	39,420	33,270	39,420
Total	1,996,878	2,158,170	2,230,960	2,365,590

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,932,853	2,158,170	2,203,120	2,365,590
▶ The General Fund	1,932,853	2,158,170	2,203,120	2,365,590
▼ Proprietary Funds	64,025	0	27,840	0
▶ Enterprise Funds	64,025	0	27,840	0
Total	1,996,878	2,158,170	2,230,960	2,365,590

Collections

Fiscal Year 2022/23

Purpose

Provide the collection of refuse and recycling services to both residential and commercial customers at a minimum per-unit cost while preserving community health and welfare, including residential brush and bulk collections, container maintenance, and collects recycles, and disposes of hazardous materials such as automotive fluids, batteries, paint products, cleaning products, flammable materials, reactive materials, corrosives and poisons.

Task

Operate and deliver an effective and efficient refuse and recycling collection services through great customer service.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	22,505,758	24,598,260	25,269,640	25,653,080
▶ Salaries and Benefits	11,201,652	12,132,500	12,531,810	13,137,870
▶ Services	9,275,040	9,768,820	9,992,990	9,818,270
▶ Supplies	2,029,067	2,696,940	2,744,840	2,696,940
▼ Capital	2,547,635	4,575,000	3,820,040	4,575,000
▶ Capital Outlay	2,547,635	4,575,000	3,820,040	4,575,000
Total	25,053,393	29,173,260	29,089,680	30,228,080

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	25,053,393	29,173,260	29,089,680	30,228,080
▶ Enterprise Funds	25,053,393	29,173,260	29,089,680	30,228,080
Total	25,053,393	29,173,260	29,089,680	30,228,080

Environmental Compliance

Fiscal Year 2022/23

Purpose

Provides a variety of regulatory and compliance activities to protect the citizens by providing a clean environment along with the development of renewable energy sources from landfill gas, including funding for Brownfields and Federal grants.

Task

Ensure that the City of Tucson complies with all environmental and regulatory compliance programs through the effective management and oversight of all permits.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	673,011	1,138,870	645,550	806,950
▶ Services	459,693	597,850	373,180	381,690
▶ Salaries and Benefits	212,401	535,660	269,220	421,260
▶ Supplies	916	5,360	3,150	4,000
Total	673,011	1,138,870	645,550	806,950

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	673,011	1,138,870	645,550	806,950
▶ Enterprise Funds	673,011	1,138,870	645,550	806,950
Total	673,011	1,138,870	645,550	806,950

Facilities

Fiscal Year 2022/23

Purpose

Ensures a healthy, functional, aesthetic, and sustainable building environment for all City employees and the public through development and oversight of long-term building plans and programs; detailed project scopes, cost estimates, design, construction documents; construction oversight for major new buildings; repairs, remodels, alteration and demolition projects; planning and scheduling ongoing and long-term facilities maintenance, repair, and custodial services; and planning and implementation for energy conservation and energy optimization efforts.

Task

Operate and deliver effective, efficient, and optimal facility management and maintenance programs.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	30,274,520	32,214,050	32,250,745	32,572,530
▶ Services	21,600,098	22,051,310	22,754,815	22,938,240
▶ Salaries and Benefits	7,331,756	8,452,800	8,019,140	7,917,350
▶ Supplies	1,342,666	1,709,940	1,476,790	1,716,940
Total	30,274,520	32,214,050	32,250,745	32,572,530

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	30,274,520	32,214,050	32,250,745	32,572,530
▶ The General Fund	30,274,520	32,214,050	32,250,745	32,572,530
Total	30,274,520	32,214,050	32,250,745	32,572,530

Fleet Services

Fiscal Year 2022/23

Purpose

Provide direct vehicle, fuel, and equipment management and support to all city operations. City vehicles and equipment are centrally specified and procured; preventive maintenance plans are scheduled and developed; vehicles maintained and repaired; vehicles and equipment disposed of; and all fuels purchased, stored, and dispensed.

Task

Operate and deliver effective, efficient, and optimal fleet and maintenance programs.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	17,748,728	20,131,730	22,616,435	24,493,970
▶ Supplies	9,913,427	10,974,600	13,693,820	14,720,130
▶ Salaries and Benefits	5,723,026	7,029,590	6,628,320	7,304,060
▶ Services	2,112,275	2,127,540	2,294,295	2,469,780
▼ Capital	0	20,000	5,000	20,000
▶ Capital Outlay	0	20,000	5,000	20,000
Total	17,748,728	20,151,730	22,621,435	24,513,970

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	17,748,728	20,151,730	22,621,435	24,513,970
▶ The General Fund	17,748,728	20,151,730	22,621,435	24,513,970
Total	17,748,728	20,151,730	22,621,435	24,513,970

Graffiti Abatement

Fiscal Year 2022/23

Purpose

Ensure that graffiti is fully abated as soon as possible once it is reported.

Task

Provide enforcement and education on citywide removal of graffiti and provide resources to the public to report, prevent and assist with graffiti removal.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	573,684	748,560	609,650	746,440
▶ Services	488,981	556,840	490,300	557,290
▶ Salaries and Benefits	84,272	156,220	113,760	153,650
▶ Supplies	431	35,500	5,590	35,500
Total	573,684	748,560	609,650	746,440

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	573,684	748,560	609,650	746,440
▶ The General Fund	573,684	748,560	609,650	746,440
Total	573,684	748,560	609,650	746,440

Groundwater Protection

Fiscal Year 2022/23

Purpose

Protect the community from environmental hazards and public health and safety issues that can arise from old, closed landfills in the City. The department is responsible for maintenance, monitoring, and remediation at closed landfills, addressing the groundwater, soil, stormwater, and methane gas issues that may occur at these sites. The Groundwater Protection Fee directly funds these activities.

Task

Address any environmental impacts associated with any past and current solid waste facilities through the effective planning, design, and implementation of various environmental and infrastructure projects.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,250,442	2,321,080	1,452,600	2,242,900
▶ Services	1,117,781	1,623,970	1,168,900	1,622,370
▶ Salaries and Benefits	126,002	681,080	266,330	604,500
▶ Supplies	6,659	16,030	17,370	16,030
▼ Capital	0	243,000	87,000	243,000
▶ Capital Outlay	0	243,000	87,000	243,000
Total	1,250,442	2,564,080	1,539,600	2,485,900

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	1,250,442	2,564,080	1,539,600	2,485,900
▶ Enterprise Funds	1,250,442	2,564,080	1,539,600	2,485,900
Total	1,250,442	2,564,080	1,539,600	2,485,900

Landfill Operations

Fiscal Year 2022/23

Purpose

Provide for the safe disposal of refuse materials with on-site waste diversion and recycling opportunities while ensuring compliance with regulatory laws to help protect the citizens of our community and provide a clean environment.

Task

Operate and deliver effective, efficient and optimal landfilling services in full compliance with all environmental and regulatory mandates.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	6,163,599	6,203,010	6,993,460	6,162,450
▶ Services	3,535,689	3,252,740	3,699,160	3,260,500
▶ Salaries and Benefits	2,126,536	2,335,210	2,471,070	2,286,890
▶ Supplies	501,373	615,060	823,230	615,060
▼ Capital	1,420,324	1,410,000	1,592,350	1,410,000
▶ Capital Outlay	1,420,324	1,410,000	1,592,350	1,410,000
Total	7,583,922	7,613,010	8,585,810	7,572,450

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	7,583,922	7,613,010	8,585,810	7,572,450
▶ Enterprise Funds	7,583,922	7,613,010	8,585,810	7,572,450
Total	7,583,922	7,613,010	8,585,810	7,572,450

Other Requirements

Fiscal Year 2022/23

Purpose

Fund debt service and administrative service charges which compensates Tucson Water and the general government for services received (e.g., procurement, financial, human resources, etc.).

Task

Provide funding to support services provided by Tucson Water and the General Fund.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	5,386,291	6,158,640	6,168,370	5,908,640
▶ Services	5,869,682	6,158,640	6,168,370	5,908,640
▶ Salaries and Benefits	-483,391	0	0	0
▼ Debt Service Obligations	1,065,196	1,241,730	1,241,730	0
▶ Debt Service	1,065,196	1,241,730	1,241,730	0
Total	6,451,487	7,400,370	7,410,100	5,908,640

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	6,451,487	7,400,370	7,410,100	5,908,640
▶ Enterprise Funds	6,451,487	7,400,370	7,410,100	5,908,640
Total	6,451,487	7,400,370	7,410,100	5,908,640

Covid-19 Disaster Relief

Fiscal Year 2022/23

Purpose

Provide economic relief to hardships caused by the Covid-19 pandemic.

Task

Provide support to address primary and secondary impacts within the community with the use of Coronavirus Relief Funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	2,021,728	0	0	0
▶ Services	1,431,764	0	0	0
▶ Supplies	589,965	0	0	0
Total	2,021,728	0	0	0

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	2,021,728	0	0	0
▶ Special Revenue Funds	2,021,728	0	0	0
Total	2,021,728	0	0	0

Housing & Community Development Overview

Fiscal Year 2022/23

Mission Statement

To make Tucson "Home for Everyone".

Programs

The following programs are included in this department:

Administration

Community Development

Contracts

Housing Choice Voucher Program (HCV)/Section 8

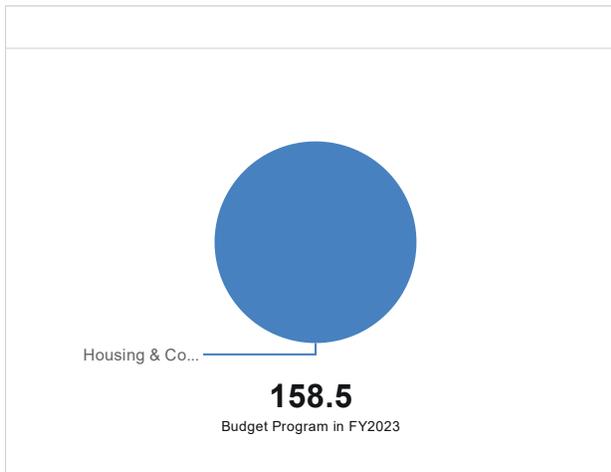
Planning and Community Development Administration

Public Housing Program

Tenant Services

Covid-19 Disaster Relief

Staffing By Program



Budget By Program



Budget By Expense Category

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Operating	114,339,553	101,019,960	100,044,737	102,775,130
▶ Capital	1,574,676	1,654,800	1,654,800	9,219,800
Total	115,914,228	102,674,760	101,699,537	111,994,930

Budget By Funding Source

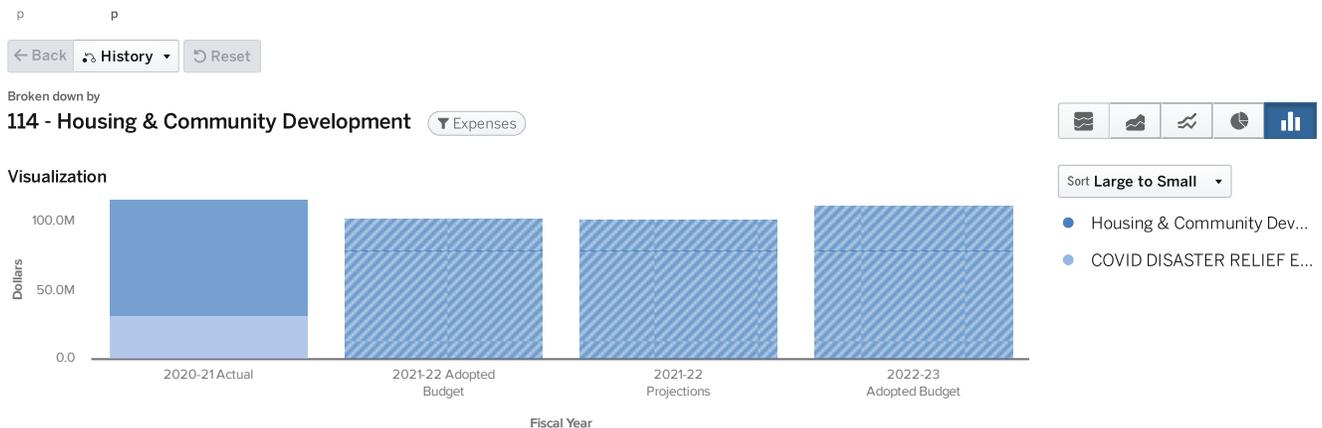
Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	95,651,750	85,844,380	85,303,007	93,256,950
▶ Special Revenue Funds	93,079,565	82,642,860	81,889,770	90,139,440
▶ The General Fund	2,572,185	3,201,520	3,413,237	3,117,510
▼ Proprietary Funds	20,262,478	16,830,380	16,396,530	18,737,980
▶ Enterprise Funds	20,262,478	16,830,380	16,396,530	18,737,980
Total	115,914,228	102,674,760	101,699,537	111,994,930

Significant Changes

The adopted operating budget for Fiscal Year 2022/23 of \$111,994,930 reflects an increase of \$9,320,170 from the Fiscal Year 2021/22 Adopted Budget. Changes include:

- Increase of \$1.1 million for Housing First as mandated by Mayor and Council
- 4% increase in Public Housing Amp funding

Trends



Accomplishments

Helping Low-Income Tucsonans Remain in their Homes: 50 low-income homeowners received assistance through the City's CDBG and Lead Hazard Reduction homeowner/owner-occupied rehab programs (33 CDBG).

Promoting Homeownership: 14 low-income households received down payment/home ownership assistance.

Preventing and Responding to Homelessness: 1,302 Tucsonans experiencing homelessness received street outreach, emergency shelter, and/or other services by the Housing First Program team to promote housing stability.

Expanding the Affordable Housing Supply: 366 new units of rental and homeowner affordable housing were constructed with HOME funds (266 City of Tucson, 100 Pima County), and 68 units of affordable rental housing were rehabilitated.

Public Facilities and Infrastructure: 5 public facility and infrastructure projects were completed in the Tucson area including transit, temporary, and permanent housing projects in addition to currently underway and on-going projects which will be reported in subsequent reporting years.

Future Objectives

Housing Development: Leverage recently developed not-for-profit affordable housing arm and recently hired Affordable Housing Manager position to expedite and implement affordable housing strategies outlined in the Housing Affordability Strategy for Tucson. Select developer and plans for three infill development projects on City-owned land. Draft plan for phased acquisition and development of new affordable housing. Initiate development of Milagro on Oracle 63-unit affordable housing property for low-income older adults including eligible persons exiting homelessness

Housing: Achieve 98% vacancy Public Housing rate and 100% HCV utilization rate. Open Waitlist for HCV and Public Housing. Implement document upload functionality for landlord and participant paperwork. Obtain Board of Commissioners approval of Public Housing Repositioning Plan.

Community Development: Commit HOME ARP funding to housing projects: \$1.5M to affordable rental, \$3.5M for supportive services in non-congregate shelters, \$1M for renovation and service expansion of Emerge domestic abuse shelter. Complete three sales of South Park Villa homes. Launch P-CHIP call for projects in Fall 2022

Housing First: Open new City sites to provide shelter and bridge housing. Issue Project Based Voucher RFP for permanent supportive housing project

Strategic Planning and Community Engagement: Engage Thrive in the 05 residents, neighborhood ambassadors, and community partners in implementing 9 Action Activities projects. Launch new "Thrive Zone" effort in area selected by Mayor and Council

Administration

Fiscal Year 2022/23

Purpose

Deliver administrative services to the department and City as needed.

Task

Provide program, financial, personnel, and information technology management to the department. The administration program is also responsible for identifying and executing grants.

Program Budget By Expense Category

	2020-21 Actual	2021-22 Budget	2021-22 Projections	2022-23 Budget
Salaries and Benefits	\$ 1,030,004	\$ 1,541,880	\$ 1,541,880	\$ 1,591,230
Services	2,592,741	1,439,750	1,439,750	1,485,830
Supplies	20,690	22,220	22,220	22,940
Equipment	-	-	-	-
Total	\$ 3,643,435	\$ 3,003,850	\$ 3,003,850	\$ 3,100,000

Program Budget By Funding Source

	2020-21 Actual	2021-22 Budget	2021-22 Projections	2022-23 Budget
General Fund	\$ 511,454	\$ -	\$ -	\$ -
Other Federal Grants Fund	3,131,981	3,003,850	3,003,850	3,100,000
Total	\$ 3,643,435	\$ 3,003,850	\$ 3,003,850	\$ 3,100,000

Community Development

Fiscal Year 2022/23

Purpose

Support low-income homeowners.

Task

Provide resources to low-income homeowners in need of home repair.

Program Budget By Expense Category

	2020-21 Actual	2021-22 Budget	2021-22 Projections	2022-23 Budget
Salaries and Benefits	\$ 1,050,392	\$ 1,110,120	\$ 1,110,120	\$ 1,400,510
Services	4,332,570	4,797,020	4,797,020	5,078,680
Supplies	54,677	35,310	35,310	32,730
Total	\$ 5,437,639	\$ 5,942,450	\$ 5,942,450	\$ 6,511,920

Program Budget By Funding Source

	2020-21 Actual	2021-22 Budget	2021-22 Projections	2022-23 Budget
General Fund	\$ 633,775	\$ 1,167,380	\$ 1,167,380	\$ 1,400,000
Community Development Block Grant	4,803,864	4,775,070	4,775,070	5,111,920
Total	\$ 5,437,639	\$ 5,942,450	\$ 5,942,450	\$ 6,511,920

Contracts

Fiscal Year 2022/23

Purpose

Oversee contract awards for the department.

Task

Monitor received funding, report outcomes and financial data to funding sources. Contracts is also responsible for reporting to Mayor and Council, and the public on the impact of funded programs.

Program Budget By Expense Category

	2020-21 Actual	2021-22 Budget	2021-22 Projections	2022-23 Budget
Salaries and Benefits	\$ 1,226,456	\$ 1,199,670	\$ 1,199,670	\$ 2,086,020
Services	12,858,757	10,855,370	10,855,370	11,660,136
Supplies	9,824	41,030	41,030	15,000
Total	\$ 14,095,037	\$ 12,096,070	\$ 12,096,070	\$ 13,761,156

Program Budget By Funding Source

	2020-21 Actual	2021-22 Budget	2021-22 Projections	2022-23 Budget
General Fund	\$ 1,431,095	\$ 1,836,470	\$ 1,836,470	\$ 1,279,230
HOME Investment Partnership	5,933,253	4,889,730	4,889,730	5,057,450
Miscellaneous Housing Grant Fund	6,730,689	5,369,870	5,369,870	7,424,480
Total	\$ 14,095,037	\$ 12,096,070	\$ 12,096,070	\$ 13,761,160

Housing Choice Voucher Program (HCV)/Section 8

Fiscal Year 2022/23

Purpose

Ensure the access of safe, sanitary, and affordable housing to Tucson residents.

Task

Provide rental assistance to eligible low-income individuals and families.

Program Budget By Expense Category

	2020-21 Actual	2021-22 Budget	2021-22 Projections	2022-23 Budget
Salaries and Benefits	\$ 2,275,980	\$ 2,820,170	\$ 2,820,170	\$ 2,944,890
Services	40,789,098	44,510,330	44,510,330	44,439,280
Supplies	205,738	156,300	156,300	170,610
Total	\$ 43,270,816	\$ 47,486,800	\$ 47,486,800	\$ 47,554,780

Program Budget By Funding Source

	2020-21 Actual	2021-22 Budget	2021-22 Projections	2022-23 Budget
Non-Federal Grants Fund	\$ -	\$ 370,490	\$ 370,490	\$ 320,390
Public Housing Section 8 Fund	43,270,816	47,116,310	47,116,310	47,234,390
Total	\$ 43,270,816	\$ 47,486,800	\$ 47,486,800	\$ 47,554,780

Planning and Community Development Administration

Fiscal Year 2022/23

Purpose

Deliver administrative services to the department.

Task

Provide financial support to the Community Development and Contracts program areas as needed.

Program Budget By Expense Category

	2020-21 Actual	2021-22 Budget	2021-22 Projections	2022-23 Budget
Salaries and Benefits	\$ 285,514	\$ 68,060	\$ 68,060	\$ 291,250
Services	98,937	127,030	127,030	127,030
Supplies	18,332	2,580	2,580	20,000
Total	\$ 402,782	\$ 197,670	\$ 197,670	\$ 438,280

Program Budget By Funding Source

	2020-21 Actual	2021-22 Budget	2021-22 Projections	2022-23 Budget
General Fund	\$ 402,782	\$ 197,670	\$ 197,670	\$ 438,280
Total	\$ 402,782	\$ 197,670	\$ 197,670	\$ 438,280

Public Housing Program

Fiscal Year 2022/23

Purpose

Provide affordable housing to elderly and disabled persons and families.

Task

Operate the 1,505 units of public housing available for this program. Four apartment complexes provide housing for the elderly and disabled persons: Tucson House, Craycroft Towers, Lander Garden Apartments, and the Martin Luther King Apartments. Family housing is scattered over 500 sites, from single-family homes to medium-sized apartment complexes.

Program Budget By Expense Category

	2020-21 Actual	2021-22 Budget	2021-22 Projections	2022-23 Budget
Salaries and Benefits	\$ 5,305,985	\$ 5,868,590	\$ 5,868,590	\$ 5,332,962
Services	13,000,220	9,891,420	9,891,420	11,243,418
Supplies	1,570,667	1,065,570	1,065,570	926,800
Equipment		4,800	4,800	34,800
Total	\$ 19,876,872	\$ 16,830,380	\$ 16,830,380	\$ 17,537,980

Program Budget By Funding Source

	2020-21 Actual	2021-22 Budget	2021-22 Projections	2022-23 Budget
Non-Public Housing Assistance (PHA) Asset	\$ 2,214,474	\$ 2,081,500	\$ 2,081,500	\$ 2,249,030
Public Housing (AMP) Fund	17,662,398	14,748,880	14,748,880	15,288,950
Total	\$ 19,876,872	\$ 16,830,380	\$ 16,830,380	\$ 17,537,980

Tenant Services

Fiscal Year 2022/23

Purpose

Help public housing tenants achieve greater financial independence.

Task

Combine housing assistance with counseling and education over a five-year period to help families reach economic independence.

Program Budget By Expense Category

	2020-21 Actual	2021-22 Budget	2021-22 Projections	2022-23 Budget
Salaries and Benefits	\$ 202,427	\$ 83,240	\$ 83,240	\$ 190,950
Services	2,071	1,709,760	1,709,760	87,450
Supplies	-	2,960	2,960	300
Total	\$ 204,498	\$ 1,795,960	\$ 1,795,960	\$ 278,700

Program Budget By Funding Source

	2020-21 Actual	2021-22 Budget	2021-22 Projections	2022-23 Budget
Miscellaneous Housing Grant Fund	\$ 204,498	\$ 1,795,960	\$ 1,795,960	\$ 278,700
Total	\$ 204,498	\$ 1,795,960	\$ 1,795,960	\$ 278,700

Covid-19 Disaster Relief

Fiscal Year 2022/23

Purpose

Provide economic relief to hardships caused by the Covid-19 pandemic.

Task

Provide support to address primary and secondary impacts within the community with the use of Coronavirus Relief Funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Program Budget By Expense Category

	2020-21 Actual	2021-22 Budget	2021-22 Projections	2022-23 Budget
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -
Services	27,408,474	13,671,580	13,671,580	13,627,110
Supplies	-	-	-	-
Total	\$ 27,408,474	\$ 13,671,580	\$ 13,671,580	\$ 13,627,110

Program Budget By Funding Source

	2020-21 Actual	2021-22 Budget	2021-22 Projections	2022-23 Budget
Disaster Relief Fund	\$ 27,408,474	\$ 13,671,580	\$ 13,671,580	\$ 13,627,110
Total	\$ 27,408,474	\$ 13,671,580	\$ 13,671,580	\$ 13,627,110

Human Resources Overview

Fiscal Year 2022/23

Mission Statement

To partner with City departments to facilitate the development of a culture that attracts and retains an effective, engaged, and diverse workforce.

***Beginning in Fiscal Year 2021/22 Human Resources has been consolidated into the Business Services Department**

Programs

The following programs are included in this department:

Administration
Operations
Shared Services
Covid-19 Disaster Relief

Department Expenses

***Budgets below are shown for historical years.**

Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	2,833,603	0	0	0
▶ Salaries and Benefits	1,757,196	0	0	0
▶ Services	1,034,091	0	0	0
▶ Supplies	42,316	0	0	0
Total	2,833,603	0	0	0

Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	2,833,603	0	0	0
▶ The General Fund	2,218,780	0	0	0
▶ Special Revenue Funds	614,823	0	0	0
Total	2,833,603	0	0	0

Trends

Broken down by

161 - Human Resources

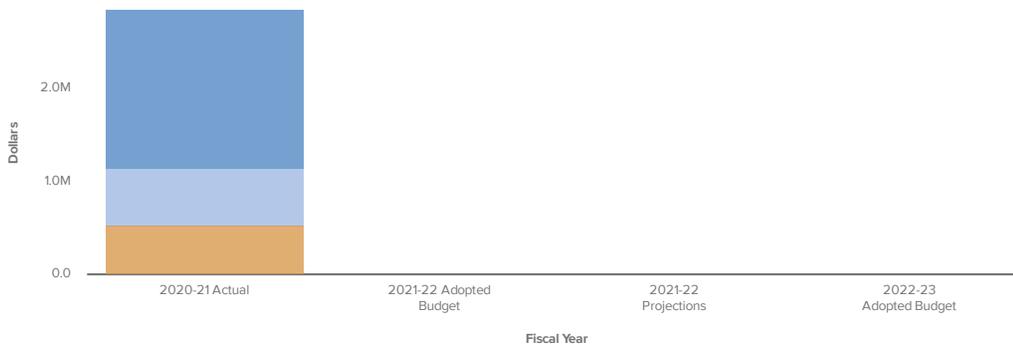
Expenses



Sort **Large to Small**

- Human Resources: Operati...
- COVID DISASTER RELIEF E...
- Human Resources Adminis...
- Human Resources Shared ...

Visualization



Administration

Fiscal Year 2022/23

Purpose

Provide oversight and management of all Human Resources functions in alignment with federal mandates, charter, code and civil service rules and administrative directives.

Task

Provide service as secretary and staff to the Civil Service Commission, manage labor relations with represented employee groups on behalf of the City Manager. Oversee education, training, employee development, administer family medical leave/military leave and the City wellness program.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	527,575	0	0	0
▶ Salaries and Benefits	371,038	0	0	0
▶ Services	136,778	0	0	0
▶ Supplies	19,759	0	0	0
Total	527,575	0	0	0

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	527,575	0	0	0
▶ The General Fund	527,575	0	0	0
Total	527,575	0	0	0

Operations

Fiscal Year 2022/23

Purpose

Oversee Workforce Development & Employee Engagement, Occupational Health and Leaves, HRIS/Records and Payroll.

Task

Provide a one stop service office for employees at City Hall.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,690,689	0	0	0
▶ Salaries and Benefits	1,386,158	0	0	0
▶ Services	282,574	0	0	0
▶ Supplies	21,956	0	0	0
Total	1,690,689	0	0	0

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,690,689	0	0	0
▶ The General Fund	1,690,689	0	0	0
Total	1,690,689	0	0	0

Shared Services

Fiscal Year 2022/23

Purpose

Provide department support through the establishment of satellite offices. Support the Classification and Compensation efforts throughout the City.

Task

Fulfill a consistent and standardized execution in recruiting, processing personnel actions, managing employee relations, coordinating payroll and establishing strategic roles with respective departments.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	334	0	0	0
▶ Supplies	334	0	0	0
Total	334	0	0	0

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	334	0	0	0
▶ The General Fund	334	0	0	0
Total	334	0	0	0

Covid-19 Disaster Relief

Fiscal Year 2022/23

Purpose

Provide economic relief to hardships caused by the Covid-19 pandemic.

Task

Provide support to address primary and secondary impacts within the community with the use of Coronavirus Relief Funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	615,005	0	0	0
▶ Services	614,739	0	0	0
▶ Supplies	266	0	0	0
Total	615,005	0	0	0

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	615,005	0	0	0
▶ Special Revenue Funds	614,823	0	0	0
▶ The General Fund	182	0	0	0
Total	615,005	0	0	0

Information Technology Overview

Fiscal Year 2022/23

Mission Statement

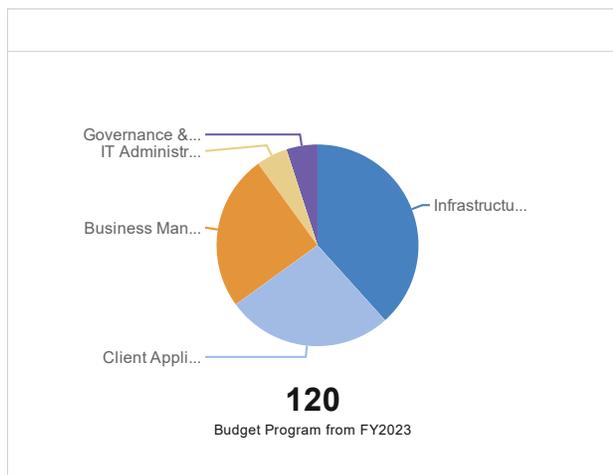
Our business is customer satisfaction. We are value-added partners, aligned with our customers by being agile, reliable, and proactive.

Programs

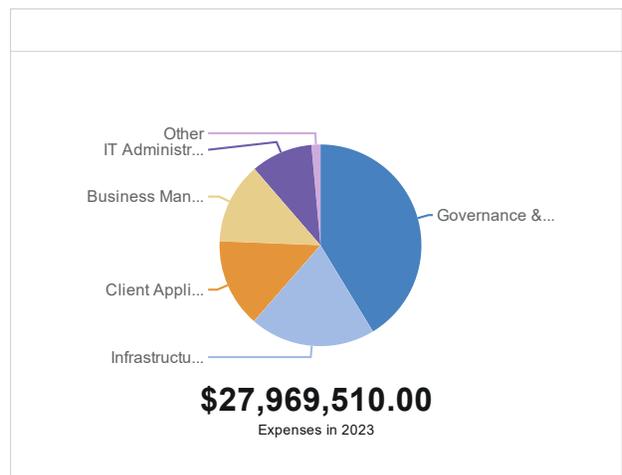
The following programs are included in this department:

- Administration
- Client Application Services
- Business Management Services
- Governance and Asset Management
- Managed Print Services
- Infrastructure Services
- Covid-19 Disaster Relief

Staffing By Program



Budget By Program



***Full Time Equivalent Employee (FTE)**

Department Expenses

Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	29,029,557	29,483,640	29,540,644	27,056,020
▶ Services	12,181,281	16,392,190	17,814,790	12,789,090
▶ Salaries and Benefits	9,960,229	12,135,180	10,984,970	13,310,660
▶ Supplies	6,888,047	956,270	740,884	956,270
▼ Capital	2,792,443	913,490	393,324	913,490
▶ Capital Improvement Projects	2,792,443	15,000	0	15,000
▶ Capital Outlay	0	898,490	393,324	898,490
Total	31,822,000	30,397,130	29,933,968	27,969,510

Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	31,822,000	30,397,130	29,933,968	27,969,510
▶ The General Fund	23,098,960	26,797,130	26,333,968	27,969,510
▶ Special Revenue Funds	8,723,040	3,600,000	3,600,000	0
Total	31,822,000	30,397,130	29,933,968	27,969,510

Significant Changes

The adopted budget for Fiscal Year 2022/23 of \$27,969,510 reflects a decrease of \$2,427,620 from the Fiscal Year 2021/22 Adopted Budget. Major changes include the following:

- Increase in salaries and benefits budget by \$1,175,480
- Decrease in special revenue funds by \$3,600,000
- Decrease in services budget by \$3,100

Trends

During Fiscal Year 2022, the Information Technology Department continued enhancing technology to support the City's hybrid workforce; increased and improved cyber security tools, techniques, and services; partnered with City departments to implement new technologies and improve processes; and enhanced technology services to citizenry. With the implementation of new solutions, several outdated legacy applications were retired. The department also strengthened the City's cybersecurity posture and increased the utilization of data to assist with data driven decisions by increased access to data analytic The Information Technology Department Director/CIO left in April and a search was conducted for a new Director.

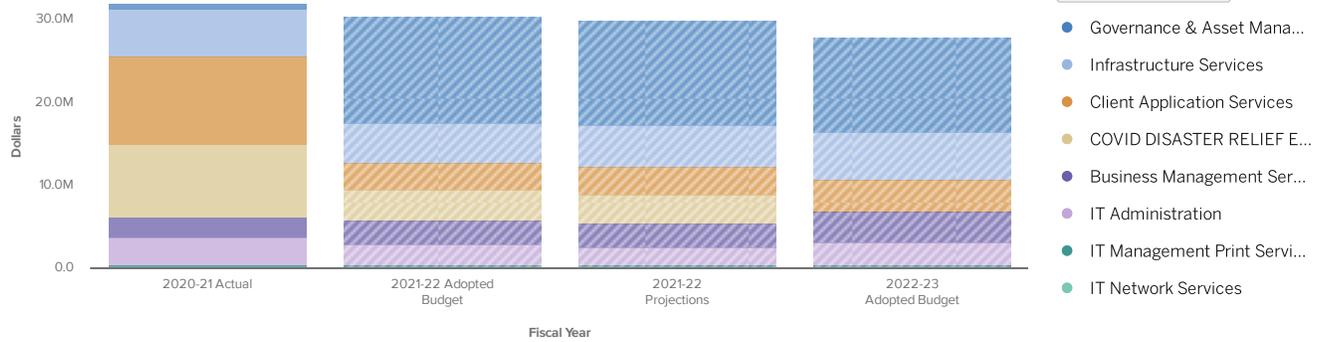
Broken down by

155 - Information Technology

Expenses



Visualization



Accomplishments

The Information Technology Department's accomplishments for Fiscal Year 22 include:

- Assisted City departments with the implementation of new or replacement enterprise applications
- Established a Data Community to make Tucson a data-driven City by developing a network of data professional with access to a robust data platform and authoritative and discoverable data for use by all departments
- Responded to over 41,100 requests for service while maintaining a 94% customer satisfaction rating
- Improved customer service through upgrade of telecommunications tools and customer experience portal
- Simplified city network
- Initiated comprehensive hardware refresh plan
- Established redundant data center
- Upgraded asset management and standardization programs
- SAG award (Special Achievement in GIS) from ESRI
- Smart 50 Award for transformative work in smart cities from Smart Cities Connect

Future Objectives

In support of the City's service to the community and business operations, the IT department will continue to focus on transforming customer service into customer satisfaction, equitable access to information and technology, secure and efficient operations, increased planning and strategic collaboration, and employee development.

Administration

Fiscal Year 2022/23

Purpose

Lead and manage administrative responsibilities for the Information Technology Department in support of the department and City's vision, mission, and goals.

Task

Provide administrative leadership guidance and support, and facilitate management to the department. Key responsibilities include technology planning, financial stewardship, human resources support, and establishment and administration of standards and procedures.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	3,314,663	2,019,380	2,250,234	2,185,400
▶ Services	1,706,830	985,350	1,236,370	990,390
▶ Salaries and Benefits	589,215	777,760	522,980	938,740
▶ Supplies	1,018,618	256,270	490,884	256,270
▼ Capital	0	583,490	0	583,490
▶ Capital Outlay	0	583,490	0	583,490
Total	3,314,663	2,602,870	2,250,234	2,768,890

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	3,314,663	2,602,870	2,250,234	2,768,890
▶ The General Fund	3,314,663	2,602,870	2,250,234	2,768,890
Total	3,314,663	2,602,870	2,250,234	2,768,890

Client Application Services

Fiscal Year 2022/23

Purpose

Deliver citywide technology software improvements, enable technology changes and environment modernization, and provide maintenance and support functions including corrective, preventative, risk, and condition-based maintenance to maintain uptime and availability.

Task

Provide analysis, development, implementation, and on-going support of enterprise software applications, including public safety applications, internal applications that support City business processes, and constituent facing applications used by citizens. The Team also ensures application availability and manages the performance, availability, and stability of supporting systems and interfaces.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	10,560,756	3,229,980	3,315,980	3,974,260
▶ Salaries and Benefits	2,793,939	3,188,980	3,274,980	3,925,920
▶ Services	7,468,295	41,000	41,000	48,340
▶ Supplies	298,522	0	0	0
Total	10,560,756	3,229,980	3,315,980	3,974,260

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	10,560,756	3,229,980	3,315,980	3,974,260
▶ The General Fund	10,560,756	3,229,980	3,315,980	3,974,260
Total	10,560,756	3,229,980	3,315,980	3,974,260

Business Management Services

Fiscal Year 2022/23

Purpose

Proactively work with stakeholders to understand their technology requirements and assist in identifying and implementing innovative, value added technology solutions. Also, support and maintains City Internet Web Services.

Task

Provide technology project management support, technology training support and quality assurance services. Also, provide data analytics and GIS services, and promote increased public information and access to City services via web sites and applications.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	2,510,101	2,903,880	2,819,980	3,641,010
▶ Salaries and Benefits	2,421,632	2,867,300	2,783,400	3,596,690
▶ Services	88,469	36,580	36,580	44,320
Total	2,510,101	2,903,880	2,819,980	3,641,010

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	2,510,101	2,903,880	2,819,980	3,641,010
▶ The General Fund	2,510,101	2,903,880	2,819,980	3,641,010
Total	2,510,101	2,903,880	2,819,980	3,641,010

Governance and Asset Management

Fiscal Year 2022/23

Purpose

Develop, define and communicate processes to ensure the effective and efficient use of information technology throughout the City, including leading cyber security strategies, and technology asset management processes and procedures.

Task

Provide cyber security systems, tools, equipment, processes, and procedures to protect City technology systems, networks, computers, programs, and data from malicious digital attack. Also, develop and manage business practices combining financial, inventory, contractual and risk management tools, and techniques to manage the overall life cycle of City technology hardware and software.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	486,852	12,743,860	12,560,050	11,555,140
▶ Services	94,960	10,884,080	11,993,250	10,855,140
▶ Salaries and Benefits	375,285	1,159,780	316,800	0
▶ Supplies	16,607	700,000	250,000	700,000
Total	486,852	12,743,860	12,560,050	11,555,140

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	486,852	12,743,860	12,560,050	11,555,140
▶ The General Fund	486,852	12,743,860	12,560,050	11,555,140
Total	486,852	12,743,860	12,560,050	11,555,140

Managed Print Services

Fiscal Year 2022/23

Purpose

Partner with an external services provider to optimize and manage the City's document output and costs.

Task

Provide consolidation of costs citywide for the management of network printers and malfunctioned devices that allows the City to both reduce printing costs and provide a higher level of service and reliability.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	390,910	403,820	368,030	403,820
▶ Services	390,910	403,820	368,030	403,820
Total	390,910	403,820	368,030	403,820

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	390,910	403,820	368,030	403,820
▶ The General Fund	390,910	403,820	368,030	403,820
Total	390,910	403,820	368,030	403,820

Infrastructure Services

Fiscal Year 2022/23

Purpose

Ensure a stable and secure computing and technology environment for City and citizen users of City owned and operated technology.

Task

Provide centralized data center, network and telephony operations and monitors and maintain City servers, storage, and related infrastructure to support City software applications. Also, provide citywide replacement of individual computing equipment, e-mail, and calendar support, as well as help desk services, and field support focusing on hardware and software for desktop and mobile computing units.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	5,692,046	4,582,170	4,626,370	5,296,390
▶ Salaries and Benefits	3,773,400	4,140,810	4,086,810	4,849,310
▶ Services	1,918,610	441,360	539,560	447,080
▶ Supplies	36	0	0	0
▼ Capital	108,895	330,000	393,324	330,000
▶ Capital Outlay	0	315,000	393,324	315,000
▶ Capital Improvement Projects	108,895	15,000	0	15,000
Total	5,800,940	4,912,170	5,019,694	5,626,390

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	5,800,940	4,912,170	5,019,694	5,626,390
▶ The General Fund	5,800,940	4,912,170	5,019,694	5,626,390
Total	5,800,940	4,912,170	5,019,694	5,626,390

Covid-19 Disaster Relief

Fiscal Year 2022/23

Purpose

Provide economic relief to hardships caused by the Covid-19 pandemic.

Task

Provide support to address primary and secondary impacts within the community with the use of Coronavirus Relief Funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Program Budget By Expense Category

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Operating	6,039,492	3,600,000	3,600,000	0
▶ Capital	2,683,548	0	0	0
Total	8,723,040	3,600,000	3,600,000	0

Program Budget By Funding Source

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Governmental Funds	8,723,040	3,600,000	3,600,000	0
Total	8,723,040	3,600,000	3,600,000	0

Parks and Recreation Overview

Fiscal Year 2022/23

Mission Statement

To provide a park system offering safe and high-quality recreational programs and services for Tucsonans of all ages and abilities.

Programs

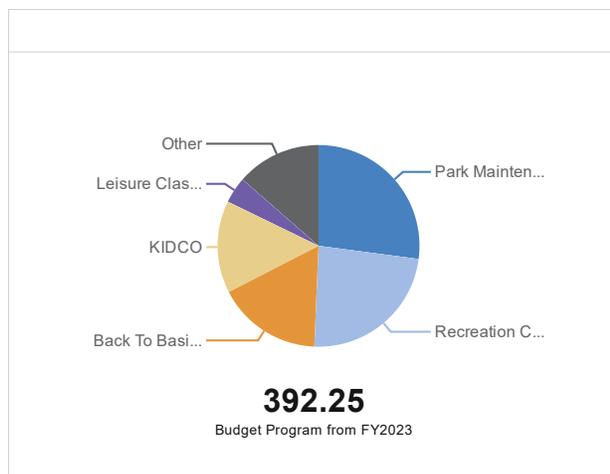
The following programs are included in this department:

Administration
Aquatics
Capital Planning and Development
Civic Event/Event Programming
Grants

Hi Corbett Maintenance
Historical and Cultural Programs
KIDCO
Leisure Classes
Parks Maintenance
Recreation Centers

Sports
Tennis
Therapeutic and Adaptive Recreation
Zoo
Covid-19 Disaster Relief

Staffing By Program



Budget By Program



*Full Time Equivalent Employee (FTE)

Department Expenses

Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	32,771,178	43,236,840	40,469,407	42,592,640
▶ Salaries and Benefits	17,188,295	21,496,430	20,340,897	22,346,750
▶ Services	12,629,492	18,810,030	17,198,130	17,395,010
▶ Supplies	2,953,391	2,930,380	2,930,380	2,850,880
▼ Capital	8,989,956	38,403,510	33,973,190	58,072,940
▶ Capital Improvement Projects	8,529,409	36,220,030	31,712,910	56,306,960
▶ Capital Outlay	460,546	2,183,480	2,260,280	1,765,980
Total	41,761,133	81,640,350	74,442,597	100,665,580

Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	41,761,133	81,640,350	74,442,597	100,665,580
▶ Capital Projects Funds	5,563,445	32,441,230	26,399,010	52,262,200
▶ The General Fund	26,549,542	28,906,110	27,750,577	29,787,120
▶ Special Revenue Funds	9,648,146	20,293,010	20,293,010	18,616,260
Total	41,761,133	81,640,350	74,442,597	100,665,580

Significant Changes

The Adopted Budget for Fiscal Year 2022/23 of \$100,665,580 reflects an increase of \$19,025,230 from the Fiscal Year 2021/22 Adopted Budget. Major changes include the following:

- Increase in salary and employee related expenses* by \$506,190
- Decrease in supplies and commodities costs of \$7,408,920 due to increase of Prop 407 projects
- Increase in capital projects of \$18,787,960

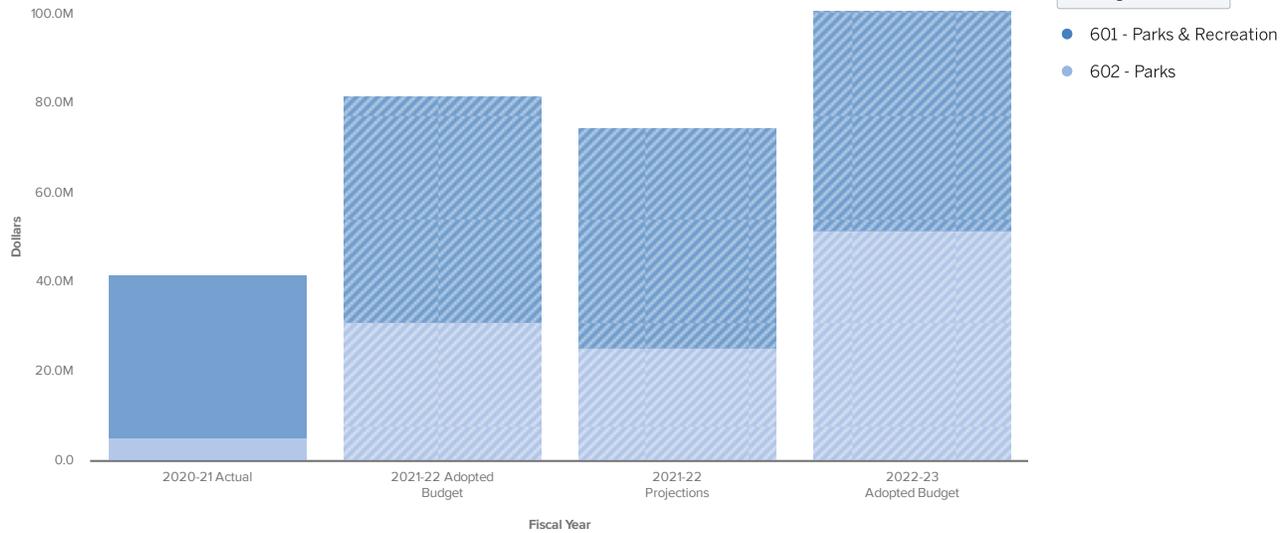
Trends

Ready, Set, Rec was successfully embraced by the Tucson community, boasting over 10K participants in the initial year. The program validated that desire of park users to enjoy an enhanced recreation experience in their local park. Community response to surveys on master plans and programming feedback has continued to increase. Credit in part due to the additional modes of communication and engagement tools being used, but also due to an observation that post pandemic, the community values even more their parks and wanting to have a voice in improvements and long-range planning. Leisure classes enrollment continues to be robust and in demand for the opportunity to learn, experience, and participate in programs offered. This has inspired the department to hire new instructors to allow even more diversity in classes available for participant enjoyment.

Broken down by
Department/Unit* Expenses



Visualization



Accomplishments

Tucson Delivers Prop 407 Investment in parks has continued to enhance the user experience exemplified thru opening of two new Splash playgrounds (Udall and Purple Heart Parks); the opening of the De Anza Dog Park; and commencement of the renovation of CSM Gunny Barreras Park which upon completion will deliver a new outdoor fitness court, splash playground, walking path, sports field and lighting improvements. Reid Park Reimagined Master Plan commenced in May of 2022 and is anticipated to be completed at the end of the calendar year and to date has garnered significant public participation. Three ballfield maintenance crews were created to allow for an increased level of maintenance of sports fields, positive feedback from sports group have been received as the crews have completed their initial scheduled seasonal turf care. Due to the successfulness of the Ready, Set, Rec program, staff have been invited to present at the 2022 National Parks and Recreation Association Conference in Phoenix, allowing recreation professionals to learn about how to build a successful mobile recreation program. Successfully secured grants for CSM Gunny Barreras Park and Ft. Lowell Park from Arizona State Parks in support of capital improvement projects at each park. Launched an employee driven Strategic Plan development focused on a 3-5 year roadmap for TPRD.

Future Objectives

TPRD plans to implement year one of the new Strategic Plan in FY23, with an annual report on accomplishments tied to the identified goals to be delivered in fall of 2023. Assessment and improvement of the current sports field allocation process to allow efficient assignment, use of fields and opportunity for more public benefit from existing inventory of fields in the system. Increased aquatic public use thru programs, events and classes at city pools to allow a wider impact and benefit from participating in water-based activities. Continued improved sports turf conditions and rebuilding of aged fields to improve playable conditions for the benefit of youth and adult sports. Focus on professional development to empower staff with the knowledge and skill sets to deliver the highest level of parks and recreation services to residents.

Administration

Fiscal Year 2022/23

Purpose

Provide general oversight for the department by setting direction and policy, developing, and managing the department's operating and capital budgets, providing administrative and clerical support, and ensuring that customers are provided excellent services and facilities throughout the system.

Task

Provide clerical and facilitation support for the Tucson Parks and Recreation Commission and the Tucson Greens Committee.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	2,184,163	2,149,510	2,112,522	1,832,930
▶ Salaries and Benefits	1,280,321	1,382,620	1,345,632	1,352,200
▶ Services	669,361	573,820	573,820	333,530
▶ Supplies	234,481	193,070	193,070	147,200
Total	2,184,163	2,149,510	2,112,522	1,832,930

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	2,184,163	2,149,510	2,112,522	1,832,930
▶ The General Fund	2,184,163	2,132,710	2,095,722	1,816,130
▶ Special Revenue Funds	0	16,800	16,800	16,800
Total	2,184,163	2,149,510	2,112,522	1,832,930

Aquatics

Fiscal Year 2022/23

Purpose

Provide safe and clean facilities and opportunities for year-round swimming at the Adaptive Recreation Center, Catalina, Sunnyside, and Clements Pools and seasonal swimming, April through November, at Amphi, Archer, Fort Lowell, Quincie Douglas, and Udall Pools.

Task

Leisure classes, swimming lessons for children and adults, synchronized and competitive swimming, fitness training, and recreational and lap swimming are major components of this program. Lifeguarding and Water Safety Instruction (WSI) are offered, leading to job opportunities for youth ages 15 and above.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,854,189	3,231,440	2,916,007	3,060,160
▶ Salaries and Benefits	1,037,658	2,403,800	2,088,367	2,371,530
▶ Supplies	658,972	682,320	682,320	602,820
▶ Services	157,558	145,320	145,320	85,810
Total	1,854,189	3,231,440	2,916,007	3,060,160

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,854,189	3,231,440	2,916,007	3,060,160
▶ The General Fund	1,854,189	3,231,440	2,916,007	2,959,990
▶ Special Revenue Funds	0	0	0	100,170
Total	1,854,189	3,231,440	2,916,007	3,060,160

Capital Planning and Development

Fiscal Year 2022/23

Purpose

Develop and administrate the Parks ten-year Strategic Services Plan and the five-year Capital Improvement Plan (CIP).

Task

Plan, design, construct, and contract administration of Parks projects, including Tucson Delivers Prop 407 Bond Projects.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	756,237	635,620	617,812	161,380
▶ Salaries and Benefits	673,768	572,050	554,242	0
▶ Services	80,190	59,570	59,570	157,380
▶ Supplies	2,279	4,000	4,000	4,000
Total	756,237	635,620	617,812	161,380

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	756,237	635,620	617,812	161,380
▶ The General Fund	756,237	635,620	617,812	161,380
Total	756,237	635,620	617,812	161,380

Civic Event/Event Programming

Fiscal Year 2022/23

Purpose

Provide equipment and technical support to special events.

Task

Provide support to special events throughout the City of Tucson for both City-sponsored events as well as a variety of community events sponsored by other organizations.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	354,111	1,117,450	1,104,499	876,290
▶ Services	131,886	807,210	807,210	802,380
▶ Salaries and Benefits	142,004	236,330	223,379	0
▶ Supplies	80,221	73,910	73,910	73,910
▼ Capital	504,123	0	0	0
▶ Capital Improvement Projects	504,123	0	0	0
Total	858,234	1,117,450	1,104,499	876,290

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	858,234	1,117,450	1,104,499	876,290
▶ Special Revenue Funds	657,630	831,060	831,060	831,060
▶ The General Fund	200,604	286,390	273,439	45,230
Total	858,234	1,117,450	1,104,499	876,290

Grants

Fiscal Year 2022/23

Purpose

Seek federal, state, and local funding for the provision of recreational opportunities and community support services.

Task

Emphasis on leveraging existing City resources to enhance funding for programs and services. Pima Council on Aging funding will be used to enhance funding for senior nutrition program.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	709,497	1,089,830	1,078,514	2,450,790
▶ Salaries and Benefits	242,866	402,420	391,104	2,204,480
▶ Supplies	44,831	550,400	550,400	50,200
▶ Services	421,801	137,010	137,010	196,110
Total	709,497	1,089,830	1,078,514	2,450,790

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	709,497	1,089,830	1,078,514	2,450,790
▼ Special Revenue Funds	635,689	977,840	977,840	533,470
▶ Other Federal Grant Fund	635,689	977,840	977,840	533,470
▶ The General Fund	73,809	111,990	100,674	1,917,320
Total	709,497	1,089,830	1,078,514	2,450,790

Hi Corbett Maintenance

Fiscal Year 2022/23

Purpose

Maintain Hi Corbett Field and the surrounding annex fields.

Task

High professional maintenance standards are kept in order to meet the requirements of the lease agreement with the University of Arizona and the NC Dinos, a South Korean professional baseball team. The complex is also maintained for local youth and adult baseball leagues during the summer months.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	203,941	102,750	102,750	102,750
▶ Supplies	145,872	78,240	78,240	78,240
▶ Services	58,069	24,510	24,510	24,510
▶ Capital	0	0	0	0
Total	203,941	102,750	102,750	102,750

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	203,941	102,750	102,750	102,750
▶ The General Fund	203,941	102,750	102,750	102,750
Total	203,941	102,750	102,750	102,750

Historical and Cultural Programs

Fiscal Year 2022/23

Purpose

Consists of the Presidio San Agustin del Tucson, a portion of Tucson's Spanish walled presidio, which is open to the public.

Task

This historic cultural center includes historic buildings used as a small museum and gift shop while providing interpretation and educational programs regarding the many levels of Tucson's history. This facility is operated and maintained by the Tucson Presidio Trust for Historic Preservation.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Capital	3,723,429	15,367,000	15,067,000	13,853,760
▼ Operating	58,100	30,000	30,000	30,000
▶ Services	57,976	30,000	30,000	30,000
▶ Supplies	123	0	0	0
Total	3,781,528	15,397,000	15,097,000	13,883,760

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	3,781,528	15,397,000	15,097,000	13,883,760
▶ Special Revenue Funds	3,550,205	14,142,000	14,142,000	12,403,760
▶ Capital Projects Funds	174,555	1,225,000	925,000	1,450,000
▶ The General Fund	56,768	30,000	30,000	30,000
Total	3,781,528	15,397,000	15,097,000	13,883,760

KIDCO

Fiscal Year 2022/23

Purpose

Provide after-school and summer recreation programs in a safe, supervised environment for children ages 5-11, kindergarten through fifth grade.

Task

Offer an opportunity for kids to express themselves creatively through various art forms, sports, and special events after school.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,428,912	1,702,200	1,502,177	1,547,040
▶ Salaries and Benefits	1,373,500	1,583,500	1,383,477	1,467,750
▶ Supplies	18,672	69,390	69,390	69,390
▶ Services	36,740	49,310	49,310	9,900
Total	1,428,912	1,702,200	1,502,177	1,547,040

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,428,912	1,702,200	1,502,177	1,547,040
▶ The General Fund	1,428,912	1,695,200	1,495,177	1,540,040
▶ Special Revenue Funds	0	7,000	7,000	7,000
Total	1,428,912	1,702,200	1,502,177	1,547,040

Leisure Classes

Fiscal Year 2022/23

Purpose

Offer instructional/special interest classes to youth and adults throughout the year.

Task

Class topics include fitness, arts and crafts, music, pottery, sports, dance, gymnastics, and many others.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	619,880	907,490	840,792	875,700
▶ Salaries and Benefits	590,183	849,550	782,852	836,210
▶ Supplies	17,787	36,760	36,760	36,760
▶ Services	11,910	21,180	21,180	2,730
Total	619,880	907,490	840,792	875,700

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	619,880	907,490	840,792	875,700
▶ The General Fund	619,880	907,490	840,792	875,700
Total	619,880	907,490	840,792	875,700

Parks Maintenance

Fiscal Year 2022/23

Purpose

Provide resources for the routine, specialized, and preventive maintenance of 126 parks and facilities throughout Tucson.

Task

Daily maintenance occurs throughout the park system to ensure clean, safe, and attractive facilities.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	9,738,340	9,266,920	9,051,704	9,623,670
▶ Salaries and Benefits	5,678,157	6,498,770	6,283,554	6,592,430
▶ Services	2,800,817	2,028,200	2,028,200	2,291,290
▶ Supplies	1,259,366	739,950	739,950	739,950
▼ Capital	140,140	7,180	7,180	7,180
▶ Capital Outlay	140,140	7,180	7,180	7,180
Total	9,878,480	9,274,100	9,058,884	9,630,850

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	9,878,480	9,274,100	9,058,884	9,630,850
▶ The General Fund	9,878,480	9,274,100	9,058,884	9,630,850
Total	9,878,480	9,274,100	9,058,884	9,630,850

Recreation Centers

Fiscal Year 2022/23

Purpose

Provide recreation and neighborhood centers that are open to the public up to six days per week for both structured and unstructured activities.

Task

Hours of operation will vary by center. Additionally, the four regional recreation centers (Udall, Clements, El Pueblo, and Randolph) are open on Saturdays. All centers are closed on Sundays.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	6,493,410	7,670,380	7,469,825	7,448,510
▶ Salaries and Benefits	5,233,777	6,464,950	6,264,395	6,316,760
▶ Services	948,935	736,660	736,660	663,160
▶ Supplies	310,698	468,770	468,770	468,590
▼ Capital	36,516	8,800	8,800	8,800
▶ Capital Outlay	36,516	8,800	8,800	8,800
Total	6,529,926	7,679,180	7,478,625	7,457,310

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	6,529,926	7,679,180	7,478,625	7,457,310
▶ The General Fund	6,529,926	7,583,870	7,383,315	7,456,310
▶ Special Revenue Funds	0	95,310	95,310	1,000
Total	6,529,926	7,679,180	7,478,625	7,457,310

Sports

Fiscal Year 2022/23

Purpose

Offer organized league play for adult softball and summer track and field events.

Task

Facilitate the scheduling of 215 fields for 146 organizations representing a total of 4,002 teams.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	215,471	402,660	382,147	484,790
▶ Salaries and Benefits	170,779	262,320	241,807	350,190
▶ Services	40,938	132,740	132,740	127,000
▶ Supplies	3,754	7,600	7,600	7,600
Total	215,471	402,660	382,147	484,790

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	215,471	402,660	382,147	484,790
▶ The General Fund	215,471	402,660	382,147	484,790
Total	215,471	402,660	382,147	484,790

Tennis

Fiscal Year 2022/23

Purpose

Support the operation of City owned tennis facilities located at Randolph, Fort Lowell, and Himmel Tennis Centers.

Task

Provide instructional programs and events for all ages, House 25 lighted Tennis Courts, 5 Racquetball Courts, 4 Pickleball Courts. Considered the largest public tennis facility in the Southwest for both semi-pro and USTA professionals. The City utilizes the Tucson Tennis Management to manage the operations of the tennis facilities.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	12,974	17,520	17,520	17,520
▶ Services	2,171	11,300	11,300	11,300
▶ Supplies	10,803	6,220	6,220	6,220
Total	12,974	17,520	17,520	17,520

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	12,974	17,520	17,520	17,520
▶ The General Fund	12,974	17,520	17,520	17,520
Total	12,974	17,520	17,520	17,520

Therapeutic and Adaptive Recreation

Fiscal Year 2022/23

Purpose

Offer social, fitness, arts, athletic, trips, and camp programs for youth, teens, and adults with various disabilities.

Task

Offer structured programs for citizens suffering from arthritis, recovering stroke patients, and a variety of other disabilities.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	741,652	922,070	864,039	919,030
▶ Salaries and Benefits	579,675	840,120	782,089	855,200
▶ Services	120,541	62,200	62,200	44,080
▶ Supplies	41,437	19,750	19,750	19,750
Total	741,652	922,070	864,039	919,030

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	741,652	922,070	864,039	919,030
▶ The General Fund	741,652	922,070	864,039	919,030
Total	741,652	922,070	864,039	919,030

Zoo

Fiscal Year 2022/23

Purpose

An Association of Zoos and Aquariums (AZA) accredited facility that offers an environmentally friendly, educational, and recreational experience to over 550,000 annual visitors and is open 364 days per year.

Task

Many special events are offered at the zoo throughout the year, including the ever-popular Howl-o-ween event during the fall and Zoo Lights during the winter holiday season. Train rides around the large Reid Park pond are offered daily. The City utilizes the Zoological Society to manage the operations of the zoo.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	4,639,931	5,795,300	5,795,300	5,795,300
▶ Services	4,594,520	5,795,300	5,795,300	5,795,300
▶ Salaries and Benefits	45,345	0	0	0
▶ Supplies	66	0	0	0
Total	4,639,931	5,795,300	5,795,300	5,795,300

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	4,639,931	5,795,300	5,795,300	5,795,300
▶ Special Revenue Funds	3,736,098	4,223,000	4,223,000	4,223,000
▶ The General Fund	903,832	1,572,300	1,572,300	1,572,300
Total	4,639,931	5,795,300	5,795,300	5,795,300

Covid-19 Disaster Relief

Fiscal Year 2022/23

Purpose

Provide economic relief to hardships caused by the Covid-19 pandemic.

Task

Provide support to address primary and secondary impacts within the community with the use of Coronavirus Relief Funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,957,230	0	0	0
▶ Services	1,693,794	0	0	0
▶ Salaries and Benefits	140,262	0	0	0
▶ Supplies	123,173	0	0	0
Total	1,957,230	0	0	0

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,957,230	0	0	0
▼ Special Revenue Funds	1,068,524	0	0	0
▶ Other Federal Grant Fund	1,068,524	0	0	0
▶ The General Fund	888,706	0	0	0
Total	1,957,230	0	0	0

Planning and Development Services Overview

Fiscal Year 2022/23

Mission Statement

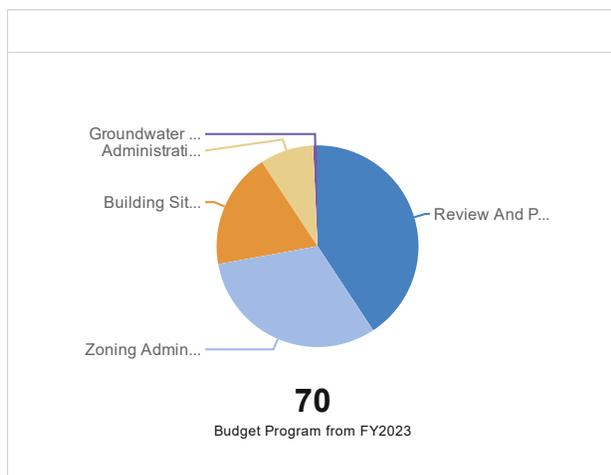
To protect the health, safety, and welfare of residents and visitors and enhance the quality of life in Tucson through professional planning, site and building review, and inspection services. To ensure Tucson is a sustainable, well-designed, and prosperous community with a business-friendly environment.

Programs

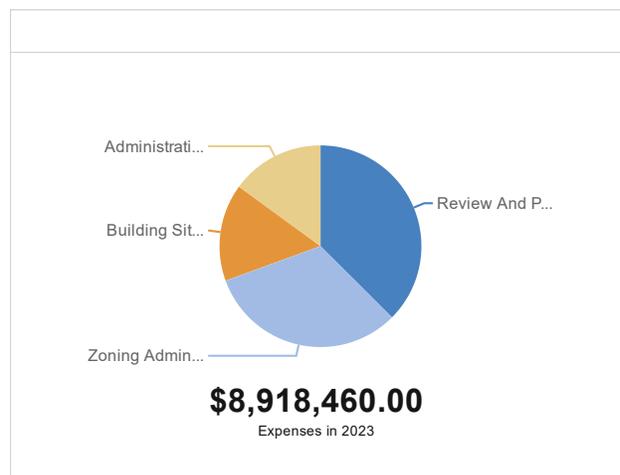
The following programs are included in this department:

- Administration
- Building and Site Inspections
- Plan Review and Permitting
- Zoning Administration and Code Development
- Covid-19 Disaster Relief

Staffing By Program



Budget By Program



*Full Time Equivalent Employee (FTE)

Department Expenses

Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	8,160,696	8,694,670	9,425,000	8,918,460
▶ Salaries and Benefits	5,695,080	6,932,570	5,968,200	6,996,980
▶ Services	2,366,132	1,602,660	3,301,500	1,762,040
▶ Supplies	99,484	159,440	155,300	159,440
Total	8,160,696	8,694,670	9,425,000	8,918,460

Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	8,160,696	8,694,670	9,425,000	8,918,460
▶ The General Fund	8,160,529	8,662,670	9,401,000	8,886,460
▶ Special Revenue Funds	167	32,000	24,000	32,000
Total	8,160,696	8,694,670	9,425,000	8,918,460

Significant Changes

The adopted budget for Fiscal Year 2022/23 of \$ 8,918,460 reflects an increase of \$223,790 from the Fiscal Year 2021/22 Adopted Budget. Major changes include the following:

- Increase in salary and benefits budget by \$64,410
- Increase in services budget by \$159,380

Trends

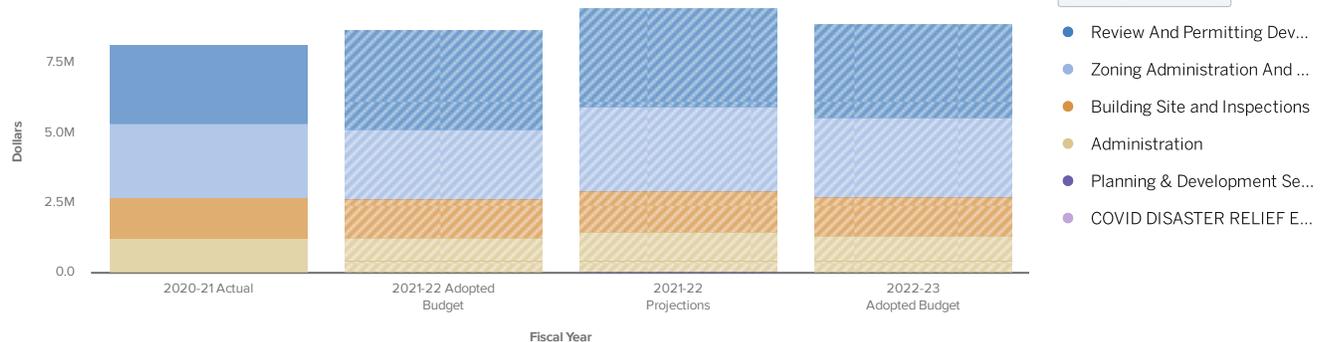
Planning and Development Services has observed record-breaking development in Fiscal Year 2020/21. Development has not slowed down during the pandemic, Tucson has remained a strong market for new housing and development activity. While working remotely, the Department processed 9,724 applications in Fiscal Year 2020/22 and issued 1,063 permits with construction valuation of \$860 million, the highest level in the past 10 years.

Broken down by

174 - Planning & Development Services Center Expenses



Visualization



Accomplishments

Accomplishments are listed out in the following:

Opening of the Tucson Development Center - renovation completed to create a one-stop-shop for customer assistance and inter-departmental collaboration. All permit applications are now submitted digitally - with options for in-person assistance at the Tucson Development Center. PDSD increased the use of remote video inspections because of COVID-19, helping conserve city resources and improving efficiency for customers.

SolarApp - online application for same-day permitting for rooftop solar. This collaborative effort with Pima County and the National Renewable Energy Laboratory (NREL) promotes solar adoption and has been nationally recognized. In the first 60 days after the launch, 450 applications were processed.

Code modernization - the Unified Development Code was updated to modernize the sign code; allow adult use marijuana dispensaries as permitted by voter approved initiative; and consolidate development fees from multiple departments into a more transparent fee table

Transit-Oriented Infill Development - adoption of the Sunshine Mile District on Broadway will promote mixed-use development, affordable housing, historic preservation and adaptive reuse, and more mobility options

Future Objectives

Future objectives are listed out in the following:

PDSD 2024 - Study of department operations to identify policies, programs, technology, and personnel to streamline processes and right-size staffing, building on ongoing, continuous process improvements. Develop hybrid work model to promote a more adaptable and efficient office environment. Examine development fees to keep pace with inflation and cost of service.

Launch of new permit system at end of year 2021 - will improve online permitting capabilities and provide greater transparency to customers. This system will more seamlessly integrate submissions, review, payment, and issuance of permits. Over 200 staff in multiple departments will undergo training to successfully adopt this new system.

Update of Plan Tucson by year 2025 - this effort will involve extensive community engagement to identify long-range goals and opportunities and develop General Plan policies to support community objectives

Adoption of climate-resilient development practices - with Mayor and Council's Climate Emergency Declaration, PDSD has implemented new policies such as EV-ready requirements for new homes and will continue to pursue policies to support climate-resilient development

Meeting the demand for housing - our community is seeing increased demand for housing and faces a shortage of affordable housing, as identified by the recent Housing Study. PDSD is currently developing a code amendment to allow Accessory Dwelling Units, one tool to promote affordable housing options and multigenerational housing

Planning for inclusive growth - develop overlays and neighborhood plans to promote equitable transit-oriented development, job centers, housing, and a mix of uses in key opportunity areas such as Menlo Park, the Santa Cruz area, Oracle and S 6th, and others.

Administration

Fiscal Year 2022/23

Purpose

Set overall direction and policy and manage departmental operations and budget. Maintain communication with Mayor and Council as well as internal and external stakeholders.

Task

Guide overall direction and policy, manage department operations and budget, and communicate with internal and external stakeholders constantly.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,228,747	1,271,490	1,394,700	1,334,760
▶ Salaries and Benefits	580,530	722,930	696,600	633,380
▶ Services	601,912	407,380	588,600	560,200
▶ Supplies	46,305	141,180	109,500	141,180
Total	1,228,747	1,271,490	1,394,700	1,334,760

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,228,747	1,271,490	1,394,700	1,334,760
▶ The General Fund	1,228,747	1,271,490	1,394,700	1,334,760
Total	1,228,747	1,271,490	1,394,700	1,334,760

Building and Site Inspections

Fiscal Year 2022/23

Purpose

Ensure that all buildings are constructed to adopted codes and standards with the key purpose of ensuring life safety.

Task

Inspect commercial and residential construction.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,449,487	1,393,700	1,504,300	1,392,080
▶ Salaries and Benefits	928,272	1,148,220	703,400	1,145,870
▶ Services	520,341	241,480	800,200	242,210
▶ Supplies	873	4,000	700	4,000
Total	1,449,487	1,393,700	1,504,300	1,392,080

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,449,487	1,393,700	1,504,300	1,392,080
▶ The General Fund	1,449,487	1,393,700	1,504,300	1,392,080
Total	1,449,487	1,393,700	1,504,300	1,392,080

Plan Review and Permitting

Fiscal Year 2022/23

Purpose

Ensure compliance with the Unified Development Code and Building Codes.

Task

Review site and building plans, issue permits and certificates of occupancy.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	2,792,788	3,546,680	3,465,300	3,343,310
▶ Salaries and Benefits	1,970,316	2,857,350	2,285,000	2,655,860
▶ Services	819,228	687,330	1,180,300	685,450
▶ Supplies	3,245	2,000	0	2,000
Total	2,792,788	3,546,680	3,465,300	3,343,310

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	2,792,788	3,546,680	3,465,300	3,343,310
▶ The General Fund	2,792,788	3,546,680	3,465,300	3,343,310
Total	2,792,788	3,546,680	3,465,300	3,343,310

Zoning Administration and Code Development

Fiscal Year 2022/23

Purpose

Conduct advanced planning initiatives and manage the zoning code.

Task

Manage entitlement processes, historic preservation, and overlay districts.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	2,678,227	2,482,800	2,994,000	2,848,310
▶ Salaries and Benefits	2,215,962	2,204,070	2,283,200	2,561,870
▶ Services	413,370	266,470	665,700	274,180
▶ Supplies	48,894	12,260	45,100	12,260
Total	2,678,227	2,482,800	2,994,000	2,848,310

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	2,678,227	2,482,800	2,994,000	2,848,310
▶ The General Fund	2,678,227	2,450,800	2,994,000	2,816,310
▶ Special Revenue Funds	0	32,000	0	32,000
Total	2,678,227	2,482,800	2,994,000	2,848,310

COVID-19 Disaster Relief

Fiscal Year 2022/23

Purpose

Provide economic relief to hardships caused by the Covid-19 pandemic.

Task

Provide support to address primary and secondary impacts within the community with the use of Coronavirus Relief Funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	167	0	0	0
▶ Supplies	167	0	0	0
Total	167	0	0	0

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	167	0	0	0
▶ Special Revenue Funds	167	0	0	0
Total	167	0	0	0

Office of the Public Defender Overview

Fiscal Year 2022/23

Mission Statement

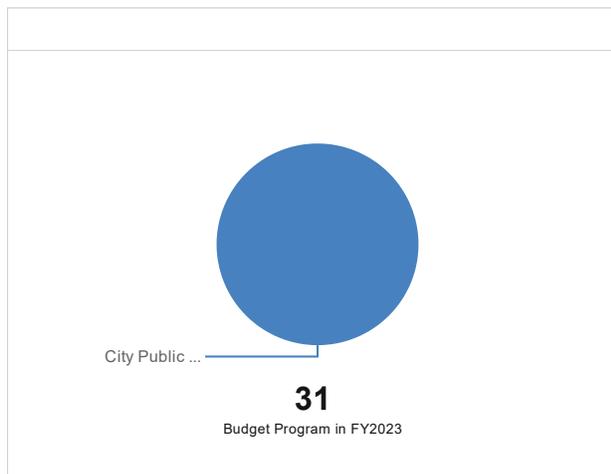
To provide quality, diligent and ethical representation of indigent defendants entitled to appointed counsel in Tucson City Court and to protect and defend the rights guaranteed us by the United States and Arizona Constitutions.

Programs

The following programs are included in this department:

Public Defender
Covid-19 Disaster Relief

Staffing By Program



Budget By Program



***Full Time Equivalent Employee (FTE)**

Department Expenses

Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	3,266,477	3,269,260	3,609,410	3,626,890
▶ Salaries and Benefits	3,069,606	3,071,580	3,364,110	3,427,080
▶ Services	103,757	155,830	167,230	157,880
▶ Supplies	93,114	41,850	78,070	41,930
Total	3,266,477	3,269,260	3,609,410	3,626,890

Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	3,266,477	3,269,260	3,609,410	3,626,890
▶ The General Fund	3,134,299	3,269,260	3,501,860	3,626,890
▶ Special Revenue Funds	132,178	0	107,550	0
Total	3,266,477	3,269,260	3,609,410	3,626,890

Significant Changes

The adopted budget for Fiscal Year 2022/23 of \$3,626,890 reflects an increase of \$357,630 from the Fiscal Year 2021/22 Adopted Budget. Major changes include the following:

- Increase in salaries and benefits budget expense by \$361,530, and an insignificant decrease in services and supplies of \$3,900.

Trends

The trend continues towards a holistic approach to Criminal Justice where we address the client's needs on an individualized basis while addressing their criminal charges.

Broken down by

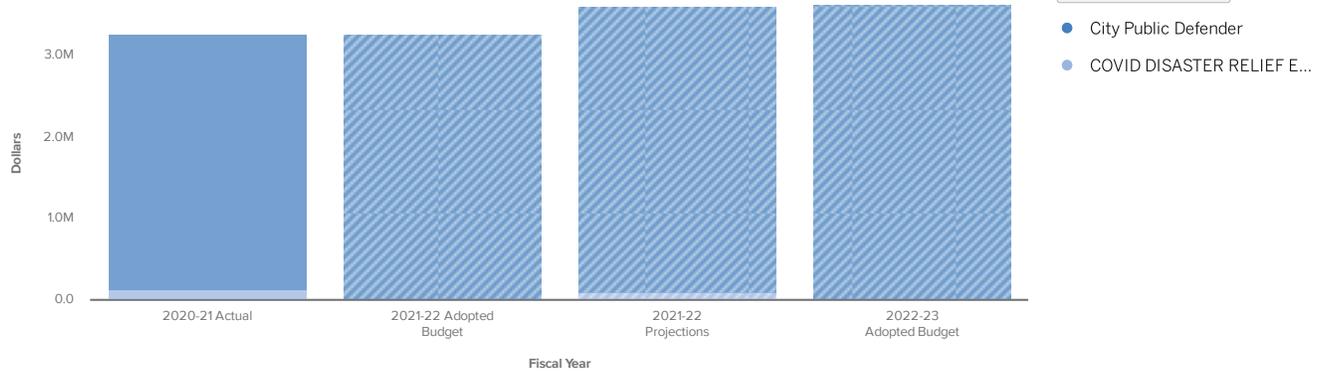
146 - City Public Defender

Expenses



Visualization

Sort Large to Small



Accomplishments

Our continued support and involvement with our current Specialty Courts and the establishment of Community Court are paramount to our clients' success.

We continue to work with local behavioral health agencies, Tucson's Housing First, Community Safety, Health and Wellness team and partners at Pima County Government. These relationships help to better address our clients' needs and open the doors for wraparound services.

Future Objectives

We will continue to focus on how to better serve our clientele by addressing more than their criminal charges. The use of a social worker to focus on wraparound services is essential to changing lives.

Additional focus is placed on preparing for future retirements, as we build a strong team for the future. Significant effort will be focused on the national shortage of criminal defense attorneys and recruitment of staff.

Public Defender

Fiscal Year 2022/23

Purpose

Provide legal representation independent from the Criminal Division in the City Attorney's Office.

Task

Represent indigent persons who are facing criminal prosecution in Tucson City Court.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	3,134,299	3,269,260	3,501,860	3,626,890
▶ Salaries and Benefits	2,991,450	3,071,580	3,304,330	3,427,080
▶ Services	98,052	155,830	160,230	157,880
▶ Supplies	44,797	41,850	37,300	41,930
Total	3,134,299	3,269,260	3,501,860	3,626,890

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	3,134,299	3,269,260	3,501,860	3,626,890
▶ The General Fund	3,134,299	3,269,260	3,501,860	3,626,890
Total	3,134,299	3,269,260	3,501,860	3,626,890

COVID-19 Disaster Relief

Fiscal Year 2022/23

Purpose

Provide economic relief to hardships caused by the Covid-19 pandemic.

Task

Provide support to address primary and secondary impacts within the community with the use of Coronavirus Relief Funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	132,178	0	107,550	0
▶ Salaries and Benefits	78,156	0	59,780	0
▶ Supplies	48,317	0	40,770	0
▶ Services	5,705	0	7,000	0
Total	132,178	0	107,550	0

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	132,178	0	107,550	0
▶ Special Revenue Funds	132,178	0	107,550	0
Total	132,178	0	107,550	0

Public Safety Communications Center Overview

Fiscal Year 2022/23

Mission Statement

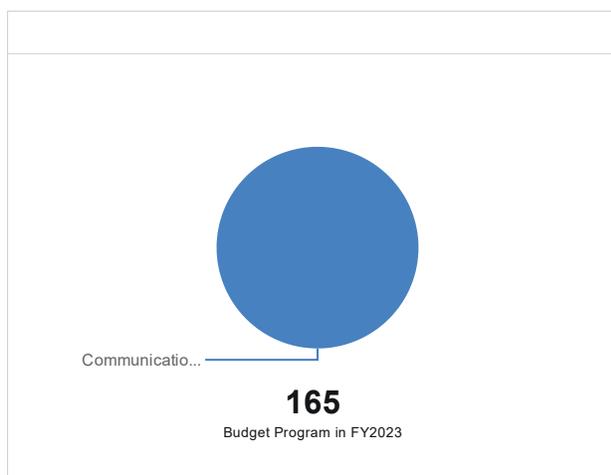
To ensure prompt emergency response for the citizens of Tucson, the Public Safety Communications Department strives to provide effective public safety services through the appropriate dispatch of fire, police, and medical units with the least possible delay. To accomplish this, a highly trained and capable work force is required who will maintain professional standards, through continued education, cost effectiveness, and cooperation both internal and with the surrounding public safety agencies. Public Safety Communication Team members will adhere to the highest standards of honesty, integrity, and morality in every action between and with the citizens we serve, and exhibit same with their fellow co-workers.

Programs

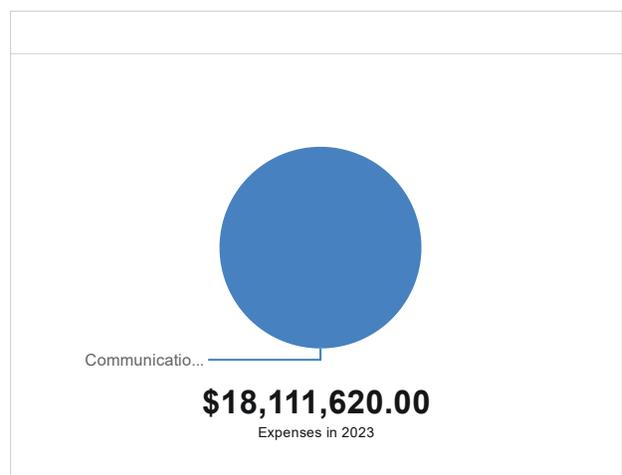
The following programs are included in this department:

- Administration
- Communication
- Covid-19 Disaster Relief

Staffing By Program



Budget By Program



***Full Time Equivalent Employee (FTE)**

Department Expenses

Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	15,049,405	17,228,260	16,934,620	18,111,620
▶ Salaries and Benefits	11,973,489	14,215,730	13,757,560	14,651,480
▶ Services	2,685,901	2,939,040	3,094,730	3,386,650
▶ Supplies	390,015	73,490	82,330	73,490
▼ Capital	16,679	0	0	0
▶ Capital Outlay	16,679	0	0	0
Total	15,066,084	17,228,260	16,934,620	18,111,620

Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	15,066,084	17,228,260	16,934,620	18,111,620
▶ The General Fund	12,728,469	14,612,450	14,318,810	15,495,810
▶ Special Revenue Funds	2,337,615	2,615,810	2,615,810	2,615,810
Total	15,066,084	17,228,260	16,934,620	18,111,620

Significant Changes

The adopted budget for Fiscal Year 2022/23 of \$18,111,620 reflects an increase of \$883,360 from the Fiscal Year 2021/22 Adopted Budget. Major changes include the following:

- Increase in employee salaries and related expenses by \$438,770.
- New budget allocation for radio maintenance fees of \$432,000 resulted from the acquisition of additional communication system completed in FY2022; this system is crucial to support the department mission.

Trends

Significant improvement across all aspects and functions of the PSCD continue to be notable. Strategically spaced and incentivized recruitment and hiring, coupled with a more robust and comprehensive training program and enhanced employee wellness measures has added stability and has positively impacted performance metrics. The training division continues to adjust training to produce solid new performers, has increased the cross-training of existing forces and commissioned personnel, and has formalized train-the-trainer and supervisory training. Commissioned staff have continued to assist and impact performance matrices. Culture is shifting to a supported and empowered workforce with increased interest in promotional opportunities, achievable career paths and survey-confirmed increase in hope and morale.

Broken down by

250 - Public Safety Communications

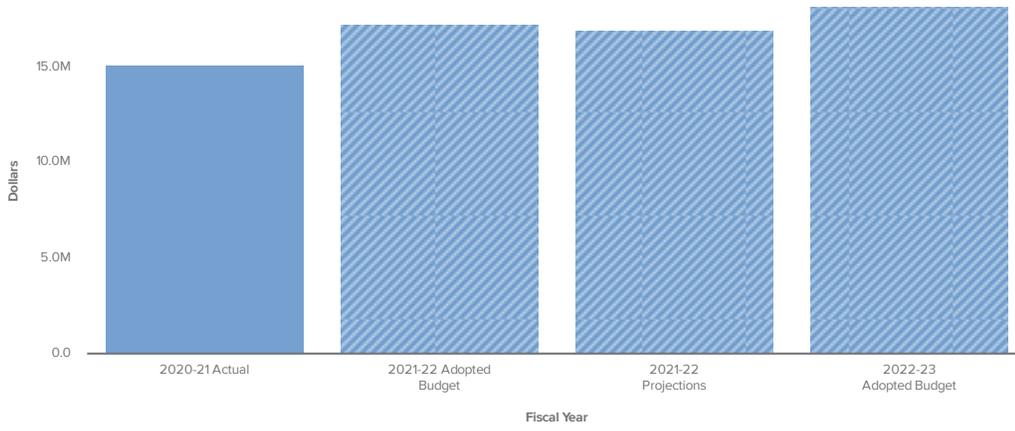
Expenses



Visualization

Sort **Large to Small**

- Communications Administr...
- COVID DISASTER RELIEF E...



Accomplishments

Facility: PSCD completed the move to our new primary operations floor and administrative offices. The long-awaited generator and associated power distribution switch was successfully installed, allowing for the complex and time-consuming relocation of 69 work consoles, 207 computers and 345 monitors - all while seamlessly continuing to answer 911 calls for service. Included in the remodel was an employee wellness center and sensory decompression room to facilitate mental decompression and physical well-being opportunities. Both receive an impressively high rate of employee use.

Within the remodel budget, PSCD was provided funds for basic functional, disposable needs including phone headsets, keyboards, chairs, etc. that have historically come at the cost of training and other critical needs.

Employee Wellness: PSCD partnered with interns and a clinical psychologist from the University of Arizona (UA) to investigate end-user employee behavioral health needs and industry recommendations for care. Professional surveys saw an 89% participation rate, contributing to our ability to develop meaningful short-term support and a long-term plan that educates and provides staff with tools to manage critical incident stress and overall wellness. Partnership with TPD has allowed our staff to participate in the Boulder Crest Struggle Well program, where employees are taught how to thrive after trauma and how to integrate healthy principles into their lives. Partnership with the Greater Tucson Fire Foundation enabled the training of two peer fitness trainers to educate on nutrition, fitness, and proper use of fitness equipment.

Training: The training program is being rebuilt to increase the success and retention of employees. Completion of a training room that supports a live training environment is underway and scheduled for completion in the next ninety days. Training modules are being revised to reflect the training needs of a consolidated center and the facilitation of trainee feedback has improved through a structured and documented process. New promotes attended a newly created 120-hour supervisor academy and the department implemented nationally recognized training officer training for over 30 individuals.

Future Objectives

The Public Safety Communications Center will need continued attention to recruitment and hiring (35 open positions) and increased effort towards retention. Reconstruction of training will continue, and workflow efficiencies implemented. The department will require significantly improved IT support to manage the high load of ever-changing technologies that are critical to service delivery. Team building, employee wellness, policy, training, partnerships and structure efforts will remain a priority as the department works towards a truly consolidated center where unity of effort and enhanced identity is notable. Improved data collection and analysis will be critical to informed decision making.

Implementation of tools to enhance services to our community will include a quality assurance and improvement tool, integration of our Rapid SOS and Computer Aided Dispatch software, the build out of a CAD-to-CAD bridge with Pima County, preparation for the NextGen911 system, and the incorporation of 311 services.

A QA tool will assist in providing timely feedback to staff on their effectiveness in managing calls from the public, offering opportunity to improve performance and recognize extraordinary efforts. The integrated artificial intelligence component will improve call-management times and provide for a faster dispatch and delivery of pre-arrival instruction. While PSCD currently utilizes Rapid SOS to assist with confirming callers' locations, it does not feed directly into CAD and requires the staff to utilize a different computer for each task. Integration of the two systems will streamline the confirmation of a correct caller location, reducing error and liability and employee stress.

Emergency Communications Centers (ECCs) require the ability to quickly notify and exchange critical event information. PSCD and Pima County Sheriff share the objective to integrate Computer Aided Dispatch (CAD) systems, allowing real-time sharing of all emergency unit and event information. This has the potential to eliminate the many thousands of phone calls annually that compete with incoming 911 callers, improving awareness, communication, and first responder safety.

Administration: The department continues to bring relevance to policies and standard operating guidelines, providing structure and direction for staff. 33 policies are in various stages of implementation to clarify long-contested issues such as attendance, employee breaks, use of personal electronic devices, uniform and appearance, discipline, use of committees and employee council and the use of extended workforce. Having structured policies and standard operating guidelines has increased confidence and feelings of fairness and has reduced biased decision making.

Workflow: PSCD committees continue to examine and improve upon workflow processes for fire, EMS and law enforcement call management, including the removal of MEDS and the addition of the Info Channel. Newly added data analysts have begun to compile performance and trend data long absent from our center and critical to informed decision making.

Crisis call-takers have been redeployed in the PSCD, and now manage over 1000 calls per month, resulting in a decreased use of EMS and law enforcement resources and improved immediate and long-term service to the person in crisis.

The State 911 office has awarded a statewide contract for improved 911 equipment and network. PSCD is scheduled for this state implementation in the spring of 2023, bringing PSCD a true Next Generation 911 (NG911) network, improving 911 call routing, and caller location accuracy, and preparing all Arizona 911 ECCs for evolving technology. This prepares PSCD to accept video, pictures, and data that legacy networks fail to deliver.

Approval to implement 311 under the PSCD umbrella presents the opportunity to redirect considerable non-emergency workload from 911 and improve right-sourcing efforts. The 311 operational business plan objectives include 911 nonemergency call diversion, information and request intake for City and Community Safety Health and Wellness services, connection to behavioral health, alternative response options, and future expansion through regional partnerships. Community expectations include a growing need for behavioral and crisis support, and PSCD will continue to prioritize and expand access to crisis practitioners through 911 and the future 311 services, supplementing and providing a higher level of service to the national 988 program.

PSCD has been an active participant in the Transform911 Blueprint and will be working to meet the objectives of the seven-point plan. Transform 911 is focused on improving the effectiveness, efficiency, and equity of the 911 system while making recommendations nationwide on minimum standards for training and the support of both our first responders and the citizens they are responding to. PSCD members will be participating and guiding those discussions, with involvement from all levels of the organization. We will complete a five-year strategic and business operations plan that incorporates the best of Transform 911, with emphasis on employee wellness and service delivery efficiencies and needs.

In partnership with TPD, PSCD will increase support of the Tucson Police Real Time Analytical Crime Center (TRACC), collocated within the PSCD, supporting the infrastructure needed to grow this unit into a more robust program that will complement our internal processes and serve our police officers in the field.

PSCD's training program will continue to evolve as we assess results through efficient QA and feedback tools and deploy a live CAD training environment. Trainer and trainee feedback on the proposed use of this software has been tremendous and the ability to track and capture data and provide a better training experience is expected.

PSCD leadership will persevere in establishing the PSCD as an independent and well-consolidated department, with continued emphasis on mission, retention, long-term career pathways and over-all employee wellness by fostering and modeling trust and providing a positive and professional work environment.

Administration

Fiscal Year 2022/23

Purpose

Provide direction and policy to ensure the efficient answering of 911 calls, processing of emergency calls, and dispatching of emergency resources to the community in collaboration with our public safety partners.

Task

Provide leadership and direction to upper management and staff. Set tone for culture and environment. Administer all fiscal operations and personnel policies, procedures, and actions, and carry out the administrative functions and requirements of the Public Safety Communications Department.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	467,833	514,300	393,370	877,320
▶ Salaries and Benefits	352,983	413,230	292,490	775,330
▶ Services	114,850	98,870	100,880	99,790
▶ Supplies	0	2,200	0	2,200
Total	467,833	514,300	393,370	877,320

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	467,833	514,300	393,370	877,320
▶ The General Fund	467,833	514,300	393,370	877,320
Total	467,833	514,300	393,370	877,320

Communications Center

Fiscal Year 2022/23

Purpose

Save lives, protect responders, and serve our diverse community with equity, integrity, professionalism, and compassion.

Task

Coordinate regional 911 systems and operation on behalf of the State of Arizona and provide continuous 911 call taking and emergency fire-medical and police dispatching services for Tucson and surrounding jurisdictions.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	14,533,247	16,713,960	16,541,250	17,234,300
▶ Salaries and Benefits	11,620,506	13,802,500	13,465,070	13,876,150
▶ Services	2,561,050	2,840,170	2,993,850	3,286,860
▶ Supplies	351,691	71,290	82,330	71,290
▶ Capital	16,679	0	0	0
Total	14,549,927	16,713,960	16,541,250	17,234,300

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	14,549,927	16,713,960	16,541,250	17,234,300
▶ The General Fund	12,260,636	14,098,150	13,925,440	14,618,490
▶ Special Revenue Funds	2,289,291	2,615,810	2,615,810	2,615,810
Total	14,549,927	16,713,960	16,541,250	17,234,300

Covid-19 Disaster Relief

Fiscal Year 2022/23

Purpose

Provide economic relief to hardships caused by the Covid-19 pandemic.

Task

Provide support to address primary and secondary impacts within the community with the use of Coronavirus Relief Funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	48,324	0	0	0
▶ Supplies	38,324	0	0	0
▶ Services	10,000	0	0	0
Total	48,324	0	0	0

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	48,324	0	0	0
▶ Special Revenue Funds	48,324	0	0	0
Total	48,324	0	0	0

Transportation and Mobility Overview

Fiscal Year 2022/23

Mission Statement

To create, maintain, and operate a safe and reliable system for the movement of people throughout our community with the highest quality transportation services, programs, and facilities.

Programs

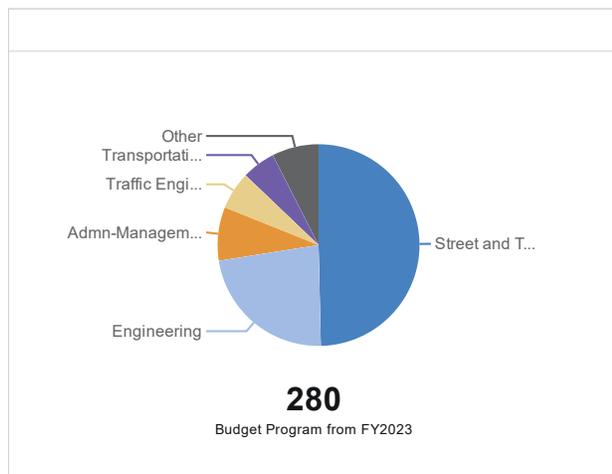
The following programs are included in this department:

Management Services
Engineering
Landscape and Roadway
Maintenance
Park Tucson
Planning

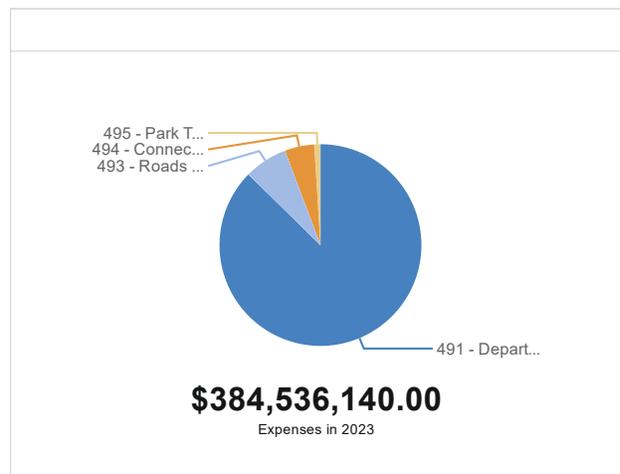
Public Transit Liability
Real Estate
Stormwater Quality
Streets and Traffic Maintenance
Sun Link

Sun Tran
Sun Van
Traffic Engineering and
Maintenance
Transit Services
Covid-19 Disaster Relief

Staffing By Program



Budget By Program



*Full Time Equivalent Employee (FTE)

Department Expenses

Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	147,661,733	176,374,170	179,481,362	182,492,080
▶ Services	109,692,707	130,843,830	179,768,854	123,755,690
▶ Supplies	14,813,820	22,355,620	22,218,819	33,557,100
▶ Salaries and Benefits	23,155,206	23,174,720	-22,506,311	25,179,290
▼ Capital	88,979,997	122,446,450	75,001,722	202,044,060
▶ Capital Improvement Projects	68,434,200	104,484,800	58,931,820	196,056,800
▶ Capital Outlay	20,545,797	17,961,650	16,069,902	5,987,260
▼ Debt Service Obligations	1,261,364	0	1,578,290	0
▶ Debt Service	1,261,364	0	1,578,290	0
Total	237,903,094	298,820,620	256,061,374	384,536,140

Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	234,005,632	297,400,620	254,641,374	383,116,140
▶ Special Revenue Funds	169,907,914	196,175,610	199,987,454	242,786,320
▶ Capital Projects Funds	63,345,598	99,908,300	53,452,790	139,378,700
▶ The General Fund	752,120	1,316,710	1,201,130	951,120
▼ Proprietary Funds	3,897,462	1,420,000	1,420,000	1,420,000
▶ Internal Service Funds	3,897,462	1,420,000	1,420,000	1,420,000
Total	237,903,094	298,820,620	256,061,374	384,536,140

Significant Changes

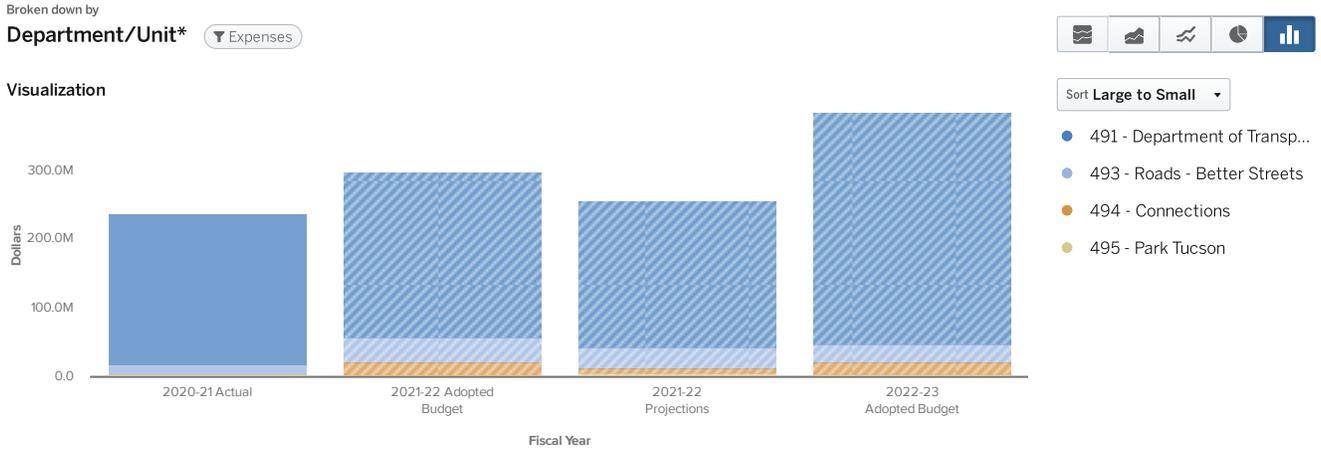
The Adopted Budget for Fiscal Year 2022/23 of \$384,536,140 reflects a net increase of \$85,715,520 from the Fiscal Year 2021/22 Adopted Budget. Major changes include the following:

- Increase in salaries and benefits by \$2,004,570
- Increase in supplies \$11,201,480
- Increase in Capital Improvement Projects by \$91,572,000 as a result of Proposition 411 passing
- Decrease in services by \$7,088,140
- Decrease in Capital Outlay by \$11,974,390

Trends

The Department of Transportation and Mobility (DTM) provides necessary infrastructure improvements and maintenance with a focus on core services to our community. These improvements include a framework of equity, efficient use of funding, grant opportunities, smart technology and prioritizing projects utilizing DTM policies such as Move Tucson and the Complete Streets Policy. The department continues to increase its presence on multiple social media platforms to provide real time travel and project updates, special event awareness and general safety information. The department's Mass Transit Division is compliant with the American Disabilities Act and provides a green and environmentally friendly transportation infrastructure including compressed natural gas-operated buses, electric streetcars, and electric buses. Transit continues to be fare free on all platforms across Sun Tran, Sun Link and Sun Van through the end of the calendar year. DTM recently completed the Move Tucson transportation plan which was developed over two years, and establishes the community's priorities for the next 20+ years. The plan is based on input from more than

5,000 Tucson residents combined with a data-driven and equity-based review of the performance of the transportation system. Over 230 projects are included in Move Tucson totaling \$5.7 billion. DTM is also focused on delivering Proposition 101 projects on time and on budget as well as beginning the recent voter-approved initiative, Proposition 411.



Accomplishments

City of Tucson voters approved Proposition 411 on the May 2022 ballot which will result in an estimated \$740 million of additional funding to be applied to our local roadways and safety. With Move Tucson being approved by our Mayor and Council, the stage has been set for an equity-based prioritization of projects for future funding sources including RTA Next, federal grants and other grant opportunities.

Future Objectives

Move Tucson advances Tucson's Complete Streets Policy by identifying future project and program investments that will incorporate the best practices in complete streets design. Each project that is constructed will move the department closer to having a network of complete streets to meet the needs of all users across the city, particularly those who face the highest mobility barriers. The plan employs an equity-based approach to identify and prioritize projects and programs to address historic underinvestment in areas of the city where these barriers exist. The Fiscal Year 2022/23 budget is balanced but will be continually monitored and analyzed to ensure revenues and expenditures occur in accordance with the financial plans and community expectations.

Management Services

Fiscal Year 2022/23

Purpose

Coordinate, supervise, and perform administrative functions to ensure the efficient and successful operation of the department.

Task

Analyze operations, disseminate information, and support the strategic planning process.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	5,997,524	3,799,240	6,538,020	4,416,180
▶ Services	3,414,131	3,332,200	3,660,430	3,699,820
▶ Salaries and Benefits	2,174,832	-84,820	2,216,270	-271,840
▶ Supplies	408,560	551,860	661,320	988,200
▼ Capital	959,244	1,920,000	2,169,120	2,350,000
▶ Capital Outlay	959,244	1,920,000	2,169,120	2,350,000
Total	6,956,767	5,719,240	8,707,140	6,766,180

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Special Revenue Funds	6,870,663	5,719,240	8,637,140	6,766,180
▶ Highway User Revenue Fund	6,870,663	5,719,240	8,637,140	6,766,180
▼ The General Fund	86,104	0	70,000	0
▶ General Fund	86,104	0	70,000	0
Total	6,956,767	5,719,240	8,707,140	6,766,180

Engineering

Fiscal Year 2022/23

Purpose

Regulate and manage usage of public right-of-ways, and protect life and property from flood hazards.

Task

Design, construct, and maintain the city's transportation and mobility infrastructure, drainage conveyance systems, and oversee capital projects.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	8,562,354	10,120,010	8,598,830	11,091,730
▶ Special Revenue Funds	8,562,354	10,120,010	8,598,830	10,244,730
▶ Capital Projects Funds	0	0	0	847,000
Total	8,562,354	10,120,010	8,598,830	11,091,730

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	8,562,354	10,080,010	8,398,830	10,826,730
▶ Salaries and Benefits	4,797,357	5,605,050	5,072,320	6,152,960
▶ Services	3,701,255	4,411,440	3,230,330	4,610,250
▶ Supplies	63,742	63,520	96,180	63,520
▼ Capital	0	40,000	200,000	265,000
▶ Capital Outlay	0	40,000	200,000	265,000
Total	8,562,354	10,120,010	8,598,830	11,091,730

Landscape and Roadway Maintenance

Fiscal Year 2022/23

Purpose

Improve the City's median islands through its litter fee program, assessed on commercial refuse haulers.

Task

Conduct pavement maintenance, maintain medians, landscaping, alleyways, and drainage channels. Ensure safe driving surfaces, prevent flooding, control dust, and repair concrete at a street sweeping site.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	210,291	175,500	177,610	175,500
▶ Services	77,489	159,500	91,610	159,500
▶ Salaries and Benefits	126,370	0	80,000	0
▶ Supplies	6,432	16,000	6,000	16,000
Total	210,291	175,500	177,610	175,500

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	210,291	175,500	177,610	175,500
▶ The General Fund	210,291	175,500	177,610	175,500
Total	210,291	175,500	177,610	175,500

Park Tucson

Fiscal Year 2022/23

Purpose

Provide safe and convenient public parking in garages, surface lots, and on-street in the downtown area and other business districts along the streetcar line to serve employees, customers, and visitors to the area.

Task

Maintain the Neighborhood Parking Program to support the quality of life in the city center/University of Arizona area neighborhoods affected by overflow parking from business districts, students, and special events. Enforce parking ordinances citywide to foster public safety, protect residents' rights, and promote efficient on- and off-street parking in densely populated areas. Establish financial sustainability in parking operations and maintenance, generating sufficient revenue and debt service to cover expenditures.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	2,526,892	3,403,950	3,845,570	3,607,280
▶ Services	1,577,215	2,172,860	2,423,620	2,180,180
▶ Salaries and Benefits	865,706	1,056,560	948,670	1,285,190
▶ Supplies	83,971	174,530	473,280	141,910
▼ Debt Service Obligations	1,261,364	0	1,578,290	0
▶ Debt Service	1,261,364	0	1,578,290	0
▼ Capital	0	30,000	54,740	210,000
▶ Capital Outlay	0	30,000	54,740	210,000
Total	3,788,257	3,433,950	5,478,600	3,817,280

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	3,788,257	3,433,950	5,478,600	3,817,280
▶ Special Revenue Funds	3,788,257	3,433,950	5,478,600	3,817,280
Total	3,788,257	3,433,950	5,478,600	3,817,280

Planning

Fiscal Year 2022/23

Purpose

Support sustainable growth through planning, design and funding of complete and equitable transportation networks and mobility options.

Task

Identify programs that reflect the community's needs (e.g., Complete Streets, Move Tucson, micro-mobility programs), use innovative and equitable approaches to partner and engage with the community, and track data to support decision-making and compliance with various funding requirements.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,976,126	2,755,250	2,846,600	2,711,580
▶ Salaries and Benefits	1,050,904	1,531,800	1,276,510	1,610,380
▶ Services	751,159	964,650	1,172,130	842,400
▶ Supplies	174,063	258,800	397,960	258,800
▼ Capital	0	126,000	0	126,000
▶ Capital Outlay	0	126,000	0	126,000
Total	1,976,126	2,881,250	2,846,600	2,837,580

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,976,126	2,881,250	2,846,600	2,837,580
▶ Special Revenue Funds	1,976,126	2,881,250	2,846,600	2,837,580
Total	1,976,126	2,881,250	2,846,600	2,837,580

Public Transit Liability

Fiscal Year 2022/23

Purpose

Assure a sufficient reserve for the liability and property losses incurred by Sun Tran, Sun Van, and Sun Link that are not covered by purchased insurance policies.

Task

Review and maintain adequate reserves based on actuary analysis.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	3,880,537	1,420,000	1,935,000	1,420,000
▶ Services	3,880,537	1,420,000	1,935,000	1,420,000
Total	3,880,537	1,420,000	1,935,000	1,420,000

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	3,880,537	1,420,000	1,420,000	1,420,000
▼ Internal Service Funds	3,880,537	1,420,000	1,420,000	1,420,000
▶ Self Insurance Fund	3,880,537	1,420,000	1,420,000	1,420,000
▼ Governmental Funds	0	0	515,000	0
▼ Special Revenue Funds	0	0	515,000	0
▶ Mass Transit Fund	0	0	515,000	0
Total	3,880,537	1,420,000	1,935,000	1,420,000

Real Estate

Fiscal Year 2022/23

Purpose

Provide comprehensive real estate services for all City departments.

Task

Manage rights-of-way acquisitions, rights-of-way certification for departmental projects, relocations, temporary revocable easements, Cell tower leases on city-owned properties, disposition of real property and administrative issues (rights of entry, utility service requests, and plan reviews), City property management, and GIS mapping.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	663,285	865,630	882,750	1,587,270
▶ Salaries and Benefits	516,796	756,110	635,530	1,449,800
▶ Services	146,278	106,500	241,800	134,450
▶ Supplies	211	3,020	5,420	3,020
▼ Capital	15,377	0	0	0
▶ Capital Outlay	15,377	0	0	0
Total	678,662	865,630	882,750	1,587,270

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	678,662	865,630	882,750	1,587,270
▼ Special Revenue Funds	678,662	865,630	882,750	1,587,270
▶ Highway User Revenue Fund	678,662	865,630	882,750	1,587,270
Total	678,662	865,630	882,750	1,587,270

Stormwater Quality

Fiscal Year 2022/23

Purpose

Regulate, inspect and abate stormwater discharges from new and existing development and businesses into streets, storm sewers, washes, public properties for all development.

Task

Provide support for floodplain administration, drainage capital project oversight, and City's Community Rating System program.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	296,975	381,210	403,520	424,240
▶ Salaries and Benefits	271,700	305,400	341,010	348,430
▶ Services	24,404	74,160	61,160	74,160
▶ Supplies	871	1,650	1,350	1,650
▼ Capital	0	10,000	0	10,000
▶ Capital Outlay	0	10,000	0	10,000
Total	296,975	391,210	403,520	434,240

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	296,975	391,210	403,520	434,240
▶ The General Fund	296,820	391,210	403,520	434,240
▶ Special Revenue Funds	155	0	0	0
Total	296,975	391,210	403,520	434,240

Street and Traffic Maintenance

Fiscal Year 2022/23

Purpose

Oversee and maintain the arterial and residential roadways within the City of Tucson limits.

Task

Maintain asphalt, medians, roadside landscaping, irrigation systems, alleyways, and drainage systems. Performs street sweeping activities including speed humps, operation splash, operation freeze, brush and bulky plus, homeless camp cleanups and spill response.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	19,953,333	23,451,570	24,046,560	32,854,580
▶ Salaries and Benefits	10,375,271	11,387,270	11,463,330	9,752,320
▶ Services	7,384,967	7,990,790	9,624,680	8,368,750
▶ Supplies	2,193,095	4,073,510	2,958,550	14,733,510
▼ Capital	38,267	26,500	9,200	26,500
▶ Capital Outlay	38,267	26,500	9,200	26,500
Total	19,991,600	23,478,070	24,055,760	32,881,080

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	19,991,600	23,478,070	24,055,760	32,881,080
▶ Special Revenue Funds	19,991,600	23,478,070	24,055,760	32,889,700
▶ The General Fund	0	0	0	-8,620
Total	19,991,600	23,478,070	24,055,760	32,881,080

Sun Link

Fiscal Year 2022/23

Purpose

Establish a sustainable, affordable, environmentally friendly, and economically viable transit system to ensure a high level of performance by providing real-time information about transit services, maintaining seamless transportation and improving customer service.

Task

Oversee the operation of the Modern Streetcar serving the University of Arizona and the downtown business district.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	3,642,570	4,590,620	4,666,820	4,962,640
▶ Services	3,368,053	4,109,800	4,343,360	4,827,320
▶ Supplies	274,517	480,820	323,460	135,320
▶ Capital	0	0	20,000	0
Total	3,642,570	4,590,620	4,686,820	4,962,640

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	3,642,570	4,590,620	4,686,820	4,962,640
▼ Special Revenue Funds	3,642,570	4,590,620	4,686,820	4,962,640
▶ Mass Transit Fund	3,642,570	4,590,620	4,686,820	4,962,640
Total	3,642,570	4,590,620	4,686,820	4,962,640

Sun Tran

Fiscal Year 2022/23

Purpose

The establishment of a sustainable, affordable, environmentally friendly, economically, and viable transit system ensuring a high - level performance by providing real-time information about transit services, maintaining seamless transportation resulting in customer service improvement.

Task

Operation oversight of the fixed-route bus services for the Tucson metropolitan region.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	50,922,022	40,973,380	71,011,104	65,711,040
▶ Services	40,664,603	50,237,440	102,897,025	52,060,310
▶ Supplies	10,226,645	14,426,810	14,860,630	13,650,730
▶ Salaries and Benefits	30,774	-23,690,870	-46,746,551	0
▼ Capital	173,946	480,150	447,142	480,150
▶ Capital Outlay	169,491	480,150	447,142	480,150
▶ Capital Improvement Projects	4,455	0	0	0
Total	51,095,967	41,453,530	71,458,246	66,191,190

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	51,079,042	41,453,530	71,458,246	66,191,190
▼ Special Revenue Funds	51,079,042	41,453,530	71,458,246	66,191,190
▶ Mass Transit Fund	51,079,042	41,453,530	71,458,246	66,191,190
▼ Proprietary Funds	16,925	0	0	0
▶ Internal Service Funds	16,925	0	0	0
Total	51,095,967	41,453,530	71,458,246	66,191,190

Sun Van

Fiscal Year 2022/23

Purpose

Establish a sustainable, affordable, environmentally friendly, and economically viable transit system to ensure a high level of performance by providing real-time information about transit services, maintaining seamless transportation and improving customer service.

Task

Oversee the operation provided for people with disabilities access to employment, services, community agencies, and events.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	10,735,143	17,962,200	17,985,588	20,112,140
▶ Services	9,597,586	15,915,800	15,647,279	16,892,840
▶ Supplies	1,137,557	2,046,400	2,338,309	3,219,300
▼ Capital	19,519	40,000	0	40,000
▶ Capital Outlay	19,519	40,000	0	40,000
Total	10,754,662	18,002,200	17,985,588	20,152,140

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	10,754,662	18,002,200	17,985,588	20,152,140
▼ Special Revenue Funds	10,754,662	18,002,200	17,985,588	20,152,140
▶ Mass Transit Fund	10,754,662	18,002,200	17,985,588	20,152,140
Total	10,754,662	18,002,200	17,985,588	20,152,140

Traffic Engineering and Maintenance

Fiscal Year 2022/23

Purpose

Design, manage, maintain traffic signals, street lighting, signage, and pavement markings throughout the city.

Task

Proactively evaluate data, coordinate with partners and regulatory agencies, develop projects and programs to improve safety.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	2,784,976	3,104,920	3,315,150	5,096,990
▶ Salaries and Benefits	1,382,307	1,605,240	1,575,600	4,783,820
▶ Services	1,244,478	1,406,220	1,668,270	238,170
▶ Supplies	158,192	93,460	71,280	75,000
▼ Capital	19,434	225,000	0	0
▶ Capital Outlay	19,434	225,000	0	0
Total	2,804,410	3,329,920	3,315,150	5,096,990

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	2,804,410	3,329,920	3,315,150	5,096,990
▼ Special Revenue Funds	2,263,090	2,332,920	2,473,360	4,946,990
▶ Highway User Revenue Fund	2,214,683	2,084,660	2,189,680	4,946,990
▶ Other Federal Grant Fund	48,407	248,260	283,680	0
▶ Capital Projects Funds	391,449	847,000	691,790	0
▶ The General Fund	149,871	150,000	150,000	150,000
Total	2,804,410	3,329,920	3,315,150	5,096,990

Transit Services

Fiscal Year 2022/23

Purpose

Administrate and coordinate the activities of the public transportation system including Sun Link, Sun Tran, and Sun Van transit service.

Task

Provide the necessary support for public transportation.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,487,873	26,713,190	2,822,250	1,738,010
▶ Salaries and Benefits	686,528	24,702,980	580,060	68,230
▶ Services	786,727	1,974,470	2,217,110	1,594,940
▶ Supplies	14,618	35,740	25,080	74,840
▼ Capital	0	0	470,000	0
▶ Capital Outlay	0	0	470,000	0
Total	1,487,873	26,713,190	3,292,250	1,738,010

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,487,873	26,713,190	3,292,250	1,738,010
▼ Special Revenue Funds	1,487,873	26,713,190	3,292,250	1,738,010
▶ Mass Transit Fund	1,372,806	26,713,190	3,043,750	1,738,010
▶ Highway User Revenue Fund	115,066	0	248,500	0
Total	1,487,873	26,713,190	3,292,250	1,738,010

Covid-19 Disaster Relief

Fiscal Year 2022/23

Purpose

Provide economic relief to hardships caused by the Covid-19 pandemic.

Task

Provide support to address primary and secondary impacts within the community with the use of Coronavirus Relief Funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,241,970	0	0	0
▶ Services	1,155,519	0	0	0
▶ Supplies	70,654	0	0	0
▶ Salaries and Benefits	15,797	0	0	0
▶ Capital	187,672	0	0	0
Total	1,429,643	0	0	0

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,429,643	0	0	0
▼ Special Revenue Funds	1,429,643	0	0	0
▶ Other Federal Grant Fund	1,429,643	0	0	0
Total	1,429,643	0	0	0

Tucson City Golf Overview

Fiscal Year 2022/23

Mission Statement

To strive to provide municipal golfers with the best possible golf experience through the provision of well-maintained golf courses and outstanding customer service.

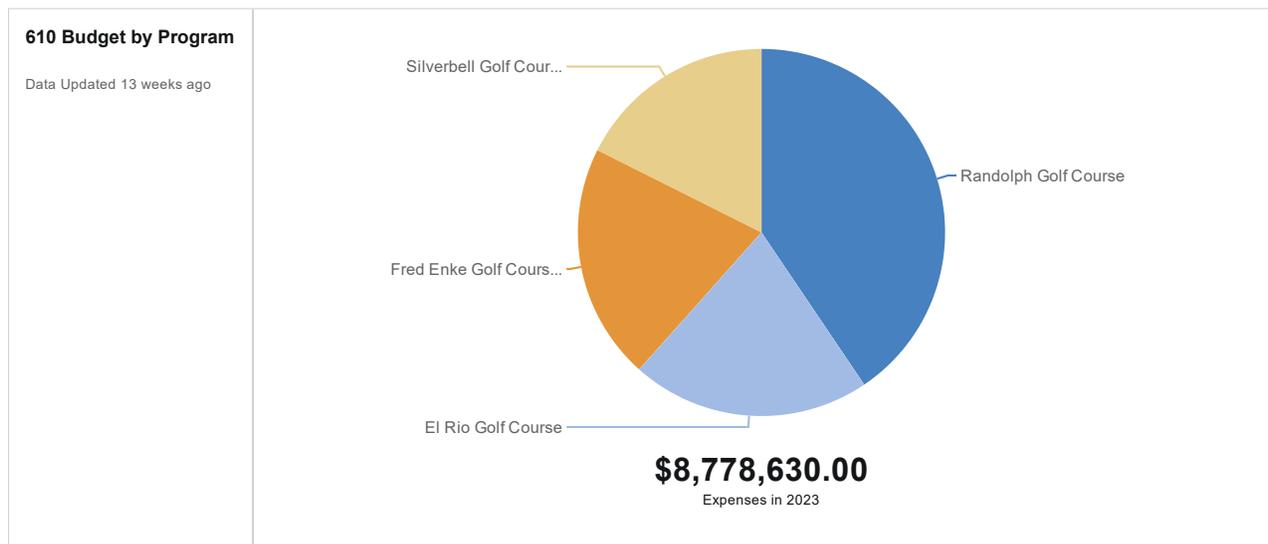
Programs

The following programs are included in this department:

- [El Rio Golf Course](#)
- [Fred Enke Golf Course](#)
- [Randolph Golf Course](#)
- [Silverbell Golf Course](#)

Budget By Program

***No budgeted FTEs as Tucson City Golf is managed by contractor OB Sports**



Department Expenses

Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	9,332,241	8,414,090	8,414,090	8,758,060
▶ Services	7,224,515	6,597,640	6,597,640	6,785,700
▶ Supplies	2,054,691	1,765,770	1,765,770	1,802,710
▶ Salaries and Benefits	53,036	50,680	50,680	169,650
▼ Capital	835,044	0	0	0
▶ Capital Outlay	835,044	0	0	0
▼ Debt Service Obligations	4,846	20,570	20,570	20,570
▶ Debt Service	4,846	20,570	20,570	20,570
Total	10,172,131	8,434,660	8,434,660	8,778,630

Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	10,172,131	8,434,660	8,434,660	8,778,630
▶ Enterprise Funds	10,172,131	8,434,660	8,434,660	8,778,630
Total	10,172,131	8,434,660	8,434,660	8,778,630

Significant Changes

The Adopted Budget for Fiscal Year 2022/23 of \$8,778,630 reflects an increase of \$343,970 from the Fiscal Year 2021/22 Adopted Budget. Major changes include the following:

- Increase in contracted labor by \$188,090
- Increase in miscellaneous items by \$36,940

Trends

Rounds of golf played dropped off slightly from the pandemic high in FY 2021/22, but still finished extremely strong with 251,938 rounds. The last three fiscal years have had the highest rounds played since OB Sports took over in 2014 with 251,938 last year, 257,597 the previous year and 231,185 the year before that. Silverbell and El Rio had very good years, with a reduction in rounds played less than 1%.

Broken down by

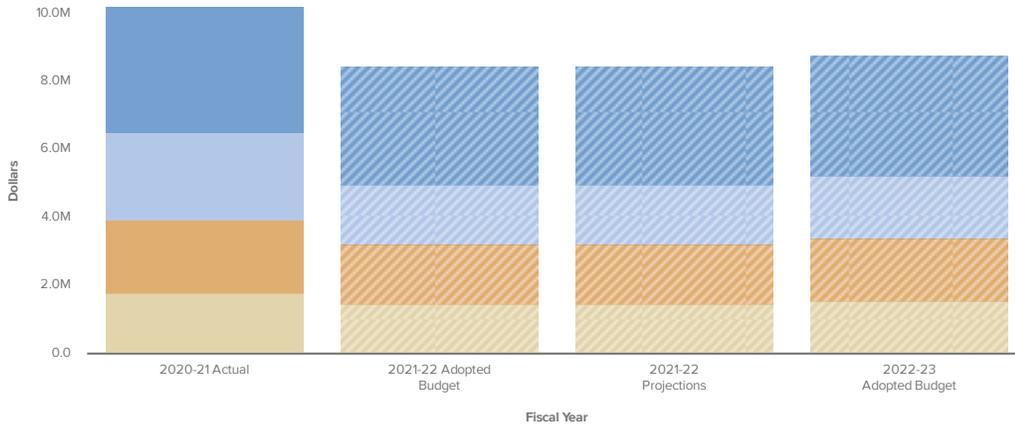
610 - Golf Utility Expenses



Sort Large to Small

- Randolph Golf Course
- Fred Enke Golf Course
- El Rio Golf Course
- Silverbell Golf Course
- 610 - Golf Utility

Visualization



Accomplishments

Golf replaced one of the refreshment carts at Randolph to help keep up with demand and improve customer service. Air conditioning units were replaced at Silverbell in the pro shop and at Randolph in the restaurant and conference room.

Future Objectives

Tucson City Golf continues to make improvements at courses focused on customer satisfaction and improving profitability. Planning has started to replace the irrigation system on Randolph North (Parks and Connections bond) in the next year and will also focus on reducing the amount of irrigated turf. This will help improve water efficiency and mitigate raising water costs. The restaurant improvements are intended to attract the non-golfing community to the courses and increase non-golf related revenues.

El Rio Golf Course

Fiscal Year 2022/23

Purpose

Provide an 18-hole facility of modest length with historical reference having hosted Tucson Open many years ago and is a Tucson favorite.

Task

Represent the budget for course services, food and beverage, golf shop, course maintenance, and general and administrative departments presented by OB Sports Golf Management.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	2,078,667	1,767,110	1,767,110	1,852,700
▶ Services	1,679,514	1,387,770	1,387,770	1,437,060
▶ Supplies	386,278	366,670	366,670	375,340
▶ Salaries and Benefits	12,875	12,670	12,670	40,300
▶ Capital	80,710	0	0	0
Total	2,159,377	1,767,110	1,767,110	1,852,700

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	2,159,377	1,767,110	1,767,110	1,852,700
▶ Enterprise Funds	2,159,377	1,767,110	1,767,110	1,852,700
Total	2,159,377	1,767,110	1,767,110	1,852,700

Fred Enke Golf Course

Fiscal Year 2022/23

Purpose

Provide an 18-hole facility in a very scenic desert lined golf course that is seen as one of the most challenging in the Tucson City Golf portfolio.

Task

Represent the budget for course services, food and beverage, golf shop, course maintenance, and general and administrative departments presented by OB Sports Golf Management.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	2,000,186	1,754,060	1,754,060	1,832,800
▶ Services	1,578,945	1,401,630	1,401,630	1,442,700
▶ Supplies	408,366	339,760	339,760	349,800
▶ Salaries and Benefits	12,875	12,670	12,670	40,300
▶ Capital	545,003	0	0	0
Total	2,545,189	1,754,060	1,754,060	1,832,800

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	2,545,189	1,754,060	1,754,060	1,832,800
▶ Enterprise Funds	2,545,189	1,754,060	1,754,060	1,832,800
Total	2,545,189	1,754,060	1,754,060	1,832,800

Randolph Golf Course

Fiscal Year 2022/23

Purpose

Provide Randolph North/Dell Urich Golf Course as a 36-hole facility, which is the premier course within the Tucson City Golf portfolio.

Task

Represent the budget for course services, food and beverage, golf shop, course maintenance, general and administrative departments, and includes the costs associated with capital leases for maintenance equipment presented by OB Sports Golf Management. Randolph has hosted the PGA Tour Tucson Open, Senior Open and LPGA Tour events.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	3,560,974	3,427,780	3,427,780	3,521,830
▶ Services	2,671,404	2,698,520	2,698,520	2,745,260
▶ Supplies	875,161	716,590	716,590	727,820
▶ Salaries and Benefits	14,409	12,670	12,670	48,750
▶ Capital	116,672	0	0	0
▼ Debt Service Obligations	4,846	20,570	20,570	20,570
▶ Debt Service	4,846	20,570	20,570	20,570
Total	3,682,492	3,448,350	3,448,350	3,542,400

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	3,682,492	3,448,350	3,448,350	3,542,400
▶ Enterprise Funds	3,682,492	3,448,350	3,448,350	3,542,400
Total	3,682,492	3,448,350	3,448,350	3,542,400

Silverbell Golf Course

Fiscal Year 2022/23

Purpose

Provide an 18-hole facility in a very popular layout that is viewed as playable yet challenging with contiguous turf from tee to green in most cases.

Task

Represent the budget for course services, food and beverage, golf shop, course maintenance, and general and administrative departments presented by OB Sports Golf Management.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,692,415	1,465,140	1,465,140	1,550,730
▶ Services	1,294,653	1,109,720	1,109,720	1,160,680
▶ Supplies	384,886	342,750	342,750	349,750
▶ Salaries and Benefits	12,875	12,670	12,670	40,300
▶ Capital	83,097	0	0	0
Total	1,775,512	1,465,140	1,465,140	1,550,730

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	1,775,512	1,465,140	1,465,140	1,550,730
▶ Enterprise Funds	1,775,512	1,465,140	1,465,140	1,550,730
Total	1,775,512	1,465,140	1,465,140	1,550,730

Tucson Convention Center Overview

Fiscal Year 2022/23

Mission Statement

To embody the hospitality of Tucson and to contribute to its economic vitality via a strong commitment to customer service and an appreciation for the community’s cultural diversity, thereby providing quality convention, meeting, entertainment facilities, and services to both local residents and out of town guests.

Programs

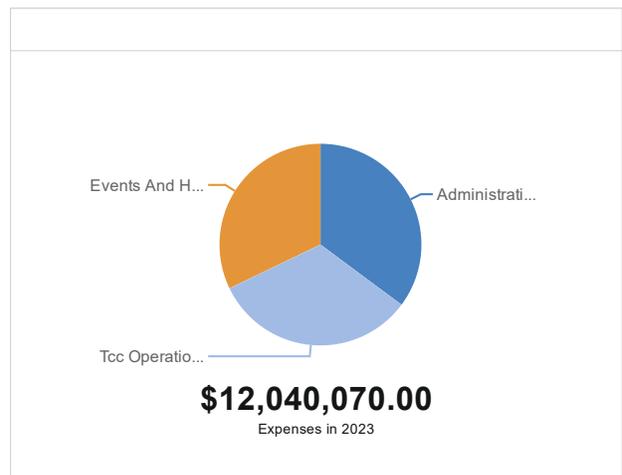
The following programs are included in this department:

- Administration
- Events and Hospitality
- Operations
- Covid-19 Disaster Relief

Staffing By Program

***No budgeted FTEDs for Fiscal Year
2022/23**

Budget By Program



Department Expenses

Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	4,582,385	10,885,680	10,885,680	11,573,480
▶ Services	4,216,102	9,068,680	9,068,680	9,754,710
▶ Supplies	312,656	1,763,790	1,763,790	1,763,790
▶ Salaries and Benefits	53,627	53,210	53,210	54,980
▼ Capital	60,707	466,590	466,590	466,590
▶ Capital Outlay	60,707	466,590	466,590	466,590
Total	4,643,091	11,352,270	11,352,270	12,040,070

Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	4,643,091	11,352,270	11,352,270	12,040,070
▶ Special Revenue Funds	4,643,091	11,352,270	11,352,270	12,040,070
Total	4,643,091	11,352,270	11,352,270	12,040,070

Significant Changes

The adopted budget for Fiscal Year 2022/23 of \$12,040,070 reflects a net increase of \$687,800 from the Fiscal Year 2021/22 Adopted Budget. Major changes include the following:

- Increase in personnel services by \$687,800 due to living wage effort

Trends

In FY 2022/23 the TCC will see higher than normal programming in ticketed events: concerts, entertainment, family shows, sporting events. This will test the market's capacity to consume entertainment. Consumer Show events will still lag pre-covid levels for two main reasons: Lack of sellable inventory will decrease the need for an event and attrition of event organizers. Banquets business will continue to rebound to pre-pandemic levels. Meetings and association business is anticipated (nationwide) to rebound in late 2023.

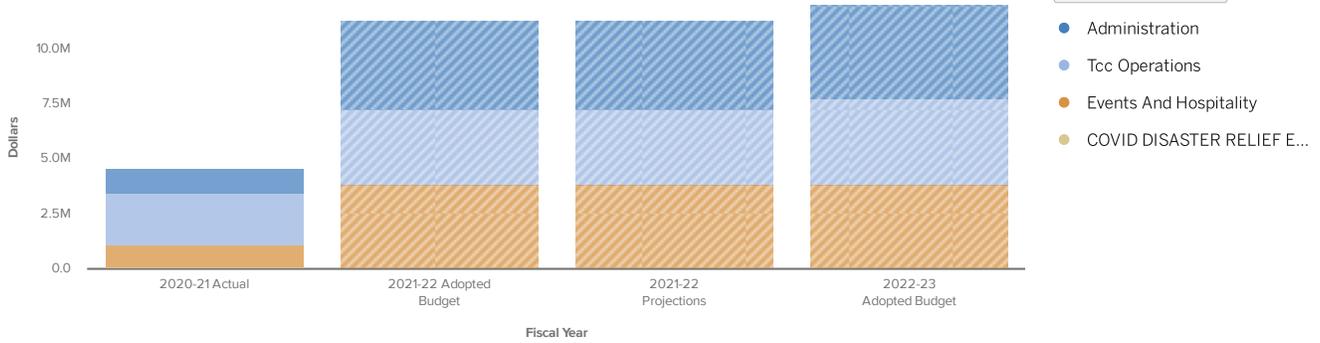
Broken down by

171 - Convention Center

Expenses



Visualization



Accomplishments

The TCC welcomed back full capacity events in FY 2021/22 The TCC worked closely with the Pima County Health Department during this time. Environmental hygiene is at the forefront for all events and the TCC is utilizing ASM Global's' VenueShield program for hygiene protocols.

Future Objectives

The TCC continues to work with Visit Tucson in marketing the facility to out of town group events. Further, the TCC will coordinate with Visit Tucson on securing group events well beyond FY 2022 / 2023

Administration

Fiscal Year 2022/23

Purpose

Plan, coordinate, and provide analytical fiscal support; maintain accurate accounting systems; and financially administer event support services.

Task

Manage all parking functions for multiple events and venues and handle cash collections for all parking fee. Provide quality promoter and guest experience by managing all ticketing functions including responsibility for the ticketing fund handling.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,089,546	3,578,490	3,578,490	3,768,650
▶ Services	993,132	3,457,480	3,457,480	3,645,870
▶ Supplies	42,787	67,800	67,800	67,800
▶ Salaries and Benefits	53,627	53,210	53,210	54,980
▼ Capital	60,707	466,590	466,590	466,590
▶ Capital Outlay	60,707	466,590	466,590	466,590
Total	1,150,253	4,045,080	4,045,080	4,235,240

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,150,253	4,045,080	4,045,080	4,235,240
▶ Special Revenue Funds	1,150,253	4,045,080	4,045,080	4,235,240
Total	1,150,253	4,045,080	4,045,080	4,235,240

Events and Hospitality

Fiscal Year 2022/23

Purpose

Provide event management and coordinate all events to include service provider contracts and ensure a quality guest experience.

Task

Staff conducts site visits, tours, and works collaboratively with Visit Tucson to attract a wide variety of local and national revenue-generating events.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,016,192	3,871,030	3,871,030	3,871,030
▶ Services	899,244	2,502,410	2,502,410	2,502,410
▶ Supplies	116,948	1,368,620	1,368,620	1,368,620
Total	1,016,192	3,871,030	3,871,030	3,871,030

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,016,192	3,871,030	3,871,030	3,871,030
▶ Special Revenue Funds	1,016,192	3,871,030	3,871,030	3,871,030
Total	1,016,192	3,871,030	3,871,030	3,871,030

Operations

Fiscal Year 2022/23

Purpose

Provide event set-up and maintenance for all events, including responsibility for ice set-ups and all buildings.

Task

Support events requiring staging and theatrical services and oversee all arena and music hall rigging, concert set-ups, and telephone and internet services for all events.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	2,361,504	3,436,160	3,436,160	3,933,800
▶ Services	2,287,316	3,108,790	3,108,790	3,606,430
▶ Supplies	74,188	327,370	327,370	327,370
Total	2,361,504	3,436,160	3,436,160	3,933,800

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	2,361,504	3,436,160	3,436,160	3,933,800
▶ Special Revenue Funds	2,361,504	3,436,160	3,436,160	3,933,800
Total	2,361,504	3,436,160	3,436,160	3,933,800

COVID-19 Disaster Relief

Fiscal Year 2022/23

Purpose

Provide economic relief to hardships caused by the Covid-19 pandemic.

Task

Provide support to address primary and secondary impacts within the community with the use of Coronavirus Relief Funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	115,143	0	0	0
▶ Supplies	78,733	0	0	0
▶ Services	36,410	0	0	0
Total	115,143	0	0	0

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	115,143	0	0	0
▶ Special Revenue Funds	115,143	0	0	0
Total	115,143	0	0	0

Tucson Fire Overview

Fiscal Year 2022/23

Mission Statement

To be excellent public safety professionals, compassionately providing our community an all-hazards response with integrity and courage through innovative prevention, education and active intervention.

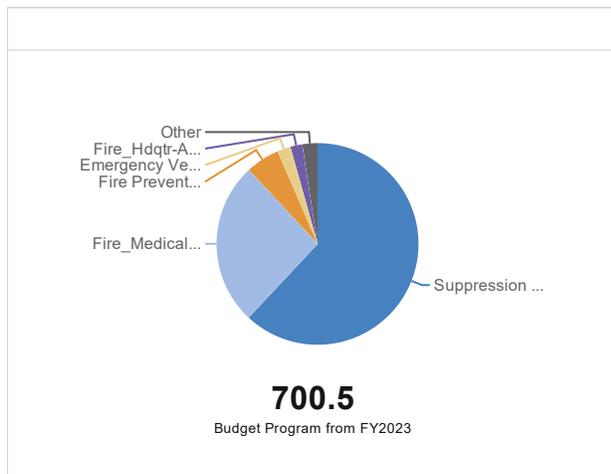
Programs

The following programs are included in this department:

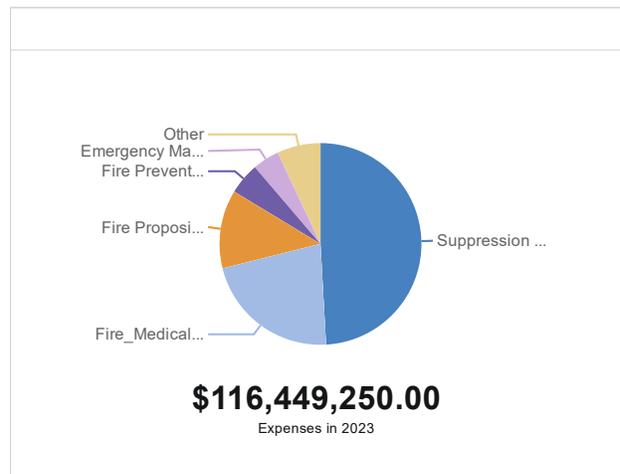
Administration
Advanced Life Support
Emergency Management
Emergency Vehicle Management
Fire Logistics

Fire Prevention and Life Safety
Fire Suppression and Emergency Medical Services
Fire Training
Hazardous Waste Disposal
Covid-19 Disaster Relief

Staffing By Program



Budget By Program



*Full Time Equivalent Employee (FTE)

**645 of the 700.5 FTE for Fiscal Year 2022/23 are Commissioned Officers

Department Expenses

Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	110,621,308	91,962,210	101,158,940	101,607,220
▶ Salaries and Benefits	103,180,692	84,361,300	93,702,030	93,847,770
▶ Supplies	4,319,580	4,486,720	4,415,980	4,554,860
▶ Services	3,121,036	3,114,190	3,040,930	3,204,590
▼ Capital	9,941,317	31,062,430	28,516,700	14,842,030
▶ Capital Improvement Projects	2,344,285	18,045,900	17,004,100	14,523,300
▶ Capital Outlay	7,597,032	13,016,530	11,512,600	318,730
Total	120,562,625	123,024,640	129,675,640	116,449,250

Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	120,166,847	122,678,580	129,267,210	116,060,440
▶ The General Fund	99,363,555	88,306,150	94,882,350	96,635,880
▶ Special Revenue Funds	20,803,292	34,372,430	33,464,860	16,187,560
▶ Capital Projects Funds	0	0	920,000	3,237,000
▼ Proprietary Funds	395,778	346,060	408,430	388,810
▶ Internal Service Funds	395,778	346,060	408,430	388,810
Total	120,562,625	123,024,640	129,675,640	116,449,250

Significant Changes

The adopted budget for Fiscal Year 2022/23 of \$116,449,250 reflects a net decrease of \$6,575,390 from the Fiscal Year 2021/22 Adopted Budget. Major changes include the following:

- Decrease Safer City Improvement Fund by \$16,851,550
- Increase to salaries and overtime by \$10,405,330

Trends

Fiscal Year 2021/22 brought continued challenges through ongoing impacts of the COVID-19 pandemic response. A decrease in pandemic-related impacts was realized in the 3rd and 4th quarters of the fiscal year. Firefighter vacancies also remained a challenge, but some relief was realized at the very end of the fiscal year with the graduation of 29 recruits. Structure fire activity in the city continued to increase and overall call volume fell just a few hundred incidents short of 100,000, a near 5,000 incident increase over Fiscal Year 2020/21. The trend of fire activity correlated with activity of homeless individuals continued to increase along with the number of intentionally set fires. Supply chain issues for a wide variety of department needs (equipment and tools, personal protective clothing, vehicle parts, etc..) persisted throughout the fiscal year, and the department continues to experience extended vendor delivery times due to national shortages of fire-

retardant fabrics, microchips for vehicles, and other high-demand items. In addition, regulatory changes have resulted in a higher burn rate of medical personal protective equipment (PPE). This fact, combined with sharply increased cost of goods due in large part to supply chain challenges and inflationary pressures, has in turn placed additional strain on financial resources.

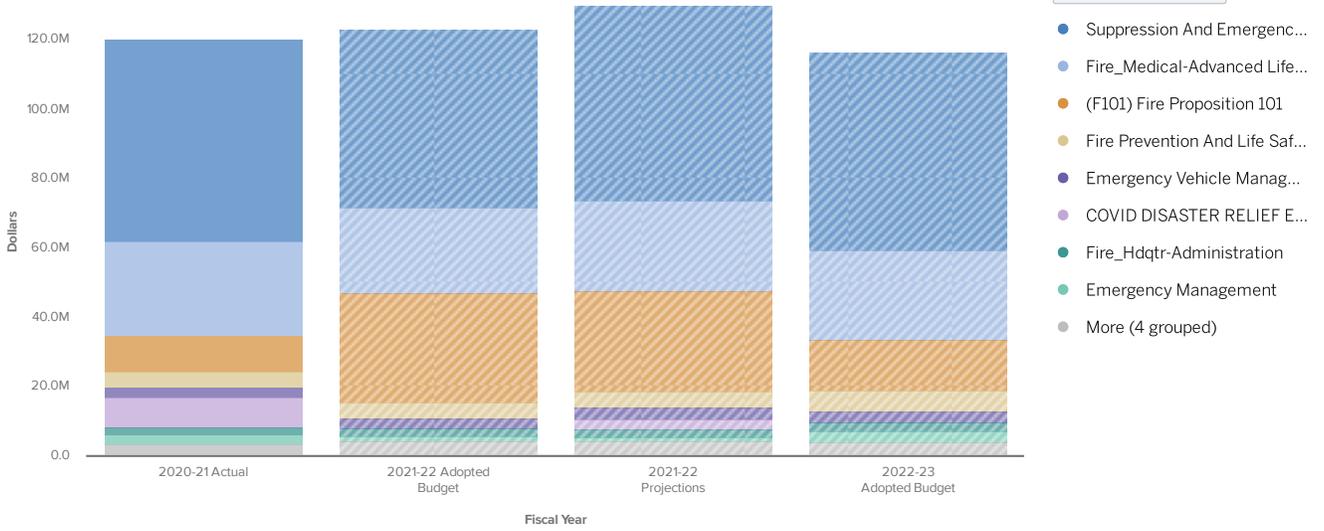
Broken down by

Department/Unit* Expenses



Visualization

Sort Large to Small



Accomplishments

The overall distribution of incident types remained relatively constant along with the increased incident volume. All three bureaus within Tucson Fire remained extremely active, not only in response to the increased number of incidents but also consistent with known and forecast growth in the city. Another record year was experienced for new construction fire plans reviews. The automatic aid response model continued with additional implementation taking effect for all structure fire responses as of July 1, 2022, following a year of implementation with special operations responses such as hiker rescues, trench/cave-in rescues, and swift water rescues.

Emergency Medical Services (EMS) Operations showed continued and remarkable progress in obtaining return of spontaneous circulation in a growing percentage (approximately 40 percent) of cardiac arrest calls, leading to over 1,550 life years added to the Tucson community through cardiac arrest survival based on hospital discharge data. Tucson Fire boasts the highest cardiac arrest survival rate of any EMS provider in the State of Arizona.

The Tucson Fire Department graduated a recruit class of 29 new firefighters on June 17, 2022, and it was successful in obtaining an Assistance to Firefighters Grant (AFG) award for the 2nd straight year to train 20 incumbent firefighter/EMTs as advanced life support paramedics. A SAFER grant was also awarded to the department which allowed an increased in headcount by 13 positions from 632 to 645 and which pays full salary and ERE costs for these 13 new positions for 3 years before the City takes over the obligation for the positions through the general fund budget.

Future Objectives

Tucson Fire has entered its review by the Insurance Services Office (ISO) of the prestigious Class 1 rating it currently holds. ISO audits all Class 1 fire departments every 5 years, and Tucson Fire has held Class 1 status since 2017. The department still intends to pursue international accreditation in the next two years to compliment the ISO Class 1 rating. In addition, Tucson Fire will continue to strive to grow its commissioned workforce and response capabilities to improve response times to fire and medical emergencies across the city. The Community Risk Reduction Division also continues to expand outreach efforts in the areas of Life Safety Education and the highly regarded Tucson Collaborative Community Care (TC-3) program. Working with our partners at Tucson Police's Homeless Outreach Team and Mental Health Support Team and the City's Community Safety, Health & Wellness Office, TC-3 and Tucson Fire strive to make a positive impact to assist some of our City's most vulnerable and less fortunate residents by connecting them with needed services to reduce reliance on the 911 system and to decrease non-emergent calls for service that strap resources and contribute to increased response times to true emergencies. Tucson Fire remains committed to being an innovator, collaborator, and reliable partner with City departments and the community we serve.

Administration

Fiscal Year 2022/23

Purpose

Provide direction and policy to ensure the delivery of high-quality, innovative, and evidence-based all-hazards emergency response, environmental protection, community risk reduction, and fire and life safety code enforcement in the community.

Task

Administer all fiscal operations and personnel policies, procedures and actions, and carry-out the administrative functions and requirements of the Public Safety Pension Retirement System.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	2,333,240	2,043,890	2,164,310	2,705,600
▶ Salaries and Benefits	2,186,876	1,919,030	1,961,850	2,573,640
▶ Services	122,543	101,020	119,130	108,120
▶ Supplies	23,821	23,840	83,330	23,840
Total	2,333,240	2,043,890	2,164,310	2,705,600

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	2,333,240	2,043,890	2,164,310	2,705,600
▶ The General Fund	2,333,240	2,043,890	2,164,310	2,705,600
Total	2,333,240	2,043,890	2,164,310	2,705,600

Advanced Life Support

Fiscal Year 2022/23

Purpose

Emergency Medical Services (EMS) Division manages the Advanced Life Support (ALS) services response, partially funded through in-house billing cost recovery for ALS ambulance services.

Task

The EMS Division's responsibilities include the creation and monitoring of service contracts; the development of equipment specifications, scope of practice and standards of care, and the resolution of customer and quality assurance, liability, and liaison issues related to pre-hospital medical care.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	27,249,054	24,732,400	25,943,720	25,584,790
▶ Salaries and Benefits	25,129,512	22,795,030	24,000,720	23,630,100
▶ Supplies	1,272,001	1,000,310	949,690	1,000,310
▶ Services	847,541	937,060	993,310	954,380
Total	27,249,054	24,732,400	25,943,720	25,584,790

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	27,249,054	24,732,400	25,943,720	25,584,790
▶ The General Fund	27,249,054	24,732,400	25,943,720	25,584,790
Total	27,249,054	24,732,400	25,943,720	25,584,790

Emergency Management

Fiscal Year 2022/23

Purpose

Provide Citywide management and coordination in response to natural and manmade disasters, and in advance of planned events and large public gatherings and increase community resilience through education, planning, and training.

Task

Provide coordinated, cooperative management, resource allocation, planning, regional, state, and federal all-hazard coordination to simulate regional response to significant adverse events that impact large portions of the City and its residents.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	2,512,721	1,512,100	1,182,770	3,056,430
▶ Salaries and Benefits	1,986,109	823,460	829,520	2,291,510
▶ Supplies	281,768	681,640	263,730	727,060
▶ Services	244,844	7,000	89,520	37,860
▼ Capital	0	125,530	125,530	125,530
▶ Capital Outlay	0	125,530	125,530	125,530
Total	2,512,721	1,637,630	1,308,300	3,181,960

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	2,512,721	1,637,630	1,308,300	3,181,960
▶ Special Revenue Funds	2,073,704	1,219,310	985,790	1,264,740
▶ The General Fund	439,016	418,320	322,510	1,917,220
Total	\$ 2,512,721	\$ 1,637,630	\$ 1,308,300	\$ 3,181,960

Emergency Vehicle Management

Fiscal Year 2022/23

Purpose

Maintain all emergency response vehicles and safety equipment.

Task

Organize and manage the maintenance of all front-line emergency response vehicles and safety equipment.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	3,073,413	3,096,970	3,228,290	3,142,750
▶ Salaries and Benefits	1,814,089	1,725,050	1,830,930	1,792,210
▶ Supplies	1,057,180	1,065,490	1,191,380	1,065,490
▶ Services	202,144	306,430	205,980	285,050
Total	3,073,413	3,096,970	3,228,290	3,142,750

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	3,073,413	3,096,970	3,228,290	3,142,750
▶ The General Fund	3,073,413	3,096,970	3,228,290	3,142,750
Total	3,073,413	3,096,970	3,228,290	3,142,750

Fire Logistics

Fiscal Year 2022/23

Purpose

Administer all logistical areas of the Tucson Fire Department.

Task

Administer all the procurement functions, process payment of invoices, distribute supplies and equipment to all stations, and coordinate facility repairs and improvements.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,786,410	1,785,200	1,860,000	1,291,710
▶ Supplies	938,252	962,390	1,093,920	962,390
▶ Salaries and Benefits	494,729	487,260	454,760	0
▶ Services	353,429	335,550	311,320	329,320
▶ Capital	0	54,000	15,470	54,000
Total	1,786,410	1,839,200	1,875,470	1,345,710

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,786,410	1,839,200	1,875,470	1,345,710
▶ The General Fund	1,786,410	1,839,200	1,875,470	1,345,710
Total	1,786,410	1,839,200	1,875,470	1,345,710

Fire Prevention and Life Safety

Fiscal Year 2022/23

Purpose	Task
Promote public safety and fire prevention to the City of Tucson.	Administer fire codes and standards, conduct regular building and facility inspections of commercial buildings, schools, vacant and neglected structures, group homes, and landfills, and enforce compliance of code violations. Respond to citizen complaints and conduct specialty inspections of tents, fireworks display, open burn permits, and administer the self-inspection program. In accordance with International Fire Code, this program investigates the cause and origin of all fires reported within City jurisdiction. This program proactively engages in fire prevention and life safety by educating the business community, residents, and even our own firefighters with instructional support, materials, and education programs focused on reducing the incidence of injury and death; and provides accurate and timely information to the news media and the community on events and services provided.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	4,535,900	4,495,760	4,729,200	5,914,710
▶ Salaries and Benefits	4,373,230	4,314,250	4,591,840	5,618,430
▶ Services	93,254	129,230	114,990	144,000
▶ Supplies	69,417	52,280	22,370	152,280
Total	4,535,900	4,495,760	4,729,200	5,914,710

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	4,535,900	4,495,760	4,729,200	5,914,710
▶ The General Fund	4,535,316	4,447,290	4,715,770	5,766,240
▶ Special Revenue Funds	584	48,470	13,430	148,470
Total	4,535,900	4,495,760	4,729,200	5,914,710

Fire Suppression and Emergency Medical Services

Fiscal Year 2022/23

Purpose

Provide all-hazard risk protection response to the Tucson community.

Task

Provide all-hazard risk protection and timely response to the Tucson community using contemporary, efficient, and compliant emergency response service, including a highly trained force of professional and dedicated emergency fire and rescue personnel. Focus on continuously improving customer service, internal processes, and technologies.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	58,483,538	51,142,340	56,088,940	57,193,170
▶ Salaries and Benefits	57,493,122	50,229,320	55,148,320	56,210,110
▶ Services	981,145	882,340	901,320	952,380
▶ Supplies	9,271	30,680	39,300	30,680
Total	58,483,538	51,142,340	56,088,940	57,193,170

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	58,483,538	51,142,340	56,088,940	57,193,170
▶ The General Fund	58,483,538	49,551,740	54,498,340	53,844,320
▶ Special Revenue Funds	0	1,590,600	1,590,600	3,348,850
Total	58,483,538	51,142,340	56,088,940	57,193,170

Fire Training

Fiscal Year 2022/23

Purpose

Provide training to fire fighters and emergency medical technicians (EMTs).

Task

Ensure well-trained, highly qualified fire fighters and emergency medical technicians (EMTs) are available to provide emergency service to the Tucson community through comprehensive professional training programs and career enhancement opportunities.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,455,757	2,176,340	1,952,900	2,329,250
▶ Salaries and Benefits	1,038,899	1,788,010	1,541,450	1,409,910
▶ Supplies	242,555	179,630	237,500	569,850
▶ Services	174,303	208,700	173,950	349,490
Total	1,455,757	2,176,340	1,952,900	2,329,250

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,455,757	2,176,340	1,952,900	2,329,250
▶ The General Fund	1,455,757	2,176,340	1,952,900	2,329,250
Total	1,455,757	2,176,340	1,952,900	2,329,250

Hazardous Waste Disposal

Fiscal Year 2022/23

Purpose

Manage the City's hazardous waste.

Task

Ensure that City-generated hazardous waste is properly collected, packaged, and disposed of per local, state, and federal laws.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	395,878	346,060	408,430	388,810
▶ Salaries and Benefits	340,333	279,890	303,300	321,860
▶ Services	24,201	43,210	73,980	43,990
▶ Supplies	31,344	22,960	31,150	22,960
Total	395,878	346,060	408,430	388,810

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	395,778	346,060	408,430	388,810
▶ Internal Service Funds	395,778	346,060	408,430	388,810
▶ Governmental Funds	100	0	0	0
Total	\$ 395,878	\$ 346,060	\$ 408,430	\$ 388,810

Covid-19 Disaster Relief

Fiscal Year 2022/23

Purpose

Provide economic relief to hardships caused by the Covid-19 pandemic.

Task

Provide support to address primary and secondary impacts within the community with the use of Coronavirus Relief Funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	8,479,957	0	2,919,340	0
▶ Salaries and Benefits	8,323,794	0	2,919,340	0
▶ Supplies	146,653	0	0	0
▶ Services	9,509	0	0	0
Total	8,479,957	0	2,919,340	0

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	8,479,957	0	2,919,340	0
▶ Special Revenue Funds	8,479,957	0	2,919,340	0
Total	8,479,957	0	2,919,340	0

Tucson Police Department Overview

Fiscal Year 2022/23

Mission Statement

To serve the public in partnership with our community, to protect life and property, prevent crime, and resolve problems.

Programs

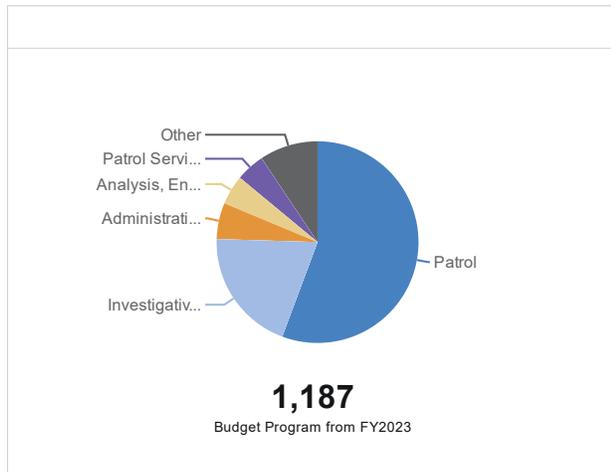
The following programs are included in this department:

Office of the Chief of Police
Administrative Services
Analysis, Engagement, and Oversight
Emergency Management
Forfeiture

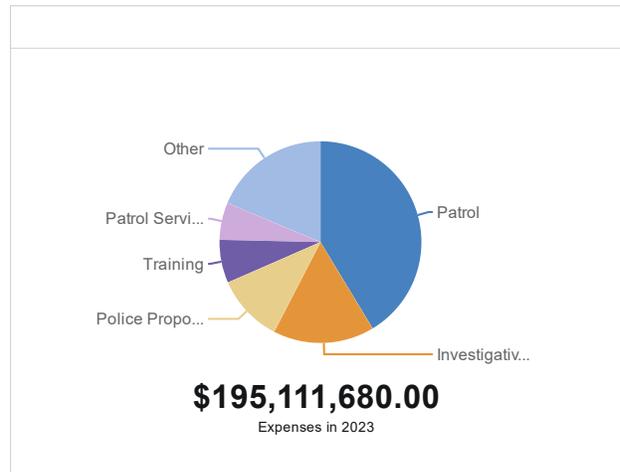
Grants
Impounds
Investigative Services
Logistics
Patrol

Special Duty
Support Services
Traffic Enforcement
Training
Covid-19 Disaster Relief

Staffing By Program



Budget By Program



***Full Time Equivalent Employee (FTE)**

****883 of the 1,187 FTE for Fiscal Year 2022/23 are Commissioned Officers**

Department Expenses

Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	171,387,330	169,081,520	165,182,164	173,722,740
▶ Salaries and Benefits	151,110,516	140,387,940	139,596,209	150,062,710
▶ Services	15,327,094	15,193,650	16,337,887	14,814,160
▶ Supplies	4,949,720	13,499,930	9,248,068	8,845,870
▼ Capital	6,724,199	17,697,440	16,613,311	21,388,940
▶ Capital Improvement Projects	654,222	6,998,500	7,125,900	20,133,900
▶ Capital Outlay	6,069,977	10,698,940	9,487,411	1,255,040
Total	178,111,529	186,778,960	181,795,476	195,111,680

Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	174,979,263	186,778,960	181,795,476	195,111,680
▼ The General Fund	157,837,457	148,418,650	147,837,795	157,947,010
▼ General Fund	157,837,457	148,418,650	147,837,795	157,947,010
(001) General Fund	155,462,673	145,746,320	145,520,500	155,283,020
(017) General Fund Restricted	2,374,784	2,672,330	2,317,295	2,663,990
▼ Special Revenue Funds	17,141,806	38,360,310	33,957,681	37,164,670
▼ Public Safety 102	7,342,872	22,519,050	18,708,400	21,170,900
(027) Safer City Improvement Fund	7,342,872	22,519,050	18,708,400	21,170,900
▼ Other Federal Grant Fund	8,744,373	13,772,490	13,767,783	13,919,600
(092) Misc Federal Grant Funds	8,730,219	13,772,490	13,767,783	13,919,600
(161) DISASTER RELIEF	14,154	0	0	0
▼ Non Federal Grant Fund	1,049,216	2,053,770	1,466,499	2,059,170
(093) Misc Non Federal Grant Funds	1,049,216	2,053,770	1,466,499	2,059,170
▼ Civic Contributions Fund	5,345	15,000	15,000	15,000
(019) Civic Contributions Fund	5,345	15,000	15,000	15,000
▶ Fiduciary Funds	3,132,266	0	0	0
Total	178,111,529	186,778,960	181,795,476	195,111,680

Significant Changes

The adopted budget for Fiscal Year 2022/23 of \$195,111,680 reflects an increase of \$8,332,720 from the Fiscal Year 2021/22 Adopted Budget. Major changes include the following:

- Increase in salary and employee related expenses* by \$9,647,770
- Decrease in Services by \$379,490
- Decrease in Supplies by \$4,654,060

*1 new Management Coordinator and 1 new Police Lieutenant Assignment: Police Captain have been added to the Fiscal Year 2022/23 Adopted Budget.

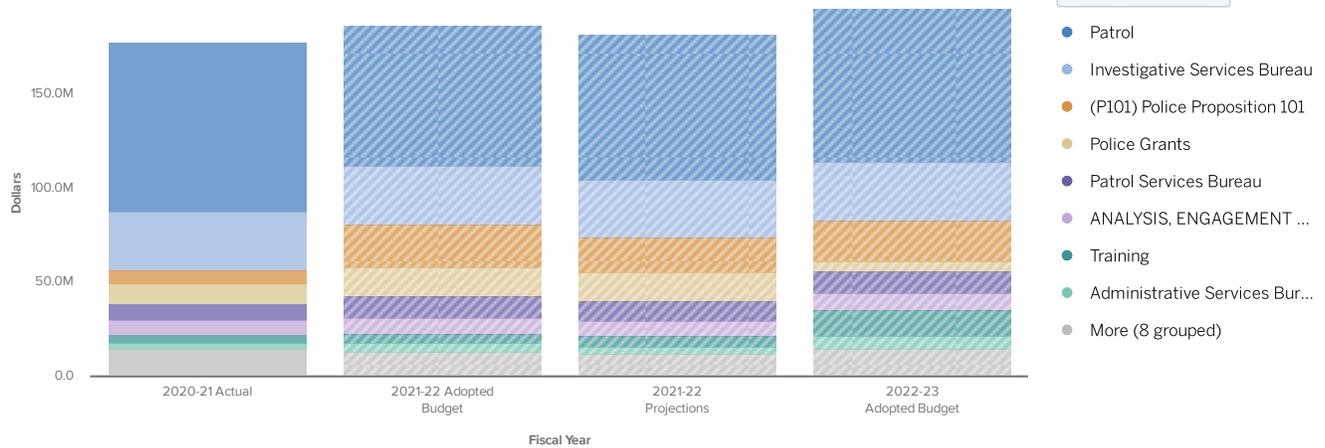
Trends

Due to the structure of public safety pension obligations, the operating budget has decreased over the last three years. Tucson Police Department is committed to recruiting and retaining police officers. Over the past three years, overtime has decreased due to the collaborative effort.

Broken down by

Department/Unit* Expenses

Visualization



Accomplishments

Using a combination of modern technology and diligent police work, the Tucson Police Department continued its extraordinarily high success rate in solving homicide cases. Also this year, TPD continued its ABLE training (Active Bystandership for Law Enforcement), a program of the Center for Innovations in Community Safety that prepares law enforcement personnel, sworn and professional staff, “to successfully intervene to prevent harm and to create a law enforcement culture that supports peer intervention.” The year was not without tragedy, however, as it was marred by several officer deaths and injuries, including the Amtrak incident where DEA Group Supervisor Mike Garbo was killed by an armed suspect. TPD sworn members behaved heroically in confronting the shooter and eliminating the threat, running toward gunfire and clearly and immediately placing their own lives at risk to protect passengers trapped on the train and their law enforcement colleagues.

Finally, a new Chief of Police, Chad Kasmar, was selected to replace outgoing Chief Chris Magnus. A native Tucsonan and 20-year veteran of TPD, his appointment has been well received in the department and the community.

Future Objectives

Reducing gun violence and supporting employee wellness remain top priorities. The department continues to experience challenges retaining and recruiting members, both sworn and professional staff. Greater support for wellness and work/life balance can help address both these challenges and the department is making that investment, creating a Wellness Division and assigning additional personnel to it. In addition, department members are being afforded the opportunity to attend 5-day Struggle Well trainings, which teach an approach to dealing with trauma that allows people to thrive even in the most difficult of circumstances.

Regarding gun violence, the department is using its Analysis Division, Crime Gun Intelligence Unit, Place Network Investigations, and its Investigative and Patrol Services Bureaus to bring every available tool to bear on this problem. Also this year, the department plans to hire a Violence Prevention Coordinator to work with youth-serving agencies, schools, and hospitals and increase available supports for youth at risk of committing gun violence.

Office of the Chief of Police

Fiscal Year 2022/23

Purpose

Direct policy, oversee the professionalism of department members, and coordinate the efforts of the department.

Task

Coordinate the efforts among all program areas.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	7,509,974	8,831,980	8,372,889	17,776,530
▶ Salaries and Benefits	6,912,527	8,085,280	7,473,395	16,972,710
▶ Services	526,620	675,330	671,492	770,630
▶ Supplies	70,827	71,370	228,002	33,190
Total	7,509,974	8,831,980	8,372,889	17,776,530

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	7,509,974	8,831,980	8,372,889	17,776,530
▶ The General Fund	7,509,974	8,831,980	8,372,889	13,462,030
▶ Special Revenue Funds	0	0	0	4,314,500
Total	7,509,974	8,831,980	8,372,889	17,776,530

Administrative Services

Fiscal Year 2022/23

Purpose

Provide services necessary to ensure sustainable and proactive operations as directed by the Chief of Police.

Task

Provide support including Records, Capital, and Public Safety Health and Wellness.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	3,346,898	4,756,890	4,004,964	7,149,450
▶ Salaries and Benefits	3,268,837	4,621,210	3,919,869	7,121,030
▶ Services	49,571	121,320	71,408	15,250
▶ Supplies	28,490	14,360	13,687	13,170
Total	3,346,898	4,756,890	4,004,964	7,149,450

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	3,346,898	4,756,890	4,004,964	7,149,450
▶ The General Fund	3,346,898	4,756,890	4,004,964	7,149,450
Total	3,346,898	4,756,890	4,004,964	7,149,450

Analysis, Engagement, and Oversight

Fiscal Year 2022/23

Purpose

Provide accountability to the Tucson community.

Task

Provide data driven policing, best practices research, internal and external strategic communications, community advocacy and interest group engagement, and employee recruiting.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,938,388	2,423,670	1,900,914	44,580
▶ Salaries and Benefits	1,916,174	2,320,320	1,854,850	0
▶ Services	21,569	70,160	41,266	13,180
▶ Supplies	645	33,190	4,798	31,400
Total	1,938,388	2,423,670	1,900,914	44,580

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,938,388	2,423,670	1,900,914	44,580
▶ The General Fund	1,938,388	2,423,670	1,900,914	44,580
Total	1,938,388	2,423,670	1,900,914	44,580

Emergency Management

Fiscal Year 2022/23

Purpose

Promote a safer, less vulnerable community with the capacity to cope with all hazards.

Task

Plan, coordinate, and integrate activities necessary to build, sustain, and improve the City's capability to mitigate against, prepare for, respond to, and recover from threats, natural or man-made disasters, and acts of terrorism.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,339,383	1,274,180	1,017,986	2,092,180
▶ Salaries and Benefits	1,324,904	1,244,550	1,003,187	2,090,510
▶ Services	14,108	27,880	14,161	0
▶ Supplies	371	1,750	638	1,670
Total	1,339,383	1,274,180	1,017,986	2,092,180

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,339,383	1,274,180	1,017,986	2,092,180
▶ The General Fund	1,339,383	1,274,180	1,017,986	2,092,180
Total	1,339,383	1,274,180	1,017,986	2,092,180

Forfeiture

Fiscal Year 2022/23

Purpose

Effectively apply funding associated with the Racketeer Influenced and Corrupt Organizations (RICO) Act and Arizona forfeiture laws.

Task

Enhance operational objectives as determined by the Chief of Police.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	4,259,132	1,414,860	898,066	3,000
▶ Services	3,155,687	186,430	215,566	0
▶ Salaries and Benefits	804,476	603,540	362,887	0
▶ Supplies	298,969	624,890	319,613	3,000
▼ Capital	434,506	55,000	161,562	0
▶ Capital Outlay	434,506	55,000	161,562	0
Total	4,693,638	1,469,860	1,059,629	3,000

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,561,372	1,469,860	1,059,629	3,000
▶ The General Fund	1,561,372	1,469,860	1,059,629	3,000
▶ Fiduciary Funds	3,132,266	0	0	0
Total	4,693,638	1,469,860	1,059,629	3,000

Grants

Fiscal Year 2022/23

Purpose

Provide administrative and financial oversight and capacity for grant funding allocated to the Tucson Police Department.

Task

Enhance operational objectives outlined by the Chief of Police.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	10,008,625	14,334,970	14,324,478	4,745,460
▶ Services	6,343,253	7,077,030	8,350,605	2,009,030
▶ Salaries and Benefits	2,918,438	4,502,820	4,071,002	699,890
▶ Supplies	746,934	2,755,120	1,902,871	2,036,540
▼ Capital	194,331	893,100	973,541	681,300
▶ Capital Outlay	194,331	893,100	973,541	681,300
Total	10,202,956	15,228,070	15,298,019	5,426,760

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	10,202,956	15,228,070	15,298,019	5,426,760
▼ Special Revenue Funds	9,682,110	14,630,260	14,638,471	4,746,250
▶ Other Federal Grant Fund	8,627,549	12,561,490	13,156,972	4,440,160
▶ Non Federal Grant Fund	1,049,216	2,053,770	1,466,499	306,090
▶ Civic Contributions Fund	5,345	15,000	15,000	0
▶ The General Fund	520,847	597,810	659,548	680,510
Total	10,202,956	15,228,070	15,298,019	5,426,760

Impounds

Fiscal Year 2022/23

Purpose

Implement the removal and immobilization or impoundment of vehicles based on enforcement of Arizona Revised State Statute 28-3511.

Task

Track operational requirements and funding based partially on associated restricted revenues generated from impound fee receipts.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	535,916	614,720	604,045	33,950
▶ Salaries and Benefits	502,162	568,650	539,092	0
▶ Services	33,575	45,820	64,699	33,700
▶ Supplies	179	250	255	250
Total	535,916	614,720	604,045	33,950

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	535,916	614,720	604,045	33,950
▶ The General Fund	535,916	614,720	604,045	33,950
Total	535,916	614,720	604,045	33,950

Investigative Services

Fiscal Year 2022/23

Purpose

Conduct professional and exemplary criminal investigations by striving to set the highest standards in investigative, forensic, and evidentiary procedures.

Task

Respond to calls for service and investigate crimes.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	31,374,115	31,095,570	30,781,331	31,662,740
▶ Salaries and Benefits	29,750,499	28,734,370	28,581,943	29,879,300
▶ Services	1,095,741	1,195,080	1,280,993	1,221,780
▶ Supplies	527,874	1,166,120	918,395	561,660
▼ Capital	35,262	143,670	153,847	6,330
▶ Capital Outlay	35,262	143,670	153,847	6,330
Total	31,409,377	31,239,240	30,935,178	31,669,070

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	31,409,377	31,239,240	30,935,178	31,669,070
▶ The General Fund	31,409,377	31,239,240	30,919,385	31,669,070
▶ Special Revenue Funds	0	0	15,793	0
Total	31,409,377	31,239,240	30,935,178	31,669,070

Logistics

Fiscal Year 2022/23

Purpose

Coordinate all facilities management within the Tucson Police Department and other logistical needs associated with Department operations.

Task

Support Fleet Management and Data Services.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	4,478,526	4,583,370	4,712,132	2,993,980
▶ Services	2,171,208	2,410,480	2,436,517	2,295,830
▶ Salaries and Benefits	1,491,565	1,453,430	1,584,295	0
▶ Supplies	815,752	719,460	691,320	698,150
▼ Capital	10,945	43,270	10,740	43,270
▶ Capital Outlay	10,945	43,270	10,740	43,270
Total	4,489,470	4,626,640	4,722,872	3,037,250

Program Budget By Funding Source

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Operating	4,478,526	4,583,370	4,712,132	2,993,980
▶ Capital	10,945	43,270	10,740	43,270
Total	4,489,470	4,626,640	4,722,872	3,037,250

Patrol

Fiscal Year 2022/23

Purpose

Maintain strong relationships with neighborhood and business associations, as well as furthering partnerships to protect life, property, prevent crime, and resolve problems.

Task

Respond to calls for service and investigate crimes.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	90,109,262	74,809,340	76,673,390	80,690,490
▶ Salaries and Benefits	88,756,847	73,238,110	75,301,716	78,785,940
▶ Services	1,330,571	1,538,050	1,339,049	1,872,080
▶ Supplies	21,844	33,180	32,625	32,470
Total	90,109,262	74,809,340	76,673,390	80,690,490

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	90,109,262	74,809,340	76,673,390	80,690,490
▶ The General Fund	90,109,262	74,809,340	76,673,390	80,690,490
Total	90,109,262	74,809,340	76,673,390	80,690,490

Special Duty

Fiscal Year 2022/23

Purpose

Enhance existing public safety and community police efforts.

Task

Provide police-related services to an employer, other than City of Tucson, by department personnel during off-duty hours including point control, security, or any time required to work in a police capacity.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	398,811	447,790	396,596	500
▶ Salaries and Benefits	367,830	306,680	203,872	0
▶ Services	25,543	112,360	163,974	0
▶ Supplies	5,437	28,750	28,750	500
▶ Capital	35,262	0	12,897	0
Total	434,073	447,790	409,493	500

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	434,073	447,790	409,493	500
▶ The General Fund	434,073	447,790	409,493	500
Total	434,073	447,790	409,493	500

Support Services

Fiscal Year 2022/23

Purpose

Provide specialized assistance to the department including training and homeland security support.

Task

Enable the department to respond to unusual events, disasters, or human-caused crises.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	8,572,680	11,809,010	10,547,002	11,601,950
▶ Salaries and Benefits	7,811,995	11,002,830	9,871,235	10,788,980
▶ Supplies	496,337	423,370	402,543	377,560
▶ Services	264,349	382,810	273,224	435,410
▼ Capital	0	20,000	34,024	20,000
▶ Capital Outlay	0	20,000	34,024	20,000
Total	8,572,680	11,829,010	10,581,026	11,621,950

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	8,572,680	11,829,010	10,581,026	11,621,950
▶ The General Fund	8,572,680	11,829,010	10,581,026	11,621,950
Total	8,572,680	11,829,010	10,581,026	11,621,950

Traffic Enforcement

Fiscal Year 2022/23

Purpose

Provide and coordinate effective professional support in all functions relating to traffic as they pertain to the Department.

Task

Provide for the safe flow of traffic.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,287,529	482,010	1,243,682	884,170
▶ Salaries and Benefits	1,259,978	440,540	1,189,159	849,700
▶ Supplies	17,438	39,130	20,261	34,470
▶ Services	10,113	2,340	34,262	0
Total	1,287,529	482,010	1,243,682	884,170

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	1,287,529	482,010	1,243,682	884,170
▶ The General Fund	1,287,529	482,010	1,243,682	884,170
Total	1,287,529	482,010	1,243,682	884,170

Training

Fiscal Year 2022/23

Purpose

Maintain employee retention by implementing a professional training plan.

Task

Provide professional training for the basic recruits and on-going training for department members.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	4,682,414	4,915,510	5,567,971	13,006,760
▶ Salaries and Benefits	3,996,708	3,265,610	3,620,734	2,874,650
▶ Services	232,603	783,010	1,373,433	6,147,270
▶ Supplies	453,103	866,890	573,804	3,984,840
▼ Capital	99,874	100,000	100,000	504,140
▶ Capital Outlay	99,874	100,000	100,000	504,140
Total	4,782,289	5,015,510	5,667,971	13,510,900

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	4,782,289	5,015,510	5,667,971	13,510,900
▶ The General Fund	4,782,289	5,015,510	5,667,971	6,577,880
▶ Special Revenue Funds	0	0	0	6,933,020
Total	4,782,289	5,015,510	5,667,971	13,510,900

Covid-19 Disaster Relief

Fiscal Year 2022/23

Purpose

Provide economic relief to hardships caused by the Covid-19 pandemic.

Task

Provide support to address primary and secondary impacts within the community with the use of Coronavirus Relief Funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	116,825	1,211,000	595,018	0
▶ Supplies	72,385	1,211,000	568,805	0
▶ Salaries and Benefits	27,576	0	18,973	0
▶ Services	16,864	0	7,239	0
Total	116,825	1,211,000	595,018	0

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	116,825	1,211,000	595,018	0
▼ Special Revenue Funds	116,825	1,211,000	595,018	0
▶ Other Federal Grant Fund	116,825	1,211,000	595,018	0
Total	116,825	1,211,000	595,018	0

Tucson Water Overview

Fiscal Year 2022/23

Mission Statement

To ensure customers receive high quality water and excellent service in a safe, reliable, efficient, and environmentally responsible manner with reasonable, fair and affordable water rates for citizens. Provide the necessary resources to balance the need to maintain Tucson Water's critical infrastructure with the established rates. Above all, to continue to provide excellent customer service, professional development, and continuous process improvement.

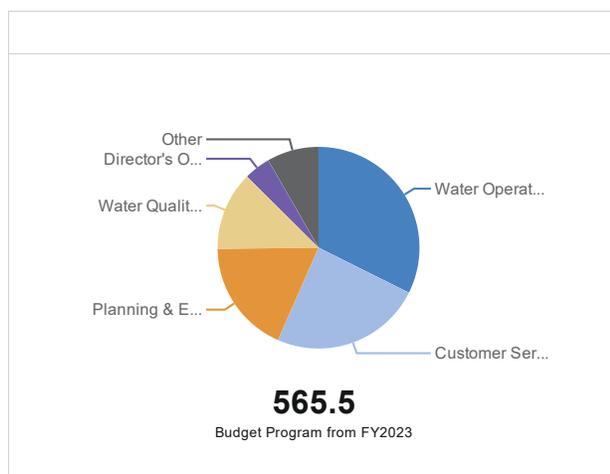
Programs

The following programs are included in this department:

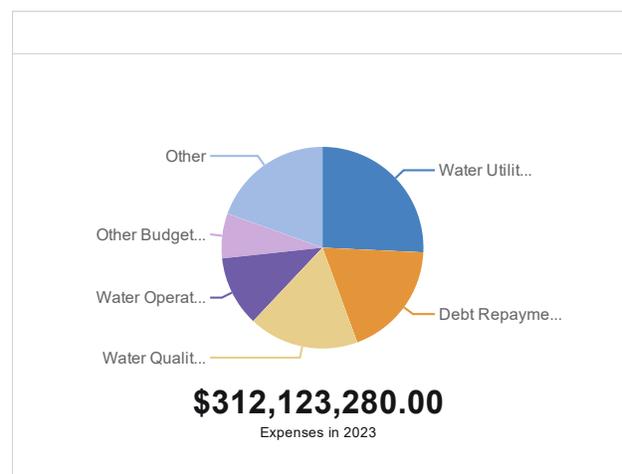
- Director's Office
- Business and Organizational Support Services
- Customer Service
- Debt Repayments
- Planning and Engineering
- Source Water

- Water Maintenance
- Water Quality and Operations
- Other Budgetary Requirements
- Green Stormwater Infrastructure
- Covid-19 Disaster Relief

Staffing By Program



Budget By Program



*Full Time Equivalent Employee (FTE)

Department Expenses

Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	123,510,570	144,024,750	130,776,095	151,417,430
▶ Services	73,441,063	89,037,400	76,190,910	92,865,810
▶ Salaries and Benefits	42,090,478	45,090,490	46,636,765	48,898,870
▶ Supplies	7,979,029	9,896,860	7,948,420	9,652,750
▼ Capital	78,932,854	93,301,300	92,809,003	102,439,210
▶ Capital Improvement Projects	78,256,962	92,371,300	92,069,573	97,542,000
▶ Capital Outlay	675,892	930,000	739,430	4,897,210
▼ Debt Service Obligations	56,496,714	58,398,630	56,303,054	58,266,640
▶ Debt Service	56,496,714	58,398,630	56,303,054	58,266,640
Total	258,940,138	295,724,680	279,888,153	312,123,280

Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	258,788,820	292,677,090	278,364,358	298,839,840
▶ Enterprise Funds	258,788,820	292,677,090	278,364,358	298,839,840
▼ Governmental Funds	151,317	3,047,590	1,523,795	13,283,440
▶ Special Revenue Funds	151,317	3,047,590	1,523,795	13,283,440
Total	258,940,138	295,724,680	279,888,153	312,123,280

Significant Changes

The adopted budget for Fiscal Year 2022/23 of \$312,123,280 reflects a net increase of \$16,398,600 from the Fiscal Year 2021/22 Adopted Budget. Major changes include the following:

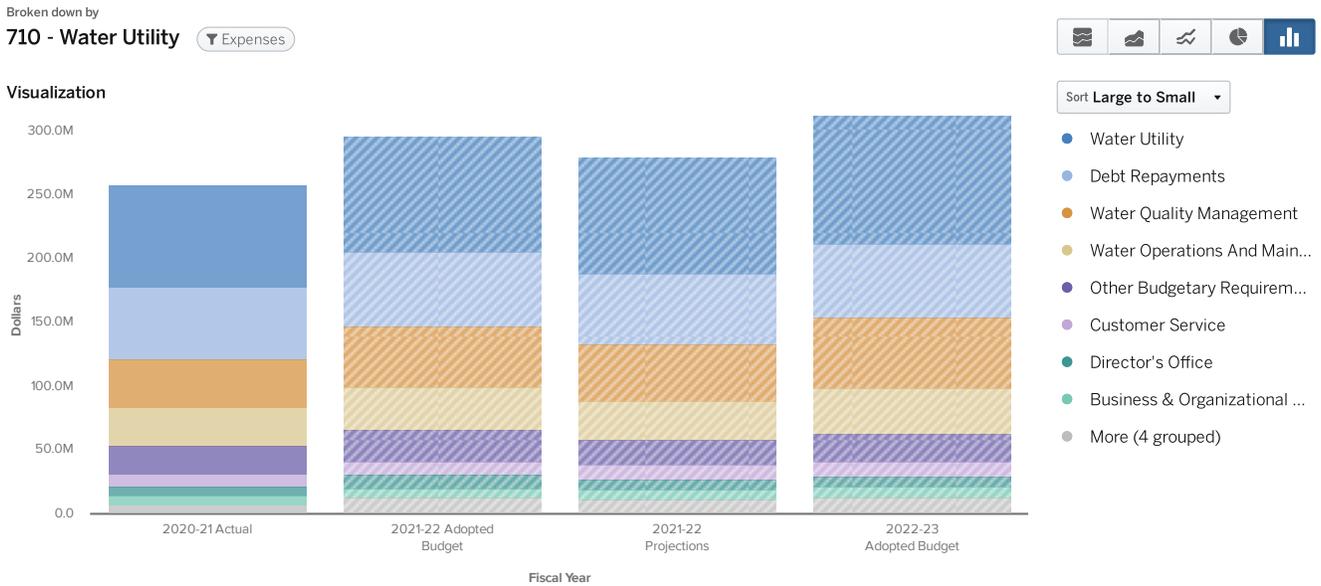
- Increase in capital expenses by \$9,350,000 to fund WIFA BIL eligible projects to remediate PFAS
- Increase in CAP Water expenses by \$8,651,460 due to a Tier 1 water shortage declaration resulting in increased fees
- Increase in personnel expenses by \$3,962,340 due to market rate pay adjustments
- Increase in Power (Electricity/Gas) expenses by \$1,049,440 due to inflation
- Decrease in chemical budgeted expenses by \$379,000
- Decrease in legal budgeted expenses by \$680,000
- Decrease in miscellaneous professional services expenses by \$1,036,190
- Decrease in consultant and survey expenses by \$1,413,070
- Decrease in low-income program budgeted expenses by \$1,430,000 because this is processed as an offset to revenue
- Decrease in in-lieu of property tax budgeted expense by \$2,000,000 because this is processed as an offset to revenue

Trends

Water sales are based on the most recent 5-year trends and forecast of development-related revenues (System Equity Fee, CAP Water Resource Fee, and connection fees) consistent with current-year estimates. The Fiscal Year 2022/23 forecast for development-related revenues is relatively flat with revenue levels like those in the prior plan.

Under the existing rates, water sales revenue is forecasted to gradually increase based on projected account growth that is partially offset by an expectation of gradual decreases in per account consumption based on the recent drought declarations and resulting conservation measures. Customer account growth in Fiscal Year 2022/23 is expected to increase by about 0.06% as compared to Fiscal Year 2021/22 reflecting an approximate increase of 730 customers annually. This forecast reflects a slowing of growth relative to the last 5 years. Aggregate annual potable sales volumes are projected to increase slightly over the next 5 years at an average rate of 0.27%.

Central Arizona Project (CAP) rates are expected to significantly increase because of the unprecedented drought currently experienced in the Colorado River basin. A Tier 1 declaration was made for 2022 and Tier 2 drought stage is projected to be announced for the 2023 calendar. Although, the City of Tucson is well positioned with regards to water supply, its CAP allotment is at risk of being reduced because of failing conditions on the Colorado River. Tucson Water is also engaged with state and federal agencies on discussions about the drought conditions in the Colorado River basin and potential impact to its water supply.



Accomplishments

Tucson Water is recognized as an industry leader in conservation, water resources management, and innovation. The City of Tucson and Tucson Water are committed to protecting the public and has an excellent track record addressing emerging contaminants and are actively working with state and deferral agencies to develop and use the most effective treatment processes to address PFAS. The Santa Cruz Heritage Irvington Outfall started discharging TARP treated water into the Santa Cruz River in November 2021. Construction is also underway to be able to discharge TARP water into the utility's recycled water system.

Tucson Water expanded its customer assistance program by adding an emergency/special hardship fund to support residential customers who are experiencing a financial hardship due to job loss, serious illness, or family loss. The Low-Income Assistance Programs application process was streamlined to add automatic qualifiers for eligibility and allows self-certification of total household individuals.

Future Objectives

Tucson Water is diligently working on the following utility's major initiatives for 2023.

- Water Maintenance has revamped its valve exercising and fire hydrant flushing program to locate, exercise and GPS around 98,000 valves distribution system; perform preventative maintenance on 21,673 fire hydrants; and uni-directional flush 4,500 miles of water mains. The goal is to complete the entire system by 2027.
- Continue to develop the One Water 2100 Master Plan
- Continue to protect public health from water quality threats such as PFAS
- Undergoing digital transformation to better support decision-making and drive cost efficiencies that help deliver sustainability
- Redevelop Water Loss Control Program to monitor and reduce lost and unaccounted for water
- Evaluate the Green Stormwater Infrastructure Program
- Concentrate on enhancing training and career opportunities for staff

Director's Office

Fiscal Year 2022/23

Purpose

Provide vision for the future and leadership for Tucson Water; oversees the utility's programs, activities, and strategic planning process to ensure proactive compliance with Mayor and Council's water policies, City Manager direction, regulatory requirements, and community expectations. This office supports all of the utility's commitments and strategic initiatives.

Task

Coordinate and facilitate communication with customers, Mayor and Council, outside agencies, other city departments, and the media; provides personnel; training and safety programs; develops efficiency improvements; promotes water conservation through educational information; and training.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	7,169,336	10,383,600	8,478,820	8,395,640
▶ Services	4,547,122	7,400,780	5,765,670	5,605,300
▶ Salaries and Benefits	2,454,211	2,643,550	2,436,520	2,496,870
▶ Supplies	168,003	339,270	276,630	293,470
Total	7,169,336	10,383,600	8,478,820	8,395,640

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	7,169,336	10,383,600	8,478,820	8,395,640
▶ Enterprise Funds	7,169,336	10,383,600	8,478,820	8,395,640
Total	7,169,336	10,383,600	8,478,820	8,395,640

Business and Organizational Support Services

Fiscal Year 2022/23

Purpose

Promote service excellence by providing centralized administrative support to the department, the City Manager, the Mayor and Council, and the Citizens' Water Advisory Committee (CWAC).

Task

Provide financial services and analysis related to water rates and revenues, organizational development driving Focus 21 initiatives, budget development in coordination (operating and capital) with the Business Service Department, and system administration for the utility billing system.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	7,864,992	7,953,670	7,729,690	8,430,090
▶ Services	4,463,733	4,109,910	3,913,790	4,707,790
▶ Salaries and Benefits	2,327,505	2,463,320	2,474,820	2,568,160
▶ Supplies	1,073,754	1,380,440	1,341,080	1,154,140
▼ Capital	0	0	0	910
▶ Capital Outlay	0	0	0	910
Total	7,864,992	7,953,670	7,729,690	8,431,000

Program Budget By Funding Source

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Proprietary Funds	7,864,992	7,953,670	7,729,690	8,431,000
Total	7,864,992	7,953,670	7,729,690	8,431,000

Customer Service

Fiscal Year 2022/23

Purpose

Oversee water service-related activities including meter reading, service turn-on and turn-off, and issuing monthly water, sewer, and refuse bills. The call center and customer service representatives serve as the primary customer contact for most Tucson Water customers

Task

Conduct high bill investigations, investigates water waste complaints, and provide other customer assistance services. Respond to water complaint issues and provides water audit services to customers with high bills and high water use landscaping.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	9,301,368	10,272,100	10,606,850	11,121,830
▶ Salaries and Benefits	8,334,467	8,872,990	9,536,250	9,695,490
▶ Services	601,688	860,870	552,040	774,540
▶ Supplies	365,213	538,240	518,560	651,800
Total	9,301,368	10,272,100	10,606,850	11,121,830

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	9,301,368	10,272,100	10,606,850	11,121,830
▶ Enterprise Funds	9,301,368	10,272,100	10,606,850	11,121,830
Total	9,301,368	10,272,100	10,606,850	11,121,830

Debt Repayments

Fiscal Year 2022/23

Purpose

Contain debt issuance and repayment expenses for the acquisition and construction of water system improvements.

Task

The financing methods used are water revenue bonds and obligations and Water Infrastructure Finance Authority Loans.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Debt Service Obligations	56,496,714	58,398,630	56,303,054	58,266,640
▶ Debt Service	56,496,714	58,398,630	56,303,054	58,266,640
Total	56,496,714	58,398,630	56,303,054	58,266,640

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	56,496,714	58,398,630	56,303,054	58,266,640
▶ Enterprise Funds	56,496,714	58,398,630	56,303,054	58,266,640
Total	56,496,714	58,398,630	56,303,054	58,266,640

Planning and Engineering

Fiscal Year 2022/23

Purpose

Ensure that water production and distribution systems are planned, designed, constructed, and protected in a manner that meets customer needs, and comply with city, state, and federal consumer regulations.

Task

Innovate and deliver the Capital Improvement Program (CIP) project through the use of existing alternate delivery methods and by developing new delivery methods using Job Ordering Contract resources and "Sketch-Build-Document".

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	5,048,582	7,369,420	7,777,970	8,168,360
▶ Salaries and Benefits	4,236,978	6,092,520	5,675,490	6,379,200
▶ Services	580,063	859,560	1,903,580	1,371,310
▶ Supplies	231,540	417,340	198,900	417,850
▼ Capital	0	0	0	300
▶ Capital Outlay	0	0	0	300
Total	5,048,582	7,369,420	7,777,970	8,168,660

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	5,048,582	7,369,420	7,777,970	8,168,660
▼ Enterprise Funds	5,048,582	7,369,420	7,777,970	8,168,660
▼ Water Utility Fund	5,048,582	7,369,420	7,777,970	8,168,660
(081) Water Revenue & Operations Fd	5,048,582	7,369,420	7,777,970	8,168,660
Total	5,048,582	7,369,420	7,777,970	8,168,660

Source Water

Fiscal Year 2022/23

Purpose

Provide comprehensive planning to determine future water system needs.

Task

Implement methods to preserve groundwater, efficiently utilize CAP water, and enhance use of alternative water resources such as reclaimed.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	1,929,775	2,215,930	2,443,340	2,466,510
▶ Salaries and Benefits	1,767,854	1,931,580	1,909,500	2,000,690
▶ Services	136,241	200,280	458,840	414,160
▶ Supplies	25,680	84,070	75,000	51,660
Total	1,929,775	2,215,930	2,443,340	2,466,510

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	1,929,775	2,215,930	2,443,340	2,466,510
▶ Enterprise Funds	1,929,775	2,215,930	2,443,340	2,466,510
Total	1,929,775	2,215,930	2,443,340	2,466,510

Water Maintenance

Fiscal Year 2022/23

Purpose

Ensure a continuous supply of water acceptable to customers in terms of cleanliness, clarity, flow, and pressure.

Task

Maintain all water production, disinfection, and distribution facilities and also install and maintain new water services and meters.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	30,421,487	32,794,020	30,600,940	35,191,060
▶ Salaries and Benefits	15,132,442	15,387,130	16,780,150	17,189,600
▶ Services	10,910,284	12,396,290	9,987,340	13,162,380
▶ Supplies	4,378,762	5,010,600	3,833,450	4,839,080
▼ Capital	0	0	0	5,000
▶ Capital Outlay	0	0	0	5,000
Total	30,421,487	32,794,020	30,600,940	35,196,060

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	30,421,487	32,794,020	30,600,940	34,546,060
▼ Enterprise Funds	30,421,487	32,794,020	30,600,940	34,546,060
▼ Water Utility Fund	30,421,487	32,794,020	30,600,940	34,546,060
(081) Water Revenue & Operations Fd	30,421,487	32,794,020	30,600,940	34,546,060
▶ Governmental Funds	0	0	0	650,000
Total	30,421,487	32,794,020	30,600,940	35,196,060

Water Quality and Operations

Fiscal Year 2022/23

Purpose

Provide water quality sampling, analysis, and treatment to ensure that the highest quality water is available to our customers.

Task

Oversee all functions of water quality including operation of all water delivery facilities, maintain regulatory compliance with all state, county, and federal agencies, and provide analytical support to the City of Tucson through its state-of-the-art laboratory facilities.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	38,168,661	47,613,170	43,783,030	54,994,070
▶ Services	30,268,503	38,400,990	35,053,920	45,004,340
▶ Salaries and Benefits	6,259,259	7,254,280	7,244,130	7,931,400
▶ Supplies	1,640,899	1,957,900	1,484,980	2,058,330
Total	38,168,661	47,613,170	43,783,030	54,994,070

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	38,168,661	47,613,170	43,783,030	54,994,070
▶ Enterprise Funds	38,168,661	47,613,170	43,783,030	54,994,070
Total	38,168,661	47,613,170	43,783,030	54,994,070

Other Budgetary Requirements

Fiscal Year 2022/23

Purpose

Provide budget capacity for various expenses not associated with specific programs within Tucson Water.

Task

Used to budget general expenses and administrative service charges.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	21,088,695	24,675,250	18,981,660	21,666,430
▶ Services	21,776,641	24,546,000	18,424,370	21,332,900
▶ Supplies	82,730	157,000	213,820	148,420
▶ Salaries and Benefits	-770,676	-27,750	343,470	185,110
▼ Capital	675,892	930,000	739,430	752,000
▶ Capital Outlay	675,892	930,000	739,430	752,000
Total	21,764,587	25,605,250	19,721,090	22,418,430

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Proprietary Funds	21,764,587	25,605,250	19,721,090	22,418,430
▼ Enterprise Funds	21,764,587	25,605,250	19,721,090	22,418,430
▼ Water Utility Fund	21,764,587	25,605,250	19,721,090	22,418,430
(081) Water Revenue & Operations Fd	21,318,487	25,255,250	19,721,090	22,068,430
(106) Cap Water Resource Fee	446,100	350,000	0	350,000
Total	21,764,587	25,605,250	19,721,090	22,418,430

Green Stormwater Infrastructure

Fiscal Year 2022/23

Purpose

Oversee the maintenance, capital improvements, planning, outreach, and stakeholder and public involvement of green stormwater infrastructure.

Task

Set-up infrastructure that captures rainwater resources for beneficial reuse, flood protection, re-greening and beautifying neighborhoods, improving air and water quality, and mitigating urban heat island effects.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	102,515	747,590	373,795	983,440
▶ Salaries and Benefits	32,129	472,870	236,435	452,350
▶ Services	70,386	262,720	131,360	493,090
▶ Supplies	0	12,000	6,000	38,000
Total	102,515	747,590	373,795	983,440

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	102,515	747,590	373,795	983,440
▶ Special Revenue Funds	102,515	747,590	373,795	983,440
Total	102,515	747,590	373,795	983,440

COVID-19 Disaster Relief

Fiscal Year 2022/23

Purpose

Provide economic relief to hardships caused by the Covid-19 pandemic.

Task

Provide support to address primary and secondary impacts within the community with the use of Coronavirus Relief Funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	48,803	0	0	0
▶ Services	36,355	0	0	0
▶ Supplies	12,448	0	0	0
Total	48,803	0	0	0

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	48,803	0	0	0
▶ Special Revenue Funds	48,803	0	0	0
Total	48,803	0	0	0

General Government Overview

Fiscal Year 2022/23

Mission Statement

The General Government category contains program budgets that are not associated with any specific department. Its programs are General Expense, Debt Repayments, and Contracts for Services or Funding Support.

Programs

The following programs are included in this department:

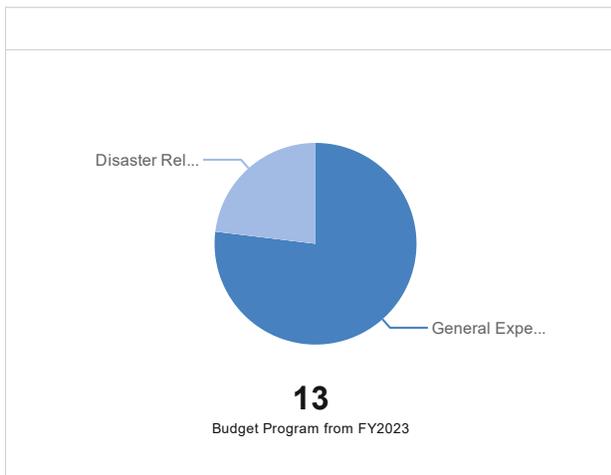
Contracts for Services or Funding Support

Debt Repayments

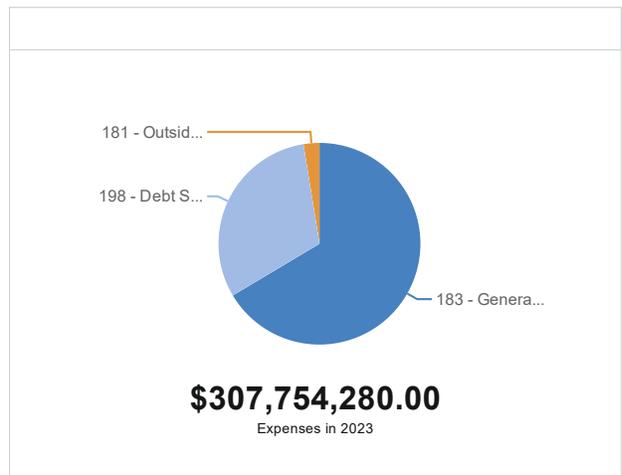
General Expense

Covid-19 Disaster Relief

Staffing By Program



Budget By Program



Department Expenses

Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	55,647,457	161,473,170	109,414,100	175,284,520
▶ Services	44,649,311	153,269,890	100,874,125	148,611,780
▶ Salaries and Benefits	9,186,534	7,331,700	7,799,110	19,925,560
▶ Supplies	1,811,612	871,580	740,865	6,747,180
▼ Debt Service Obligations	114,051,842	108,232,740	107,862,800	95,455,150
▶ Debt Service	114,051,842	108,232,740	107,862,800	95,455,150
▼ Capital	5,918,167	20,875,000	8,067,400	37,014,610
▶ Capital Improvement Projects	4,326,203	19,285,000	7,575,000	23,048,000
▶ Capital Outlay	1,591,965	1,590,000	492,400	13,966,610
Total	175,617,466	290,580,910	225,344,300	307,754,280

Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	175,617,466	290,580,910	225,344,300	307,754,280
▶ The General Fund	91,140,016	172,219,840	108,611,350	200,970,910
▶ Special Revenue Funds	37,649,953	72,665,970	71,037,850	73,045,020
▶ Debt Service Funds	46,315,878	45,695,100	45,695,100	33,738,350
▶ Capital Projects Funds	511,619	0	0	0
Total	175,617,466	290,580,910	225,344,300	307,754,280

Significant Changes

The adopted budget for Fiscal Year 2022/23 of \$307,754,280 reflects an increase of \$17,173,370 from the Fiscal Year 2021/22 Adopted Budget. Major changes include the following:

- Increase in supplemental budget by \$20,000,000
- Increase in City's investment in public safety by \$18,000,000
- Increase in fuel and revenue contingency by \$17,901,750
- Increase in miscellaneous costs* by \$13,927,480
- Increase in City's employee compensation by \$9,579,570
- Decrease in payment to outside agencies mainly due to completion of agreement with AHCCCS and Pima Animal Care Center by \$3,694,270
- Decrease in general expenses** by \$5,098,540
- Decrease in debt service obligations by \$12,777,590
- Decrease in unassigned policy reserve by \$40,665,210

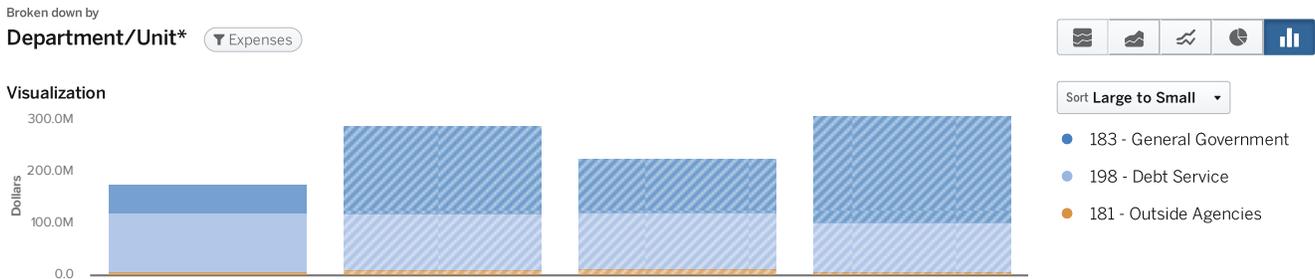
*The miscellaneous items include major programs like ADA renovations; Art, History, Heritage and Culture; Collector Street; Community Safety, Beautification and Entryways; free Tucson transits; maintenance for

facilities, information technology system and parks and recreations centers; funding for Transit Capital; Tucson Convention Center improvements; and non-public safety Vehicle maintenance and replacement.

**Decrease in general expenses mainly due to lower cost for business incentives and jail boarding and terminated fee payment to ADOR.

Trends

Increase in community engagement project costs and policy contingency reserve capacity in accordance with Mayor and Council’s budget priorities.



Accomplishments

Renewed contracts with local organizations to enhance the department's commitment and service to the community.

Future Objectives

Continue to support the City’s needs through oversight of non-departmental projects, renewal and execution of various intergovernmental agreements and financial participation agreements, as well providing oversight over the City’s debt obligations.

Contracts for Services or Funding Support

Fiscal Year 2022/23

Purpose

Provide funding for organizations that support the Mayor and Council's priorities.

Task

Manage the renewal and execution of the intergovernmental agreements (IGA) and financial participation agreements (FPA) within the department.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	8,448,140	11,526,740	13,466,470	7,832,470
▶ Services	8,448,140	11,526,740	13,466,470	7,832,470
Total	8,448,140	11,526,740	13,466,470	7,832,470

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	8,448,140	11,526,740	13,466,470	7,832,470
▶ The General Fund	8,347,560	11,426,160	13,365,890	7,731,890
▶ Special Revenue Funds	100,580	100,580	100,580	100,580
Total	8,448,140	11,526,740	13,466,470	7,832,470

Debt Repayments

Fiscal Year 2022/23

Purpose

Manage debt issuance and repayment expenditures for equipment, vehicle, and facility financing needs of City departments funded by Governmental Funds.

Task

The financing sources include General Obligation bonds, Street and Highway User Revenue bonds, Operating and capital leases, and Certificates of Participation.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Debt Service Obligations	114,051,842	108,232,740	107,862,800	95,455,150
▶ Debt Service	114,051,842	108,232,740	107,862,800	95,455,150
Total	114,051,842	108,232,740	107,862,800	95,455,150

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	114,051,842	108,232,740	107,862,800	95,455,150
▶ The General Fund	51,146,306	57,820,630	59,078,810	56,895,970
▶ Debt Service Funds	46,315,878	45,695,100	45,695,100	33,738,350
▶ Special Revenue Funds	16,078,039	4,717,010	3,088,890	4,820,830
▶ Capital Projects Funds	511,619	0	0	0
Total	114,051,842	108,232,740	107,862,800	95,455,150

General Expense

Fiscal Year 2022/23

Purpose

Provide centralized budget capacity and accounting and management control for expenditures that are not directly associated with City department programs.

Task

Manage department operations and budgets. Constant communication with internal and external stakeholders.

Program Budget By Expense Category

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Operating	42,299,814	77,698,050	23,596,440	99,603,670
▼ Capital	1,694,640	15,690,000	3,592,400	36,066,610
▼ Capital Improvement Projects	102,675	14,100,000	3,100,000	22,100,000
(497) Cap.Proj.-Construction	102,675	14,000,000	3,000,000	22,000,000
(451) I.T. Communications Equip/Infrastructure	0	100,000	100,000	100,000
▶ Capital Outlay	1,591,965	1,590,000	492,400	13,966,610
Total	43,994,454	93,388,050	27,188,840	135,670,280

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	43,994,454	93,388,050	27,188,840	135,670,280
▶ The General Fund	22,523,120	93,388,050	27,188,840	135,395,050
▶ Special Revenue Funds	21,471,334	0	0	275,230
Total	43,994,454	93,388,050	27,188,840	135,670,280

Covid-19 Disaster Relief

Fiscal Year 2022/23

Purpose

Provide economic relief to hardships caused by the Covid-19 pandemic.

Task

Provide support to address primary and secondary impacts within the community with the use of Coronavirus Relief Funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	21,775,107	67,848,380	68,351,190	67,848,380
▶ Services	21,318,269	67,848,380	68,351,190	67,848,380
▶ Supplies	445,940	0	0	0
▶ Salaries and Benefits	10,898	0	0	0
▼ Capital	389,084	0	0	0
▶ Capital Outlay	321,924	0	0	0
▶ Capital Improvement Projects	67,160	0	0	0
Total	22,164,191	67,848,380	68,351,190	67,848,380

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Governmental Funds	22,164,191	67,848,380	68,351,190	67,848,380
▶ Special Revenue Funds	21,471,117	67,848,380	67,848,380	67,848,380
▶ The General Fund	693,074	0	502,810	0
Total	22,164,191	67,848,380	68,351,190	67,848,380

Pension Services Overview

Fiscal Year 2022/23

Mission Statement

To assist Tucson Supplemental Retirement System (TSRS) members with planning for a secure retirement; and provide monthly retirement benefits that supplement social security benefits and personal investment savings of our members and their beneficiaries.

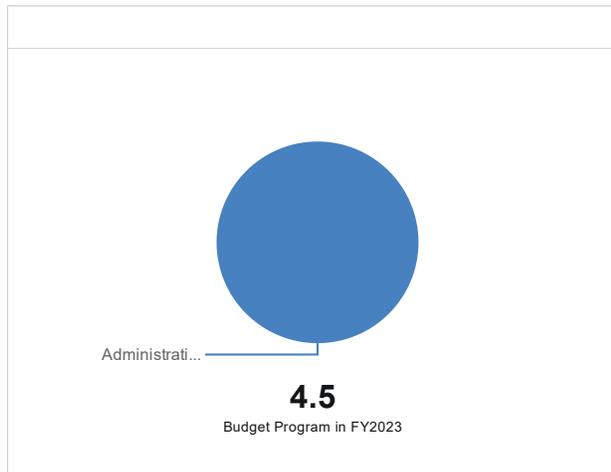
Programs

The following programs are included in this department:

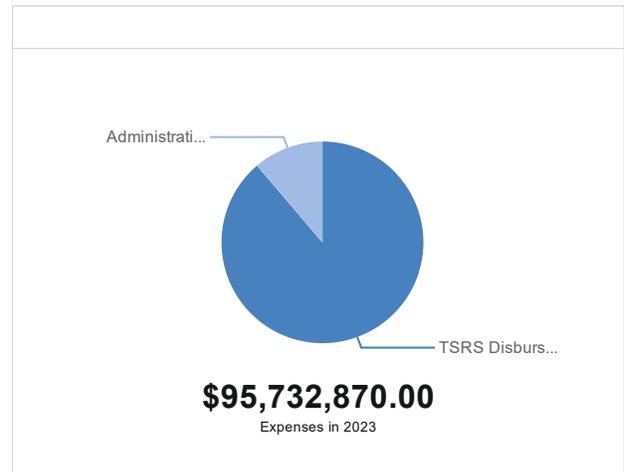
Administration

Disbursements

Staffing By Program



Budget By Program



*Full Time Equivalent Employee (FTE)

Department Expenses

Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	84,915,098	95,770,820	90,648,524	95,732,870
▶ Salaries and Benefits	80,007,525	85,510,180	80,533,884	85,474,830
▶ Services	4,885,692	10,224,990	10,078,990	10,222,390
▶ Supplies	21,881	35,650	35,650	35,650
Total	84,915,098	95,770,820	90,648,524	95,732,870

Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Fiduciary Funds	84,915,098	95,770,820	90,648,524	95,732,870
▶ Pension Funds	84,915,098	95,770,820	90,648,524	95,732,870
Total	84,915,098	95,770,820	90,648,524	95,732,870

Significant Changes

The adopted budget for Fiscal Year 2022/23 of \$95,732,870 reflects a net decrease of \$37,950 from the Fiscal Year 2021/22 Adopted Budget. Major changes include the following:

- Decrease in personnel by \$37,950

Trends

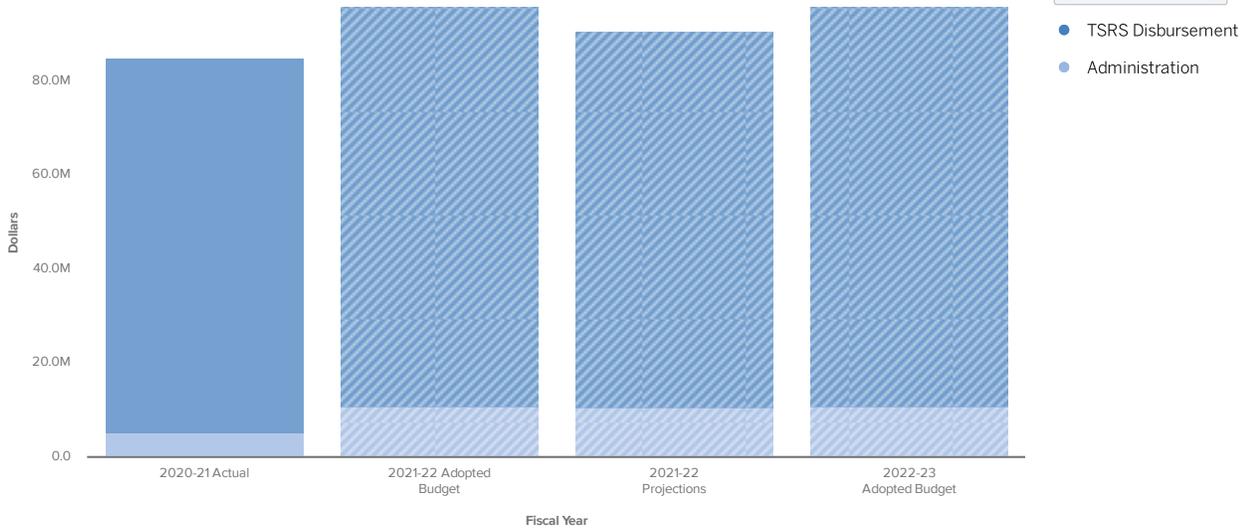
The Tucson Supplemental Retirement System (TSRS) sets retirement rates for both employees and for the City. These rates are a direct cost to both the individual employee and the City as a whole. The funded ratio increased from June 30, 2020 to June 30, 2021 primarily due to the current funding policy. The Board has adopted a funding policy which rounds up the employee and City contribution rates, sets a 27.50% minimum on the City contribution rate until full funding is reached. Based on this funding policy, the System is projected to reach full funding in 2037. On a market value basis, the funded ratio increased from 72.5% on June 30, 2020 to 85.7% on June 30, 2021, due to market value investment returns higher than the assumed 7.00% during the year.

Broken down by

900 - Tucson Suppl Retirement System Expenses



Visualization



Accomplishments

Based on the actuarial valuation as of June 30, 2021, the Plan has an unfunded liability of \$282.5 million and a funded ratio of 76.1%. This is an increase in the funded ratio, from 73.3% to 76.1%, primarily due to anticipated improvement based on the current funding policy.

Future Objectives

To reduce unfunded liability and increase the funded ratio to reach the Retirement System fully funded.

Administration

Fiscal Year 2022/23

Purpose

Administer pension benefits for non-public safety City employees and retirees.

Task

Manage the plan's securities and investments, monitor insurance proceeds and participant contributions, and educate new employees about the different plan tiers available.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	5,346,809	10,807,820	10,579,550	10,745,390
▶ Services	4,885,692	10,224,990	10,078,990	10,222,390
▶ Salaries and Benefits	439,236	547,180	464,910	487,350
▶ Supplies	21,881	35,650	35,650	35,650
Total	5,346,809	10,807,820	10,579,550	10,745,390

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Fiduciary Funds	5,346,809	10,807,820	10,579,550	10,745,390
▶ Pension Funds	5,346,809	10,807,820	10,579,550	10,745,390
Total	5,346,809	10,807,820	10,579,550	10,745,390

Disbursements

Fiscal Year 2022/23

Purpose

Provide the distribution of pension benefits.

Task

Process refunds to participants who dropped out of the program. Process and disburse payments and transfers of pension benefits to City retirees and their beneficiaries, including transfers to and from other pension systems.

Program Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	79,568,289	84,963,000	80,068,974	84,987,480
▶ Salaries and Benefits	79,568,289	84,963,000	80,068,974	84,987,480
Total	79,568,289	84,963,000	80,068,974	84,987,480

Program Budget By Funding Source

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Fiduciary Funds	79,568,289	84,963,000	80,068,974	84,987,480
▶ Pension Funds	79,568,289	84,963,000	80,068,974	84,987,480
Total	79,568,289	84,963,000	80,068,974	84,987,480

PSPRS Trust Fund Overview

Fiscal Year 2022/23

Mission Statement

The PSPRS Trust Fund was established for the structure of PSPRS obligation liability beginning in Fiscal Year 2021/22.

Department Expenses

Budget By Expense Category

Collapse All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▼ Operating	104,780	35,665,550	35,665,550	58,948,000
▶ Salaries and Benefits	0	35,154,950	35,154,950	58,437,400
▶ Services	104,780	510,600	510,600	510,600
Total	104,780	35,665,550	35,665,550	58,948,000

Budget By Funding Source

Expand All	2020-21 Actual	2021-22 Adopted Budget	2021-22 Projections	2022-23 Adopted Budget
▶ Governmental Funds	104,780	35,665,550	35,665,550	58,948,000
Total	104,780	35,665,550	35,665,550	58,948,000

Trends

Broken down by

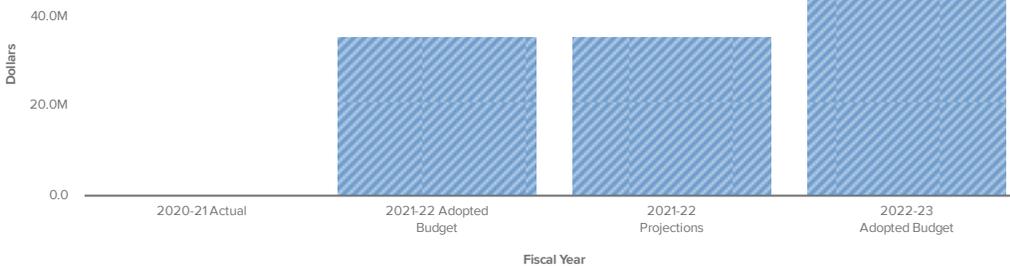
Treasury/Pension Expenses



Visualization

Sort **Large to Small**

● (9172) PSPRS TRUST



Appendix

Glossary and Acronyms

State Form

Adopted Budget Resolution

Financial Policies and Practices

Debt Management Policy

Legal Requirements

Statement Required by Arizona Revised Statute 42-17102

CIP Policy & Process

Development Impact Fee

Distinguished Budget Presentation Award

Five-Year Capital Budget

GLOSSARY of TERMS

Terms	Definition
ACCOUNTABILITY	The state of being obliged to explain actions to justify what was done. Accountability requires justification for the raising of public funds and the purposes for which they are used.
ACTIVITY	A group of related functions performed by one or more organizational units for the purpose of satisfying a need for which the city is responsible.
AD VALOREM TAX	A tax based on the assessed value of an item, such as real estate.
ALLOCATION	Assigning one or more items of cost or revenue to one or more segments of an organization according to benefits received, responsibilities, or other logical measures of use.
ANALYSIS	A process that separates the whole into its parts to determine their nature, proportion, function, and relationship.
ANNUAL COMPREHENSIVE FINANCIAL REPORT	Financial report that contains, at minimum, three sections: (1) introductory, (2) financial, and (3) statistical, and whose financial section provides information on each individual fund and component unit.
ANNUALIZED COSTS	Operating costs incurred at annual rates for a portion of the prior fiscal year that must be incurred at similar rates for the entire 12 months of the succeeding fiscal year.
APPROPRIATION	An authorization granted by the Mayor and Council to make expenditures and to incur obligations for purposes specified in the appropriation resolution.
ASSESSED VALUATION	A valuation set upon real estate or other property by the county assessor and the state as a basis for levying taxes.
BOND	A written promise to pay a specified sum of money (called the face value or principal amount) at a specified date or dates in the future (called the maturity date), together with periodic interest at a specific rate.
BOND FUNDS	Funds used for the purchase or construction of major capital facilities, which are not financed by other funds. The use of bond funds is limited to ensure that bond proceeds are spent only in the amounts and for the purposes authorized.
BOND PROCEEDS	Funds derived from the sale of bonds for the purpose of constructing major capital facilities.
BONDS - GENERAL OBLIGATION	Limited tax bonds that are secured by the city's secondary property tax.

Terms

Definition

BUDGET	A financial plan consisting of an estimate of proposed expenditures and their purposes for a given period and the proposed means of financing them.
CAPITAL BUDGET	A financial plan of proposed capital expenditures and the means of financing them.
CAPITAL CARRYFORWARD	Capital funds unspent and brought forward from prior years.
CAPITAL IMPROVEMENT FUND	The Capital Improvement Fund accounts for capital projects that are financed by Certificate of Participation (COPs) or are reimbursed by governmental agencies such as Pima County and Pima Association of Governments (PAG).
CAPITAL IMPROVEMENT PROGRAM (CIP)	A plan separate from the annual budget that identifies: (1) all capital improvements which are proposed to be undertaken during a five fiscal year period, (2) the cost estimate for each improvement, (3) the method of financing each improvement, and (4) the planned implementation schedule for each project.
CAPITAL PROJECT	Any project having assets of significant value and a useful life of six years or more. Capital projects include the purchase of land, design, engineering, and construction of buildings and infrastructure items such as streets, bridges, drainage, street lighting, water system, etc. Capital improvements are permanent attachments intended to remain on the land. Capital projects may include the acquisition of heavy equipment and machinery or specialized vehicles using capital funding sources.
CERTIFICATES of PARTICIPATION (COPs)	A debt financing tool which is used to enable the city to purchase large equipment and improve or construct city facilities. Interest is paid and principal repaid through annual payments made from funds appropriated each fiscal year by the Mayor and Council.
CITY CHARTER	A municipal charter is the basic document that defines the organization, powers, functions and essential procedures of the city government.
COVID-19 PANDEMIC	The COVID-19 pandemic, also known as the coronavirus pandemic, is an ongoing pandemic of coronavirus disease 2019 (COVID-19) caused by severe acute respiratory syndrome coronavirus 2 (SARS-CoV-2).
CUSTOMER	The recipient of a product or service provided by the city. Internal customers are city departments, employees, or officials who receive products or services provided by other city departments. External customers are citizens, neighborhoods, community organizations, businesses, or other public entities who receive products or services provided by a city department.
DEBT SERVICE	The amount required to retire the principal and pay the interest on outstanding debt.

Terms	Definition
ECONOMIC INDICATORS	A piece of economic data, usually of macroeconomic scale, that is used by analysts to interpret current or future investment possibilities. These indicators also help to judge the overall health of an economy.
ENCUMBRANCES	Obligations in the form of purchase orders, contracts, or other commitments that are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise extinguished.
ENTERPRISE FUND	An accounting entity established to account for the acquisition, operation, and maintenance of governmental facilities and services which are entirely or predominantly self-supporting.
EQUIPMENT	An item of machinery or furniture having a unit cost of more than \$5,000 and an estimated useful life of more than one year. Heavy equipment and machinery that are capital improvements are included in the capital budget and are not considered equipment items in the operating budget.
EXPENDITURE	Any authorization made for the payment or disbursing of funds during the fiscal year.
FEDERAL ECONOMIC STIMULUS	Federal grant funding provided through the 2009 American Recovery and Reinvestment Act in order to create jobs and stimulate the local economy.
FIDUCIARY FUNDS	Funds used to report assets held in a trustee capacity and therefore cannot be used to support the city's programs. The Tucson Supplemental Retirement System fund is a fiduciary fund.
FISCAL YEAR (FY)	A 12-month period of time to which the annual budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. Fiscal Year 2021/22 refers to the period July 1, 2021 through June 30, 2022.
FULL-TIME EQUIVALENT POSITION (FTE)	A full-time position or part-time position converted to a decimal equivalent of a full-time position, based on 2,080 hours per year. For example, a summer lifeguard working for four months, or 690 hours, would be equivalent to .33 of a full-time position.
FUND	An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources, together with all related liabilities, for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations.
FUND BALANCE	The difference between assets and liabilities reported in a governmental fund.

Terms	Definition
GENERAL FUND	A fund used to account for all general transactions of the city that do not require a special type of fund.
HOME RULE	Home Rule is an alternative to the State set expenditure limitation. A home rule prescribes the method the city will use to calculate its own expenditure limitation each year. Voter approval of a home rule must occur prior to the first fiscal year in which it applies. Home rules apply for four succeeding fiscal years, after which the constitutional expenditure limitation becomes effective, unless a new home rule is adopted.
IN LIEU of TAXES	Enterprise funds most often are not subject to property taxes because of their governmental character. In lieu of tax payments compensate the general government for public services received. In some cases, these payments are calculated to be reasonably equivalent in value to the services provided. In other cases, there is no clear link between the amounts paid and the value of services received.
INTER ACTIVITY TRANSFERS	Transactions between city organizations or funds that would be treated as revenues or expenditures if they involved parties external to the city. Transactions may be charged against other organizations or funds.
INTERNAL SERVICE FUNDS	Funds used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government on a cost-reimbursement basis. The goal of an internal service fund is to measure the full cost of providing goods or services for the purpose of fully recovering that cost through fees or charges. The Risk Management Fund is such a fund; departments are assessed charges to fund the city's self-insurance expenses.
LIMITED PROPERTY VALUE	A valuation set upon real estate or other property by the county assessor and the state as a basis for levying taxes. This single valuation will be used for taxation of both primary and secondary property taxes beginning with tax year 2015.
MATERIALS RECOVERY FACILITY	A materials recovery facility, materials reclamation facility, materials recycling facility or Multi re-use facility (MRF, pronounced "murf") is a specialized plant that receives, separates and prepares recyclable materials for marketing to end-user manufacturers. Generally, there are two different types: clean and dirty materials recovery facilities.
NON-RECURRING REVENUE	Proceeds of general obligation bonds, revenue bonds, and other restricted revenue.
OPERATING BUDGET	A financial plan which applies to all proposed expenditures other than for capital improvements.
OPERATING FUNDS	Resources derived from recurring revenue sources used to finance operating expenditures and pay-as-you-go capital expenditures.

Terms	Definition
ORGANIZATION	The smallest unit of budgetary accountability and control which encompasses specific and distinguishable lines of work performed for the purpose of accomplishing a function for which the city is responsible.
OTHER COSTS	This classification of costs includes Sun Tran expenditures, contributions to outside agencies, specific federal fund expenditures, and miscellaneous expenditures.
OUTSIDE AGENCIES	Non-profit organizations whose activities support the Mayor and Council's priorities.
pCARD	A charge card that allows goods and services to be procured without using a traditional procurement process. A pCARD is also known as a procurement card.
PANDEMIC	(of a disease) prevalent over a whole country or world
PRIMARY PROPERTY TAXES	All ad valorem taxes, except the secondary property taxes, which can be used for any lawful purpose.
PROGRAMS	Desired output-oriented accomplishments which can be measured and achieved within a given timeframe. Achievement of the programs advance the activity and organization toward fulfillment of a corresponding need.
PROJECTS	Unique assignments having a finite time span and a deliverable; normally associated with capital improvements such as roadways, neighborhood facilities, etc.
RECURRING REVENUES	Revenue sources available on a continuing basis to support operating and capital budgetary needs.
RESTRICTED REVENUES	Revenues which are legally restricted for a specific purpose by the federal, state, or local governments.
REVENUES	Income from taxes and other sources during the fiscal year.
SALARIES and BENEFITS	The costs of compensating employees of the City of Tucson, including salaries and employee benefit costs, such as health, dental, and life insurance, city contributions for retirement, social security, and workers' compensation insurance.

Terms	Definition
SECONDARY PROPERTY TAXES	Ad valorem taxes or special property assessments used to pay the principal, interest, and redemption charges on any bonded indebtedness or other lawful long-term obligation issued or incurred for a specific purpose by a municipality, county, or taxing district; and assessments levied by or for assessment districts and for limited purpose districts other than school districts and community colleges pursuant to an election to temporarily exceed (up to one year) budget, expenditure, or tax limitations.
SECONDARY TAX RATE	The rate per one hundred dollars of assessed value employed in the levy of secondary property taxes. The assessed value derived from the current Limited Property Value is the basis for computing taxes for budget overrides, bonds, and for sanitary, fire, and other special districts.
SERVICES	Costs which involve the performance of a specific service by an outside organization or other city organization. Examples of services include consultants, utilities, and vehicle maintenance.
SPECIAL ASSESSMENTS	Compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.
STREET and HIGHWAY BONDS	Revenue bonds which are secured by the city's Highway User Revenues and used for the construction of street, highway, and related capital projects.
SUPPLIES	Expendable items used by operating departments. Examples include office supplies, repair and replacement parts for equipment, books, and gasoline.
TAX LEVY	The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.
TAX RATE	The amount of tax levied for each one hundred dollars of assessed valuation.
TRANSACTION PRIVILEGE TAXES	The Arizona transaction privilege tax (TPT) is a tax on a vendor for the privilege of doing business in the state.

ACRONYMS and INITIALISMS

Acronym/Initialisms

Definitions

ACAP	Attorney/Consumer Assistance Program
ACFR	Annual Comprehensive Financial Report
ADA	Americans with Disabilities Act
ADEQ	Arizona Department of Environmental Quality
ADOR	Arizona Department of Revenue
ADOT	Arizona Department of Transportation
ALS	Advanced Life Support
AMI	Advanced Metering Infrastructure
AMP	Asset Management Project
AMR	Advanced Meter Reading
AOP	Advanced Oxidation Process
ARRA	American Recovery and Reinvestment Act
ARS	Arizona Revised Statutes
ASR	Aquifer Storage and Recovery
BABs	Build America Bonds
BCC	Boards, Committees and Commissions
BID	Business Improvement District
BSD	Business Services Department
CAD	Computer Aided Dispatching
CAP	Central Arizona Project
CARES ACT	Corona Virus Aid, Relief and Economic Security Act
CAVSARP	Central Avra Valley Storage and Recovery Project
CBD	Criteria Based Dispatching
CCF	Cash Carry Forward
CDBG	Community Development Block Grant
CDC	Centers for Disease Control and Prevention
CFO	Chief Financial Officer
CIP	Capital Improvement Program
CMPS	Consolidated Misdemeanor Problem Solving
CNA	Counter Narcotics Alliance
CNG	Compressed Natural Gas
COBR	Consolidated Omnibus Budget Reconciliation Act
A COPs	Certificates of Participation
COVID-19	Coronavirus Disease 2019
CREBs	Clean Renewable Energy Bonds
CRR	Community Risk Reduction
CSO	Community Service Officer

Acronym/Initialisms**Definitions**

DNA	Deoxyribonucleic acid
DUI	Driving Under the Influence
EEC	Economic Estimates Commission
ELT	Executive Leadership Team
EMCS	Energy Management Control System
EMS	Emergency Medical Service
EMT	Emergency Medical Technician
EMP	Environmental Management Program
ERP	Enterprise Resource Program
ES	Environmental Services
ESGD	Environmental Services and General Services Departments
FARE	Fines/Fees and Restitution Enforcement Program
FEMA	Federal Emergency Management Agency
FML	Family Medical Leave
FMT	Financial Monitoring Team
FTA	Federal Transit
FTE	Administration Full-Time
FY	Equivalent
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GDP	Gross Domestic Product
GFOA	Government Finance Officers Association
GIS	Geographic Information Systems
GSI	Green Stormwater Infrastructure
HAWK	High-Intensity Activated Crosswalk
HCV	Housing Choice Voucher
HHW	Household Hazardous Waste
HQLA	High Quality Liquid Assets
HRA	Health Reimbursement Arrangement
HSA	Health Savings Account
HUD	Housing and Urban Development
HURF	Highway User Revenue Fund
HVAC	Heating, Ventilation, and Air Conditioning
ICA	Industrial Commission of Arizona
IT	Information Technology
JCEF	Judicial Collection Enhancement Fund
JFS	Juvenile Fire Stopper

Acronym/Initialisms**Definitions**

LED	Light Emitting Diode
LPGA	Ladies Professional Golf Association
LPV	Limited Property Value
MOV	Motor Operated Valve
MRF	Materials Recovery
MUP	Facility Multi-Use Path
NAACP	National Association for the Advancement of Colored People
NFPA	National Fire Protection Association
NPO	Neighborhood Preservation Ordinance
NPZ	Neighborhood Preservation Zones
NREL	National Renewable Energy
O&M	Operating and Maintenance
OHL	Occupational Health and Leaves
PAG	Pima Association of Governments
PARF	Personnel Action Request Form
PASER	Pavement Surface Evaluation and Rating System
PCI	Pavement Condition Index
PCWIN	Pima County Wireless Integrated
PECOC	Network Pima Emergency
PFAS	Communications Center Per- and
PGA	Polyfluoroalkyl substances Professional
PHA	Golf Association
PILOT	Public Housing Asset
PRV	Payment In lieu of Tax
PSCC	Pressure Relief Valve
OECSs	Qualified Energy Conservation Bonds
RFP	Request for Proposal
RICO	Racketeer Influenced and Corrupt Organizations Act
RIO NUEVO	Rio Nuevo Multipurpose Facilities District
RTA	Regional Transportation Authority
SAMM	Surplus, Auction and Materials Management
SAVSAR	Southern Avra Valley Storage and Recovery Project
P SCADA	Supervisory Control and Data Acquisition
SC	Security Certified
SEMAP	Section 8 Management Assessment Program
SGR	State of Good Repair
SHARP	Southeast Houghton Area Recharge Project
SWG	Southwest Gas

Acronym/Initialisms**Definitions**

TARP	Tucson Airport Remediation Project
TCC	Tucson Convention Center
TC3	Tucson Collaborative Community Care
TDOT	Tucson Department of Transportation
TIGER	Transportation Investment Generating Economic Recovery
TPAC	Tucson Pima Arts Council
TPT	Transaction Privilege Tax
TSRS	Tucson Supplemental Retirement System
TUMS	Tucson Utility Management System
TUS	Tucson International Airport's International Air Transport Association airport code
UDC	Unified Development Code
VANS	Vacant and Neglected Structures
VOIP	Voice Over Internet Protocol
WIFA	Water Infrastructure Finance Authority
WSI	Water Safety Instruction

Schedule A Resolution No. 23457
CITY OF TUCSON
 Summary Schedule of Estimated Revenues and Expenditures/Expenses
 Fiscal Year 2023

Fiscal Year	S c h	FUNDS										
		General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	Fiduciary Funds	Total All Funds		
2022	Adopted/Adjusted Budgeted Expenditures/Expenses*	E	1	602,839,430	504,353,190	45,695,100	132,349,530		383,431,480	97,903,140	95,770,820	1,862,342,690
2022	Actual Expenditures/Expenses**	E	2	562,512,250	501,637,580	45,695,100	80,771,800		357,532,820	97,879,060	90,648,520	1,736,677,130
2023	Fund Balance/Net Position at July 1***		3	333,074,140	969,666,000	87,180	90,791,290		264,407,760	37,809,960	1,039,289,930	2,735,126,260
2023	Primary Property Tax Levy	B	4	17,678,080						4,113,450		21,791,530
2023	Secondary Property Tax Levy	B	5			37,598,880						37,598,880
2023	Estimated Revenues Other than Property Taxes	C	6	658,008,880	511,494,530	500,000	127,205,180		331,663,780	96,594,360	116,558,150	1,842,024,880
2023	Other Financing Sources	D	7				20,000,000					20,000,000
2023	Other Financing (Uses)	D	8									-
2023	Interfund Transfers In	D	9	2,273,540	57,087,110		22,942,090					84,302,740
2023	Interfund Transfers (Out)	D	10	(81,804,790)	(224,410)							(84,302,740)
2023	Reduction for Fund Balance Reserved for Future Budget Year Expenditures Maintained for Future Debt Retirement		11			1,664,290						1,664,290
2023	Maintained for Future Capital Projects				126,130,150		90,791,300		80,000,000			296,921,450
2023	Maintained for Future Financial Stability			68,398,410					20,000,000			88,398,410
2023	Total Financial Resources Available		12	860,831,440	1,411,893,080	34,248,230	170,147,260		496,071,540	140,517,770	1,155,848,080	4,269,557,400
2023	Budgeted Expenditures/Expenses	E	13	667,417,540	567,875,710	33,738,350	194,877,900		398,652,860	109,259,490	95,777,860	2,067,599,710

EXPENDITURE LIMITATION COMPARISON

1	Budgeted expenditures/expenses
2	Add/subtract: estimated net reconciling items
3	Budgeted expenditures/expenses adjusted for reconciling items
4	Less: estimated exclusions
5	Amount subject to the expenditure limitation
6	EEC expenditure limitation

	2022	2023
	\$ 1,862,342,690	\$ 2,067,599,710
	1,862,342,690	2,067,599,710
	894,800,070	975,835,861
	967,542,620	1,091,763,849
	\$ 1,052,647,816	\$ 1,091,763,849

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

Schedule B Resolution No. 23457
CITY OF TUCSON
Tax Levy and Tax Rate Information
Fiscal Year 2023

	2022	2023
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ 17,556,090	\$ 21,791,530
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ -0-	
3. Property tax levy amounts		
A. Primary property taxes	\$ 17,556,090	\$ 21,791,530
Property tax judgment	-0-	-0-
B. Secondary property taxes	34,448,600	37,598,880
Property tax judgment	-0-	-0-
C. Total property tax levy amounts	\$ 52,004,690	\$ 59,390,410
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ 16,361,350	
(2) Prior years' levies	260,000	
(3) Total primary property taxes	\$ 16,621,350	
B. Secondary property taxes		
(1) Current year's levy	\$ 34,562,360	
(2) Prior years' levies	510,000	
(3) Total secondary property taxes	\$ 35,072,360	
C. Total property taxes collected	\$ 51,693,710	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	0.4430	0.5244
Property tax judgment	-0-	-0-
(2) Secondary property tax rate	0.8693	0.9048
Property tax judgment	-0-	-0-
(3) Total city/town tax rate	1.3123	1.4292
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating no special assessment districts for which secondary.		
Property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

Schedule C Resolution No. 23457
Revenues Other Than Property Taxes
CITY OF TUCSON

SOURCE OF REVENUES	ESTIMATED REVENUES 2022	ACTUAL REVENUES* 2022	ESTIMATED REVENUES 2023
GENERAL FUND			
Local taxes			
Business Privilege Tax	\$ 258,079,380	\$ 278,678,780	\$ 286,464,770
Public Utility Tax	25,949,580	25,949,580	26,457,070
Use Tax	14,335,460	17,058,870	17,532,130
Transient Occupancy Tax	7,609,820	13,925,820	11,011,500
Room Tax	5,414,790	7,238,900	7,023,030
Pawn Broker Second Hand Dealer	200,520	200,520	200,520
Property Taxes - Prior Years	250,000	250,000	250,000
Government Property Lease Excise Tax	20,910	20,910	20,910
State Shared Revenues			
State Shared Income Tax	\$ 71,510,360	\$ 71,510,360	\$ 104,732,110
State Shared Sales Tax	68,465,540	77,622,800	77,669,180
State Shared Auto Lieu Tax	27,568,090	28,568,090	28,226,910
Licenses and permits			
Utility Franchise Fees	\$ 13,404,500	\$ 13,404,500	\$ 13,404,500
Permits/Inspection Fees	9,100,000	6,692,800	8,989,160
Cable Television Licenses	3,542,080	3,542,080	3,542,080
License Application Fees	2,857,350	2,840,014	2,857,350
Animal License and Care Fees	910,370	910,370	910,370
Liquor License	899,700	899,700	899,700
Litter Assessment Fee	252,330	252,330	252,330
Alarm Permit Fee	220,000	220,000	220,000
Telecommunications Licenses and Franchise Fee	186,190	186,190	186,190
Dealer Trade Show License	87,000	87,000	87,000
Fire Permit and Inspection Fees	781,230	832,190	781,230
Miscellaneous Licenses and Permits	30,290	42,290	30,290
Charges for Services			
Administration Charges	\$ 13,386,030	\$ 15,429,500	\$ 13,386,030
City Attorney	25,000	18,000	25,000
Environmental and General Services	18,340,310	19,802,760	17,975,660
General Government	1,671,060	221,980	787,590
Parks and Recreation	1,897,250	1,897,250	1,897,250
Planning and Development Services	2,532,260	3,171,100	2,532,260
Public Defender	80,000	80,000	80,000
Tucson Fire	9,801,240	11,030,070	9,801,240
Tucson Police	1,287,100	1,287,100	1,287,100
Fines and forfeits			
City Attorney	\$ 250,000	\$ 270,000	\$ 250,000
City Court	5,213,530	6,604,000	5,914,790
Business Services	17,270	18,870	17,270
Planning and Development Services	600	600	600
Tucson Fire	220	220	220
Tucson Police	1,827,900	1,827,900	1,827,900
Use of Money and Property			
Rentals and Leases	\$ 148,570	\$ 172,970	\$ 148,570
Interest Earnings	1,858,160	1,858,160	1,825,240
In-lieu Property Taxes			
Tucson Water Utility	\$ 1,997,320	\$ 1,997,320	\$ 1,997,320

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**Schedule C Resolution No. 23457
Revenues Other Than Property Taxes
CITY OF TUCSON**

SOURCE OF REVENUES	ESTIMATED REVENUES 2022	ACTUAL REVENUES* 2022	ESTIMATED REVENUES 2023
Other Agencies			
Dispatch Services	\$ 997,550	\$ 598,650	\$ 997,550
University of Arizona Fire Service	146,660	146,660	146,660
Law Enforcement Training	260,660	260,660	260,660
Non-Grant Contributions			
General Government	\$ 1,019,560	\$ 1,019,560	\$ 1,019,560
Parks and Recreation	28,700	28,700	28,000
Tucson Fire Department	1,580,000	1,580,000	1,580,000
Tucson Police Department	1,387,470	1,387,470	1,387,470
Miscellaneous			
Miscellaneous Revenues	\$ 531,060	\$ 2,823,410	\$ 187,930
Rebates Purchasing Card	1,150,000	2,063,410	549,760
Recovered Expenditures	980,000	1,532,500	348,920
Total General Fund	\$ 580,090,970	\$ 628,062,914	\$ 658,008,880
SPECIAL REVENUE FUNDS			
Mass Transit Fund			
Passenger Revenue	\$ 0	\$ 102,035	\$ 8,400,000
Advertising Revenue	900,000	880,000	1,400,000
Regional Transportation Authority	10,401,560	10,509,960	11,001,560
Other Governmental Operating Assistance	5,928,000	6,678,546	7,707,000
Special Needs	0	0	0
Rents and Leases	720,000	417,899	720,000
Miscellaneous Revenue	455,000	589,390	455,000
Federal Transit Grants	46,931,030	46,931,030	20,137,220
Total Mass Transit Fund	\$ 65,335,590	\$ 66,108,860	\$ 49,820,780
Mass Transit Fund - Sun Link			
Passenger Revenue	\$ 0	\$ 0	\$ 699,700
Advertising	300,000	220,000	300,000
Regional Transportation Authority	1,200,000	1,200,000	700,000
Miscellaneous Revenue	10,000	0	0
Total Mass Transit Fund - Sun Link	\$ 1,510,000	\$ 1,420,000	\$ 1,699,700
Zoo Fund			
Business Privilege Tax	\$ 8,688,980	\$ 8,688,980	\$ 14,744,820
Use Tax	511,340	511,340	904,240
Use of Money and Property	0	0	0
Total Zoo Improvement Fund	\$ 9,200,320	\$ 9,200,320	\$ 15,649,060
Better Streets Improvement Fund			
Business Privilege Tax	\$ 23,622,700	\$ 23,858,900	\$ 111,600
Use Tax	1,778,000	1,795,800	8,400
Total Better Streets Improvement Fund	\$ 25,400,700	\$ 25,654,700	\$ 120,000
Safer City Improvement Fund			
Business Privilege Tax	\$ 35,433,800	\$ 35,433,800	\$ 223,200
Use Tax	2,667,000	2,667,000	16,800
Total Safer City Improvement Fund	\$ 38,100,800	\$ 38,100,800	\$ 240,000

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule C Resolution No. 23457
Revenues Other Than Property Taxes
CITY OF TUCSON

SOURCE OF REVENUES	ESTIMATED REVENUES 2022	ACTUAL REVENUES* 2022	ESTIMATED REVENUES 2023
Tucson Convention Center Fund			
Room and Space Rental	\$ 1,618,820	\$ 1,618,820	\$ 1,618,820
Parking	946,450	946,450	946,450
Catering and Concessions	3,046,110	3,046,110	3,046,110
Novelty Sales	22,300	22,300	22,300
Facility User Fees	488,310	488,310	488,310
Event Ticket Rebates	323,200	323,200	323,200
Recovered Expenditures	1,630,860	1,630,860	1,630,860
Total Tucson Convention Center Fund	\$ 8,076,050	\$ 8,076,050	\$ 8,076,050
Highway User Revenue Fund			
State Shared HURF	\$ 43,630,000	\$ 45,730,000	\$ 59,205,100
Permits and Inspection Fees	1,316,000	710,000	600,000
Temporary Work Zone Traffic Control	752,770	936,000	930,000
Other Charges for Service	25,000	55,000	31,000
Rents and Leases	540,000	921,460	630,000
Proceeds from Sale of Capital Assets	150,000	79,850	810,000
Interest Earnings	100,000	81,000	100,000
Recovered Expenditures	200,000	490	1,160,000
Miscellaneous Revenues	56,230	1,161,730	99,000
Total Highway User Revenue Fund	\$ 46,770,000	\$ 49,675,530	\$ 63,565,100
Park Tucson Fund			
Parking Meter Collections	\$ 1,412,000	\$ 1,107,660	\$ 1,372,000
Parking Revenues	3,120,000	2,649,680	3,590,520
Hooded Meter Fees	78,000	96,670	0
Interest Earnings	20,000	10,110	20,000
Assessment Fee	80,000	68,650	80,000
Parking Violations	440,000	265,950	675,000
Rents and Leases	40,000	31,000	112,500
Recovered Expenditures/Miscellaneous Revenue	0	30,000	0
Total Park Tucson Fund	\$ 5,190,000	\$ 4,259,720	\$ 5,850,020
Civic Contribution Fund			
City Manager	\$ 0	\$ 5,000	\$ 0
Mayor's Office	39,000	11,000	39,000
Parks and Recreation	3,053,010	3,053,010	3,053,010
Tucson Fire	20,000	13,430	20,000
Tucson Police	15,000	15,000	15,000
Total Civic Contribution Fund	\$ 3,127,010	\$ 3,097,440	\$ 3,127,010
Community Development Block Grant Fund			
Community Development Block Grant	\$ 5,698,480	\$ 5,698,480	\$ 13,324,430
Program Income	866,000	866,000	50,000
Miscellaneous Revenues	0	0	0
Total Community Development Block Grant Fund	\$ 6,564,480	\$ 6,564,480	\$ 13,374,430
Miscellaneous Housing Grant Fund			
Federal Miscellaneous Housing Grants	\$ 6,525,650	\$ 6,525,650	\$ 7,703,180
Proceeds from Sale of Capital Assets	665,870	665,870	0
Total Miscellaneous Housing Grants Fund	\$ 7,191,520	\$ 7,191,520	\$ 7,703,180

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**Schedule C Resolution No. 23457
Revenues Other Than Property Taxes
CITY OF TUCSON**

SOURCE OF REVENUES	ESTIMATED REVENUES 2022	ACTUAL REVENUES* 2022	ESTIMATED REVENUES 2023
Public Housing Section 8 Fund			
Federal Public Housing Section 8 Grant	\$ 47,097,810	\$ 47,097,810	\$ 47,215,890
Interest Earnings	7,500	7,500	7,500
Miscellaneous Revenues	3,000	3,000	3,000
Charges for Current Services	8,000	8,000	8,000
Total Public Housing Section 8 Fund	\$ 47,116,310	\$ 47,116,310	\$ 47,234,390
HOME Investment Partnerships Program Fund			
HOME Funds	\$ 4,404,550	\$ 4,404,550	\$ 4,632,240
Program Income	500,000	500,000	500,000
Miscellaneous Revenues	0	0	0
Total HOME Investment Partnerships Program Fund	\$ 4,904,550	\$ 4,904,550	\$ 5,132,240
Green Storm Water Infrastructure			
Green Storm Water Infrastructure	\$ 3,052,640	\$ 3,052,640	\$ 3,094,300
Use of Money and Property	0	22,963	0
Total Green Storm Water Infrastructure Fund	\$ 3,052,640	\$ 3,075,603	\$ 3,094,300
American Rescue Plan Fund			
General Government	\$ 0	\$ 0	\$ 67,800,000
Total American Rescue Plan Fund	\$ 0	\$ 0	\$ 67,800,000
Other Federal Grants Fund			
City Attorney	\$ 158,980	\$ 148,590	\$ 158,980
City Clerk	0	70,800	0
City Court	1,138,350	1,138,350	1,138,350
City Manager	0	400	0
City Public Defender	0	57,130	0
Housing and Community Development	16,675,430	16,675,430	16,675,430
Planning and Development	32,000	32,000	32,000
Parks and Recreation	1,072,150	1,072,150	1,072,150
Transportation and Mobility	1,677,040	2,064,610	4,412,740
Tucson Fire	2,804,380	2,530,270	2,804,380
Tucson Police	13,772,490	13,772,490	15,063,630
Tucson Water	0	932,556	10,000,000
Total Other Federal Grants Fund	\$ 37,330,820	\$ 38,494,776	\$ 51,357,660
Non-Federal Grants Fund			
City Attorney	\$ 166,620	\$ 157,060	\$ 166,620
City Manager	87,630	0	87,630
Mayor and Council	0	0	0
Housing and Community Development	370,490	370,490	370,490
Parks and Recreation	0	0	0
Public Safety Communications	2,615,810	2,615,810	2,615,810
Transportation and Mobility	0	0	0
Tucson Fire	5,530	25,530	5,530
Tucson Police	2,053,770	2,053,770	2,044,420
Tucson Water	0	193,341	0
Total Non-Federal Grants Fund	\$ 5,299,850	\$ 5,416,001	\$ 5,290,500
Section 115 Pension Trust Fund			
Interest Earnings	\$ 0	\$ 0	\$ 46,358,170
Pension Contribution	0	0	42,001,940
Total Section 115 Pension Trust Fund	\$ 0	\$ 0	\$ 88,360,110

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**Schedule C Resolution No. 23457
Revenues Other Than Property Taxes
CITY OF TUCSON**

SOURCE OF REVENUES	ESTIMATED REVENUES 2022	ACTUAL REVENUES* 2022	ESTIMATED REVENUES 2023
Street Improvement - Prop 411 Fund			
Transportation and Mobility	\$ 0	\$ 0	\$ 74,000,000
Total Street Improvement - Prop 411 Fund	\$ 0	\$ 0	\$ 74,000,000
Total Special Revenue Funds	\$ 314,170,640	\$ 318,356,660	\$ 511,494,530
DEBT SERVICE FUNDS			
Street and Highway Bond and Interest Fund			
State Shared - HURF	\$ 9,300,000	\$ 10,153,000	\$ 0
Total Street and Highway Bond and Interest Fund	\$ 9,300,000	\$ 10,153,000	\$ 0
General Obligation Bond and Interest Fund			
Secondary Property Taxes - Prior Years	\$ 500,000	\$ 500,000	\$ 500,000
Total General Obligation Bond and Interest Fund	\$ 500,000	\$ 500,000	\$ 500,000
Total Debt Service Funds	\$ 9,800,000	\$ 10,653,000	\$ 500,000
CAPITAL PROJECTS FUNDS			
Capital Improvement Fund			
Intergovernmental Agreements	\$ 44,473,800	\$ 25,253,950	\$ 53,995,300
Total Capital Improvement Fund	\$ 44,473,800	\$ 25,253,950	\$ 53,995,300
Development Fee Fund			
Development Fees for Police	\$ 914,000	\$ 1,382,200	\$ 760,000
Development Fees for Fire	602,400	361,900	602,400
Development Fees for Transportation and Mobility	8,862,000	3,385,400	4,728,000
Development Fees for Parks	2,795,400	1,534,100	2,107,000
Total Development Fee Fund	\$ 13,173,800	\$ 6,663,600	\$ 8,197,400
Regional Transportation Authority Fund			
Regional Transportation Authority	\$ 33,683,100	\$ 21,990,340	\$ 65,012,480
Total Regional Transportation Authority Fund	\$ 33,683,100	\$ 21,990,340	\$ 65,012,480
Total Capital Projects Funds	\$ 91,330,700	\$ 53,907,890	\$ 127,205,180
ENTERPRISE FUNDS			
Tucson Water Utility			
Potable Water Sales	\$ 182,408,730	\$ 185,923,230	\$ 186,666,090
Reclaimed Water Sales	9,582,900	8,945,538	9,564,550
Central Arizona Project Surcharge	25,035,280	25,357,800	26,497,460
Water Conservation Fee	3,612,590	3,598,450	3,785,350
Fire Sprinkler Fee	3,864,750	3,864,750	3,480,300
Connection Fees	2,000,000	2,000,000	2,000,000
Service Charges	3,500,000	3,300,000	3,500,000
Development Plan Review/Inspection Fees	555,500	681,170	555,500
Billing Services	5,500,000	6,107,020	6,100,000
Miscellaneous Revenues	2,708,690	3,143,814	1,617,390
Tucson Airport Remediation Project	1,069,730	1,069,730	1,069,730
Water System Equity Fees	2,300,000	2,300,000	2,300,000
CAP Resource Fee	350,000	320,000	350,000
Grants and Contributions	865,000	0	865,000
Investment Income	553,590	593,170	553,590
Total Tucson Water Utility	\$ 243,906,760	\$ 247,204,672	\$ 248,904,960

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule C Resolution No. 23457
Revenues Other Than Property Taxes
CITY OF TUCSON

SOURCE OF REVENUES	ESTIMATED REVENUES 2022	ACTUAL REVENUES* 2022	ESTIMATED REVENUES 2023
Environmental Services Fund			
Residential Refuse Services	\$ 29,857,400	\$ 29,857,400	\$ 29,857,400
Commercial Refuse Services	7,200,000	7,200,000	7,200,000
Landfill Services Charges	8,330,000	9,430,000	8,330,000
Remediation Ground Fee	3,800,000	3,800,000	3,800,000
Self Haul Fee	2,000,000	2,700,000	2,000,000
Refuse Penalties	162,000	162,000	162,000
Recycling	800,000	800,000	800,000
Household Hazardous Waste	65,000	35,000	65,000
Miscellaneous Grants	219,000	47,310	219,000
Sale of Capital Assets	200,000	200,000	200,000
Interest Earnings	400,000	400,000	400,000
Recovered Expenses	100,000	1,227,028	100,000
Miscellaneous Revenues	197,900	235,820	197,900
Total Environmental Services Fund	\$ 53,331,300	\$ 56,094,558	\$ 53,331,300
Tucson Golf Course Enterprise Fund			
El Rio Golf Course	\$ 1,163,390	\$ 1,163,390	\$ 1,163,390
Randolph Golf Course	3,805,710	3,805,710	4,075,700
Fred Enke Golf Course	1,339,700	1,339,700	1,339,700
Silverbell Golf Course	1,427,760	1,427,760	1,427,760
Food and Beverage	1,556,220	1,556,220	1,556,220
Total Tucson Golf Course Enterprise Fund	\$ 9,292,780	\$ 9,292,780	\$ 9,562,770
Housing Enterprise Funds			
Federal Grants	\$ 8,265,980	\$ 8,265,980	\$ 10,204,360
Housing Administration Charges	2,898,600	2,898,600	3,076,490
Tenant Rent and Parking Fees	6,050,500	6,050,500	6,084,900
Charges for Other Services	287,200	287,200	287,700
Interest Earnings	15,360	15,360	22,300
Miscellaneous Revenues	184,000	184,000	189,000
Total Public Housing Fund	\$ 17,701,640	\$ 17,701,640	\$ 19,864,750
Total Enterprise Funds	\$ 324,232,480	\$ 330,293,650	\$ 331,663,780
INTERNAL SERVICE FUNDS			
Health Insurance Trust Fund			
Interdepartmental Charges	\$ 74,638,270	\$ 74,638,270	\$ 78,768,710
Total Health Insurance Trust Fund	\$ 74,638,270	\$ 74,638,270	\$ 78,768,710
Self Insurance Internal Service Fund			
Interdepartmental Charges	\$ 17,127,000	\$ 17,132,060	\$ 17,825,650
Total Self Insurance Internal Service Fund	\$ 17,127,000	\$ 17,132,060	\$ 17,825,650
Total Internal Service Funds	\$ 91,765,270	\$ 91,770,330	\$ 96,594,360
FIDUCIARY FUNDS			
Tucson Supplemental Retirement System			
Employer Contributions	\$ 41,801,110	\$ 41,801,110	\$ 41,801,110
Employee Contributions	7,020,000	7,020,000	7,020,000
Portfolio Earnings	67,602,040	67,602,040	67,602,040
Miscellaneous Revenues	135,000	135,000	135,000
Total Tucson Supplemental Retirement System	\$ 116,558,150	\$ 116,558,150	\$ 116,558,150
Total Fiduciary Funds	\$ 116,558,150	\$ 116,558,150	\$ 116,558,150
TOTAL ALL FUNDS	\$ 1,527,948,210	\$ 1,549,602,594	\$ 1,842,024,880

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule D Resolution No. 23457
CITY OF TUCSON
Other Financing Sources/(Uses) and Interfund Transfers
Fiscal Year 2023

FUND	OTHER FINANCING 2023		INTERFUND TRANSFERS 2023	
	SOURCES	(USES)	IN	(OUT)
GENERAL FUND				
Transfer to Mass Transit Fund	\$	\$	\$	\$ (48,279,030)
Transfer to Mass Transit - Sun Link Fund				(4,844,060)
Transfer to Tucson Convention Center				(3,964,020)
Transfer to Development Fee Fund				(286,070)
Transfer to Self Insurance Internal Service Fund				(2,000,000)
Transfer to Gen Oblig Bond & Interest Fund			2,273,540	
Transfer to General Obligation Bond Proceeds - Prop 407				(22,431,610)
Total General Fund	\$ 0	\$ 0	\$ 2,273,540	\$ (81,804,790)
SPECIAL REVENUE FUNDS				
Transfer from General Fund	\$	\$	\$ 57,087,110	\$
Transfer to Development Fee Fund				(224,410)
Total Special Revenue Funds	\$ 0	\$ 0	\$ 57,087,110	\$ (224,410)
DEBT SERVICE FUNDS				
Transfer from Highway User Revenue Fund	\$	\$	\$	\$
Transfer to General Fund				(2,273,540)
Total Debt Service Funds	\$ 0	\$ 0	\$ 0	\$ (2,273,540)
CAPITAL PROJECTS FUNDS				
Transfer from General Fund	\$	\$	\$ 22,717,680	\$
Transfer from Highway User Revenue Fund			224,410	
General Obligation Bond Proceeds - Prop 407	20,000,000			
Total Capital Projects Funds	\$ 20,000,000	\$ 0	\$ 22,942,090	\$ 0
ENTERPRISE FUNDS				
Water Revenue Obligation Bond Proceeds	\$	\$	\$	\$
Total Enterprise Funds	\$ 0	\$ 0	\$ 0	\$ 0
INTERNAL SERVICE FUNDS				
Transfer from General Fund	\$	\$	\$ 2,000,000	\$
Total Internal Service Funds	\$ 0	\$ 0	\$ 2,000,000	\$ 0
TOTAL ALL FUNDS	\$ 20,000,000	\$ 0	\$ 84,302,740	\$ (84,302,740)

Schedule E Resolution No. 23457
CITY OF TUCSON
 Expenditures/Expenses by Fund
 Fiscal Year 2023

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2022	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2022	ACTUAL EXPENDITURES/ EXPENSES* 2022	BUDGETED EXPENDITURES/ EXPENSES 2023
GENERAL FUND				
Mayor and Council	\$ 3,697,360	\$	\$ 3,448,310	\$ 4,834,870
Business Services	18,422,270		19,219,730	24,119,520
City Attorney	8,136,640		8,429,450	9,083,870
City Clerk	3,095,740		3,819,110	3,124,440
City Court	10,658,630		10,161,680	12,521,670
City Manager	7,213,870		7,066,780	7,517,410
Environmental Services	2,906,730		2,791,930	3,112,030
General Services	52,997,700		55,291,470	57,715,510
Housing and Community Development	3,201,520		3,413,240	3,117,510
Information Technology	26,797,130		29,326,850	27,969,510
Parks and Recreation	28,906,110		27,750,580	29,787,120
Planning and Development Services	8,662,670		9,401,000	8,886,460
Public Defender	3,269,260		3,501,860	3,626,890
Public Safety Communications	14,612,450		14,999,610	15,495,810
Transportation and Mobility	1,316,710		1,204,200	951,120
Tucson Fire	88,306,150		94,562,560	96,635,880
Tucson Police	148,418,650		146,001,390	157,947,010
General Government	169,219,840		119,657,500	184,907,820
Contingency	3,000,000		2,465,000	16,063,090
Total General Fund	\$ 602,839,430	\$ 0	\$ 562,512,250	\$ 667,417,540
SPECIAL REVENUE FUNDS				
Mass Transit Fund				
Transportation and Mobility	\$ 102,982,720	\$	\$ 108,356,260	\$ 100,823,550
Business Services				196,580
Total Fund	\$ 102,982,720	\$ 0	\$ 108,356,260	\$ 101,020,130
Mass Transit Fund - Sun Link				
General Government	\$ 1,509,520	\$	\$ 1,509,520	\$ 1,581,120
Transportation and Mobility	4,590,620		4,686,820	4,962,640
Total Fund	\$ 6,100,140	\$ 0	\$ 6,196,340	\$ 6,543,760
Zoo Fund				
Parks and Recreation	\$ 18,365,000	\$	\$ 18,365,000	\$ 16,626,760
Total Fund	\$ 18,365,000	\$ 0	\$ 18,365,000	\$ 16,626,760
Better Streets Improvement Fund				
Transportation and Mobility	\$ 36,518,000	\$	\$ 30,505,000	\$ 26,492,000
Total Fund	\$ 36,518,000	\$ 0	\$ 30,505,000	\$ 26,492,000
Safer City Improvement Fund				
Tucson Fire	\$ 31,514,050	\$	\$ 27,955,700	\$ 11,425,500
Tucson Police	22,519,050		18,708,400	21,170,900
Total Fund	\$ 54,033,100	\$ 0	\$ 46,664,100	\$ 32,596,400
Tucson Convention Center Fund				
Tucson Convention Center	\$ 11,352,270	\$	\$ 11,352,270	\$ 12,040,070
Total Fund	\$ 11,352,270	\$ 0	\$ 11,352,270	\$ 12,040,070
Highway User Revenue Fund				
Transportation and Mobility	\$ 46,973,280	\$	\$ 50,047,980	\$ 62,278,110
Business Services	1,751,020		1,495,450	1,437,890
General Government	1,552,020		1,552,020	1,657,990
Mayor and Council	0		515,000	0
City Manager	0		20,000	0
Total Fund	\$ 50,276,320	\$ 0	\$ 53,630,450	\$ 65,373,990

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Schedule E Resolution No. 23457
CITY OF TUCSON
 Expenditures/Expenses by Fund
 Fiscal Year 2023

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2022	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2022	ACTUAL EXPENDITURES/ EXPENSES* 2022	BUDGETED EXPENDITURES/ EXPENSES 2023
Park Tucson Fund				
General Government	\$ 1,756,050	\$	\$ 1,756,050	\$ 1,682,300
Park Tucson	3,433,950		5,478,600	3,817,280
Total Fund	\$ 5,190,000	\$ 0	\$ 7,234,650	\$ 5,499,580
Civic Contribution Fund				
Mayor and Council	\$ 35,260	\$	\$ 2,500	\$ 35,260
City Manager	12,000		12,000	12,000
Parks and Recreation	855,860		855,860	855,860
Tucson Fire	48,470		15,000	148,470
Tucson Police	15,000		2,560	15,000
Total Fund	\$ 966,590	\$ 0	\$ 901,350	\$ 1,066,590
Community Development Block Grant Fund				
Business Services	\$ 139,410	\$	\$ 21,930	\$ 277,510
Housing and Community Development	6,425,070		6,178,100	13,096,920
Total Fund	\$ 6,564,480	\$ 0	\$ 6,200,030	\$ 13,374,430
Miscellaneous Housing Grant Fund				
Business Services	\$ 25,690	\$	\$ 0	\$ 0
Housing and Community Development	7,165,830		7,016,580	7,703,180
Total Fund	\$ 7,191,520	\$ 0	\$ 7,016,580	\$ 7,703,180
Public Housing Section 8 Fund				
Housing and Community Development	\$ 47,116,310	\$	\$ 46,749,930	\$ 47,234,390
Total Fund	\$ 47,116,310	\$ 0	\$ 46,749,930	\$ 47,234,390
HOME Investment Partnerships Program Fund				
Business Services	\$ 14,820	\$	\$ 0	\$ 74,790
Housing and Community Development	4,889,730		4,899,240	5,057,450
Total Fund	\$ 4,904,550	\$ 0	\$ 4,899,240	\$ 5,132,240
Other Federal Grants Fund				
City Attorney	\$ 158,980	\$	\$ 148,590	\$ 156,780
City Court	1,138,350		666,310	465,660
Public Defender	0		107,550	0
Housing and Community Development	16,675,430		16,675,430	16,675,430
Parks and Recreation	1,072,150		1,072,150	1,133,640
Planning and Development Services	32,000		24,000	32,000
Transportation and Mobility	1,677,040		1,927,320	4,412,740
Tucson Fire	2,804,380		2,550,860	4,568,510
Tucson Police	13,772,490		13,767,780	13,919,600
Tucson Water Utility	0		0	10,000,000
Total Fund	\$ 37,330,820	\$ 0	\$ 36,939,990	\$ 51,364,360
American Rescue Plan Fund				
General Government	\$ 67,848,380	\$	\$ 67,848,380	\$ 68,123,610
Housing and Community Development	0		0	51,680
Total Fund	\$ 67,848,380	\$ 0	\$ 67,848,380	\$ 68,175,290
Disaster Relief Fund				
City Manager	\$ 0	\$	\$ 300,000	\$ 0
Information Technology	3,600,000		3,600,000	0
Tucson Fire	0		2,919,340	0
Total Fund	\$ 3,600,000	\$ 0	\$ 6,819,340	\$ 0

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Schedule E Resolution No. 23457
CITY OF TUCSON
Expenditures/Expenses by Fund
Fiscal Year 2023

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2022	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2022	ACTUAL EXPENDITURES/ EXPENSES* 2022	BUDGETED EXPENDITURES/ EXPENSES 2023
Green Storm Water Infrastructure				
City Manager	\$ 0	\$	\$ 107,490	\$ 110,600
Tucson Water Utility	3,047,590		1,523,800	3,283,440
Total Fund	\$ 3,047,590	\$ 0	\$ 1,631,290	\$ 3,394,040
Non-Federal Grants Fund				
City Attorney	\$ 166,620	\$	\$ 157,060	\$ 168,130
City Manager	87,630		25,730	81,920
Housing and Community Development	370,490		370,490	320,390
Public Safety Communications	2,615,810		2,615,810	2,615,810
Tucson Fire	5,530		25,530	45,080
Tucson Police	2,053,770		1,466,500	2,059,170
Total Fund	\$ 5,299,850	\$ 0	\$ 4,661,830	\$ 5,290,500
Section 115 Pension Trust Fund				
Pension Services	\$ 35,665,550	\$	\$ 35,665,550	\$ 58,948,000
Total Fund	\$ 35,665,550	\$ 0	\$ 35,665,550	\$ 58,948,000
Street Improvement - Prop 411 Fund				
Transportation and Mobility	\$ 0	\$	\$ 0	\$ 40,000,000
Total Fund	\$ 0	\$ 0	\$ 0	\$ 40,000,000
Total Special Revenue Funds	\$ 504,353,190	\$ 0	\$ 501,637,580	\$ 567,875,710
DEBT SERVICE FUNDS				
General Obligation Bond and Interest Fund				
General Government	\$ 34,549,350	\$	\$ 34,549,350	\$ 33,738,350
Total Fund	\$ 34,549,350	\$ 0	\$ 34,549,350	\$ 33,738,350
Street and Highway Bond and Interest Fund				
General Government	\$ 11,145,750	\$	\$ 11,145,750	\$ 0
Total Fund	\$ 11,145,750	\$ 0	\$ 11,145,750	\$ 0
Total Debt Service Funds	\$ 45,695,100	\$ 0	\$ 45,695,100	\$ 33,738,350
CAPITAL PROJECTS FUNDS				
Capital Improvement Fund				
Transportation and Mobility	\$ 44,473,800	\$	\$ 24,010,850	\$ 53,995,300
Total Fund	\$ 44,473,800	\$ 0	\$ 24,010,850	\$ 53,995,300
Development Fee Fund				
Parks and Recreation	\$ 3,363,330	\$	\$ 3,571,610	\$ 4,732,000
Transportation and Mobility	2,522,200		2,438,900	2,783,900
Tucson Fire	0		920,000	3,237,000
Total Fund	\$ 5,885,530	\$ 0	\$ 6,930,510	\$ 10,752,900
General Obligation Bond Fund				
- Prop 407, Parks and Connections				
Parks and Recreation	\$ 29,077,900	\$	\$ 22,827,400	\$ 41,942,320
Transportation and Mobility	19,229,200		7,610,400	23,119,480
Total Fund	\$ 48,307,100	\$ 0	\$ 30,437,800	\$ 65,061,800
Regional Transportation Authority Fund				
Transportation and Mobility	\$ 33,683,100	\$	\$ 19,392,640	\$ 65,067,900
Total Fund	\$ 33,683,100	\$ 0	\$ 19,392,640	\$ 65,067,900
Total Capital Projects Funds	\$ 132,349,530	\$ 0	\$ 80,771,800	\$ 194,877,900

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Schedule E Resolution No. 23457
CITY OF TUCSON
 Expenditures/Expenses by Fund
 Fiscal Year 2023

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2022	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2022	ACTUAL EXPENDITURES/ EXPENSES* 2022	BUDGETED EXPENDITURES/ EXPENSES 2023
ENTERPRISE FUNDS				
Tucson Water Utility Fund				
Tucson Water Utility	\$ 292,677,090	\$	\$ 278,364,360	\$ 298,839,840
Business Services	1,173,680		1,044,690	1,147,000
City Manager	0		0	181,320
Total Fund	\$ 293,850,770	\$ 0	\$ 279,409,050	\$ 300,168,160
Environmental Services Fund				
Business Services	\$ 710,830	\$	\$ 814,780	\$ 873,750
City Manager	0		20,000	0
Environmental Services	62,733,580		52,408,480	68,967,570
Total Fund	\$ 63,444,410	\$ 0	\$ 53,243,260	\$ 69,841,320
Tucson Golf Enterprise Fund				
Tucson City Golf	\$ 8,434,660	\$	\$ 8,434,660	\$ 8,778,630
Total Fund	\$ 8,434,660	\$ 0	\$ 8,434,660	\$ 8,778,630
Housing Enterprise Funds				
Business Services	\$ 871,260	\$	\$ 49,320	\$ 1,126,770
Housing and Community Development	16,830,380		16,396,530	18,737,980
Total Fund	\$ 17,701,640	\$ 0	\$ 16,445,850	\$ 19,864,750
Total Enterprise Funds	\$ 383,431,480	\$ 0	\$ 357,532,820	\$ 398,652,860
INTERNAL SERVICE FUNDS				
Health Insurance Fund				
Health Insurance	\$ 73,564,500	\$	\$ 71,875,190	\$ 78,768,710
Total Fund	\$ 73,564,500	\$ 0	\$ 71,875,190	\$ 78,768,710
Self Insurance Internal Service Fund				
Business Services	\$ 22,335,440	\$	\$ 23,938,300	\$ 28,681,970
City Attorney	237,140		237,140	0
Transportation and Mobility	1,420,000		1,420,000	1,420,000
Tucson Fire	346,060		408,430	388,810
Total Fund	\$ 24,338,640	\$ 0	\$ 26,003,870	\$ 30,490,780
Total Internal Service Funds	\$ 97,903,140	\$ 0	\$ 97,879,060	\$ 109,259,490
FIDUCIARY FUNDS				
Tucson Supplemental Retirement System				
Pension Services	\$ 95,770,820	\$	\$ 90,648,520	\$ 95,732,870
Business Services Departmen	0		0	44,990
Total Fund	\$ 95,770,820	\$ 0	\$ 90,648,520	\$ 95,777,860
Total Fiduciary Funds	\$ 95,770,820	\$ 0	\$ 90,648,520	\$ 95,777,860
TOTAL ALL FUNDS	\$ 1,862,342,690	\$ 0	\$ 1,736,677,130	\$ 2,067,599,710

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Schedule F Resolution No. 23457
CITY OF TUCSON
 Expenditures/Expenses by Department
 Fiscal Year 2023

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2022	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2022	ACTUAL EXPENDITURES/ EXPENSES* 2022	BUDGETED EXPENDITURES/ EXPENSES 2023
Mayor and Council				
General Fund	\$ 3,697,360	\$	\$ 3,448,310	\$ 4,834,870
Civic Contribution Fund	35,260		2,500	35,260
Highway User Revenue Fund	0		515,000	0
Department Total	\$ 3,732,620	\$ 0	\$ 3,965,810	\$ 4,870,130
City Attorney				
General Fund	\$ 8,136,640	\$	\$ 8,429,450	\$ 9,083,870
Other Federal Grants Fund	166,620		157,060	168,130
Misc Federal Grant Funds	158,980		148,590	156,780
Self Insurance Internal Service Fund	237,140		237,140	0
Department Total	\$ 8,699,380	\$ 0	\$ 8,972,240	\$ 9,408,780
City Clerk				
General Fund	\$ 3,095,740	\$	\$ 3,819,110	\$ 3,124,440
Department Total	\$ 3,095,740	\$ 0	\$ 3,819,110	\$ 3,124,440
City Court				
General Fund	\$ 10,658,630	\$	\$ 10,161,680	\$ 12,521,670
Other Federal Grants Fund	1,138,350		666,310	465,660
Department Total	\$ 11,796,980	\$ 0	\$ 10,827,990	\$ 12,987,330
City Manager				
General Fund	\$ 7,213,870	\$	\$ 7,066,780	\$ 7,517,410
Civic Contribution Fund	12,000		12,000	12,000
Disaster Relief Fund	0		300,000	0
Enterprise Funds	0		40,000	0
Highway User Revenue Fund	0		20,000	0
Green Storm Water Infrastructure	0		107,490	110,600
Non-Federal Grants Fund	87,630		25,730	81,920
Water Utility Fund	0		0	181,320
Department Total	\$ 7,313,500	\$ 0	\$ 7,572,000	\$ 7,903,250
Business Services				
General Fund	\$ 18,422,270	\$	\$ 19,219,730	\$ 24,119,520
Community Development Block Grant	139,410		21,930	277,510
Environmental Services Fund	710,830		814,780	873,750
Highway User Revenue Fund	1,751,020		1,495,450	1,437,890
HOME Investment Partnerships	14,820		0	74,790
Mass Transit Fund	0		203,770	196,580
Miscellaneous Housing Grants	25,690		0	0
Public Housing AMP Fund	871,260		49,320	1,126,770
Self Insurance Internal Service Fund	22,335,440		23,938,300	28,748,550
Tucson Water Utility Fund	1,173,680		1,024,690	1,147,000
Tucson Supplemental Retirement System	0		0	44,990
Department Total	\$ 45,444,420	\$ 0	\$ 46,767,970	\$ 58,047,350

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Schedule F Resolution No. 23457
CITY OF TUCSON
 Expenditures/Expenses by Department
 Fiscal Year 2023

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/ EXPENSES*	BUDGETED EXPENDITURES/ EXPENSES
	2022	2022	2022	2023
Debt Service				
General Fund	\$ 57,820,630	\$	\$ 57,820,630	\$ 56,895,970
General Obligations Bond Fund	34,549,350		34,549,350	33,738,350
Streets and Highway Debt Service Fund	11,145,750		11,145,750	0
Highway User Revenue Fund	1,451,440		1,451,440	1,557,410
Mass Transit - Sun Link Fund	1,509,520		1,509,520	1,581,120
Park Tucson Fund	1,756,050		1,756,050	1,682,300
Public Housing AMP Fund	0		0	0
Department Total	\$ 108,232,740	\$ 0	\$ 108,232,740	\$ 95,455,150
Environmental Services				
General Fund	\$ 2,906,730	\$	\$ 2,791,930	\$ 3,112,030
Environmental Services Fund	62,733,580		52,408,480	68,967,570
Department Total	\$ 65,640,310	\$ 0	\$ 55,200,410	\$ 72,079,600
General Services				
General Fund	\$ 52,997,700	\$	\$ 55,291,470	\$ 57,715,510
Department Total	\$ 52,997,700	\$ 0	\$ 55,291,470	\$ 57,715,510
Housing and Community Development				
General Fund	\$ 3,201,520	\$	\$ 3,413,240	\$ 3,117,510
Community Development Block Grant	6,425,070		6,178,100	13,096,920
HOME Investment Partnerships	4,889,730		4,899,240	5,057,450
Miscellaneous Housing Grants	7,165,830		7,016,580	7,703,180
Public Housing Section 8 Fund	47,116,310		46,749,930	47,234,390
Other Federal Grants Fund	16,675,430		16,675,430	16,727,110
Non-Federal Grants Fund	370,490		370,490	320,390
Housing Enterprise Funds	16,830,380		16,396,530	18,737,980
Department Total	\$ 102,674,760	\$ 0	\$ 101,699,540	\$ 111,994,930
Information Technology				
General Fund	\$ 26,797,130	\$	\$ 29,326,850	\$ 27,969,510
Disaster Relief Fund	3,600,000		3,600,000	0
Department Total	\$ 30,397,130	\$ 0	\$ 32,926,850	\$ 27,969,510
Outside Agencies				
General Fund	\$ 10,926,160	\$	\$ 14,045,710	\$ 7,731,890
Highway User Revenue Fund	100,580		100,580	100,580
Department Total	\$ 11,026,740	\$ 0	\$ 14,146,290	\$ 7,832,470
Park Tucson				
Park Tucson Fund	3,433,950		5,478,600	3,817,280
Department Total	\$ 3,433,950	\$ 0	\$ 5,478,600	\$ 3,817,280

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**Schedule F Resolution No. 23457
CITY OF TUCSON
Expenditures/Expenses by Department
Fiscal Year 2023**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/ EXPENSES*	BUDGETED EXPENDITURES/ EXPENSES
	2022	2022	2022	2023
Parks and Recreation				
General Fund	\$ 28,906,110	\$	\$ 27,737,580	\$ 29,774,120
General Fund Restricted	0		13,000	13,000
Capital Projects Funds	29,077,900		22,827,400	41,942,320
Development Fee Fund	3,363,330		3,571,610	4,732,000
Civic Contribution Fund	855,860		855,860	855,860
Zoo Fund	18,365,000		18,365,000	16,626,760
Other Federal Grants Fund	1,072,150		1,072,150	1,133,640
Department Total	\$ 81,640,350	\$ 0	\$ 74,442,600	\$ 95,077,700
Planning and Development Services				
General Fund	\$ 8,662,670	\$	\$ 9,401,000	\$ 8,886,460
Other Federal Grants Fund	32,000		24,000	32,000
Department Total	\$ 8,694,670	\$ 0	\$ 9,425,000	\$ 8,918,460
Public Defender				
General Fund	\$ 3,269,260	\$	\$ 3,609,410	\$ 3,574,060
Department Total	\$ 3,269,260	\$ 0	\$ 3,609,410	\$ 3,574,060
Public Safety Communications				
General Fund	\$ 14,612,450	\$	\$ 14,999,610	\$ 15,548,640
Non-Federal Grant Fund	2,615,810		2,615,810	2,615,810
Department Total	\$ 17,228,260	\$ 0	\$ 17,615,420	\$ 18,164,450
Transportation and Mobility				
General Fund	\$ 1,316,710	\$	\$ 1,204,200	\$ 951,120
Mass Transit Fund	107,573,340		112,839,310	105,786,190
Highway User Revenue Fund	46,973,280		50,047,980	62,278,110
Better Streets Improvement Fund	36,518,000		30,505,000	26,492,000
Other Federal Grants Fund	1,677,040		1,927,320	4,412,740
Non-Federal Grants Fund	0		710	0
Civic Contributions Fund	0		2,560	0
Capital Improvements Fund	44,473,800		24,010,850	53,995,300
Regional Transportation Authority	33,683,100		19,392,640	65,067,900
Capital Projects Fund	19,229,200		7,610,400	23,119,480
Development Fee Fund	2,522,200		2,438,900	2,783,900
Self Insurance Internal Service Fund	1,420,000		1,420,000	1,420,000
Street Improvement - Prop 411 Fund	0		0	40,000,000
Department Total	\$ 295,386,670	\$ 0	\$ 251,399,870	\$ 386,306,740
Tucson City Golf				
Golf Course Fund	\$ 8,434,660	\$	\$ 8,434,660	\$ 8,778,630
Department Total	\$ 8,434,660	\$ 0	\$ 8,434,660	\$ 8,778,630
Tucson Convention Center				
Convention Center Fund	\$ 11,352,270	\$	\$ 11,352,270	\$ 12,040,070
Department Total	\$ 11,352,270	\$ 0	\$ 11,352,270	\$ 12,040,070

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Schedule F Resolution No. 23457
CITY OF TUCSON
 Expenditures/Expenses by Department
 Fiscal Year 2023

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/ EXPENSES*	BUDGETED EXPENDITURES/ EXPENSES
	2022	2022	2022	2023
Tucson Fire				
General Fund	\$ 88,306,150	\$	\$ 94,562,560	\$ 96,635,880
Other Federal Grants Fund Misc	2,804,380		5,470,200	4,568,510
Civic Contribution Fund	48,470		13,430	148,470
Non-Federal Grants Fund	5,530		25,530	45,080
Safer City Improvement Fund	31,514,050		27,955,700	11,425,500
Development Fee Fund	0		920,000	3,237,000
Self Insurance Internal Service Fund	346,060		408,430	388,810
Department Total	\$ 123,024,640	\$ 0	\$ 129,355,850	\$ 116,449,250
Tucson Police				
General Fund	\$ 148,418,650	\$	\$ 146,001,390	\$ 157,947,010
Civic Contribution Fund	15,000		15,000	15,000
Non-Federal Grants Fund	2,053,770		1,466,500	2,059,170
Other Federal Grants	13,772,490		13,767,780	13,919,600
Safer City Improvement Fund	22,519,050		18,708,400	21,170,900
Department Total	\$ 186,778,960	\$ 0	\$ 179,959,070	\$ 195,111,680
Tucson Water				
Tucson Water Utility Fund	292,677,090		278,364,360	298,839,840
Green Storm Water Infrastructure	3,047,590		1,523,800	3,283,440
Other Federal Grants Fund	0		0	10,000,000
Department Total	\$ 295,724,680	\$ 0	\$ 279,888,160	\$ 312,123,280
General Government				
General Fund	\$ 103,473,050	\$	\$ 50,256,160	\$ 136,343,050
American Rescue Plan	67,848,380		67,848,380	68,123,610
Department Total	\$ 171,321,430	\$ 0	\$ 118,104,540	\$ 204,466,660
Pension Services				
Tucson Supplemental Retirement System	\$ 95,770,820	\$	\$ 90,648,520	\$ 95,732,870
PSPRS Pension Trust	35,665,550	0	35,665,550	58,948,000
Department Total	\$ 131,436,370	\$ 0	\$ 126,314,070	\$ 154,680,870
Self Health Insurance				
Health Insurance Fund	\$ 73,564,500	\$	\$ 71,875,190	\$ 78,702,130
Department Total	\$ 73,564,500	\$ 0	\$ 71,875,190	\$ 78,702,130
TOTAL ALL DEPARTMENTS	\$ 1,862,342,690	\$ 0	\$ 1,736,677,130	\$ 2,067,599,710

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Schedule G Resolution No. 23457
CITY OF TUCSON
Full-Time Employees and Personnel Compensation
Fiscal Year 2023

FUND	Full-Time Equivalent (FTE) 2023	Employee Salaries, and Hourly Costs 2023	Retirement Costs 2023	Healthcare Costs 2023	Other Benefit Costs 2023	Total Estimated Personnel Compensation 2023
GENERAL FUND	<u>3,369.60</u>	<u>\$ 249,985,890</u>	<u>\$ 66,557,700</u>	<u>\$ 45,178,570</u>	<u>\$ 28,034,120</u>	<u>\$ 389,756,280</u>
SPECIAL REVENUE FUNDS						
American Rescue Plan	3.55	\$ 212,050	\$ 58,320	\$ 28,940	\$ 27,600	\$ 326,910
Community Block Grants Fund	16.86	1,074,340	295,700	172,300	135,680	1,678,020
Convention Center Fund	-	36,300	10,000	4,720	5,190	56,210
Green Storm Water Infrastructure Fund	5.00	372,380	102,530	49,030	51,100	575,040
Highway User Revenue Fund	287.25	17,593,660	4,696,220	3,742,100	2,639,150	28,671,130
HOME Investment Partnerships Program Fund	4.45	303,150	83,350	82,720	38,930	508,150
Mass Transit Fund	7.00	154,810	42,730	11,570	15,700	224,810
Miscellaneous Housing Grants Fund	20.02	1,002,080	275,870	221,930	130,790	1,630,670
Non-Federal Grants Fund	6.64	1,289,280	118,530	77,760	113,030	1,598,600
Other Federal Grants Fund	57.09	5,409,790	1,082,820	667,010	455,190	7,614,810
Park Tucson Fund	20.00	969,780	256,490	232,900	151,130	1,610,300
Public Housing Section 8 Fund	39.41	1,730,800	476,600	448,310	237,100	2,892,810
Total Special Revenue Funds	<u>467.27</u>	<u>\$ 30,148,420</u>	<u>\$ 7,499,160</u>	<u>\$ 5,739,290</u>	<u>\$ 4,000,590</u>	<u>\$ 47,387,460</u>
ENTERPRISE FUNDS						
Environmental Service Fund	214.75	\$ 12,262,760	\$ 3,014,460	\$ 2,997,070	\$ 1,895,280	\$ 20,169,570
Public Housing AMP Fund	67.29	3,804,240	1,035,430	867,540	498,220	6,205,430
Non-Public Housing Asset Management Fund	11.97	601,180	163,420	121,970	97,830	984,400
Tucson City Golf Fund	-	58,470	16,260	9,290	5,800	89,820
Tucson Water Utility Fund	573.75	33,577,740	8,695,370	7,554,430	4,654,880	54,482,420
Total Enterprise Funds	<u>867.76</u>	<u>\$ 50,304,390</u>	<u>\$ 12,924,940</u>	<u>\$ 11,550,300</u>	<u>\$ 7,152,010</u>	<u>\$ 81,931,640</u>
INTERNAL SERVICE FUNDS						
Health Insurance Trust Fund	4.87	\$ 379,790	\$ 104,580	\$ 82,580	\$ 5,909,940	\$ 6,476,890
Self Insurance Fund	21.00	1,469,890	406,840	268,380	41,950	2,187,060
Total Internal Service Fund	<u>25.87</u>	<u>\$ 1,849,680</u>	<u>\$ 511,420</u>	<u>\$ 350,960</u>	<u>\$ 5,951,890</u>	<u>\$ 8,663,950</u>
FIDUCIARY FUNDS						
Tucson Supplemental Retirement System	4.75	346,000	95,280	57,400	37,970	536,650
Total Fiduciary Funds	<u>4.75</u>	<u>\$ 346,000</u>	<u>\$ 95,280</u>	<u>\$ 57,400</u>	<u>\$ 37,970</u>	<u>\$ 536,650</u>
TOTAL ALL FUNDS	<u>4,735.25</u>	<u>\$ 332,634,380</u>	<u>\$ 87,588,500</u>	<u>\$ 62,876,520</u>	<u>\$ 45,176,580</u>	<u>\$ 528,275,980</u>

ADOPTED BY THE
MAYOR AND COUNCIL

June 7, 2022

RESOLUTION NO. 23457

RELATING TO FINANCE; FINALLY DETERMINING AND ADOPTING ESTIMATES OF PROPOSED EXPENDITURES BY THE CITY OF TUCSON FOR THE FISCAL YEAR BEGINNING JULY 1, 2022, AND ENDING JUNE 30, 2023, DECLARING THAT TOGETHER SAID EXPENDITURES SHALL CONSTITUTE THE BUDGET OF THE CITY OF TUCSON FOR SUCH FISCAL YEAR AND DECLARING THAT THE 5 YEAR CAPITAL IMPROVEMENT PROGRAM (CIP) HAS BEEN APPROVED WITH THE FIRST YEAR OF THE CIP BEING ADOPTED AS PART OF THE AFOREMENTIONED BUDGET.

WHEREAS, pursuant to the provisions of the laws of the State of Arizona, and the Charter and Ordinances of the City of Tucson, the Mayor and Council are required to adopt an annual budget; and

WHEREAS, the Mayor and Council have prepared and filed with the City Clerk a proposed budget for the Fiscal Year beginning July 1, 2022 and ending June 30, 2023, which was tentatively adopted on May 19, 2022 and consists of estimates of the amounts of money required to meet the public expenses for that year, an estimate of expected revenues from sources other than direct taxation and the amount needed to be raised by taxation upon real and personal property; and

WHEREAS, due notice has been given by the City Clerk that this tentative budget with supplementary schedules and details is on file and open to inspection by anyone interested; and

WHEREAS, publication of the estimates has been made and the public hearing at which any taxpayer could appear and be heard in favor of or against any proposed expenditure or tax levy has been duly held, and the Mayor and Council are now convened in special meeting to finally determine and adopt estimates of proposed expenditures for the various purposes set forth in the published proposal, all as required by law.

NOW, THEREFORE, BE IT RESOLVED BY THE MAYOR AND COUNCIL OF THE CITY OF TUCSON, ARIZONA, AS FOLLOWS:

SECTION 1. The Mayor and Council have finally determined the estimates of revenue and expenditures, as set forth in Schedules A, B, C, D, E, F, and G attached and incorporated herein by this reference, which will be required of the City of Tucson for the Fiscal Year beginning July 1, 2022 and ending June 30, 2023, and such finally determined estimates are hereby adopted as the budget of the City of Tucson for said fiscal year.

SECTION 2. The Purposes of Expenditure and the amount finally determined upon for each purpose, as set forth in this section, are necessary for the conduct of the business of the government of the City of Tucson, and such amounts and purposes shall constitute the adopted Expenditure Plan for the City for the 2022/23 Fiscal Year:

Final 2022/23 Budget

Elected and Official	\$ 25,222,050
Public Safety and Justice Services	346,233,940
Community Enrichment and Development	626,741,510
Public Utilities	384,202,880
Support Services	220,643,500
General Government	309,874,960
Fiduciary Funds	<u>154,680,870</u>
 TOTAL	 <u>\$ 2,067,599,710</u>

SECTION 3. That the Purposes of Expenditure and the amount finally determined upon for each purpose as set forth in this section constitutes the portion of the adopted budget of the City for the 2022/23 Fiscal Year that is subject to the State Budget Law:

<u>Purpose of Expenditure</u>	<u>Final 2022/23 Budget Subject to State Budget Law</u>
Elected and Official	\$ 24,265,520
Public Safety and Justice Services	312,722,980
Community Enrichment and Development	179,079,769
Public Utilities	313,536,450
Support Services	92,854,900
General Government	133,935,020
Fiduciary Funds	<u>35,369,210</u>
 TOTAL	 <u><u>1,091,763,849</u></u>

SECTION 4. That money for any fund may be used for any of the purposes set forth in Section 2, except money specifically restricted by State or Federal law or City Charter, Code, Ordinances or Resolutions or bond covenants.

SECTION 5. That the Five-Year Capital Improvement Program (CIP), as summarized in Section E of the Recommended Budget Fiscal Year 2022/23, is approved with the first year of the CIP being adopted as part of the aforementioned budget.

PASSED, ADOPTED AND APPROVED by the Mayor and Council of the City of Tucson, Arizona, this 7th day of June 2022.



 MAYOR

ATTEST:



 CITY CLERK

APPROVED AS TO FORM:



 CITY ATTORNEY

REVIEWED BY:



 CITY MANAGER

FINANCIAL POLICIES and PRACTICES

In addition to legal requirements set by State law and the City Charter, the Mayor and Council adopted Comprehensive Financial Policies as recommended by the Government Finance Officers Association (GFOA) in December 2012 and approved a revision to the Policies in November 2014. These policies establish guidelines for the City's overall fiscal planning and management and are intended to foster and support the continued financial strength and stability of the City as reflected in its financial goals. Following these principles will enhance the City's financial health as well as its image and credibility with its citizens', the public in general, bond rating agencies, and investors. It will protect the Council's policy-making ability by ensuring important policy decisions are not controlled by financial problems or emergencies.

The Comprehensive Financial Policies are available in their entirety on the City Finance Department's website at https://www.tucsonaz.gov/files/finance/Comprehensive_Financial_Policies_Nov_2014.pdf.

Balanced Budget

The city shall adopt a balanced budget so expenditures approved for City purposes will not exceed the estimate of income expected from all sources, including available balances from prior years. This policy applies to expenditures and revenues within each fund such that each fund is individually balanced. Furthermore, one-time funding sources should only be used for one-time expenditures to avoid a future imbalance caused by funding recurring expenditures with one-time revenues or balances from prior years.

Pursuant to the adopted Policies, the City of Tucson has adopted a structurally balanced budget and considered the long-term impact on the City's financial health. The City will continue to maintain balanced operating budgets and reduce liabilities as quickly as possible.

Operating Management Policies

- Department directors are expected to manage their areas with the overall financial health of the City in mind and to look for effective and efficient ways to deliver quality services to our citizens while meeting the goals of the City Council.
- All personnel requests must be fully justified to show they will either meet new program purposes or maintain or enhance service delivery.
- Revenue projections will be based on historic trends by developing base lines for ongoing types of revenues. Conservative but realistic revenue projections will be prepared to assess the limits of budget appropriation.
- User fees and charges, which are approved by the City Council, will be periodically analyzed and updated to ensure sufficient cost recovery.
- Development fees will be reviewed each year and adjusted if necessary.
- Each department will create performance measurements to make sure the goals and objectives of the department are obtained in an efficient and effective manner.
- Investments of cash funds will be maintained in accordance with the City Charter and State Statutes.
- The City will pursue outstanding collections through revenue collectors and perform audits on businesses to ensure compliance with the State and City Tax Code.

Capital Management Policy

The purpose of the Capital Improvement Program (CIP) is to systematically plan, schedule, and finance capital projects to ensure cost-effectiveness as well as conformance to established policies.

- The City will develop, maintain, and revise when necessary a continuing CIP.
- The CIP must include a list of proposed capital improvements with cost estimates, funding sources, time schedules for each improvement, and estimated operating and maintenance costs.
- The CIP will cover a five-year planning horizon, identifying infrastructure and facility projects along with the funding sources available for projected expenditures.

Revenue Diversification

The City cannot meet the growing demand for services without diversifying its revenue base. Although the State places certain restrictions on raising revenues, restrictions due to the City Charter can be lifted if approved by the voters. The City must continue in its efforts to expand revenues such as fees for services, and to remove limitations set by the City Charter where feasible.

General Accounting Policies

- The City complies with Generally Accepted Accounting Principles (GAAP) and Governmental Accounting Standards Board (GASB) statements in accounting for and presenting financial information.
- The modified accrual basis of accounting is used for all governmental fund types, while other fund types, including enterprise funds, comply with the full accrual basis of accounting.
- An annual audit is performed by an independent public accounting firm. The audit opinion is included in the City's Comprehensive Annual Financial Reports (ACFR).
- The City's ACFR will be submitted to the GFOA Certification of Achievement for Excellence in Financial Reporting Program.
- Financial systems will be maintained to monitor revenues and expenditures.

Budgetary Policies

Arizona Law Title 42 Arizona Revised Statutes (ARS) requires the City Council to annually adopt a balanced budget by purpose of public expense. The City budgets revenues and expenditures on the basis of a fiscal year which begins on July 1 and ends on the following June 30.

- The budget will be prepared using the best practices and procedures set out by the GFOA and the GASB.
- The budget will be prepared in accordance with the policies and priorities of the Mayor and Council, including the City's Comprehensive Financial Policies and approved strategic plan.
- The budget will reflect the needs being met, services provided, resources used, and sources of funds.
- Annually, the Mayor and Council is to adopt a balanced budget on or before the third Monday in June preceding the beginning of the fiscal year, which sets out that year's revenues and appropriations for each program and item of expenditures.
- The City will adopt a balanced budget without using non-recurring funding sources to defray recurring expenditures.
- Consistent with the annual budget process, a five-year capital improvement program will be approved.
- The adopted annual budget is the basis for the implementation, control, and management of that year's programs and use of funds.
- The City's budget will be submitted to the GFOA Distinguished Budget Presentation Program.

Fund Balance Policy

An important component of good fiscal practice for any organization is to have a policy on the amount of reserves to be maintained, the purposes for which their use is allowed, and the manner in which reserves are restored after use. Fund balance is an important indicator of the City's financial position.

Fund Balance is comprised of Non-spendable, Restricted, Committed, Assigned, or Unassigned components. This policy refers to unrestricted fund balance which would include the latter three fund balance components: Committed, Assigned, or Unassigned.

The City of Tucson's General Fund unrestricted fund balances will be maintained to provide the City with sufficient working capital and a comfortable margin of safety to address emergencies and unexpected declines in revenue without borrowing. This is needed to maintain the City's creditworthiness and to adequately provide for economic and legislative uncertainties, cash flow needs, and contingencies.

Committed Fund Balance

- Mayor and Council action is required to “commit” and “un-commit” funds for a specific purpose.
- The City will maintain a stabilization fund or “rainy day fund” as a committed fund balance in the General Fund of 10% of General Fund revenues. The City is currently not in conformity with this goal but will strive to achieve it within five years.
- The stabilization fund may only be used if specific action is taken by Mayor and Council after the unassigned/contingency fund balance is depleted. The stabilization fund will be funded from balances having remained unspent in assigned fund balance after one fiscal year.
- In the event the stabilization fund must be used to provide for temporary funding, the City must restore it to the ten percent level over a period not to exceed five fiscal years following the fiscal year in which the event occurred. If the depletion of the stabilization fund was a result of an ongoing economic downturn, the City’s goal is to restore the fund balance within five years of revenue stabilization.

Assigned Fund Balance

- The Business Service Director will approve any designation to “assigned” fund balance as deemed appropriate for potential future needs. Typically, the year-end assigned fund balance represents those fund balance monies budgeted for use in the following fiscal year or for known expenditures in the future.
- If fund balance is assigned, Mayor and Council will be informed within 180 days after the June 30th fiscal year-end. We inform Mayor and Council of this during the budget process.

Unassigned Fund Balance

- A target of a minimum of 7% of General Fund revenues will be “unassigned/contingency”, with the intention to provide additional stability to the General Fund recognizing the cyclical nature of the economy and the volatility of the major revenue sources of the City.
- Funds in excess of the seven percent target will be retained in the unassigned General Fund balance and may be considered to supplement “pay as you go” capital outlay expenditures or may be used to prepay existing City debt.
- These funds may not be used to establish or support costs that are recurring in nature.

Investment Policy

The Tucson City Charter and State Statutes authorize the City to invest in obligations of the U.S. government, its agencies and instrumentalities, money market funds consisting of the above, repurchase agreements, bank certificates of deposit, commercial paper rated A-1/P-1, corporate bonds and notes rated AAA or AA, and the State of Arizona Local Government Investment Pool. Investment maturities shall be scheduled to enable the City to meet all operating requirements which might be reasonably anticipated. Surplus and idle money related to the day-to-day operation of the City may be invested in authorized investments with a final maturity not exceeding five years from the date of investment.

Comparison to the Basis of Accounting for the ACFR

- The structure of City funds is generally the same in the budget and the ACFR. However, because the ACFR uses either a modified accrual or full accrual basis of accounting, there are differences in how revenues and expenses are treated in specific areas.
- Where the General Fund contributes to a special revenue fund, those special revenue funds do not carry an unreserved fund balance because only the amount of General Fund required to cover expenses and obligations are transferred. This treatment is essentially the same in both the budget and the ACFR.
- The budget does not record expenditures such as depreciation that are accrued under GAAP.

DEBT MANAGEMENT POLICY

This policy is a component of the adopted Comprehensive Financial Policies. It has been developed to provide guidelines for the issuance of bonds and other forms of indebtedness to finance necessary land acquisitions, capital construction, equipment, and other items for the City and post-closing follow-up with respect to such financings.

The debt policy is to be used in conjunction with the Adopted Budget, the CIP, and other financial policies as directed by Mayor and Council. It will assist the City in determining appropriate uses of debt financing, establish debt management goals, provide guidelines resulting in the lowest cost of borrowing for each transaction, and assist the City in maintaining its current credit ratings, while assuming a prudent level of financial risk and preserving the City's flexibility to finance future capital programs and requirements.

The City of Tucson uses a variety of financing mechanisms to meet the long-term capital needs of the community. In determining an appropriate indebtedness program for the City, consideration is given to the following:

- Operating and maintenance costs associated with the Capital Improvement Program
- Federal and state laws and regulations, Tucson City Charter, and the Tucson Code
- Current outstanding debt requirements
- Source of debt repayment consistent with the capital project being financed
- Life of the capital project is equal to or greater than the term of the financing
- Proposed debt will not cause extraordinary tax or fee increases
- Proposed debt will not result in limiting the City's ability for future indebtedness

In all cases, the City aggressively manages the debt program, with the assistance of a financial advisor and bond counsel. Restructuring, refinancing, and advance bond refunding are used to limit the City's debt service costs and to provide maximum future borrowing flexibility. The City's debt program includes the following financing mechanisms.

General Obligation (GO) Bonds

Bond proceeds are used to finance capital projects for police, fire, parks and recreation, drainage, and other purposes. State law limits the amount of general obligation bonds that may be outstanding to 20% of assessed valuation for utility, open space, public safety, and transportation purposes and 6% of assessed valuation for all other purposes.

GO bonds are backed by the full-faith and credit of the City and are secured by secondary property tax. The Tucson City Charter currently sets an upper primary and secondary property tax limit of \$1.75 per \$100 of assessed valuation as a condition upon the City's continuing ability to impose and collect transaction privilege taxes. Therefore, state laws notwithstanding, the City will not levy a combined primary and secondary property tax that exceeds \$1.75. The City generally issues general obligation bonds with 20 year maturities.

Street and Highway Revenue Bonds

Bond proceeds are used to finance street improvement projects as defined by state law. State law limits the amount of bonds that can be sold. Prior fiscal year highway user revenue receipts, which are used to pay the bonds, must be equal to at least twice the highest annual debt service requirements for senior lien bonds and at least one and one-half times for junior lien bonds. Street and highway revenue bonds generally have a 20 year maturity.

Water Revenue Bonds and Obligations

Bond proceeds are used to finance capital improvements to the water system. By bond covenant, the City is limited to issuing bonds only if net revenues after operations are equal to at least 120% of the maximum future annual debt service requirement. To maintain a high credit rating and thus decrease borrowing costs, the City maintains 150% - 200% debt service coverage. Water revenue bonds and obligations are generally issued with 20 - 30 year maturities.

Water Infrastructure Finance Authority (WIFA) Loans

In 1997, Arizona State Legislation increased the powers of the Wastewater Management Authority created in 1989 and permitted additional types of borrowers to access funds through the establishment of the WIFA. A part of this legislation provides WIFA the power to issue bonds to provide low interest rate loans to local governments related to the Clean Water Act. WIFA's funding source includes both Federal and State sources. In order to participate in the WIFA loan program, local governments must have existing bond authorization equal to the loan amount.

Clean Renewable Energy Bonds (CREBs)

In July 2005, Congress passed the Energy Tax Incentives Act of 2005 (the "Act"). Among a number of other tax incentives, the Act permits state and local governments, cooperative electric companies, clean renewable energy bond lenders and Indian tribal governments to issue CREBs to finance certain renewable energy and clean coal facilities.

CREBs are a form of tax credit bond in which interest on the bonds is paid in the form of federal tax credits by the United States government in lieu of interest paid by the issuer. CREBs, therefore, provide qualified issuers/qualified borrowers with the ability to borrow at a 0% interest rate. The federal tax benefit to the holder of a CREB is greater than the benefit derived from tax-exempt municipal bonds in that the tax credit derived from a CREB can be used to offset on a dollar-for-dollar basis.

The City began issuing CREBs in Fiscal Year 2009 and 2011, using this financing mechanism to fund the purchase and installation of solar panels for use on city buildings. The bond principal is being repaid from the electricity savings and rebates from Tucson Electric Power.

Non-Bond Debt: Lease Purchases and Certificates of Participation

These financing mechanisms are used when the projects involved are unsuitable for traditional bonding or a determination is made that alternative financing has advantages over bonding. The debt requirements for these financing mechanisms are payable from the City's recurring revenues and are subject to annual appropriation by the Mayor and Council. To minimize borrowing costs, the City generally purchases financing insurance and pledges collateral towards the debt repayment. Maturities for these debts range from 1 - 20 years, depending upon the nature of the project being financed.

As of July 1, 2022

Issue Type	Principal Outstanding	% of Total
Governmental Activities:		
General Obligation Bonds	\$ 110,905,000	8.78 %
Highway Revenue Bonds	-	-%
Certificates of Participation	83,930,578	6.64 %
Clean Renewable Energy Bonds	3,609,300	0.29 %
Capital Leases	7,646,401	0.61 %
Pension Obligations COPs	642,045,000	50.82 %
Total	\$ 848,136,279	67.13 %
Business-Type Activities:		
Water System Revenue Bonds	\$ 381,392,059	30.19 %
Certificates of Participation	33,689,422	2.67 %
Capital Leases	126,292	0.01 %
Total	\$ 415,207,773	32.87 %
Total Indebtedness	\$ 1,263,344,052	100.00 %

Bond Sales

2012 Bond Authorization Sales - In November 2012, the voters approved \$100,000,000 of General Obligation bonds for a five-year program to restore, repair, and resurface streets inside Tucson City limits. In this year's budget, Mayor and Council appropriated \$1,041,170.

2018 Bond Authorization Sales - In November 2018, the voters approved \$225,000,000 of General Obligation bonds for Parks and Connectivity projects within Tucson City limits. On June 30, 2020, Mayor and Council authorized up to \$57,000,000 in General Obligation Bonds for this purpose. On August 19, 2020, \$57,000,000 of General Obligation Bonds were sold. The interest cost was 0.92%.

Water System Revenue Obligations, Series 2020 - On June 30, 2020, Mayor and Council authorized up to \$57,000,000 for the proposal of acquiring, construction and improvement utility systems for the City. On August 19, 2020, \$57,000,000 of Water Revenue Obligation were issued and resulted with an interest rate of 1.63%.

Certificates of Participation, Refunding Series 2020 - On October 6, 2020, Mayor and Council authorized up to \$16,960,000 of taxable refunding Certificates of Participation and authorized the potential to issue up to \$50,000,000 of new taxable Certificates of Participation for the City.

Certificates of Participation, Pension Obligation

On November 4, 2020, Mayor and Council authorized to prepare for Pension Obligation bond sales, structured as Certificates of Participation. City of Tucson Public Safety Pension Trust (section 115 Trust) was created in Fiscal Year 2021, via Certificate of Participation or "Pension Bonds". The City uses this financing mechanism to fund the PSPRS liability arising from the retirement benefits provided to elected officials and sworn public safety personnel. The

Pension Trust debt is pledged by City assets, primarily public safety, giving bondholders the right to foreclose pledged assets. The annual debt service for Pension Bonds is not an allowable expense for the Section 115 Trust and therefore is assumed by the General Fund. The Trust will pay for the management, investment and advisor fees created by the Trust. The Board of Trustees will recommend the annual payment from the Trust to PSPRS.

Repayment Impact of Bond Sales

General Obligation Bond Debt Service - General obligation bond debt is paid off from the secondary property tax rate, which is determined each year by the levy required to meet the annual debt service divided by the City’s projected secondary assessed valuation. For Fiscal Year 2022/23, the required levy to cover outstanding bonds is estimated at \$37,598,880, an increase of \$3,150,280 from the Fiscal Year 2021/22 levy. The Fiscal Year 2022/23 secondary property rate is estimated at \$0.9048 per \$100 of assessed valuation that is higher based on the final secondary assessed valuation set by Pima County in the summer of 2021.

Street and Highway Revenue Bond Debt Service - Street and highway revenue bonds are repaid from state-shared Highway User Revenue Fund receipts. The debt services payments were paid off in Fiscal Year 2021/22. There are no outstanding debt service payments for this fiscal year.

Enterprise Funds Debt Service - Enterprise Fund revenue bonds and other long-term obligations are payable solely from fees, charges for services, or rents paid by users of the service provided.

DEBT SERVICE BY SOURCE OF FUNDS PRINCIPAL AND INTEREST

	FY 2021/22	FY 2022/23
General Government Funds¹		
General Fund	\$ 57,820,630	\$ 56,895,970
Park Tucson Fund	1,756,050	1,682,300
Highway User Revenue Fund	1,451,440	1,557,410
Mass Transit Fund - Sun Link	1,509,520	1,581,120
General Obligation Bond Debt Fund	34,549,350	33,738,350
Street and Highway Revenue Bond Debt Fund	11,145,750	-
Total General Government Funds	\$ 108,232,740	\$ 95,455,150
Enterprise Funds²		
Environmental Services Fund	\$ 1,241,730	\$ 1,329,720
Public Housing Section 8 Fund	68,590	-
Tucson City Golf Fund	20,570	20,570
Tucson Water Utility Fund	58,398,630	58,266,640
Total Enterprise Funds	\$ 59,660,930	\$ 59,616,930
Total Indebtedness	\$ 167,893,670	\$ 155,072,080

¹ General Government Funds debt service payments are budgeted in General Governmental

² Enterprise Funds debt service payments are budgeted in their respective departments.

LEGAL REQUIREMENTS

The City's budget is subject to requirements set by the State of Arizona's Constitution and Statutes, and the Tucson City Charter.

LEGAL REQUIREMENTS IMPOSED BY THE STATE

Tucson, like all cities in the State of Arizona, is subject to numerous budgetary and related legal requirements. Article IX, Section 20(1) of the Arizona Constitution sets out limits on the City's legal budget capacity. In general, the Mayor and Council cannot authorize expenditures of local revenues in excess of the expenditure limitation determined annually by the State of Arizona's Economic Estimates Commission (EEC). This limitation is based on the City's actual expenditures incurred during Fiscal Year 1980, adjusted to reflect subsequent inflation and population growth. Not subject to this limit are items such as bond proceeds, related debt service, interest earnings, certain highway user revenue funds, federal funds, monies received pursuant to intergovernmental agreements, and state grants which are to be used for specific purposes. Each year the EEC recalculates expenditure limitations for population growth and inflation, using the federal Gross Domestic Product (GDP) index to account for inflationary increases.

The City's limitation amount for Fiscal Year 2022/23 includes three voter-approved increases to the expenditure base. In November 1981, the voters passed an \$800,000 increase and in November 1987, the voters approved a \$46.9 million permanent increase to the base limitation and then in the November 2013 election, the voters approved an additional \$50.0 million permanent increase to the base limitation.

Property Tax Levy Limitation

The Arizona Constitution and Arizona Revised Statutes (ARS) specify a property tax levy limitation system. This system consists of two levies, a limited levy known as the primary property tax levy and an unlimited levy referred to as the secondary property tax levy. The primary levy may be imposed for all purposes, while the secondary levy may be used only to retire the principal and interest or redemption charges on general obligation bonded indebtedness.

Proposition 117, passed by Arizona voters in 2012, changed the method to determine values used in calculating assessed values for tax rates and levies. Beginning with tax year 2015, a single assessed value, called the Limited Property Value (LPV), has been used for both the primary and secondary tax levies. The growth in the LPV is limited to no more than 5% per year, excluding new construction.

Primary Property Tax Levy: There is a strict limitation on how much the City can levy as a primary property tax. The primary property tax levy is limited to an increase of 2% over the previous year's maximum allowable primary levy, plus an increased dollar amount due to a net gain in property not taxed the previous year (ARS §42-17051). Even if the City does not adopt the maximum allowable levy from year to year, the 2% allowable increase will be based on the prior year's "maximum allowable levy." The "net new property" factor is included in the calculation to take into account all new construction and any additional property added to a community due to annexations. The 2% increase applies to all taxable property.

The Arizona State law allows cities and towns to include tort claim reimbursements in the primary tax levy. The property tax revenue represents a reimbursement to the City's Self-Insurance Fund for the actual cost of liability claim judgments paid during the prior fiscal year. The City of Tucson includes this reimbursement in its primary property tax levy.

Secondary Property Tax Levy: The secondary property tax allows the City to levy a property tax for the purpose of retiring the principal and paying interest on general obligation bonds. This property tax may be levied in an amount to make necessary interest payments on, and for the retirement of, general obligation bonds issued by the City.

Budget Adoption

State law (ARS §42-17101) requires that on or before the third Monday in July of each fiscal year, the Mayor and Council must adopt a tentative budget. Once this tentative budget has been adopted, the expenditures may not be increased upon final adoption. In effect, with the adoption of the tentative budget, the council has set its maximum "limits" for expenditure, but these limits may be reduced upon final adoption.

LEGAL REQUIREMENTS

Once the tentative budget has been adopted, it must be published once a week for at least two consecutive weeks. The tentative budget must be fully itemized in accordance with forms supplied by the auditor general and included in the council meeting minutes.

State law (ARS §42-17104, §42-17105) specifies the city or town council must adopt the final budget for the fiscal year by roll call vote at a special meeting called for that purpose. The adopted budget then becomes the amount proposed for expenditure in the upcoming fiscal year and shall not exceed the total amount proposed for expenditure in the published estimates (ARS §42-17106). Once adopted, no expenditures shall be made for a purpose not included in the budget, and no expenditures shall be made in excess of the amounts specified for each purpose in the budget, except as provided by law. This restriction applies whether or not the city has at any time received, or has on hand, funds or revenue in excess of those required to meet expenditures incurred under the budget. Federal and bond funds are not subject to this requirement.

Adoption of Tax Levy

State law (ARS §42-17107) governing truth in taxation notice and hearing requires on or before February 10, the county assessor shall transmit to the city an estimate of the total net assessed valuation of the city, including an estimate of new property that has been added to the tax roll since the previous levy of property taxes in the city. If the proposed primary property tax levy, excluding amounts that are attributable to new construction, is greater than the amount levied by the city in the preceding year, the governing body shall publish a notice of tax increase. The truth in taxation hearing must be held prior to the adoption of the property tax levy.

The tax levy for the city must be adopted on or before the third Monday in August (ARS §42-17151). The tax levy must be specified in an ordinance adopted by the Mayor and Council. The levy is for both the primary and secondary tax.

Budget Revisions

ARS §42-17106 requires no expenditures be made for a purpose not included in the adopted budget in any fiscal year in excess of the amount specified for each purpose in the budget. The City of Tucson in its annual Budget Adoption Resolution defines “purpose” as a series of departments and offices organized into the following seven program categories:

1. Elected and Officials
2. Community Enrichment and Development
3. Public Safety and Justice Services
4. Public Utilities
5. Support Services
6. General Government
7. Fiduciary Funds

LEGAL REQUIREMENTS

The departments within a given program category are held accountable for their budget. Each department and the Business Services Department continuously monitor expenditures. Expenditures will be controlled by an annual budget at the purpose level. The City Council shall establish appropriations through the budget process. The Council or City Manager may transfer these appropriations as necessary through the budget amendment process.

ARS
§42-17106 permits the Mayor and Council, on the affirmation of a majority of the members at a duly noticed public meeting, to authorize the transfer of funds between program categories if the funds are available so long as the

Department directors are required to control expenditures to prevent exceeding their departmental expenditure budget. If budget changes are needed within a department budget, city departments prepare budget change requests identifying the areas to be increased and decreased. The Business Services Department approves these budget change requests; under special circumstances the City Manager or his designee also approves the change requests. If there are major policy or program implications associated with a change, the City Manager may submit it to the Mayor and Council for approval. Once approved, the revised appropriation is entered into the City's financial management system.

LEGAL REQUIREMENTS

LEGAL REQUIREMENTS IMPOSED BY THE TUCSON CITY CHARTER

Legal requirements of the Tucson City Charter related to limiting property taxes and scheduling of budget adoption are more restrictive than state law.

Property Tax Levy Limitation

Chapter IV, Section 2 of the Tucson City Charter sets an upper property tax limit of \$1.75 per \$100 assessed value. Therefore, state laws notwithstanding, the City cannot levy a combined primary and secondary property tax that exceeds \$1.75.

Fiscal Year

The fiscal year of the City begins the first day of July of each year. (Tucson City Charter, Chapter XIII, Section 1)

Submission of the Recommended Budget

The Tucson City Charter requires that the City Manager prepare a written estimate of the funds required to conduct the business and affairs of the City for the next fiscal year. This estimate, which is the recommended budget, is due on or before the first Monday in May of each year, or on such date in each year as shall be fixed by the Mayor and Council. (Tucson City Charter, Chapter XIII, Section 3)

Budget Approval

On or before the first Monday in June of each year, or on such date in each year as shall be fixed by the Mayor and Council, the City Manager is required to submit to the Mayor and Council an estimate of the probable expenditures for the coming fiscal year, stating the amount in detail required to meet all expenditures necessary for city purposes, including interest and sinking funds, and outstanding indebtedness. Also required is an estimate of the amount of income expected from all sources and the probable amount required to be raised by taxation to cover expenditures, interest, and sinking funds. (Tucson City Charter, Chapter XIII, Section 4)

Budget Publication and Hearings

The budget has to be prepared in sufficient detail to show the aggregate sum and the specific items allowed for each and every purpose. The budget and a notice that the Mayor and Council will meet for the purpose of making tax levies must be published in the official newspaper of the city once a week for at least two consecutive weeks following the tentative adoption of such budget. (Tucson City Charter, Chapter XIII, Section 5)

Adoption of the Budget and Tax Levy

Under Chapter XIII, Section 13 of the Tucson City Charter, any unexpended funds held at the conclusion of the fiscal year, other than funds needed to pay bond indebtedness, are no longer available for expenditure and must be credited against amounts to be raised by taxation in the succeeding fiscal year.

If a budget is adopted after the beginning of the fiscal year, Chapter XIII, Section 13 may bar the expenditure of any money until a budget is in place. The implications of Chapter XIII, Section 13 are two-fold. First, any non-bond related expenditure authority terminates on June 30. Second, since the clear implication of this section is that an adopted budget is necessary to provide expenditure authority, if a budget is not in place on July 1 the City cannot expend funds. To avoid any possible implications of not having a budget in place before the beginning of the fiscal year, it is advised that the Mayor and Council adopt a final budget on or before June 30.

The Mayor and Council are required to hold a public hearing at least one week prior to the day on which tax levies are made, so that taxpayers may be heard in favor of or against any proposed tax levy. After the hearing has been concluded, the Mayor and Council adopt the budget as finally determined upon. All taxes are to be levied or voted upon in specific sums and cannot exceed the sum specified in the published estimate. (Tucson City Charter, Chapter XIII, Section 6, and Ordinance Number 1142, effective 6-23-48)

City Ordinance Setting the Property Tax Rate

On the day set for making tax levies, and not later than the third Monday in August, the Mayor and Council must meet and adopt an ordinance that levies upon assessed valuation of property within the city a rate of taxation sufficient to raise the amounts estimated to be required in the annual budget. (Tucson City Charter, Chapter XIII, Section 7, and Ordinance Number 1142, effective 6-23-48)

**STATEMENT REQUIRED BY ARIZONA REVISED STATUTES §42-17102
RELATIVE TO PROPERTY TAXATION
PRIMARY AND SECONDARY TAX LEVIES
FISCAL YEARS 2021/22 AND 2022/23**

Property Tax	Adopted FY 21/22 Levy	Actual FY 21/22 Levy	FY 22/23 Maximum Levy Amount	Amount of Levy Increase/ (Decrease)	Percentage Levy Increase/ (Decrease)
Primary	\$ 17,043,080	\$ 17,043,080	\$17,678,080 ¹	\$635,000	3.73%
Primary - Involuntary Tort	513,010	513,010	4,113,450	3,600,440	701.83%
Secondary	34,448,600	34,448,600	37,598,880	3,150,280	9.14%
Total	\$ 52,004,690	\$ 52,004,690	\$ 59,390,410	\$7,385,720	14.20%

Property Tax	Actual FY 21/22 Rate	Estimated FY 22/23 Rate	Amount Rate Increase/ (Decrease) ²	Amount Rate Increase/ (Decrease)
Primary	\$0.4301	\$0.4254	\$(0.0047)	(1.1)%
Primary - Involuntary Tort	0.0129	0.0990	0.0861	664.7%
Secondary	0.8693	0.9048	(0.0355)	4.1%
Total	\$1.3123	\$1.4292	\$0.1168	8.9%

¹The primary property tax levy is limited to an increase of two percent over the previous year's maximum allowable primary levy plus an increased dollar amount due to a net gain in property not taxed in the previous year, such as new construction and annexed property. The primary property tax levy is shown at the estimated maximum amount. The actual maximum amount may be less.

² Chapter IV, Section 2 of the Tucson City Charter currently sets an upper primary and secondary property tax limit of \$1.75 per \$100 assessed value as a condition upon the City's continuing ability to impose and collect transaction privilege taxes. Therefore, state laws notwithstanding, the City will not levy a combined primary and secondary property tax that exceeds \$1.75.

CIP Policy & Process

Fiscal Year 2022/23

Overview of the Five-Year Capital Improvement Program

A Capital Improvement Plan (CIP) is a community planning and fiscal management tool used to coordinate the location, timing, and financing of capital improvements over a five-year period. Capital improvements refer to major, non-recurring physical expenditures such as land, buildings, public infrastructure, and equipment, all with a cost of \$100,000 or more. The CIP is necessary to improve public facilities and infrastructure assets for the economic, aesthetic, and functional viability to our City. The plan identifies our City's specific capital needs based on various long-range plans, goals, and policies. It also provides analysis for decision making for City officials and strategic capital planning efforts with City departments.

The City of Tucson's practice is to develop, maintain, and revise, when necessary, a continuing Capital Improvement Program that covers a five-year planning horizon. This budget document covers Fiscal Years 2022/23 through 2026/27 and identifies capital projects during this timeframe to include the funding sources available for projected expenditures.

The objective of this overview is to give the reader a brief look into the CIP program process.

Capital Improvement Program Process

Defining a Capital Improvement

To be included in the CIP, projects need to meet one of the following criteria:

- Construction of a new City asset or expansion of an existing City-owned facility, including preliminary planning and surveys, cost of land, staff and contractual services for design and construction, and related furnishings and equipment.
- Initial acquisition of a major equipment system which will become a City asset, with a cost of \$100,000 or more and a useful life of at least six years.
- Major renovation or rehabilitation of an existing City-owned facility that requires an expenditure of \$100,000 or more and will extend the life of the original City asset.

Exceptions have been made for inclusion of a few projects that do not meet the above criteria (Sun Tran buses, Sun Van paratransit vans, street improvements, and Tucson Delivers, Parks and Connections) to make the planning, funding, and acquisition of these purchases more visible to the public and the governing body.

Steps from Submittal to Approval

In December 2021, the CIP process began with the Budget and Financial Planning Division of the Business Services Department, providing direction and guidelines to department liaisons. Departments were given approximately seven weeks to develop their CIP requests based on their assessment of needs, existing

bond authorizations, and grant awards. Departments were directed to include only projects with secured funding. Exceptions were made for annual federal grant appropriations from the Federal Transit Administration (FTA), other pending awards that would require budget capacity (e.g. any non-federal grants or contributions), and future enterprise revenue bonds. Department requests were reviewed by the Budget and Financial Planning Division and applicable revisions were made.

The proposed CIP was presented to the Mayor and Council May 3, 2022, along with the Recommended Fiscal Year 2022/23 Budget. The first year of the CIP was included as part of the City's Recommended Budget. The Mayor and Council reviewed and discussed both the operating and capital budgets at Study Sessions in May. Two public hearings were held prior to the adoption of the Fiscal Year 2022/23 Budget on June 7, 2022.



Development Impact Fees

Learn more about how fees are assessed and used.

Introduction

When the City grows through new development, our community grows. This can come with many benefits, such as local amenities, jobs, and improved quality of life for our community. To ensure that the City can provide adequate services for this growth, it is important that we grow the necessary facilities and services for the development proportionately. The City funds that growth of services through the collection of Development Impact Fees.

The Development Impact Fees cover the proportionate cost of necessary facilities and services for the related new development. Read on to learn more about what Development Impact Fees are, how they are assessed, what they can be used for, and how much is collected and spent in the City of Tucson.

What are Development Impact Fees?

When new development comes to the City, all of the related costs of the development are considered during the permitting process. While the obvious costs, such as construction of a building or licensing and permitting, are generally well understood, there are other less obvious costs that must also be considered. This includes the cost of necessary services, like recreation facilities, streets, and emergency services.

The City collects this Fee as a one-time payment from developers to cover the costs of infrastructure and service needs directly related and proportionate to the new development. The City is authorized to collect Impact Fees under Arizona Revised Statute (ARS §9-436.05).

Development Impact Fee collection and use are managed through the City's [Infrastructure Improvements Plan \(IIP\)](#).

How are Development Impact Fees Assessed?

The amount of Impact Fees the City collects is based on what development-related capital improvements are needed and what types of development are happening. The City uses two main methods to calculate costs: Incremental Expansion and Plan-Based.

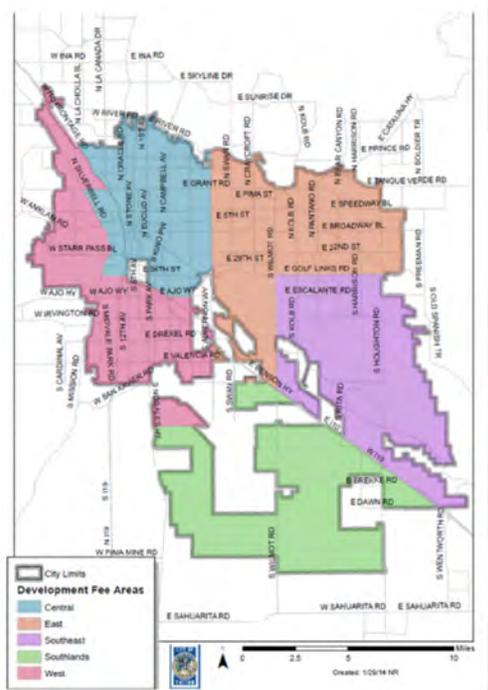
Incremental Expansion focuses concurrent improvements and is based on understanding the current level of service, determining the needed level of service, and assessing fees to cover the cost of the growth.

Plan-Based focuses on future improvements and is based on needed improvements and proposed development defined in long-range and land use plans.

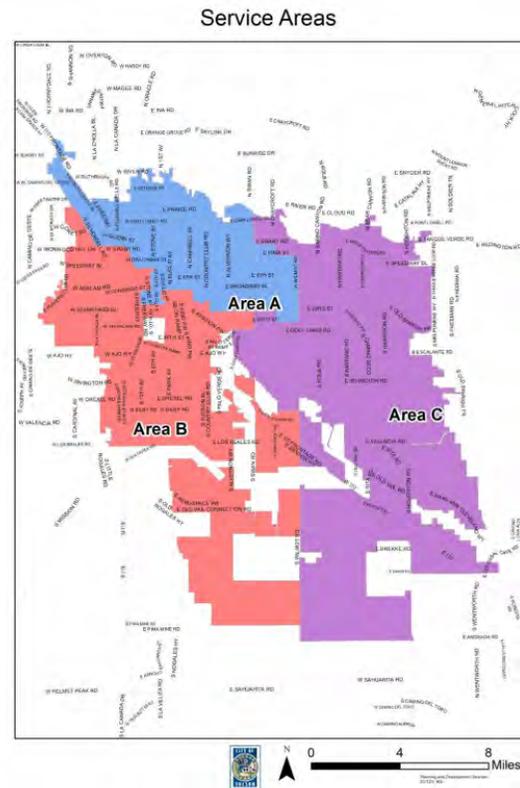
Learn more about how the fees are calculated in the City's [Infrastructure Improvements Plan \(IIP\)](#).

Impact Fee Service Areas

Previous IIP Service Areas



Current IIP Service Areas



The City's IIP determines what types projects Impact Fees can be used to fund. These Fees can only be used to fund infrastructure expansion or debt service for development related facilities for Parks and Recreational, Police, Fire, and Streets and can not be used to fund operations, maintenance, replacement, or remediation of facilities.

Traditionally, Impact Fees have been used as a funding mechanism to support projects aligned with the IIP.

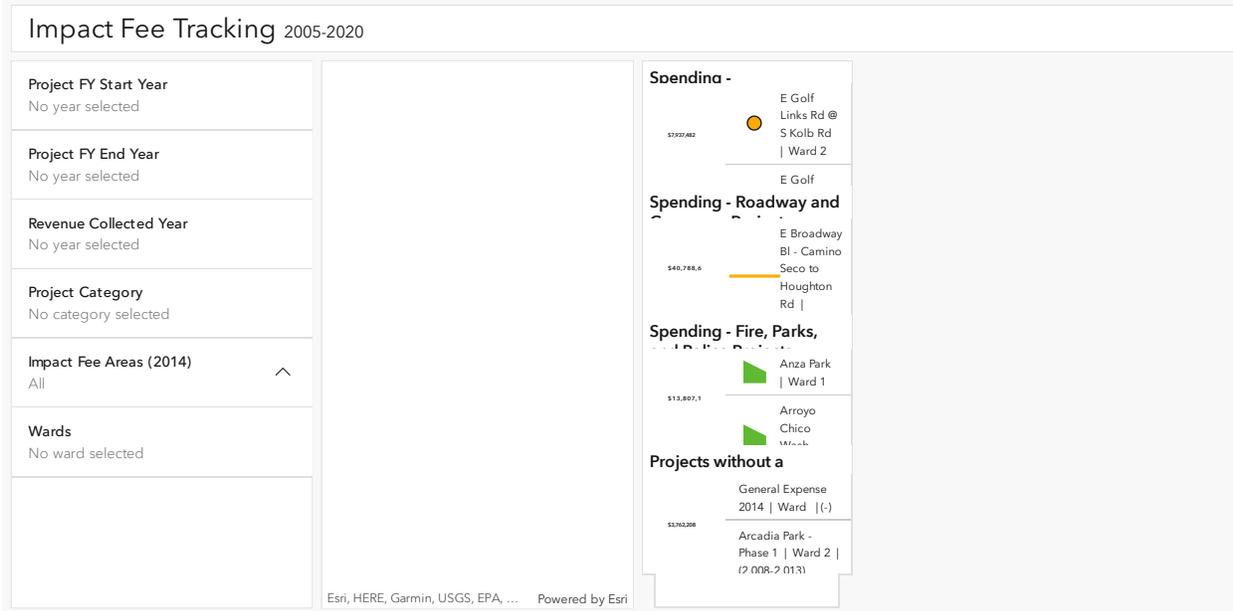
The facilities and services Impact Fees fund benefit the whole city and, as a result, are calculated on a city-wide basis. However, Impact Fees are allocated based on the type of service needed. For example, police and fire services are used city-wide, and therefore police and fire Impact Fees are allocated on a city-wide basis. Streets and parks and recreation facilities largely benefit the area directly around the development and therefore those Impact Fees are allocated within the service area of where the Impact Fee was collected. The map below reflects the Streets and Parks and Recreational Facilities Service Area Map.

Impact Fee Collection and Allocation

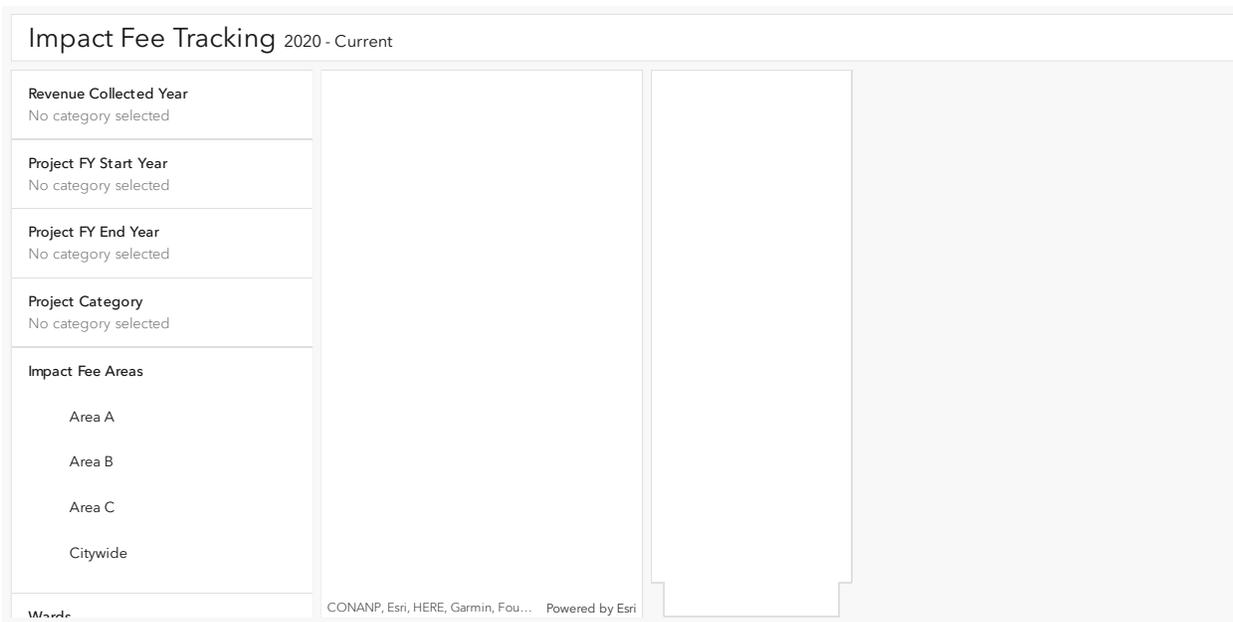
How much the City collects in Impact Fees is highly dependent on the amount, type, and size of new development **and** the needed services for that development. Impact Fees can be calculated with the [Impact](#)

Fee Calculator. Impact Fees are allocated according to needed infrastructure and service improvements and service area. Explore this interactive map to learn more about how much the City collects in Impact Fees, where the fees are collected, and where the fees have been spent.

Previous IIP



Current IIP





Distinguished Budget Presentation Award

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Tucson, Arizona for its annual budget for the Fiscal Year beginning July 1, 2021.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Tucson
Arizona**

For the Fiscal Year Beginning

July 01, 2021

Christopher P. Morill

Executive Director

Approved Five-Year Capital Budget Program Fiscal Years 2023-2027





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Department Programs



Environmental and General Services



Capital Improvement Program Department Statement

FY 2022/23 through FY 2026/27

Department: Environmental and General Services

Five-Year Total: \$13,850,000

The Capital Improvement Program is the Environmental and General Service's avenue to plan, establish and fund the City's need to safeguard the community from environmental impacts, improve department and landfill facilities, create future landfill capacity, and comply with environmental protection regulations. Projects directly reflect the City's efforts in meeting the long-term needs of the community, enhancing neighborhoods and downtown by restoring the natural environment and by removing environmental barriers to redevelopment.

The five-year capital program of \$13.9 million is funded by Environmental Services Fund. Projects are mainly for facilities and landfill construction which include improvements to the department's Container Maintenance Facility, remodeling of Thomas O Price Service Center, construction of a Household Hazardous Waste Facility, a landfill buffer on the northeastern berm with landscaping at the Los Reales Landfill, improvement to the Los Reales landfill gas extraction system, purchase and installation of a third CNG Plant Natural Gas Compressor, construct a line cell at the Los Reales Landfill and finish securing, stabilizing, hydro-seeding and landscaping the Congress and Nearmont landfills.

Environmental and General Services (\$ 000)

Compressed Nature Gas (CNG) Plant: Third Natural Gas Compressor Description: Purchase and installation of the third Natural Gas Compressor for CNG Plant. Justification: The current CNG fuel compressor configuration is not sized adequately to meet the current CNG demands. An additional compressor needs to be purchased to meet the current and near terms CNG demands.							Project ID: Q425 Start Date: 7/20 End Date: 6/23 Location: Ward 5		
		Adopted Year 1 FY 2022/23	Projected Requirements						
Source of Funds Summary	Prior Years		Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27	Five Year Total	Future Years	Total Project
Environmental Services Fund	138.1	700.0	—	—	—	—	700.0	—	838.1
Total:	138.1	700.0	—	—	—	—	700.0	—	838.1

Congress and Nearmont Landfill Excavation Description: To secure, stabilize, hydro-seed, and landscape the recently reclaimed Congress and Nearmont Landfills. Justification: These landfills were recently reclaimed. These sites may sit vacant for an extended period of time until a final land use is identified. In the meantime, these sites need to be secured and improved to mitigate any potential nuisances to the nearby neighborhoods and businesses.							Project ID: U321 Start Date: 3/18 End Date: 1/23 Location: Ward 1		
		Adopted Year 1 FY 2022/23	Projected Requirements						
Source of Funds Summary	Prior Years		Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27	Five Year Total	Future Years	Total Project
Environmental Services Fund	8,839.4	1,000.0	—	—	—	—	1,000.0	—	9,839.4
Total:	8,839.4	1,000.0	—	—	—	—	1,000.0	—	9,839.4

Los Reales Household Hazardous Waste (HHW) Relocation							Project ID: Q421		
Description: Relocate the Sweetwater HHW Facility to Los Reales Landfill. This project will entail the design and construction of a new HHW Facility at Los Reales Landfill.							Start Date: 10/17		
Justification: Centralizing HHW facilities into one location at Los Reales Landfill will increase efficiency and provide better service and operational hours for the public.							End Date: 6/23		
							Location: Ward 5		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Environmental Services Fund	222.4	750.0	—	—	—	—	750.0	—	972.4
Total:	222.4	750.0	—	—	—	—	750.0	—	972.4

Los Reales Landfill Buffer: Northeastern Berm and Landscape							Project ID: Q334		
Description: Design and construct a chain link fence and desert landscaping buffer along the northeastern corner of Los Reales Landfill, mainly along the Craycroft Road landfill entrance.							Start Date: 7/20		
Justification: The chain link fence will provide perimeter security fencing, desert landscaping buffer, a noise barrier and visual screen for the undeveloped land east of the landfill.							End Date: 6/23		
							Location: Ward 5		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Environmental Services Fund	400.0	2,000.0	—	—	—	—	2,000.0	—	2,400.0
Total:	400.0	2,000.0	—	—	—	—	2,000.0	—	2,400.0

Los Reales Landfill: Gas to Energy Project							Project ID: Q423		
Description: Improvements to the existing gas extraction system at Los Reales Landfill.							Start Date: 7/20		
Justification: Federal regulations require larger landfills to collect and combust landfill gas or find beneficial uses for the methane gas. The existing gas extraction and collection system is over 20 years old. This system needs to be upgraded and retrofitted to be ready for the proposed methane gas clean-up facility that is currently being developed.							End Date: 6/23		
							Location: Ward 5		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Environmental Services Fund	340.2	1,500.0	—	—	—	—	1,500.0	—	1,840.2
Total:	340.2	1,500.0	—	—	—	—	1,500.0	—	1,840.2

Los Reales Landfill Lined Cell 4B							Project ID: Q426		
Description: This project will design and construct a Cell at the Los Reales Landfill which includes construction of the base and sidewall liner systems, leachate collection system and modifications to the on-site basins, channels, and road.							Start Date: 7/21		
Justification: It is estimated that the current landfill areas will be filled by 2022, based on the current and expected waste accepted rates at the Los Reales Landfill. The Cell 4 fill area is needed to provide continued waste disposal capacity at the landfill for the City of Tucson and surrounding areas.							End Date: 6/23		
							Location: Ward 5		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Environmental Services Fund	100.0	6,000.0	—	—	—	—	6,000.0	—	6,100.0
Total:	100.0	6,000.0	—	—	—	—	6,000.0	—	6,100.0

Thomas O Price Service Center Container (TOPSC) Container Maintenance Relocation							Project ID: Q422		
Description: This project is to relocate the South 10th Avenue Container Maintenance Facility to TOPSC. This project will entail the design and construction of a new welding, painting and maintenance areas at TOPSC.							Start Date: 7/17		
Justification: The current Container Maintenance Facility located on South 10th Avenue is old and inadequate to serve the operational needs of the EGSD. Improvements in building and facility design are needed to provide a safe and efficient working environment for the container maintenance activities.							End Date: 6/23		
							Location: Ward 5		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Environmental Services Fund	230.6	1,500.0	—	—	—	—	1,500.0	—	1,730.6
Total:	230.6	1,500.0	—	—	—	—	1,500.0	—	1,730.6

Thomas O Price Service Center Remodel							Project ID: B817		
Description: Bathroom and Locker Room Remodel at Thomas O Price Service Center Building 6.							Start Date: 7/19		
Justification: Maintenance and renovation of existing City Assets.							End Date: 12/23		
							Location: Ward 5		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Environmental Services Fund	100.0	400.0	—	—	—	—	400.0	—	500.0
Total:	100.0	400.0	—	—	—	—	400.0	—	500.0

Housing and Community Development



**Capital Improvement Program
Department Statement**

FY 2022/23 through FY 2026/27

Department: Housing and Community Development

Five-Year Total: \$14,135,000

The Housing and Community Development Department's five-year Capital Improvement Program (CIP) is funded by Community Development Block Grant Funds.

The Housing and Community Development projects enhance neighborhood recreation areas, addresses traffic and street issues, comply with the Americans with Disabilities Act (ADA), and meet the U.S. Department of Housing and Urban Development Consolidated Annual Action Plan.

Housing and Community Development (\$ 000)

Dodge Apartments Description: Major rehabilitation and modernization of City owned affordable housing development. Justification: Provide a decent and safe affordable housing for the users.							Project ID: H178 Start Date: 9/20 End Date: 6/23 Location: Ward 6		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Community Development Block Grant Fund	200.0	2,000.0	—	—	—	—	2,000.0	—	2,200.0
Total:	200.0	2,000.0	—	—	—	—	2,000.0	—	2,200.0

Mohave Demolition Project Description: Demolish 16 unit apartment complex, future low income public housing to be built on the Mohave and Navajo parcels. Justification: To provide decent affordable housing.							Project ID: H192 Start Date: 2/22 End Date: 6/23 Location: Ward 3		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Community Development Block Grant Fund	15.0	285.0	—	—	—	—	285.0	—	300.0
Total:	15.0	285.0	—	—	—	—	285.0	—	300.0

Public Facilities Improvements							Project ID: H200		
Description: Needed Community Development Block Grant eligible rehabilitation projects.							Start Date: 7/21		
Justification: To meet national objectives of better serving the population in Tucson.							End Date: 6/26		
							Location: Citywide		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Community Development Block Grant Fund	1,650.0	1,650.0	1,650.0	1,650.0	1,650.0	—	6,600.0	—	8,250.0
Total:	1,650.0	1,650.0	1,650.0	1,650.0	1,650.0	—	6,600.0	—	8,250.0

Tucson House: Elevator							Project ID: H176		
Description: Rehabilitating and upgrading the three elevators at Tucson House.							Start Date: 7/19		
Justification: This project is part of the Public Housing Modernization program which focusing on the construction, development, revitalization, and preservation of affordable housing							End Date: 6/23		
							Location: Ward 3		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Community Development Block Grant Fund	820.9	3,300.0	—	—	—	—	3,300.0	—	4,120.9
HCD Housing Tucson House AMP Fund	—	1,200.0	—	—	—	—	1,200.0	—	1,200.0
Total:	820.9	4,500.0	—	—	—	—	4,500.0	—	5,320.9

Willard Street Units							Project ID: H189		
Description: Major rehabilitation and modernization of City owned affordable housing development.							Start Date: 12/19		
Justification: Provide a decent and safe affordable housing for the users.							End Date: 6/23		
							Location: Ward 6		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Community Development Block Grant Fund	489.4	750.0	—	—	—	—	750.0	—	1,239.4
Total:	489.4	750.0	—	—	—	—	750.0	—	1,239.4

Parks and Recreation



Capital Improvement Program Department Statement

FY 2022/23 through FY 2026/27

Department: Parks and Recreation

Five-Year Total: \$157,783,580

The Parks and Recreation Department's Capital Improvement Program (CIP) is based on the Parks, Recreation, and Open Space component of Plan Tucson, the adopted City of Tucson Parks and Recreation Ten-Year Strategic Service Plan, and Mayor and Council direction. The CIP implements Mayor and Council policy by developing facilities that provide for family, youth, and senior adult recreation, while supporting inner-city revitalization, public art, and using arid and semi-arid landscaping wherever possible to conserve water.

The CIP is separated into two major areas: Park improvements and Zoo improvements. The projects are funded by the following:

- **Tucson Delivers, Great Parks: Proposition 407**

On Nov 6, 2018, the City of Tucson voters approved a \$225.0 million bond package for capital improvements on City parks amenities and connections. The five-year Parks projects are estimated to be \$110.0 million with \$47.5 million budgeted in Fiscal Year 2022/23, which include improvements to playgrounds, sport fields, pools, splash pads, and recreation centers.

- **Reid Park Zoo Quality of Life Tax: Proposition 202 and 203**

The City of Tucson voters approved a tenth-of-a cent sales tax for a period of ten years, from February 1, 2018 to December 31, 2027. The Gene Reid Zoo Capital Improvement Funds are restricted to be used for capital improvements, operations and maintenance of the Zoo. The plan is to improve and update the Zoo facilities to modern zoo standards by improving existing habitats and bringing in new species with the construction of new habitats that will provide safer and healthier environments for the animals. The five-year CIP for this project is budgeted at \$39.6 million, with \$12.4 million budgeted in Fiscal Year 2022/23 and an additional \$27.2 million through 2025.

- The remaining five-year capital programs of \$8.1 million are funded by Development Impact Fees.

Parks and Recreation (\$ 000)

Christopher Columbus Park							Project ID: D168		
Description: Design and construction of a large shade structure over the newly constructed splash pad.							Start Date: 7/22		
Justification: The splash pad is also a Prop 407 funded project and the shade structure will complement the new aquatic amenity.							End Date: 6/23		
							Location: Ward 3		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: West District	331.0	125.0	—	—	—	—	125.0	—	456.0
Total:	331.0	125.0	—	—	—	—	125.0	—	456.0

El Pueblo Park							Project ID: D181		
Description: Design and construction of a large shade structure over the newly constructed splash pad.							Start Date: 7/24		
Justification: The splash pad is also a Prop 407 funded project and the shade structure will complement the new aquatic amenity.							End Date: 6/25		
							Location: Ward 5		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: West District	187.0	—	—	750.0	—	—	750.0	—	937.0
Total:	187.0	—	—	750.0	—	—	750.0	—	937.0

Freedom Park							Project ID: D190		
Description: Design and construction of a small shade structure over the newly constructed splash pad.							Start Date: 7/20		
Justification: The splash pad is also a Prop 407 funded project and the shade structure will complement the new aquatic amenity.							End Date: 6/23		
							Location: Ward 4		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: East District	468.0	224.0	—	—	—	—	224.0	—	692.0
Total:	468.0	224.0	—	—	—	—	224.0	—	692.0

Great Parks: Golf							Project ID: GOLF		
Description: As part of the Tucson Delivers, Great Parks Program, this project will reinvest in Golf facilities infrastructure through the renovation of netting and irrigation systems.							Start Date: 7/19		
Justification: These projects will improve safety and water use at golf facilities in the City. Projects were selected from the City of Tucson Parks and Recreation System Master Plan.							End Date: 6/25		
							Location: Citywide		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
General Obligation Parks and Connections Improvement Fund	135.4	445.8	2,405.6	2,125.0	—	—	4,976.4	—	5,111.8
Total:	135.4	445.8	2,405.6	2,125.0	—	—	4,976.4	—	5,111.8

Great Parks: Park Improvements							Project ID: PRKI		
Description: As part of the Tucson Delivers, Great Parks Program, this project will construct and renovate various Parks facilities such as ramadas, playgrounds, playground shades, irrigation, and various other park amenities.							Start Date: 7/19		
Justification: These projects reinvest in local parks to increase usability and safety of use. Projects were selected from the City of Tucson Parks and Recreation System Master Plan.							End Date: 6/29		
							Location: Citywide		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
General Obligation Parks and Connections Improvement Fund	11,163.8	43,600.3	12,389.9	10,754.2	18,580.2	6,786.0	92,110.6	3,918.8	107,193.2
Total:	11,163.8	43,600.3	12,389.9	10,754.2	18,580.2	6,786.0	92,110.6	3,918.8	107,193.2

Great Parks: Pools and Splash Pads							Project ID: PLSP		
Description: As part of the Tucson Delivers, Great Parks Program, this project will update pool infrastructure and construct splash pads at various Parks.							Start Date: 7/19		
Justification: These projects will improve usability and recreation at the City's Parks. Projects were selected from the City of Tucson Parks and Recreation System Master Plan.							End Date: 6/29		
							Location: Citywide		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
General Obligation Parks and Connections Improvement Fund	3,707.5	1,871.4	834.9	85.0	2,310.9	1,646.1	6,748.3	1,257.3	11,713.1
Total:	3,707.5	1,871.4	834.9	85.0	2,310.9	1,646.1	6,748.3	1,257.3	11,713.1

Great Parks: Recreation Centers							Project ID: RECC		
Description: As part of the Tucson Delivers, Great Parks Program, this project will improve facilities at recreation centers around the City such as ADA compliance and flooring upgrades.							Start Date: 7/19		
Justification: These projects improve the usability and continued use of recreation centers. Projects were selected from the City of Tucson Parks and Recreation System Master Plan.							End Date: 6/28		
							Location: Citywide		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
General Obligation Parks and Connections Improvement Fund	646.7	297.8	—	42.3	455.2	—	795.3	130.4	1,572.4
Total:	646.7	297.8	—	42.3	455.2	—	795.3	130.4	1,572.4

Great Parks: Sports Courts							Project ID: SPCT		
Description: As part of the Tucson Delivers, Great Parks Program, this project will renovate various sports courts across the City. This includes resurfacing tennis courts and basketball courts, re-striping tennis courts to include pickle ball, and improving lighting around the courts.							Start Date: 7/19		
Justification: These projects increase the number of usable hours and improves the energy efficiency of field lighting, as well improve water use. Projects were selected from the City of Tucson Parks and Recreation System Master Plan.							End Date: 6/29		
							Location: Citywide		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
General Obligation Parks and Connections Improvement Fund	1,017.7	149.1	—	—	76.5	554.9	780.5	410.5	2,208.7
Total:	1,017.7	149.1	—	—	76.5	554.9	780.5	410.5	2,208.7

Great Parks: Sports Fields							Project ID: SPFL		
Description: As part of the Tucson Delivers, Great Parks Program, this project will invest in the City's sports fields by adding LED lighting and improving irrigation.							Start Date: 7/19		
Justification: These projects increase the number of usable hours and improves the energy efficiency of field lighting, as well improve water use. Projects were selected from the City of Tucson Parks and Recreation System Master Plan.							End Date: 6/29		
							Location: Citywide		
		Adopted Year 1 FY 2022/23	Projected Requirements						
Source of Funds Summary	Prior Years		Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27	Five Year Total	Future Years	Total Project
General Obligation Parks and Connections Improvement Fund	3,461.1	720.0	13.0	167.1	904.0	611.9	2,416.0	639.9	6,517.0
Total:	3,461.1	720.0	13.0	167.1	904.0	611.9	2,416.0	639.9	6,517.0

Great Parks: Walking Paths							Project ID: WLKP		
Description: As part of the Tucson Delivers, Great Parks Program, this project will repave and improve various walking paths in the city.							Start Date: 7/19		
Justification: These projects invest in diverse recreational use of City Parks and support multi-user activities. Projects were selected from the City of Tucson Parks and Recreation System Master Plan.							End Date: 6/29		
							Location: Citywide		
		Adopted Year 1 FY 2022/23	Projected Requirements						
Source of Funds Summary	Prior Years		Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27	Five Year Total	Future Years	Total Project
General Obligation Parks and Connections Improvement Fund	338.2	445.8	289.5	132.7	201.7	1,107.1	2,176.8	462.1	2,977.1
Total:	338.2	445.8	289.5	132.7	201.7	1,107.1	2,176.8	462.1	2,977.1

Himmel Park							Project ID: D197		
Description: Design and construction of a small shade structure over the newly constructed splash pad.							Start Date: 7/21		
Justification: The splash pad is also a Prop 407 funded project and the shade structure will complement the new aquatic amenity.							End Date: 6/23		
							Location: Ward 2		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: Central District	126.0	224.0	—	—	—	—	224.0	—	350.0
Total:	126.0	224.0	—	—	—	—	224.0	—	350.0

Iron Horse Park							Project ID: D199		
Description: Design and construction of a new dog park.							Start Date: 7/21		
Justification: This project is needed to increase capacity in our parks and recreation system and to address the demands placed on it by new development.							End Date: 6/23		
							Location: Ward 6		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: Central District	93.0	100.0	—	—	—	—	100.0	—	193.0
Total:	93.0	100.0	—	—	—	—	100.0	—	193.0

Jesse Owens Parks							Project ID: D204		
Description: Design and construction of a small shade structure over the newly constructed splash pad.							Start Date: 7/20		
Justification: The splash pad is also a Prop 407 funded project and the shade structure will complement the new aquatic amenity.							End Date: 6/23		
							Location: Ward 2		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: East District	229.0	224.0	—	—	—	—	224.0	—	453.0
Total:	229.0	224.0	—	—	—	—	224.0	—	453.0

Joaquin Murrieta Park							Project ID: D205		
Description: Design and construction of a large shade structure over the newly constructed splash pad.							Start Date: 7/23		
Justification: The splash pad is also a Prop 407 funded project and the shade structure will complement the new aquatic amenity.							End Date: 6/24		
							Location: Ward 1		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: Central District	163.0	—	125.0	—	—	—	125.0	—	288.0
Total:	163.0	—	125.0	—	—	—	125.0	—	288.0

John F. Kennedy Park							Project ID: D206		
Description: Design and construction of a new dog park.							Start Date: 7/21		
Justification: This project is needed to increase capacity in our parks and recreation system and to address the demands placed on it by new development.							End Date: 6/23		
							Location: Ward 5		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: West District	252.0	325.0	—	—	—	—	325.0	—	577.0
Total:	252.0	325.0	—	—	—	—	325.0	—	577.0

La Madera Park							Project ID: D211		
Description: Design and construction of a large shade structure over the newly constructed splash pad.							Start Date: 7/21		
Justification: The splash pad is also a Prop 407 funded project and the shade structure will complement the new aquatic amenity.							End Date: 6/24		
							Location: Ward 3		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: Central District	41.0	—	125.0	—	—	—	125.0	—	166.0
Total:	41.0	—	125.0	—	—	—	125.0	—	166.0

<p>Land Acquisition: Central District</p> <p>Description: The acquisition of land in the Central Impact Fee Benefit District for the construction of new recreation amenities.</p> <p>Justification: This project is needed to increase capacity in our parks and recreation system and to address the demands placed on it by new development.</p>	<p>Project ID: RM34</p> <p>Start Date: 7/22</p> <p>End Date: 6/23</p> <p>Location: Wards 5 and 6</p>
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Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: Central District	—	125.0	—	—	—	—	125.0	—	125.0
Total:	—	125.0	—	—	—	—	125.0	—	125.0

<p>Land Acquisition: East District</p> <p>Description: The acquisition of land in the East Impact Fee Benefit District for the construction of new recreation amenities.</p> <p>Justification: This project is needed to increase capacity in our parks and recreation system and to address the demands placed on it by new development.</p>	<p>Project ID: RM33</p> <p>Start Date: 7/22</p> <p>End Date: 6/23</p> <p>Location: Wards 1 and 3</p>
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Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: East District	—	125.0	—	—	—	—	125.0	—	125.0
Total:	—	125.0	—	—	—	—	125.0	—	125.0

Land Acquisition: Southeast District							Project ID: RM31		
Description: The acquisition of land in the Southeast Impact Fee Benefit District for the construction of new recreation amenities.							Start Date: 7/22		
Justification: This project is needed to increase capacity in our parks and recreation system and to address the demands placed on it by new development.							End Date: 6/23		
							Location: Ward 4		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: Southeast District	—	200.0	—	—	—	—	200.0	—	200.0
Total:	—	200.0	—	—	—	—	200.0	—	200.0

Land Acquisition: Southland District							Project ID: RM32		
Description: The acquisition of land in the Southland Impact Fee Benefit District for the construction of new recreation amenities.							Start Date: 7/22		
Justification: This project is needed to increase capacity in our parks and recreation system and to address the demands placed on it by new development.							End Date: 6/23		
							Location: Wards 4 and 5		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: Southland District	—	300.0	—	—	—	—	300.0	—	300.0
Total:	—	300.0	—	—	—	—	300.0	—	300.0

Lincoln Regional Park							Project ID: D215		
Description: Design and construction of Ramada, fitness courts and dog park.							Start Date: 7/20		
Justification: This project is needed to increase capacity in our parks and recreation system and to address demands placed on it by new development.							End Date: 6/23		
							Location: Ward 4		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: Southeast District	514.0	300.0	—	—	—	—	300.0	—	814.0
Total:	514.0	300.0	—	—	—	—	300.0	—	814.0

Loma Verde Park							Project ID: RM39		
Description: Design and construction of new recreation amenities at Loma Verde Park.							Start Date: 7/21		
Justification: This project is needed to increase capacity in our parks and recreation system and to address the need for recreation amenities in this growing area.							End Date: 6/23		
							Location: Ward 6		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: East District	107.0	200.0	—	—	—	—	200.0	—	307.0
Total	107.0	200.0	—	—	—	—	200.0	—	307.0

McCormick Park							Project ID: D220		
Description: Design and construction of a new dog park.							Start Date: 7/22		
Justification: This project is needed to increase capacity in our parks and recreation system and to address demands placed on it by new development.							End Date: 6/23		
							Location: Ward 3		
		Adopted Year 1 FY 2022/23	Projected Requirements						
Source of Funds Summary	Prior Years		Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27	Five Year Total	Future Years	Total Project
Impact Fee Fund: East District	—	250.0	—	—	—	—	250.0	—	250.0
Total:	—	250.0	—	—	—	—	250.0	—	250.0

Mission Manor Park							Project ID: D227		
Description: Design and construction of a small shade structure over the newly constructed splash pad.							Start Date: 7/21		
Justification: The splash pad is a Prop 407 funded project and the shade structure will complement the new aquatic amenity.							End Date: 6/23		
							Location: Ward 1		
		Adopted Year 1 FY 2022/23	Projected Requirements						
Source of Funds Summary	Prior Years		Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27	Five Year Total	Future Years	Total Project
Impact Fee Fund: West District	79.0	30.0	—	—	—	—	30.0	—	109.0
Total:	79.0	30.0	—	—	—	—	30.0	—	109.0

New Park Development Master Plan: Southlands District							Project ID: RM36		
Description: Development of a master plan for the future design and construction of new recreation amenities and facilities in the Southland Impact Fee Benefit District.							Start Date: 7/22		
Justification: This project is needed to increase capacity in our parks and recreation system and to address the need for recreation amenities in this growing area.							End Date: 6/25		
							Location: Wards 4 and 5		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: Southlands District	—	500.0	406.1	252.8	—	—	1,158.9	—	1,158.9
Total:	—	500.0	406.1	252.8	—	—	1,158.9	—	1,158.9

Palo Verde Park							Project ID: D236		
Description: Design and construction of a new shade structure over the existing basketball court.							Start Date: 7/23		
Justification: This project is needed to increase capacity in our parks and recreation system and to address demands placed on it by new development.							End Date: 6/24		
							Location: Ward 2		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: East District	—	—	255.0	—	—	—	255.0	—	255.0
Total	—	—	255.0	—	—	—	255.0	—	255.0

Purple Heart Park Expansion							Project ID: D240		
Description: Design and construction of an expansion to the splash pad and large shade structure.							Start Date: 7/20		
Justification: The splash pad is also a Prop 407 funded project and the shade structure will complement the new aquatic amenity.							End Date: 6/23		
							Location: Ward 4		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: Southeast District	1,765.0	200.0	—	—	—	—	200.0	—	1,965.0
Total	1,765.0	200.0	—	—	—	—	200.0	—	1,965.0

Reid Park Master Plan and Expansion							Project ID: D191		
Description: Design and construction to complete master plan and large shade structure over the newly constructed splash pad.							Start Date: 7/20		
Justification: Design and construction is based on the master plan. (The splash pad is a Prop 407 funded project and the shade structure will complement the new aquatic amenity).							End Date: 6/24		
							Location: Ward 6		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: Central District	1,234.0	200.0	400.0	—	—	—	600.0	—	1,834.0
Total:	1,234.0	200.0	400.0	—	—	—	600.0	—	1,834.0

Reid Park Zoo: African Safari Lodge							Project ID: RP27-LODGE		
Description: Design and construct the African Safari Lodge. The lodge provides for indoor seating and events. RP27-1							Start Date: 7/22		
Justification: African Safari Lodge is part of the ten-year-master plan under the voter-approved Prop 202 and 203 in 2017 to improve the quality of life for the Zoo's animals with state of the art habitats.							End Date: 6/23		
							Location: Ward 6		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Improvement Fund	—	5,000.0	—	—	—	—	5,000.0	—	5,000.0
Total:	—	5,000.0	—	—	—	—	5,000.0	—	5,000.0

Reid Park Zoo: Asia Exhibits							Project ID: RP27-ZASIA		
Description: Design and construct the Zoo Expansion - Asia Exhibits. RP27-3							Start Date: 7/22		
Justification: The Zoo Expansion - Asia Exhibits is part of the ten-year-master plan under the voter-approved Prop 202 and 203 in 2017 to improve the quality of life for the Zoo's animals with state of the art habitats.							End Date: 6/25		
							Location: Ward 6		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Gene Reid Park Zoo Capital Improvement Fund	—	3,642.9	11,928.6	11,428.6	—	—	27,000.1	—	27,000.1
Total	—	3,642.9	11,928.6	11,428.6	—	—	27,000.1	—	27,000.1

Reid Park Zoo: Interpretives							Project ID: RP27		
Description: Design and construct of Interpretives throughout the Zoo.							Start Date: 7/22		
Justification: The Intrepretives are part of the ten-year-master plan under the voter-approved Prop 202 and 203 in 2017.							End Date: 6/25		
							Location: Ward 6		

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Gene Reid Park Zoo Capital Improvement Fund	—	229.0	—	350.0	—	—	579.0	—	579.0
Total	—	229.0	—	350.0	—	—	579.0	—	579.0

Reid Park Zoo: Warehouse Expansion							Project ID: RP27-WHSE		
Description: Design and construct the Office Expansion in Current Warehouse.							Start Date: 7/22		
Justification: This project will increase the capacity of the warehouse and is part of the ten-year-master plan under the voter-approved Prop 202 and 203 in 2017.							End Date: 6/25		
							Location: Ward 6		

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Gene Reid Park Zoo Capital Improvement Fund	—	3,531.9	2,150.0	1,377.8	—	—	7,059.7	—	7,059.7
Total	—	3,531.9	2,150.0	1,377.8	—	—	7,059.7	—	7,059.7

Robert A. Price Sr. Park							Project ID: D245		
Description: Design and construction of a new park.							Start Date: 7/21		
Justification: This project is needed to increase capacity in our parks and recreation system and to address demands placed on it by new development.							End Date: 6/24		
							Location: Ward 4		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: Southeast District	10.0	825.0	1,000.0	—	—	—	1,825.0	—	1,835.0
Total	10.0	825.0	1,000.0	—	—	—	1,825.0	—	1,835.0

Santa Rita Park							Project ID: D251		
Description: Design and construction of an expansion to the skate park.							Start Date: 7/20		
Justification: This project is needed to increase capacity in our parks and recreation system and to address the need for recreation amenities in this growing area.							End Date: 6/24		
							Location: Ward 5		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: Central District	47.0	—	300.0	—	—	—	300.0	—	347.0
Total	47.0	—	300.0	—	—	—	300.0	—	347.0

<p>Vista del Pueblo Park</p> <p>Description: Design and construction of new ramadas.</p> <p>Justification: This project is needed to increase capacity in our parks and recreation system and to address demands placed on it by new development.</p>	<p>Project ID: D270</p> <p>Start Date: 7/23</p> <p>End Date: 6/24</p> <p>Location: Ward 1</p>
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Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: West District	—	—	50.0	—	—	—	50.0	—	50.0
Total	—	—	50.0	—	—	—	50.0	—	50.0

Transportation and Mobility



Capital Improvement Program Department Statement

FY 2022/23 through FY 2026/27

Department: Transportation and Mobility

Five-Year Total: \$848,038,910

Transportation's Capital Improvement Program of \$848.0 million funds improvements for a multi-modal transportation system and infrastructure designed to attract industry and protect neighborhoods.

The program is divided into four major areas: Public Transit, Streets, Street Lighting, and Traffic Signals.

Public Transit: The Public Transit Program of \$48.3 million replaces and upgrades Sun Tran and Sun Van fleet vehicles and constructs facilities to support transit operations, including Park-and-Ride facilities, Americans with Disabilities Act (ADA) access improvements, and security improvements. Projects are primarily funded with Mass Transit Funds, Federal Transit Administration funding, and transit revenue.

Streets: The Streets Program of \$784.9 million will upgrade the arterial, collector, and residential transportation network, including streets, sidewalks, and bikeways, with the primary goal of maintaining an arterial street system that permits a safe and unimpeded flow of traffic. The program is funded primarily with Regional Transportation Authority (RTA) funds, capital agreement fund and general obligation street bonds. Other funding sources include general fund, federal highway grants, development impact fees, Pima County bonds, and Highway User Revenue Fund (HURF) revenue.

Street Lighting: The Street Lighting Program of \$4.6 million will install new solar lighting in areas of the City and convert yellow turn arrows to flashing yellow arrows to improve pedestrian safety and reduce automobile accidents. These projects will be funded by federal highway grants.

Traffic Signals: The Traffic Signals Program of \$10.2 million constructs traffic signals, improvements to the Intelligent Transportation System, pedestrian crossing improvements, signal upgrades, and the Regional Transportation Data Network (RTDN). Projects are primarily funded with HURF revenue, federal grants, and RTA funds.

Proposition 411: City of Tucson voters approved the extension of the existing half-cent sales tax for Streets for an additional 10 years. The funds collected through the half-cent sales tax over the 10-year period will be used solely for neighborhood street improvements and system wide street safety projects. The funds are included in our five-year budget.

Transportation and Mobility (\$ 000)

12th Avenue and District Street HAWK							Project ID: SH42		
Description:							Start Date: 7/22		
This project will construct a High Intensity Activated Crosswalk (HAWK) pedestrian signal at 12th Avenue and District Street.							End Date: 6/24		
Justification:							Location: Ward 5		
The HAWK will improve safety by providing a signalized designation for pedestrian crossings.									
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Federal Highway Administration Grants	—	50.0	246.1	—	—	—	296.1	—	296.1
Total:	—	50.0	246.1	—	—	—	296.1	—	296.1

22nd Street and Irving Avenue HAWK							Project ID: SH41		
Description:							Start Date: 7/19		
This project will design and construct a High Intensity Activated Crosswalk (HAWK) pedestrian signal at 22nd Street and Irving Avenue.							End Date: 6/23		
Justification:							Location: Ward 6		
The HAWK will improve safety by providing a signalized designation for pedestrian crossing.									
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Federal Highway Administration Grants	220.6	10.0	—	—	—	—	10.0	—	230.6
Highway User Revenue Fund	119.5	40.0	—	—	—	—	40.0	—	159.5
Total:	340.1	50.0	—	—	—	—	50.0	—	390.1

22nd Street: Camino Seco to Houghton

Description:

This project improves 22nd Street from Camino Seco to Houghton including widening the road to a four-lane, divided roadway with bike lanes and sidewalks.

Justification:

Pima Association of Governments 5-Year Regional Transportation Improvement Program 32.00.

Project ID: SR20

Start Date: 7/23

End Date: 6/26

Location: Ward 4

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Capital Agreement Fund: PAG HURF	—	—	—	630.0	4,205.0	—	4,835.0	—	4,835.0
Impact Fee Fund: East District	—	—	1,000.0	1,000.0	1,000.0	—	3,000.0	—	3,000.0
Regional Transportation Authority	—	—	700.0	531.0	—	—	1,231.0	—	1,231.0
Total:	—	—	1,700.0	2,161.0	5,205.0	—	9,066.0	—	9,066.0

22nd Street: I-10 to Tucson Boulevard							Project ID: SR5A		
Description:							Start Date: 7/07		
This project widens 22nd Street relieving congestion and bottlenecks, and enhancing the carrying capacity of the corridor. The scope includes widening the road to a six-lane divided roadway, reconstructing the Kino Overpass, and creating a new 22nd Street Bridge. Road improvements along the 22nd Street corridor are phased. Phase I, Kino Overpass is completed. Construction of Phase II, Kino to Tucson Boulevard (22nd Street Bridge), began in Fiscal Year 2021. The 22nd Street Bridge will replace the existing weight-restricted bridge and eliminate the freight and transit detour. The anticipated completion of Phase II is Fiscal Year 2022. The alignment of Phase III, I-10 to Kino, will be presented to the Mayor and Council for approval.							End Date: 6/27		
Justification:							Location: Wards 1 and 5		
This project was approved by Mayor and Council on December 5, 2006 to increase the operational capacity of the corridor with full urban amenities.									

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Capital Agreement Fund: PAG	500.8	—	—	—	—	—	—	500.8	
Capital Agreement Fund: PAG HURF	1,788.0	7,162.0	—	447.0	5,851.0	—	13,460.0	15,248.0	
Capital Agreement Fund: Pima County Bonds	3,212.0	4,611.0	1,388.0	—	—	—	5,999.0	9,211.0	
General Fund	4.7	—	—	—	—	—	—	4.7	
Highway User Revenue Fund	31.3	—	—	—	—	—	—	31.3	
Impact Fee Fund: Central District	1,655.1	—	1,400.0	—	—	—	1,400.0	3,055.1	
Regional Transportation Authority	46,185.2	23,800.0	10,247.0	9,375.0	—	—	43,422.0	89,607.2	
Total:	53,377.1	35,573.0	13,035.0	9,822.0	5,851.0	—	64,281.0	117,658.1	

36th Street and Martin Luther King Jr. Way HAWK							Project ID: SH43		
Description: This project will construct a High Intensity Activated Crosswalk (HAWK) pedestrian signal at 36th Street and Martin Luther King Jr. Way.							Start Date: 7/22		
Justification: The HAWK will improve safety by providing a signalized designation for pedestrian crossing.							End Date: 6/24		
							Location: Ward 5		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Federal Highway Administration Grants	—	50.0	326.6	—	—	—	376.6	—	376.6
Total:	—	50.0	326.6	—	—	—	376.6	—	376.6

ADA Sidewalk Improvements							Project ID: SW14		
Description: This is an annual project to improve citywide sidewalks in compliance with ADA standard.							Start Date: Ongoing		
Justification: The ADA sidewalk improvements will comply with federal requirements.							End Date: Ongoing		
							Location: Citywide		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Highway User Revenue Fund	—	725.0	725.0	725.0	725.0	725.0	3,625.0	3,625.0	7,250.0
Total:	—	725.0	725.0	725.0	725.0	725.0	3,625.0	3,625.0	7,250.0

Adaptive Signalization Upgrades							Project ID: SG13		
Description:							Start Date: 7/20		
This project will purchase and install equipment and software to support our Adaptive Signal operation.							End Date: 6/26		
Justification:							Location: Citywide		
The adaptive signals will improve traffic flow and reduce traffic congestion.									
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Highway User Revenue Fund	—	1,400.0	1,400.0	1,400.0	1,400.0	—	5,600.0	—	5,600.0
Impact Fees	1,023.1	—	—	—	—	—	—	—	1,023.1
Total:	1,023.1	1,400.0	1,400.0	1,400.0	1,400.0	—	5,600.0	—	6,623.1

Alvernon Way and Bellevue Street HAWK							Project ID: SH36		
Description:							Start Date: 1/19		
This project will design and construct a High Intensity Activated Crosswalk (HAWK) pedestrian signal at Alvernon Way and Bellevue Street.							End Date: 6/23		
Justification:							Location: Ward 6		
The HAWK will improve safety by providing a signalized designation for pedestrian crossing.									
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Federal Highway Administration Grants	115.0	82.6	—	—	—	—	82.6	—	197.6
Highway User Revenue Fund	129.1	25.0	—	—	—	—	25.0	—	154.1
Total:	244.1	107.6	—	—	—	—	107.6	—	351.7

Arcadia Avenue and Timrod Street Bike Boulevards							Project ID: SA12		
Description: This project will design and install a bicycle HAWK at 5th Street and Arcadia Ave, 6 pedestrian HAWK upgrades to add bicycle access located at Pima and Arcadia, Speedway and Arcadia, Broadway and Arcadia, Alvernon and Timrod, 17th Street and Swan, and 16th Street and Craycroft and will install 30 speed humps and chicanes throughout the area.							Start Date: 7/17		
Justification: This project upgrades the technology, equipment and traffic calming devices to improve safety for pedestrians and bicyclists.							End Date: 6/23		
							Location: Ward 6		

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Federal Highway Administration Grants	1,194.9	44.3	—	—	—	—	44.3	—	1,239.2
Highway User Revenue Fund	72.4	2.0	—	—	—	—	2.0	—	74.4
Regional Transportation Authority	170.2	15.2	—	—	—	—	15.2	—	185.4
Total:	1,437.5	61.5	—	—	—	—	61.5	—	1,499.0

Arroyo Chico Greenway							Project ID: SP09		
Description: This project will construct the portion of the Arroyo Chico Greenway between Reid Park and Robison Elementary School.							Start Date: 7/17		
Justification: This project will improve the health and safety of pedestrians by providing a safe place to walk and exercise. This project was approved for Regional Transportation Authority funding in December 2012. (TIP 76.12)							End Date: 6/23		
							Location: Wards 5 and 6		

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Regional Transportation Authority	263.5	336.7	—	—	—	—	336.7	—	600.2
Total:	263.5	336.7	—	—	—	—	336.7	—	600.2

Associated Transit Improvements	Project ID: M15J+M19J
Description: Design and construct various transit improvements to enhance public transportation services. Eligible improvements include bus shelters, bus benches, street lights, pedestrian access and walkways, bicycle access including bicycle storage and bicycle racks for buses, signage or enhanced access for persons with disabilities to public transportation. This is an annual project for the required 1% of Federal 5307 awards received by the city.	Start Date: 7/22
	End Date: 6/26
	Location: Citywide
Justification: This is an annual project for the required 1% of Federal 5307 awards received by the city. (Transit Enhancements/ ADA TIP 32.03)	

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Mass Transit Fund: Federal Grants	—	2,326.1	156.2	156.2	156.2	—	2,794.7	—	2,794.7
Mass Transit Fund: General Fund	—	39.1	39.1	39.1	39.1	—	156.4	—	156.4
Total:	—	2,365.2	195.3	195.3	195.3	—	2,951.1	—	2,951.1

Barrio Sin Nombre Improvements	Project ID: S163
Description: This project will design and install various improvements to the Barrio Sin Nombre neighborhood including new curbs, sidewalks, storm drains, paving, landscape and street lighting. Mayor & Council designated this funding from the proceeds of the agreement for the assumption of the Gadsden development agreement by Rio Nuevo to the Barrio Sin Nombre neighborhood improvements.	Start Date: 7/20
	End Date: 6/23
	Location: Ward 1
Justification: Approved by Mayor and Council May 17, 2016 via resolution number 22571.	

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
General Fund Restricted	409.0	200.0	—	—	—	—	200.0	—	609.0
Total:	409.0	200.0	—	—	—	—	200.0	—	609.0

Better Streets: Arterial Road Improvements

Description:

As part of the Tucson Delivers, Better Streets Program, this project will repair arterial streets in accordance with Proposition 101 and the voter approved Road Repair Plan.

Justification:

This road repair program was approved by voters on May 16, 2017 to provide road repairs and maintenance.

Project ID: S102

Start Date: 7/17

End Date: 6/25

Location: Citywide

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Better Streets Improvement Fund	40,475.0	17,376.0	12,149.0	5,995.4	—	—	35,520.4	—	75,995.4
Total:	40,475.0	17,376.0	12,149.0	5,995.4	—	—	35,520.4	—	75,995.4

Better Streets: Local Road Improvements

Description:

As part of the Tucson Delivers, Better Streets Program, this project will repair local streets based on roadway condition, the recommendations of the 2012 Bond Oversight Commission, and in accordance with Proposition 101 and the voter approved Road Repair Plan.

Justification:

This road repair program was approved by voters on May 16, 2017 to provide road repairs and maintenance.

Project ID: S101

Start Date: 7/17

End Date: 6/25

Location: Citywide

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Better Streets Improvement Fund	33,586.0	9,116.0	4,000.0	3,996.9	—	—	17,112.9	—	50,698.9
Total:	33,586.0	9,116.0	4,000.0	3,996.9	—	—	17,112.9	—	50,698.9

Broadway Boulevard: Euclid Avenue to Country Club Road

Project ID: SR3A
Start Date: 1/07
End Date: 6/24
Location: Wards 5 and 6

Description:

This project will reconstruct Broadway Boulevard between Euclid to Country Club from four lanes to six lanes, including bus pull-outs. Construction is scheduled to be completed during Fiscal Year 2022 with the remaining funding for landscape establishment.

Justification:

This project was approved by Mayor and Council on January 23, 2007 for RTA funding, and will enhance the carrying capacity of the corridor. Pima Association of Governments 5-Year Regional Transportation Improvement Program 22.05

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Capital Agreement Fund: PAG	1,222.0	—	—	—	—	—	—	1,222.0	
Capital Agreement Fund: PAG HURF	6,482.4	—	—	—	—	—	—	6,482.4	
Capital Agreement Fund: Pima County Bonds	25,000.0	—	—	—	—	—	—	25,000.0	
Highway User Revenue Fund	93.0	—	—	—	—	—	—	93.0	
Pima County Waste Water	341.4	—	—	—	—	—	—	341.4	
Impact Fee Fund: Central District	2,244.3	856.0	—	—	—	—	856.0	3,100.3	
Regional Transportation Authority	34,406.0	1,630.0	30.0	—	—	—	1,660.0	36,066.0	
Total:	69,789.1	2,486.0	30.0	—	—	—	2,516.0	72,305.1	

Campbell Avenue and Wyoming Street HAWK							Project ID: SH37		
Description:							Start Date: 1/19		
This project will construct a High Intensity Activated Crosswalk (HAWK) pedestrian signal at Campbell Avenue and Wyoming Street.							End Date: 6/23		
Justification:							Location: Ward 5		
The HAWK will improve safety by providing a signalized designation for pedestrian crossing.									

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Federal Highway Administration Grants	187.6	10.0	—	—	—	—	10.0	—	197.6
Highway User Revenue Fund	131.7	50.0	—	—	—	—	50.0	—	181.7
Total:	319.3	60.0	—	—	—	—	60.0	—	379.3

Country Club: Grant Road to 22nd Street Lighting							Project ID: S239		
Description:							Start Date: 7/22		
This project will design and construct continuous street lighting along County Club Road between Grant Road and 22nd Street. The design phase is scheduled in Fiscal Year 2023 followed by construction in Fiscal Year 2024.							End Date: 6/24		
Justification:							Location: Wards 5 and 6		
The lighting will improve visibility for pedestrian safety.									

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Federal Highway Administration Grants	—	200.0	1,374.7	—	—	—	1,574.7	—	1,574.7
Total:	—	200.0	1,374.7	—	—	—	1,574.7	—	1,574.7

Downtown Links: Barraza-Aviation Parkway

Description:

Complete the construction of a four-lane roadway from 6th Street to Broadway Boulevard east of the railroad tracks. This project will also provide grade separation of 6th Street at the Union Pacific Railroad and a connection of Aviation Highway to I-10.

Justification:

These improvements will support downtown revitalization, relieve downtown congestion while improving traffic flow, and support the Barraza-Aviation Parkway. Pima Association of Governments 5-Year Regional Transportation Improvement Program 81.04.

Project ID: S30N

Start Date: 7/06

End Date: 6/25

Location: Wards 1 and 6

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Capital Agreement Fund: PAG	13,593.6	5,150.1	530.0	—	—	—	5,680.1	—	19,273.7
Capital Agreement Fund: PAG HURF	5,909.4	3.9	—	—	—	—	3.9	—	5,913.3
Pima County Flood Control	3,000.0	3,000.0	—	—	—	—	3,000.0	—	6,000.0
Pima County Wastewater	985.9	—	—	—	—	—	—	—	985.9
General Fund	194.9	—	—	—	—	—	—	—	194.9
Highway User Revenue Fund	2,531.5	100.0	70.0	—	—	—	170.0	—	2,701.5
Regional Transportation Authority	57,894.0	20,240.0	—	—	—	—	20,240.0	—	78,134.0
Total:	84,109.3	28,494.0	600.0	—	—	—	29,094.0	—	113,203.3

First Avenue: Grant Road to River Road	Project ID: SR11
Description: Design and construct the widening of First Avenue to a six-lane, divided roadway with bike lanes and sidewalks.	Start Date: 7/15
Justification: This project was approved as part of the May 2006 RTA Plan and will improve the traffic carrying capacity for First Avenue. Pima Association of Governments 5-Year Regional Transportation Improvement Program 81.06.	End Date: 6/27
	Location: Ward 3

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Capital Agreement Fund: PAG HURF	—	—	—	7,650.0	—	—	7,650.0	—	7,650.0
Impact Fee Fund: Central District	300.6	170.4	119.2	—	—	—	289.6	—	590.2
Regional Transportation Authority	—	—	11,000.0	—	33,400.0	19,348.0	63,748.0	—	63,748.0
Total:	300.6	170.4	11,119.2	7,650.0	33,400.0	19,348.0	71,687.6	—	71,988.2

Fixed Route Fleet Replacement	Project ID: M040
Description: Purchase replacement vehicles for fixed-route fleet for Sun Tran. The vehicles being replaced will have exceeded Federal Transit Administration guidelines for replacement. It takes 12 to 24 months to build heavy duty transit buses. Funds are programmed in the year of expenditure.	Start Date: 7/22
Justification: To continue to provide the required service levels, buses are replaced after exceeding their useful service life. Failure to replace buses that have outlived their useful service life results in increased maintenance and operational costs. (TIP 471)	End Date: 6/26
	Location: Citywide

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Mass Transit Fund: Federal Grants	—	8,458.0	8,458.0	8,458.0	8,458.0	—	33,832.0	—	33,832.0
Mass Transit Fund: General Fund	—	1,414.0	1,414.0	1,414.0	1,414.0	—	5,656.0	—	5,656.0
Total:	—	9,872.0	9,872.0	9,872.0	9,872.0	—	39,488.0	—	39,488.0

Flashing Yellow Arrows: Package 1							Project ID: S242		
Description:							Start Date: 7/22		
This project will convert existing left turn phasing to flashing yellow arrows. The design phase is scheduled in Fiscal Year 2023 followed by construction in Fiscal Year 2024.							End Date: 6/24		
Justification:							Location: Citywide		
This project will convert existing signals to flashing yellow arrows to promote traffic and pedestrian safety.									
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Federal Highway Administration Grants	—	50.0	385.1	—	—	—	435.1	—	435.1
Total:	—	50.0	385.1	—	—	—	435.1	—	435.1

Flashing Yellow Arrows: Package 2							Project ID: S243		
Description:							Start Date: 7/22		
This project will convert existing left turn phasing to flashing yellow arrows. The design phase is scheduled in Fiscal Year 2023 followed by construction in Fiscal Year 2024.							End Date: 6/24		
Justification:							Location: Citywide		
This project will convert existing signals to flashing yellow arrows to promote traffic and pedestrian safety.									
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Federal Highway Administration Grants	—	50.0	1,135.3	—	—	—	1,185.3	—	1,185.3
Total:	—	50.0	1,135.3	—	—	—	1,185.3	—	1,185.3

Fort Lowell Road and Balboa Avenue HAWK							Project ID: SH44		
Description:							Start Date: 7/22		
This project will construct a High Intensity Activated Crosswalk (HAWK) pedestrian signal at Fort Lowell Road and Balboa Avenue. The design phase is scheduled in Fiscal Year 2023 followed by construction in Fiscal Year 2024.							End Date: 6/24		
Justification:							Location: Ward 3		
The HAWK will improve safety by providing a signalized designation for pedestrian crossing.									
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Federal Highway Administration Grants	—	50.0	335.4	—	—	—	385.4	—	385.4
Total:	—	50.0	335.4	—	—	—	385.4	—	385.4

Grant Road and Arcadia Avenue HAWK							Project ID: SH31		
Description:							Start Date: 11/19		
This project will construct a High Intensity Activated Crosswalk (HAWK) pedestrian signal at Grant Road and Arcadia Avenue.							End Date: 6/23		
Justification:							Location: Ward 3		
The HAWK will improve safety by providing a signalized designation for pedestrian crossing.									
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Highway User Revenue Fund	—	23.0	—	—	—	—	23.0	—	23.0
Regional Transportation Authority	46.7	145.0	—	—	—	—	145.0	—	191.7
Total:	46.7	168.0	—	—	—	—	168.0	—	214.7

Grant Road and Edith Boulevard HAWK							Project ID: SH45		
Description:							Start Date: 7/22		
This project will construct a High Intensity Activated Crosswalk (HAWK) pedestrian signal at Grant Road and Edith Boulevard. The design phase is scheduled for Fiscal Year 2023 followed by construction in Fiscal Year 2024.							End Date: 6/24		
Justification:							Location: Wards 3 and 6		
The HAWK will improve safety by providing a signalized designation for pedestrian crossing.									
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Federal Highway Administration Grants	—	50.0	345.6	—	—	—	395.6	—	395.6
Total:	—	50.0	345.6	—	—	—	395.6	—	395.6

Grant Road Corridor: Oracle Road to Swan Road							Project ID: SR2A		
Description:							Start Date: 1/07		
Design and construct improvements along Grant Road from Oracle Road to Swan Road. The phased improvements will include widening Grant Road to a six-lane, divided cross section with full urban amenities and the alignment approved by the Mayor and Council.							End Date: 6/25		
Justification:							Location: Wards 2, 3 and 6		
This project was approved by Mayor and Council on January 23, 2007 for RTA funding and it will improve the corridor's traffic-carrying capacity. Pima Association of Governments 5-Year Regional Transportation Improvement Program 55.06.									
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Capital Agreement Fund: PAG	4,951.5	—	—	—	—	—	—	—	4,951.5
Capital Agreement Fund: PAG HURF	24,266.1	26,556.6	2,274.4	7,979.0	—	—	36,810.0	—	61,076.1
Impact Fee Fund: Central District	4,912.0	—	—	—	—	—	—	—	4,912.0
Highway User Revenue Fund	113.0	—	—	—	—	—	—	—	113.0
Regional Transportation Authority	85,964.5	2,000.0	7,696.0	—	—	—	9,696.0	—	95,660.5
Total:	120,207.1	28,556.6	9,970.4	7,979.0	—	—	46,506.0	—	166,713.1

<p>Grant Road: Union Pacific Railroad Underpass</p> <p>Description: This project will expand the railroad underpass to accommodate the widening of Grant Road to provide for three travel lanes in each directions.</p> <p>Justification: This project will increase traffic capacity to reduce roadway congestion and improve safety on this stretch of Grant Road.</p>	<p>Project ID: SR16</p> <p>Start Date: 10/15</p> <p>End Date: 6/25</p> <p>Location: Ward 3</p>
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Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Capital Agreement Fund: PAG HURF	—	—	—	1,045.0	—	—	1,045.0	—	1,045.0
Federal Highway Administration Grants	—	2,509.0	16,765.0	5,689.0	—	—	24,963.0	—	24,963.0
Highway User Revenue Fund	—	143.0	955.6	324.3	—	—	1,422.9	—	1,422.9
Regional Transportation Authority	1,424.1	2,200.0	1,816.0	—	—	—	4,016.0	—	5,440.1
Total:	1,424.1	4,852.0	19,536.6	7,058.3	—	—	31,446.9	—	32,871.0

<p>Harrison Road: Irvington Road to Golf Links Road</p> <p>Description: This project will construct a bridge over the Pantano Wash and will include drainage improvements.</p> <p>Justification: This project will improve vehicular and pedestrian safety for times when the Pantano Wash is flowing, and additionally solve erosion and drainage issues.</p>	<p>Project ID: SR21</p> <p>Start Date: 7/23</p> <p>End Date: 6/26</p> <p>Location: Ward 3</p>
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Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Capital Agreement Fund: PAG HURF	—	—	—	169.0	5,000.0	—	5,169.0	—	5,169.0
Regional Transportation Authority	—	—	989.0	—	—	—	989.0	—	989.0
Total:	—	—	989.0	169.0	5,000.0	—	6,158.0	—	6,158.0

<p>Houghton Road: 22nd Street to Irvington Road</p> <p>Description: Design and construct the widening of Houghton Road from 22nd Street to Irvington, to a six-lane, divided arterial in accordance with the RTA plans.</p> <p>Justification: This project will increase the traffic capacity to reduce roadway congestion and improve safety on this stretch of Houghton Road.</p>	<p>Project ID: SR1J Start Date: 7/15 End Date: 6/28 Location: Ward 4</p>
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Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Capital Agreement Fund: Pima County Contribution	—	—	—	—	4,162.0	—	4,162.0	—	4,162.0
Capital Agreement Fund: PAG HURF	—	3,000.0	2,000.0	1,184.7	—	—	6,184.7	—	6,184.7
Impact Fee Fund: Southeast District	587.7	517.5	2,100.0	—	—	—	2,617.5	—	3,205.2
Regional Transportation Authority	2,298.9	—	6,457.3	10,000.0	7,724.0	20.0	24,201.3	20.0	26,520.2
Total:	2,886.6	3,517.5	10,557.3	11,184.7	11,886.0	20.0	37,165.5	20.0	40,072.1

<p>Houghton Road: Tanque Verde Road to Broadway Boulevard</p> <p>Description: This project will widen the existing 2-lane section of Houghton Road into a 4 lane, divided arterial south of Speedway and connect to the existing 6 lane section north of Broadway.</p> <p>Justification: This project will complete the last phase (Phase 8) of the RTA Houghton corridor project between I-10 and Tanque Verde.</p>	<p>Project ID: SR1K Start Date: 7/20 End Date: 6/26 Location: Ward 2</p>
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Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Capital Agreement Fund: Pima County Contribution	—	—	1,300.0	—	1,820.0	—	3,120.0	—	3,120.0
Impact Fee Fund: East District	52.8	80.0	—	—	—	—	80.0	—	132.8
Total:	52.8	80.0	1,300.0	—	1,820.0	—	3,200.0	—	3,252.8

Houghton Road: Union Pacific Railroad to I-10**Description:**

This project will widen Houghton Road to a six-lane, divided arterial in accordance with the RTA plan and Pima County impact fees. Construction was completed in Fiscal Year 2020 followed by a 3-year landscape establishment to be completed in Fiscal Year 2024.

Project ID: SR1G**Start Date:** 7/11**End Date:** 6/23**Location:** Ward 4**Justification:**

The funding has been identified through the RTA. Pima Association of Governments 5-Year Regional Transportation Improvement Program 108.09.

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Capital Agreement Fund: PAG HURF	477.9	—	—	—	—	—	—	477.9	
Federal Highway Administration Grants	5,368.0	—	—	—	—	—	—	5,368.0	
Highway User Revenue Fund	3,641.4	38.9	—	—	—	—	38.9	3,680.3	
Regional Transportation Authority	664.0	—	—	—	—	—	—	664.0	
Total:	10,151.3	38.9	—	—	—	—	38.9	10,190.2	

Houghton Road: Valencia Road to Mary Ann Cleveland Way

Description:
 This project will improve Houghton Road between Valencia Road to Mary Ann Cleveland Way, in accordance with the RTA plan to include concrete curbs, sidewalks, access ramps, traffic signals, and street lighting. The two-year construction phase will begin in Fiscal Year 2021, followed by a 3-year landscape establishment period.

Justification:
 The funding has been identified through the RTA. Pima Association of Governments 5-Year Regional Transportation Improvement Program 46.14.

Project ID: SR1H
Start Date: 7/15
End Date: 6/24
Location: Ward 4

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Capital Agreement Fund: Pima County Bonds	10,168.6	—	—	—	—	—	—	10,168.6	
Capital Agreement Fund: PAG HURF	1,650.0	—	—	—	—	—	—	1,650.0	
Impact Fee Fund: Southeast District	5,439.4	—	80.0	—	—	—	80.0	5,519.4	
Regional Transportation Authority	3,127.3	—	—	—	—	—	—	3,127.3	
Total:	20,385.3	—	80.0	—	—	—	80.0	20,465.3	

Houghton Road: Wildlife Crossing

Description:
 Prior to demolition and replacement of the bridge on Houghton over the Union Pacific Railroad, bats were removed. Upon completion of the new bridge, new bat boxes will be installed, so that the movements of the bats can be tracked and analyzed.

Justification:
 The funding has been identified through the Pima Association of Governments 5-Year Regional Transportation Improvement Program 108.09.

Project ID: SR1W
Start Date: 7/15
End Date: 6/23
Location: Ward 4

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Regional Transportation Authority	89.5	34.0	—	—	—	—	34.0	123.5	
Total:	89.5	34.0	—	—	—	—	34.0	123.5	

Irvington Road and First Avenue HAWK							Project ID: SH46		
Description:							Start Date: 7/22		
This project will construct a High Intensity Activated Crosswalk (HAWK) pedestrian signal at Irvington Road and First Avenue. The design phase is scheduled for Fiscal Year 2023 followed by construction in Fiscal Year 2024.							End Date: 6/24		
Justification:							Location: Ward 5		
The HAWK will improve safety by providing a signalized designation for pedestrian crossing.									
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Federal Highway Administration Grants	—	50.0	351.4	—	—	—	401.4	—	401.4
Total:	—	50.0	351.4	—	—	—	401.4	—	401.4

Kolb Road and Rosewood Street HAWK							Project ID: SH47		
Description:							Start Date: 7/22		
This project will construct a High Intensity Activated Crosswalk (HAWK) pedestrian signal at Kolb Road and Rosewood Street. The design phase is scheduled for Fiscal Year 2023 followed by construction in Fiscal Year 2024.							End Date: 6/24		
Justification:							Location: Ward 2		
The HAWK will improve safety by providing a signalized designation for pedestrian crossing.									
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Federal Highway Administration Grants	—	50.0	335.4	—	—	—	385.4	—	385.4
Total:	—	50.0	335.4	—	—	—	385.4	—	385.4

Move Tucson							Project ID: S283		
Description: This annual funding will be used to implement low cost, high priority projects identified through the Move Tucson process. This funding will fill gaps in the existing multi-modal networks, improve traffic safety and/or enhance the efficiency of our roadways.							Start Date: 7/23		
Justification: This will improve public safety and efficiency of our roadways.							End Date: 6/26		
							Location: Citywide		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Highway User Revenue Fund	—	—	100.0	100.0	100.0	—	300.0	—	300.0
Total:	—	—	100.0	100.0	100.0	—	300.0	—	300.0

Nogales Highway: Drexel Road to Los Reales Road Street Lighting							Project ID: S241		
Description: This project will design and construct continuous street lighting along Nogales Highway between Drexel Road and Los Reales Road. The design phase is scheduled for Fiscal Year 2023 followed by construction in Fiscal Year 2024.							Start Date: 7/22		
Justification: The lighting will improve visibility for pedestrian safety.							End Date: 6/24		
							Location: Wards 1 and 5		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2026/27	Year 5 FY 2026/27			
Federal Highway Administration Grants	—	200.0	1,199.2	—	—	—	1,399.2	—	1,399.2
Total:	—	200.0	1,199.2	—	—	—	1,399.2	—	1,399.2

Pima Street and Mountain View Avenue HAWK							Project ID: SH38		
Description:							Start Date: 1/19		
This project will construct a High Intensity Activated Crosswalk (HAWK) pedestrian signal at Pima Street and Mountain View Avenue.							End Date: 6/23		
Justification:							Location: Ward 6		
The HAWK will improve safety by providing a signalized designation for pedestrian crossing.									

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Federal Highway Administration Grants	197.6	—	—	—	—	—	—	197.6	
Highway User Revenue Fund	135.8	30.0	—	—	—	—	30.0	165.8	
Total:	333.4	30.0	—	—	—	—	30.0	363.4	

Prince Road and Crescent Manor Drive HAWK							Project ID: SH39		
Description:							Start Date: 1/19		
This project will construct a High Intensity Activated Crosswalk (HAWK) pedestrian signal at Prince Road and Crescent Manor Drive.							End Date: 6/23		
Justification:							Location: Ward 3		
The HAWK will improve safety by providing a signalized designation for pedestrian crossing.									

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2022/23	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Federal Highway Administration Grants	197.6	—	—	—	—	—	—	197.6	
Highway User Revenue Fund	137.9	30.0	—	—	—	—	30.0	167.9	
Total:	335.5	30.0	—	—	—	—	30.0	365.5	

Proposition 411: Neighborhood Streets Improvements and Streets Safety Improvements							Project ID: S103
Description: Resulting from an extension of the business privilege tax for transportation and public safety improvements, street improvements will be made to local neighborhood city streets by means of restoration, repair, and resurfacing. Street safety improvements will include but will not be limited to bicycle and pedestrian safety improvements, sidewalks, traffic signal technology, and lighting. Accountability and oversight commissions will ensure funds are spent as approved by voters.							Start Date: 1/22
Justification: This road repair program was approved by voters on May 17, 2022 to provide for the improvement of neighborhood streets and street safety improvements.							End Date: 6/32
							Location: Citywide

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2022/23	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Street Improvement Fund	—	40,000.0	74,000.0	74,000.0	74,000.0	74,000.0	336,000.0	404,000.0	740,000.0
Total:	—	40,000.0	74,000.0	74,000.0	74,000.0	74,000.0	336,000.0	404,000.0	740,000.0

Replacement <30ft Vans For Sun Van							Project ID: M121
Description: Purchase ~23 replacement vehicles for paratransit fleet for Sun Van at a cost of \$94,000 each. The vehicles being replaced will have exceeded Federal Transit fund.							Start Date: 7/22
Justification: To maximize operational efficiency, vehicles are scheduled for replacement at the end of their useful service life. Useful life has been defined as five years or 150,000 miles.							End Date: 6/26
							Location: Citywide

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Mass Transit Fund: Federal Grants	—	309.7	815.2	1,390.5	1,621.8	—	4,137.2	—	4,137.2
Mass Transit Fund: General Fund	—	—	453.6	245.4	286.2	—	985.2	—	985.2
Total:	—	309.7	1,268.8	1,635.9	1,908.0	—	5,122.4	—	5,122.4

<p>Security for Transit</p> <p>Description: This Federal Transit Administration (FTA) grant provides safety and security equipment for buses including partitions, closed-captioning televisions, security cameras, automatic vehicle locator systems, radio equipment and digital video recorders.</p> <p>Justification: Grant recipients of Urbanized Area Formula Grants are required to spend at least 1 percent of the FTA amounts received for security projects. (TIP 64.03)</p>	<p>Project ID: M023</p> <p>Start Date: 7/22</p> <p>End Date: 6/26</p> <p>Location: Citywide</p>
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Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Mass Transit Fund: Federal Grants	—	156.2	156.2	156.2	156.2	—	624.8	—	624.8
Mass Transit Fund: General Fund	—	39.1	39.1	39.1	39.1	—	156.4	—	156.4
Total:	—	195.3	195.3	195.3	195.3	—	781.2	—	781.2

Silverbell Road: Grant Road to Ina Road

Description:
 This project widens Silverbell Road from Grant Road to Ina Road. It will be a four-lane divided roadway. Road improvements along the corridor are phased. Phase I, Grant to Goret, is complete. The design for Phase II, Goret to Camino del Cerro, is 90% complete. The budget in Fiscal Year 2021 was for archaeological recovery efforts. archaeological studies are scheduled started in Fiscal Year 2020, and ended in September of Fiscal Year 2022. Utility relocations were scheduled for Fiscal Year 2022, followed by roadway construction in Fiscal Year 2023.

Justification:
 This project was approved as part of the May 2006 RTA Plan and will improve the traffic-carrying capacity of Silverbell Road. Pima Association of Governments 5-Year Regional Transportation Improvement Program 56.06.

Project ID: SR6A
Start Date: 7/08
End Date: 6/26
Location: City and County

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Capital Agreement Fund: PAG	8,534.2	3,611.7	—	—	—	—	3,611.7	—	12,145.9
Capital Agreement Fund: PAG HURF	—	850.0	10,000.0	4,760.0	6,326.0	—	21,936.0	—	21,936.0
Pima County Impact Fees	—	—	—	—	6,400.0	—	6,400.0	—	6,400.0
Impact Fees	4,454.7	967.3	1,145.3	—	—	—	2,112.6	—	6,567.3
Highway User Revenue Fund	7.0	—	—	—	—	—	—	—	7.0
Regional Transportation Authority	12,048.3	6,650.0	—	—	—	—	6,650.0	—	18,698.3
Total:	25,044.2	12,079.0	11,145.3	4,760.0	12,726.0	—	40,710.3	—	65,754.5

Silverlake Road and Cottonwood Lane HAWK

Description:
 This project will construct a High Intensity Activated Crosswalk (HAWK) pedestrian signal at Silverlake Road and Cottonwood Lane. The design phase is scheduled for Fiscal Year 2023 followed by construction in Fiscal Year 2024.

Justification:
 The HAWK will improve safety by providing a signalized designation for pedestrian crossing.

Project ID: SH48
Start Date: 7/22
End Date: 6/24
Location: Ward 1

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Federal Highway Administration Grants	—	50.0	314.7	—	—	—	364.7	—	364.7
Total:	—	50.0	314.7	—	—	—	364.7	—	364.7

Sixth Avenue and Ohio Street HAWK							Project ID: SH40		
Description: This project will construct a High Intensity Activated Crosswalk (HAWK) pedestrian signal at Sixth Avenue and Ohio Street.							Start Date: 1/19		
Justification: The HAWK will improve safety by providing a signalized designation for pedestrian crossing.							End Date: 6/23		
							Location: Ward 5		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Federal Highway Administration Grants	187.6	10.0	—	—	—	—	10.0	—	197.6
Highway User Revenue Fund	131.3	50.0	—	—	—	—	50.0	—	181.3
Total:	318.9	60.0	—	—	—	—	60.0	—	378.9

Speedway Boulevard and Sahuara Avenue HAWK							Project ID: SH49		
Description: This project will construct a High Intensity Activated Crosswalk (HAWK) pedestrian signal at Speedway Boulevard and Sahuara Avenue. The design phase is scheduled for Fiscal Year 2023 followed by construction in Fiscal Year 2024.							Start Date: 7/22		
Justification: The HAWK will improve safety by providing a signalized designation for pedestrian crossing.							End Date: 6/24		
							Location: Ward 6		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Federal Highway Administration Grants	—	50.0	344.4	—	—	—	394.4	—	394.4
Total:	—	50.0	344.4	—	—	—	394.4	—	394.4

Strong Connections: Bicycle Safety and Mobility							Project ID: BSAM		
Description:							Start Date: 7/19		
As part of the Tucson Delivers, Strong Connections Program, this project will add residential traffic safety improvements to bike lanes and sidewalks, including enhanced crossings, traffic calming, and landscaping, in accordance with Proposition 407 and the voter approved Plan.							End Date: 6/29		
Justification:							Location: Citywide		
These projects create alternative routes for bicyclists and contribute to a city-wide bikeway. Projects were selected from the Bicycle Boulevard Master Plan.									
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
General Obligation Parks and Connections Improvement Fund	5,863.2	7,763.1	5,973.0	3,171.8	1,430.4	3,047.1	21,385.4	5,871.1	33,119.7
Highway User Revenue Fund	—	751.1	—	—	—	—	751.1	—	751.1
Total:	5,863.2	8,514.2	5,973.0	3,171.8	1,430.4	3,047.1	22,136.5	5,871.1	33,870.8

Strong Connections: Greenways							Project ID: GRNW		
Description:							Start Date: 7/19		
As part of the Tucson Delivers, Strong Connections Program, this project will construct new off-street asphalt path shared by people biking and walking in accordance with Proposition 407 and the voter approved Plan. Improvements include landscaping, shade trees, lighting and benches.							End Date: 6/29		
Justification:							Location: Citywide		
Access to park amenities encourage physical exercise and improve health of local residents and visitors. Projects selected from the City of Tucson Parks and Recreation System Master Plan.									
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
General Obligation Parks and Connections Improvement Fund	890.8	1,952.7	3,593.8	5,306.8	5,313.0	6,474.0	22,640.3	3,089.2	26,620.3
Total:	890.8	1,952.7	3,593.8	5,306.8	5,313.0	6,474.0	22,640.3	3,089.2	26,620.3

Strong Connections: Pedestrian Safety and Walkability							Project ID: PEDW		
Description:							Start Date: 7/19		
As part of the Tucson Delivers, Strong Connections Program, this project is sidewalk improvements on major streets, including enhanced crossings and landscaping, in accordance with Proposition 407 and the voter approved Plan.							End Date: 6/29		
Justification:							Location: Citywide		
These projects will improve the safety, accessibility, and attractiveness of pedestrian corridors.									
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
General Obligation Parks and Connections Improvement Fund	1,204.7	7,715.8	9,327.8	—	1,551.5	6,206.0	24,801.1	—	26,005.8
Total:	1,204.7	7,715.8	9,327.8	—	1,551.5	6,206.0	24,801.1	—	26,005.8

Sunset Road: Silverbell Road to I-10 to River							Project ID: SR12		
Description:							Start Date: 3/17		
This project will add a new three lane arterial road and bridge over the Santa Cruz River, including bike lanes. This is a Pima County project that the City of Tucson is supporting by contributing Impact Fee funding.							End Date: 6/23		
Justification:							Location: City and County		
This project was approved as part of the May 2006 RTA Plan. Pima Association of Governments 5-Year Regional Transportation Improvement Program 10.18.									
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: West District	2,500.0	192.7	—	—	—	—	192.7	—	2,692.7
Total:	2,500.0	192.7	—	—	—	—	192.7	—	2,692.7

Swan Road and Cecelia Street HAWK							Project ID: SH50		
Description:							Start Date: 7/22		
This project will construct a High Intensity Activated Crosswalk (HAWK) pedestrian signal at Swan Road and Cecelia Street. The design phase is scheduled for Fiscal Year 2023 and the construction phase is scheduled for Fiscal Year 2024.							End Date: 6/24		
Justification:							Location: Ward 6		
The HAWK will improve safety by providing a signalized designation for pedestrian crossing.									
		Adopted Year 1 FY 2022/23	Projected Requirements						
	Prior Years		Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27	Five Year Total	Future Years	Total Project
Federal Highway Administration Grants	—	50.0	344.1	—	—	—	394.1	—	394.1
Total:	—	50.0	344.1	—	—	—	394.1	—	394.1

Treat Avenue Bicycle Boulevard							Project ID: SP12		
Description:							Start Date: 7/13		
This project will construct and improve the bicycle boulevard along Treat Avenue providing a low stress North/South bicycle route through midtown Tucson.							End Date: 6/23		
Justification:							Location: Wards 3, 5, and 6		
This project will improve the safety of bicyclist and prompt a health lifestyle.									
		Adopted Year 1 FY 2022/23	Projected Requirements						
	Prior Years		Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27	Five Year Total	Future Years	Total Project
Regional Transportation Authority	478.9	20.0	—	—	—	—	20.0	—	498.9
Highway User Revenue Fund	3.6	—	—	—	—	—	—	—	3.6
Total:	482.5	20.0	—	—	—	—	20.0	—	502.5

University of Arizona: 2nd Street Bicycle and Pedestrian Improvements							Project ID: SP14		
Description: This project will improve bike and pedestrian safety on 2nd Street between Olive Road and Highland Avenue. This is a joint project between the City of Tucson and the University of Arizona.							Start Date: 1/12		
Justification: This project will improve bike and pedestrian safety for crossing over the modern streetcar tracks.							End Date: 6/24		
							Location: Ward 6		

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Federal Highway Administration Grants	146.9	341.4	268.0	—	—	—	609.4	—	756.3
Highway User Revenue Fund	16.9	3.1	—	—	—	—	3.1	—	20.0
Regional Transportation Authority	—	—	6.0	—	—	—	6.0	—	6.0
Total:	163.8	344.5	274.0	—	—	—	618.5	—	782.3

Valencia Road: Kolb Road to Houghton Road							Project ID: SR14		
Description: This project will widen Valencia Road to a six-lane, divided roadway with bike lanes and sidewalks. The design and right-of-way phases commenced in Fiscal Year 2020. The construction phase will begin in Fiscal Year 2023. There will be a two year landscape establishment period after the construction is complete.							Start Date: 7/15		
Justification: This project was approved as part of the May 2006 RTA Plan. Pima Association of Governments 5-Year Regional Transportation Improvement Program 59.06							End Date: 6/25		
							Location: Ward 4		

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Capital Agreement Fund: Pima County Contribution	—	—	4,000.0	—	—	—	4,000.0	—	4,000.0
Impact Fee Fund: Southeast District	1,063.3	—	1,000.0	1,500.0	—	—	2,500.0	—	3,563.3
Regional Transportation Authority	1,014.4	7,200.0	6,011.0	600.0	—	—	13,811.0	—	14,825.4
Total:	2,077.7	7,200.0	11,011.0	2,100.0	—	—	20,311.0	—	22,388.7

Wetmore Road and Neffson Drive HAWK

Description:

This project will construct a High Intensity Activated Crosswalk (HAWK) pedestrian signal at Wetmore Road and Neffson Drive. The design phase is scheduled for Fiscal Year 2023 and the construction phase is scheduled for Fiscal Year 2024.

Justification:

The HAWK will improve safety by providing a signalized designation for pedestrian crossing.

Project ID: SH51

Start Date: 7/22

End Date: 6/24

Location: Ward 3

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Federal Highway Administration Grants	—	50.0	316.8	—	—	—	366.8	—	366.8
Total:	—	50.0	316.8	—	—	—	366.8	—	366.8

Tucson Fire



Capital Improvement Program Department Statement

FY 2022/23 through FY 2026/27

Department: Tucson Fire

Five-Year Total: \$36,369,400

The department five-year CIP projects are funded by the Tucson Delivers Safer City Program of \$33.1 million and impact fee revenue of \$3.2 million. The Tucson Delivers Safer City Program is funded by a half-cent, five-year sales tax increase. The progress related to all projects and acquisitions under this program will be monitored by the Public Safety Tax Oversight Commission to ensure they adhere to the voter approved Public Safety Improvements Plan.

The five-year CIP projects include the following:

- \$36.2 million for the rebuilding of fire stations 3 and 8, and remodeling of fire stations 5, 7, 11, 12, 13, 14, 15, 16, 17, 18, and the fire logistics warehouse.
- \$0.1 million to equip fire apparatus.

Tucson Fire (\$ 000)

Fire Facilities Upgrades and Construction							Project ID: F101-FFAC		
Description:							Start Date: 7/17		
As part of the Tucson Delivers, Safer City Program, renovate and expand Fire Department facilities in accordance with Proposition 101 and the voter approved Public Safety Improvements Plan.							End Date: 6/24		
Justification:							Location: Citywide		
The Fire Maintenance Logistics Facility and multiple Fire Stations will be renovated or rebuilt to better meet the needs of our first responders and the communities they serve.									
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Impact Fee Fund: Fire	920.0	3,237.0	—	—	—	—	3,237.0	—	4,157.0
Safer City Improvement Fund	18,946.8	11,286.3	21,706.9	—	—	—	32,993.2	—	51,940.0
Total:	19,866.8	14,523.3	21,706.9	—	—	—	36,230.2	—	56,097.0

Fire Vehicles and Apparatus							Project ID: F101-FFLT		
Description:							Start Date: 7/17		
As part of the Tucson Delivers, Safer City Program, purchase fire apparatus and support vehicles for the Tucson Fire department in accordance with Proposition 101 and the voter approved Public Safety Improvements Plan.							End Date: 6/23		
Justification:							Location: Citywide		
Support vehicles and fire apparatus including fire engines, ladder trucks and paramedic units will be purchased to replace existing fleet that is beyond recommended service life. Replacement of these vehicles will increase fleet reliability and better meet the needs of our first responders and the communities that they serve.									
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Safer City Improvement Fund	33,972.8	139.2	—	—	—	—	139.2	—	34,112.0
Total:	33,972.8	139.2	—	—	—	—	139.2	—	34,112.0

Tucson Police



Capital Improvement Program Department Statement

FY 2022/23 through FY 2026/27

Department: Tucson Police

Five-Year Total: \$44,991,600

The Tucson Delivers Safer City Program is funded by a half-cent, five-year sales tax increase. The progress related to all projects and acquisitions under this program will be monitored by the Public Safety Tax Oversight Commission to insure they adhere to the voter approved Public Safety Improvements Plan.

The five-year CIP projects include the following:

- \$44.0 million for the rebuilding of the Police Southside substation, evidentiary vehicle storage, and construction of a new southeast annex for the Tucson Police Department.
- \$1.0 million for the acquisition of police patrol units.

Tucson Police (\$ 000)

Police Facilities Description: As part of the Tucson Delivers, Safer City Program, renovate and expand facilities for the Tucson Police Department in accordance with Proposition 101 and the voter approved Public Safety Improvements Plan. Justification: The Police Department's facilities need reinvestment in order to continue to meet the needs of our first responders and the communities that they serve. The Police Department's Southside Substation will be rebuilt, a new southeast annex for the Tucson Police Department, at MaryAnn Cleveland Way and Houghton, will be constructed and all substations will receive security upgrades. Other ancillary support locations such as the Firearms Training Academy and the driver training track will be invested in to support officer training.							Project ID: P101-PFAC Start Date: 7/17 End Date: 6/24 Location: Citywide		
		Adopted Year 1 FY 2022/23	Projected Requirements						
Source of Funds Summary	Prior Years		Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Public Safety Improvement Fund	9,101.5	20,133.9	23,820.7	—	—	—	43,954.6	—	53,056.1
Total:	9,101.5	20,133.9	23,820.7	—	—	—	43,954.6	—	53,056.1

Police Fleet Description: As part of the Tucson Delivers, Safer City Program, purchase vehicles and specialized fleet for the Tucson Police Department in accordance with Proposition 101 and the voter approved Public Safety Improvements Plan. Justification: Patrol, unmarked, and specialized fleet vehicles will be purchased to replace existing fleet that is beyond recommended service life. Replacement of these vehicles will increase fleet reliability and better meet the needs of our first responders and the communities that they serve.							Project ID: P101-PFLT Start Date: 7/17 End Date: 6/23 Location: Citywide		
		Adopted Year 1 FY 2022/23	Projected Requirements						
Source of Funds Summary	Prior Years		Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27	Five Year Total	Future Years	Total Project
Public Safety Improvement Fund	20,123.0	1,037.0	—	—	—	—	1,037.0	—	21,160.0
Total:	20,123.0	1,037.0	—	—	—	—	1,037.0	—	21,160.0

Tucson Water



Capital Improvement Program Department Statement

FY 2022/23 through FY 2026/27

Department: Tucson Water

Five-Year Total: \$468,744,500

Tucson Water's Capital Improvement Program (CIP) is a cornerstone in a long-term water supply plan for the community. The Tucson Water's CIP will ensure that customers are provided with safe and high quality water, a reliable water supply, and water systems. The safe yield and assured water supply requirements of the Arizona State Groundwater Management Act are met. Tucson Water CIP also works on the conservation on the water storage and efficiency on the delivery systems.

Major areas of focus include advanced metering, Regional Transportation Authority (RTA) and other roadway agency work relocating water facilities, proactive PFAS contaminant remediation, Infrastructure Reliability & Integrity System (IRIS) identified main, control system upgrades, reservoir rehabilitation, and necessary infrastructure improvements.

The five-year capital program of \$468.7 million includes the potable, reclaimed water systems and the Green Stormwater Infrastructure project. The program will be funding by a combination of water revenues, green storm water infrastructure fund, and other federal grants.

Potable Water System - These projects total \$449.8 million over the next five years. The focus of the potable system program is construction projects needed to secure, store, recover, and deliver long term renewable water resources for the community. Programs and major projects are as follow:

- **\$99.0 million Potable Distribution:** Distribution system mainline replacement, routine mainline replacement, and transmission mainline replacement. Major projects include the road improvement main replacement, La Madera main replacement, Rodeo neighborhood main replacement, Mayfair main replacements, and Mission Manor Park main replacement.
- **\$20.2 million Potable General Plant:** Replacement and upgrade meters system and corresponding meter infrastructure expenses. Improvement of Billing System is one of the major projects.
- **\$9.7 million Potable New Services:** Installation of new fire hydrants, fire sprinkler service and new meter upon customer request.
- **\$97.6 million Potable Process Controls:** Upgrade multiple water systems, such as Northwest well treatment system and SCADA Potable infrastructure upgrades.
- **\$20.5 million Potable Pumping Plant:** Improve by upgrading and replacing booster station, plumbing plants and pressure reducing valve (PRV). Major projects include building new booster station at Craycroft and Old Vail Road, and Tucson Airport.

- **\$62.6 million Potable Source Development:** Upgrade existing wells fields by replacing new equipment and pumping and drilling of new production wells. Major projects include Central and Southern Avra Valley Storage and Recovery Project Well Pump Improvement and Santa Cruz-River Heritage Project.
- **\$53.1 million Potable Storage:** Mainly reservoir, pipeline and tank rehabilitation such as Corona De Tucson reservoir, Diamond Bell reservoir, and Snyder Hill reservoir.
- **\$87.1 million Potable Transmission:** Replacing transmission mainline and critical pipeline, major projects includes Columbus Prestressed Concrete Cylinder Pipeline rehabilitation, Corona De Tucson interconnect transmission main, Old Vail Road transmission main replacement, and Sahuarita supply line slipliner. This program also includes the water infrastructure incentive program all throughout the City to attract large scale economic development projects, particularly in the area of the Aerospace Parkway.

Reclaimed Water System - These projects total \$7.4 million over the next five years. Reclaimed projects include:

- **\$1.2 million for Reclaimed Distribution:** Developer-Financed Reclaimed Systems.
- **\$2.6 million for Reclaimed New Metered Services.**
- **\$0.1 million for Reclaimed Process Control.**
- **\$2.3 million for Reclaimed Storage:** This is the project for La Paloma Reservoir Rehabilitation.
- **\$1.2 million for Reclaimed Treatment:** This is the project for Recycle Water Master Plan.

Green Stormwater Infrastructure (GSI) - This project totals \$11.5 million over the next five years is for construction and maintenance of public green infrastructure within City's limit. The new GSI Program will:

- Provide a funding source for maintaining hundreds of existing GSI features in city neighborhoods.
- Support growing more trees and plants on streets, in parks and public areas using stormwater as a primary water source.
- Address and reduce flooding issues on neighborhood streets.
- Put rain/stormwater runoff to beneficial use irrigating plants.
- Reduce stormwater pollution.
- Shade and cool streets, sidewalks, bike ways, and parking areas.
- Beautify neighborhoods.
- Provide an affordable alternative to building and maintaining expensive underground stormwater infrastructure.

Tucson Water (\$ 000)

Aerospace 24-inch Transmission Main Description: Install 10,000 feet of 24-inch main on Aerospace Boulevard from just East of Raytheon Drive to Alvernon Way. Connect to existing 12-inch main in Aerospace Boulevard. This main will also connect to a future 16-inch main in Aerospace Boulevard. Justification: This project will allow water to be conveyed from the SC Well Field to the Hermans Road Booster station. It will add redundancy to the water system.							Project ID: W277 Start Date: 7/18 End Date: 6/23 Location: Ward 5		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	348.2	754.0	—	—	—	—	754.0	—	1,102.2
Water Revenue System Obligation Fund	1,930.4	—	—	—	—	—	—	—	1,930.4
Total:	2,278.6	754.0	—	—	—	—	754.0	—	3,032.6

Alvernon 16-inch Transmission Main Description: Install 9,600 feet of 16-inch main on Alvernon Way. This main will connect to an existing 12-inch degree hardness (DH) main. Justification: Improves operating efficiency, improves public service related to water pressure and fire flow, and reliability during peak demand and outages.							Project ID: W281 Start Date: 7/18 End Date: 6/27 Location: Ward 5		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	263.2	4,333.0	104.0	104.0	104.0	104.0	4,749.0	—	5,012.2
Water Revenue System Obligation Fund	102.9	—	—	—	—	—	—	—	102.9
Total:	366.1	4,333.0	104.0	104.0	104.0	104.0	4,749.0	—	5,115.1

Annual Large Magnetic Meter Replacement Program

Description:

Replacement of two 30-inch meters at CAVSARP Basins, one 36-inch at CAVSARP Boosters, and on 20-inch at Plant 9. In Fiscal Year 2023/2024, replacement will be based on priority of site but a minimum of 3 large magnetic meters will be replaced annually for the next three years.

Justification:

Replacement of the large unrepairable and about end of life magnetic meters is essential.

Project ID: W942

Start Date: 7/22

End Date: 6/27

Location: Ward 1

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	300.0	309.0	309.0	309.0	309.0	1,536.0	—	1,536.0
Total:	—	300.0	309.0	309.0	309.0	309.0	1,536.0	—	1,536.0

Annual Production Well Equipping

Description:

Equipping of production wells in wellfields other than the Central Avra Valley Storage and Recovery Project (CAVSARP), Southern Avra Valley Storage and Recovery Project (SAVSARP) and Tucson Airport Remediation Project (TARP). Focus will be on aging wells, determining which are beyond repair, or are more economical to replace by installing stainless steel constructed wells.

Justification:

This project is complementary to well drilling and will equip wells to pump historic production levels, or more than the original wells. This contributes to maintaining redundant wellfield pumping capacity to meet peak demands in the event of a failure of the 96-inch Clearwell pipeline. Location identified as County due to the system infrastructure extension outside of the city.

Project ID: W342

Start Date: 7/23

End Date: Ongoing

Location: County

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	1,000.0	3,605.0	3,605.0	3,605.0	3,605.0	15,420.0	25,750.0	41,170.0
Total:	—	1,000.0	3,605.0	3,605.0	3,605.0	3,605.0	15,420.0	25,750.0	41,170.0

Arc Flash System Upgrades							Project ID: W668		
Description: This project will purchase and install on-site power interrupt switches, new label plates specific to each site warning of potential arc flash hazard, and new protective equipment for personnel visiting water sites.							Start Date: 7/07		
Justification: Requires all non-occupied Water Department sites containing electrical breakers or switchgear to be brought into compliance with the Occupational Safety and Health Administration (OSHA) regulation on national electrical safety code (naming the NFPA-70E guidelines). Location identified as County due to the system infrastructure extension outside of the city.							End Date: 6/23		
							Location: City and County		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	5,103.5	151.0	—	—	—	—	151.0	—	5,254.5
Water Revenue System Obligation Fund	385.3	—	—	—	—	—	—	—	385.3
Total:	5,488.8	151.0	—	—	—	—	151.0	—	5,639.8

Avra Valley Farm Fencing Removal and Replacement							Project ID: W904		
Description: Remove old range fence and replace with new fence specifications: 3-inch SS40 galvanized pipe terminal posts, 300 feet apart with 2-inch SS-series galvanized down braces and concrete footers 1.33 Tee posts, 10 feet apart with top and bottom smooth wire and 3 middle strands to be 4 point barbed wire 2 strands 3x3-inch galvanized cable. Gates to be 14 feet wide swing with 2-inch SS-series galvanized pipe forms.							Start Date: 7/20		
Justification: Resolves safety issues. Old Range fencing is a hazard and requires replacement to current fencing standards. Fencing is required to secure properties from trespass and potential lawsuits. Location identified as County due to the system infrastructure extension outside of the city.							End Date: 6/23		
							Location: County		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	225.6	—	—	—	—	225.6	—	225.6
Water Revenue System Obligation Fund	129.2	—	—	—	—	—	—	—	129.2
Total:	129.2	225.6	—	—	—	—	225.6	—	354.8

Billing System Replacement							Project ID: W270		
Description: Replacement of the existing Naviline billing and customer information system with to enhance customer services.							Start Date: 7/20		
Justification: A new billing system will improve operating efficiency which will impact all processes including manual process associated with customer information, billing, meters, and service requests. Location identified as County due to the system infrastructure extension outside of the city.							End Date: 6/27		
							Location: City and County		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	61.0	4,889.0	2,958.2	2,958.2	2,958.2	2,958.2	16,721.8	—	16,782.8
Water Revenue System Obligation Fund	810.8	—	—	—	—	—	—	—	810.8
Total:	871.8	4,889.0	2,958.2	2,958.2	2,958.2	2,958.2	16,721.8	—	17,593.6

Booster Pump and Pressure Reducing Valve (PRV) Rehabilitation Program							Project ID: W900		
Description: The tasks of Booster Pump and PRV Rehabilitation Program are to rehabilitate and upgrade all booster pump and PRV sites in the Tucson Water inventory, establish a preventive maintenance program and rehabilitation standard for these assets.							Start Date: Ongoing		
Justification: These efforts are intended to extend the life of Tucson Water’s existing booster pump and PRV assets, prioritize rehabilitation activities and maintenance activities, and protect water quality, pressure, and public health. Location identified as County due to the system infrastructure extension outside of the city.							End Date: Ongoing		
							Location: City and County		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	1,300.0	1,339.0	2,060.0	309.0	309.0	5,317.0	10,300.0	15,617.0
Total:	—	1,300.0	1,339.0	2,060.0	309.0	309.0	5,317.0	10,300.0	15,617.0

Cathodic Protection for Critical Pipelines							Project ID: W320		
Description: Design and construct cathodic protection and corrosion monitoring facilities. These critical pipelines range from 16-inch to 96-inch in diameter and are located throughout Tucson Water's service area.							Start Date: Ongoing		
Justification: This project is necessary to prevent corrosion related failures of the City of Tucson's largest and most critical potable water pipelines. Location identified as County due to the system infrastructure extension outside of the city.							End Date: Ongoing		
							Location: City and County		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	300.0	309.0	309.0	309.0	309.0	1,536.0	1,545.0	3,081.0
Total:	—	300.0	309.0	309.0	309.0	309.0	1,536.0	1,545.0	3,081.0

Central Avra Valley Storage and Recovery Project (CAVSARP) Facilities Upgrade - Phase I							Project ID: W946		
Description: The scope of work for Phase I includes installation of a single 60-inch welded steel pipeline (reducing to 48-inch and 36-inch diameter for the southern recharge basins), installation of 30-inch welded steel lateral piping to each recharge basin, as well as installation of pipeline appurtenances including valves, blow off (drain) assembly, and combination air release and vacuum relief valves. The 60-inch welded steel pipeline will allow conveyance of a maximum flow of approximately 90,000 gpm.							Start Date: 7/21		
Justification: The primary reason for this project is to improve the reliability and capacity of raw water system. Phase I - Replacing the failing 54-inch diameter HDPE pipeline and lateral piping to existing recharge basins (RB-101 through RB-110). Location identified as County due to the system infrastructure extension outside of the city.							End Date: 6/23		
							Location: City and County		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	33.6	3,368.0	—	—	—	—	3,368.0	—	3,401.6
Total:	33.6	3,368.0	—	—	—	—	3,368.0	—	3,401.6

<p>Central Avra Valley Storage and Recovery Project (CAVSARP) Facilities Upgrade - Phase II</p> <p>Description: The scope of work for Phase II includes demolition of existing flow control facilities, and installation of new flow control facilities at each of ten (10) recharge basins. The work includes installation of new above ground steel piping, valves, flow meters, motor operated plug valves (MOVs), air release valves, and other piping appurtenances. Instrumentation and control systems improvements will also be included in the scope of this project. The installation of new MOVs will allow potential flows of up to a maximum of 18,000 gpm per recharge basin. Installation of new MOVs at each basin will require maintenance of the existing PRV station at Mile Wide Road.</p> <p>Justification: The primary reason for this project is to improve the reliability and capacity of raw water system. Phase II - Upgrade of metering and flow control valves to existing recharge basins RB-101 through RB-110. Location identified as County due to the system infrastructure extension outside of the city.</p>	<p>Project ID: W947 Start Date: 7/22 End Date: 6/23 Location: City and County</p>
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Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	400.0	—	—	—	—	400.0	—	400.0
Total:	—	400.0	—	—	—	—	400.0	—	400.0

Central Avra Valley Storage and Recovery Project (CAVSARP) Facilities Upgrade - Phase III

Description:

The scope of work for Phase III includes improvements to the existing Pressure Reducing Valve (PRV) station located along West Mile Wide Road northeast of the CAVSARP recharge basins. This work includes modifications to existing yard piping, and installation of new welded steel piping and valves required for the installation of an additional PRV. The project includes installation of three (3) new 36-inch diameter, pilot-operated, diaphragm-actuated PRVs. Improvements to instrumentation and control systems will also be included in the scope of this project. These improvements are required for the anticipated flow regime of up to a maximum 90,000 gpm, as well as proper functioning of the turnouts to each of the ten (10) recharge basins identified in Phase II of the project.

Justification:

The primary reason for this project is to improve the reliability and capacity of raw water system. Phase III - Upgrade and expansion of the existing pressure reducing valve (PRV) station (located along Mile Wide Road). Location identified as County due to the system infrastructure extension outside of the city.

Project ID: W948

Start Date: 7/22

End Date: 6/23

Location: City and County

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	30.0	—	—	—	—	30.0	—	30.0
Total:	—	30.0	—	—	—	—	30.0	—	30.0

Central Avra Valley Storage and Recovery Project (CAVSARP): Well Pump Improvements

Description:

This project will upgrade existing line shafts on CAVSARP wells, upgrade well pumps, change product lubrication systems, and re-equip wells with new materials. Original materials of construction are not compatible with the unique aquifer and recharge conditions at CAVSARP.

Justification:

Evaluating and upgrading wells will reduce maintenance costs and improve operating efficiency and reliability. Location identified as County due to the system infrastructure extension outside of the city.

Project ID: W553

Start Date: Ongoing

End Date: Ongoing

Location: County

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	300.0	309.0	309.0	2,060.0	2,060.0	5,038.0	2,575.0	7,613.0
Total:	—	300.0	309.0	309.0	2,060.0	2,060.0	5,038.0	2,575.0	7,613.0

Columbus Prestressed Concrete Cylinder Pipeline (PCCP) Rehabilitation Description: This is for rehabilitation work on a 54-inch PCCP that runs under the roadway of the intersection of Columbus Boulevard and Pima Street. Justification: Increased acoustic activity, pipe corrosion, and failure in this section of the pipeline led the utility to make a decision to undertake proactive pipeline rehabilitation measures.	Project ID: W894
	Start Date: 7/21
	End Date: 6/27
	Location: Ward 6

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	13.3	8,560.0	10,526.6	10,526.6	10,526.6	10,526.6	50,666.4	—	50,679.7
Water Revenue System Obligation Fund	2,489.9	—	—	—	—	—	—	—	2,489.9
Total:	2,503.2	8,560.0	10,526.6	10,526.6	10,526.6	10,526.6	50,666.4	—	53,169.6

Control Panel Replacements: Potable System Description: This project will install new control panels and electronic equipment at existing production facilities such as wells, boosters, reservoirs, and pressure reducing valve facilities. Justification: The existing control panels are approaching the end of their service life and need to be replaced to ensure system reliability. Location identified as County due to the system infrastructure extension outside of the city.	Project ID: W045
	Start Date: Ongoing
	End Date: Ongoing
	Location: City and County

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	150.0	154.5	154.5	154.5	154.5	768.0	772.5	1,540.5
Total:	—	150.0	154.5	154.5	154.5	154.5	768.0	772.5	1,540.5

Control Panels: Reclaimed System							Project ID: W959		
Description: This project is for the design and construction of controls for reclaimed water facilities and modification of existing controls at booster stations, reservoirs, and storage facilities.							Start Date: Ongoing		
Justification: These controls are needed to electronically monitor and transmit pressure, flow rates, and other site condition data to the reclaimed water treatment plant, where it is used to make operational decisions. Location identified as County due to the system infrastructure extension outside of the city.							End Date: Ongoing		
							Location: City and County		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	30.0	30.9	30.9	30.9	30.9	153.6	154.5	308.1
Total:	—	30.0	30.9	30.9	30.9	30.9	153.6	154.5	308.1

Corona De Tucson Booster Station							Project ID: W933		
Description: Construct a booster station to provide renewable resources to meet water system demand in the Corona De Tucson water system area as well as to provide renewable water resources to wheel water to Vail. This project involves land acquisition, design, permitting, procurement, and testing of pumps and associated equipment. Work includes, but is not limited to: pumps, motors, meters, valves, monitoring and controlling equipment, tank, control center rack, below and above ground pipe.							Start Date: 7/21		
Justification: This booster station will provide renewable resources to meet water system demand in the Corona de Tucson water system area and provide renewable water resources to wheel water to Vail. Location identified as County due to the system infrastructure extension outside of the city.							End Date: 6/25		
							Location: County		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	518.5	—	1,215.7	—	—	1,734.2	—	1,734.2
Water Revenue System Obligation Fund	36.9	—	—	—	—	—	—	—	36.9
Total:	36.9	518.5	—	1,215.7	—	—	1,734.2	—	1,771.1

Corona De Tucson Interconnect Transmission Main

Description:

This capital request is to obtain capital for a future vendor to develop and deliver interconnect design and bid documents suitable for bidding for construction. Once the project is bid and awarded, the future vendor will be tasked to provide Engineering and specialized inspection during construction.

Justification:

Improves operating efficiency, public service, and reliability especially during peak demand and outages. Location identified as County due to the system infrastructure extension outside of the city.

Project ID: W931

Start Date: 7/21

End Date: 6/27

Location: County

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	4,000.0	1,215.7	—	1,215.7	1,215.7	7,647.1	—	7,647.1
Water Revenue System Obligation Fund	13.1	—	—	—	—	—	—	—	13.1
Total:	13.1	4,000.0	1,215.7	—	1,215.7	1,215.7	7,647.1	—	7,660.2

Corona De Tucson Reservoir

Description:

Provide capital to design, bid and construct a reservoir project for the Corona De Tucson Booster Station.

Justification:

Improves operating efficiency, resolves safety issues, and required to comply with environmental and ADEQ Regulations. Location identified as County due to the system infrastructure extension outside of the city.

Project ID: W932

Start Date: 7/21

End Date: 6/27

Location: County

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	251.6	2,269.4	4,120.0	2,269.4	2,269.4	11,179.8	—	11,179.8
Water Revenue System Obligation Fund	0.2	—	—	—	—	—	—	—	0.2
Total:	0.2	251.6	2,269.4	4,120.0	2,269.4	2,269.4	11,179.8	—	11,180.0

Craycroft Road D-E Booster Station

Description:
Build new D to E booster station at Craycroft and Old Vail Road will boost capacity up to 10 millions gallons per day (mgd) and storage capacity of 5 million gallons. Land will need to be purchased.

Justification:
This project will allow water to be conveyed to the Old Vail booster station, helping provide water availability for economic development in the area. Location identified as County due to the system infrastructure extension outside city.

Project ID: W308
Start Date: 7/23
End Date: 6/24
Location: County

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2027/28			
Tucson Water Revenue and Operations Fund	—	—	8,085.5	—	—	—	8,085.5	—	8,085.5
Total:	—	—	8,085.5	—	—	—	8,085.5	—	8,085.5

Dead-At-Curb

Description:
This on-going project is for the installation of new metered water services upon customer request and payment for work and connection fees. These services include minor main connections, extensions and meters related to 3/4-inch, 1-inch, 1 1/2-inch and 2-inch Dead-at-Curb Meter Services.

Justification:
Provide replacement water services related to Dead-at-Curb Meter Services. Location identified as County due to the system infrastructure extension outside of the city.

Project ID: W115, W117, W119, W121
Start Date: Ongoing
End Date: Ongoing
Location: City and County

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	450.0	463.5	692.2	676.7	676.7	2,959.1	3,460.9	6,420.0
Total:	—	450.0	463.5	692.2	676.7	676.7	2,959.1	3,460.9	6,420.0

Diamond Bell I-K Reservoir Rehabilitation Project							Project ID: W893		
Description: Design, and construct a rehabilitation project for the Diamond Bell Reservoir.							Start Date: 7/19		
Justification: Improves operating efficiency, resolves safety issues, and required to be in compliance with environmental and Arizona Department of Environmental Quality (ADEQ) Regulations. Location identified as County due to the system infrastructure extension outside of the city.							End Date: 6/27		
							Location: County		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	331.3	961.0	4,561.9	2,269.4	4,120.0	4,120.0	16,032.3	—	16,363.6
Total:	331.3	961.0	4,561.9	2,269.4	4,120.0	4,120.0	16,032.3	—	16,363.6

Drill Production Wells							Project ID: W101		
Description: Drilling of replacement production wells per year in wellfields other than the Central Avra Valley Storage and Recovery Project (CAVSARP), Southern Avra Valley Storage and Recovery Project (SAVSARP) and Tucson Airport Remediation Project (TARP). This project will contribute to maintaining 90 MGD of redundant wellfield pumping capacity to meet peak demands in the event of a failure of the 96-inch Clearwell pipeline.							Start Date: Ongoing		
Justification: The focus will be on aging wells which are beyond repair, or which are more economical to replace by installing stainless steel constructed wells. Location identified as County due to the system infrastructure extension outside of the city.							End Date: Ongoing		
							Location: City and County		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	2.4	5,150.0	5,150.0	5,150.0	5,150.0	20,602.4	52,787.5	73,389.9
Total:	—	2.4	5,150.0	5,150.0	5,150.0	5,150.0	20,602.4	52,787.5	73,389.9

Emergency Main Replacement							Project ID: W186		
Description: This project is to replace approximately 3,000 feet of 2-inch, 4-inch and 6-inch mains on an as-needed, emergency basis.							Start Date: Ongoing		
Justification: Immediate response to requests for emergency main replacements is required to reduce water loss, ensure system reliability, and maintain water quality. Location identified as County due to the system infrastructure extension outside of the city.							End Date: Ongoing		
							Location: City and County		
		Adopted Year 1 FY 2022/23	Projected Requirements						
Source of Funds Summary	Prior Years		Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27	Five Year Total	Future Years	Total Project
Tucson Water Revenue and Operations Fund	—	2,000.0	2,060.0	309.0	1,339.0	1,339.0	7,047.0	2,575.0	9,622.0
Total:	—	2,000.0	2,060.0	309.0	1,339.0	1,339.0	7,047.0	2,575.0	9,622.0

Enterprise Asset Management System Implementation							Project ID: W887		
Description: Replacement of the Oracle Enterprise Asset Management (EAM) system.							Start Date: 7/19		
Justification: Replacement of the Oracle EAM system will impact the operating efficiency of all processes, including the work order life cycle, asset management, preventive and predictive maintenance, and materials management. Location identified as County due to the system infrastructure extension outside of the city.							End Date: 6/23		
							Location: City and County		
		Adopted Year 1 FY 2022/23	Projected Requirements						
Source of Funds Summary	Prior Years		Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27	Five Year Total	Future Years	Total Project
Tucson Water Revenue and Operations Fund	224.3	819.0	—	—	—	—	819.0	—	1,043.3
Water Revenue System Obligation Fund	3,811.5	—	—	—	—	—	—	—	3,811.5
Total:	4,035.8	819.0	—	—	—	—	819.0	—	4,854.8

<p>Equip Well B-045C</p> <p>Description: Design and secure permits to equip well B-045C. Also, relocate the TEP pole prior to well drilling.</p> <p>Justification: Production Well B-045C will be drilled as a replacement for B-045B which is an active well with declining production. Replacement will increase capacity in the mid-town area.</p>	<p>Project ID: W929</p> <p>Start Date: 7/20</p> <p>End Date: 6/24</p> <p>Location: Ward 3</p>
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Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	0.2	713.7	449.0	—	—	—	1,162.7	—	1,162.9
Water Revenue System Obligation Fund	113.0	—	—	—	—	—	—	—	113.0
Total:	113.2	713.7	449.0	—	—	—	1,162.7	—	1,275.9

<p>Equip Well B-051C</p> <p>Description: Equip well B-051C as a replacement water source.</p> <p>Justification: Improves operating efficiency, improves public service related to water pressure and fire flow, and reliability during peak demand and outages.</p>	<p>Project ID: W884</p> <p>Start Date: 7/22</p> <p>End Date: 6/24</p> <p>Location: Ward 3</p>
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Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	525.0	664.8	—	—	—	1,189.8	—	1,189.8
Total:	—	525.0	664.8	—	—	—	1,189.8	—	1,189.8

Equip Well C-117B							Project ID: W963		
Description: Design and Permits for Equipping of new Well C-117B. This includes a new well pump, Below-ground connection to existing main pipe, above-ground piping assembly, grading, site enclosure, control building, and SCADA system.							Start Date: 7/21		
Justification: Improves operating efficiency, improves public service related to water pressure and fire flow, and reliability during peak demand and outages.							End Date: 6/23		
							Location: County		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	90.6	740.0	—	—	—	—	740.0	—	830.6
Total:	90.6	740.0	—	—	—	—	740.0	—	830.6

Equip Well C-124B							Project ID: W886		
Description: Equip well C-124B as a replacement water source.							Start Date: 7/22		
Justification: Improves operating efficiency, improves public service related to water pressure and fire flow, and reliability during peak demand and outages.							End Date: 6/24		
							Location: Ward 6		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	525.0	793.5	—	—	—	1,318.5	—	1,318.5
Total:	—	525.0	793.5	—	—	—	1,318.5	—	1,318.5

Equip Well C-128A							Project ID: W964		
Description: Design and Permits for Equipping of new Well C-128A. This includes a new 12 feet wide driveway to well site. Below-ground connection to existing main pipe, above-ground piping assembly, grading, site enclosure, control building, and SCADA system.							Start Date: 7/21		
Justification: New Well C-128A has been drilled and requires equipping. Location identified as County due to the system infrastructure extension outside of the city.							End Date: 6/23		
							Location: County		

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	2.4	1,010.0	—	—	—	—	1,010.0	—	1,012.4
Total:	2.4	1,010.0	—	—	—	—	1,010.0	—	1,012.4

Equip Well G-008B							Project ID: W958		
Description: Design, secure permits and equip new Well G-008B.							Start Date: 7/21		
Justification: New Well G-008B scheduled for drilling ASAP due to fail of G-008A which is largest contributor to Southeast site Zone G-2.							End Date: 6/25		
							Location: Ward 4		

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	17.9	434.7	—	3,605.0	—	—	4,039.7	—	4,057.6
Total:	17.9	434.7	—	3,605.0	—	—	4,039.7	—	4,057.6

<p>Equip Well H-002B</p> <p>Description: Design and equip new well H-002B. This project is to replace W272 Well H-002A.</p> <p>Justification: This project is to replace W272 Well H-002A. Improves operating efficiency, improves public service related to water pressure and fire flow, and reliability during peak demand and outages. Location identified as County due to the system infrastructure extension outside of the city.</p>	<p>Project ID: W907</p> <p>Start Date: 7/20</p> <p>End Date: 6/23</p> <p>Location: City</p>
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Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	8.7	367.9	—	—	—	—	367.9	—	376.6
Water Revenue System Obligation Fund	358.1	—	—	—	—	—	—	—	358.1
Total:	366.8	367.9	—	—	—	—	367.9	—	734.7

<p>Fire Hydrants in Annexation Areas</p> <p>Description: On-going installation of fire hydrants in areas of annexation. As a condition of annexation, fire service may be required and 6-inch fire hydrants will need to be installed at locations specified by the Tucson Fire Department. These installations are only being done in areas where the distribution system can support fire flow needs.</p> <p>Justification: The City of Tucson is annexing various adjacent and outlying areas, some of which do not have fire service. Location identified as County due to the system infrastructure extension outside of the city.</p>	<p>Project ID: W163</p> <p>Start Date: Ongoing</p> <p>End Date: Ongoing</p> <p>Location: City and County</p>
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Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	10.0	10.3	10.3	10.3	10.3	51.2	51.5	102.7
Total:	—	10.0	10.3	10.3	10.3	10.3	51.2	51.5	102.7

Fire Hydrant Replacements							Project ID: W965		
Description: This project is to replace unrepairable Fire Hydrants in our distribution system.							Start Date: 7/21		
Justification: All replacements are subject to permitting, blue stake, traffic control, labor, materials and paving replacement. Location identified as County due to the system infrastructure extension outside of the city.							End Date: 6/23		
							Location: City and County		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	60.8	300.0	—	—	—	—	300.0	—	360.8
Total:	60.8	300.0	—	—	—	—	300.0	—	360.8

Fire Services							Project ID: W124		
Description: This project required to provide for the design and installation of new fire hydrants and fire sprinkler services to customers upon request. As a condition of annexation, fire service may be required and 6-inch fire hydrants will need to be installed at locations specified by the Tucson Fire Department.							Start Date: Ongoing		
Justification: The City of Tucson is annexing various adjacent and outlying areas, some of which do not have fire service. Location identified as County due to the system infrastructure extension outside of the city.							End Date: Ongoing		
							Location: City and County		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	1,250.0	1,287.5	20.6	360.5	360.5	3,279.1	103.0	3,382.1
Total:	—	1,250.0	1,287.5	20.6	360.5	360.5	3,279.1	103.0	3,382.1

Gas Engines							Project ID: W140		
Description:							Start Date: 7/20		
Replacement of 5 natural gas engines per year in the Central Avra Valley Storage and Recovery Project (CAVSARP) wellfield area. Current engines are approaching the industry standard life expectancy of 100,000 hours.							End Date: 6/27		
Justification:							Location: City and County		
The upgraded engines will have the latest technology needed to meet the emissions control permit requirement, making it more cost effective and advantageous to upgrade to new engines rather than rebuild the existing engines. Location identified as County due to the system infrastructure extension outside of the city.									
		Adopted Year 1 FY 2022/23	Projected Requirements						
Source of Funds Summary	Prior Years		Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27	Five Year Total	Future Years	Total Project
Tucson Water Revenue and Operations Fund	858.3	—	515.0	515.0	515.0	515.0	2,060.0	—	2,918.3
Total:	858.3	—	515.0	515.0	515.0	515.0	2,060.0	—	2,918.3

Gate Valves - Existing Service							Project ID: W123		
Description:							Start Date: Ongoing		
This project is for the installation of new metered water services upon customer request and payment for work and connection fees. These services include minor main connections, extensions, and meters related to gate valves - existing meter services.							End Date: Ongoing		
Justification:							Location: City and County		
Provide replacement water services related to gate valves - existing meter services. Location identified as County due to the system infrastructure extension outside of the city.									
		Adopted Year 1 FY 2022/23	Projected Requirements						
Source of Funds Summary	Prior Years		Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27	Five Year Total	Future Years	Total Project
Green Storm Infrastructure Fund	—	10.0	10.3	10.3	20.6	20.6	71.8	51.5	123.3
Total:	—	10.0	10.3	10.3	20.6	20.6	71.8	51.5	123.3

Green Storm Infrastructure (GSI)

Description:

This program is to develop capital improvements that use stormwater as a managed resource, help reduce potable water demand, help meet MS4 (Separate Storm Sewer System) requirements for water quality, reduce flooding, mitigate heat island effects, and achieve a wide variety of other economic, environmental, and social goals in Tucson.

Justification:

GSI capital improvements are to provide economic, environmental, and social benefits and should be targeted in areas where they would provide the greatest impact. Prioritization of GSI capital improvements was performed using the following weighting criteria: 1) 35% will located in upper-moderate to highly vulnerable population areas, 2) 25% will leverages planned CIP projects, i.e. cost effectiveness, 3) 25% will located within the Tucson Stormwater Management System (TSMS) priority areas, and 4) 15% will located in heat island areas, i.e. <10% canopy.

Project ID: WGS

Start Date: Ongoing

End Date: Ongoing

Location: Citywide

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Green Storm Infrastructure Fund	—	2,300.0	2,300.0	2,300.0	2,300.0	2,300.0	11,500.0	20,180.0	31,680.0
Total:	—	2,300.0	2,300.0	2,300.0	2,300.0	2,300.0	11,500.0	20,180.0	31,680.0

Install Replacement Well C-120B							Project ID: W974		
Description: Alter compound to fit drilling equipment, drill, install and test replacement well C-120B.							Start Date: 7/22		
Justification: Well C-120A casing collapsed in December 2021. Operations has requested priority replacement because it is permitted to produce up to about 750 gpm and is located in the Northwest service area at Shannon and Oasis. Location identified as County due to the system infrastructure extension outside of the city.							End Date: 6/23		
							Location: County		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	1,500.0	—	—	—	—	1,500.0	—	1,500.0
Total:	—	1,500.0	—	—	—	—	1,500.0	—	1,500.0

Install Replacement Well G-008B							Project ID: W955		
Description: Drill, install and test one replacement production well G-008B.							Start Date: 7/21		
Justification: Well G-008A, which was the largest contributor to southeast side zone G-2, has failed. Operations requesting the well be replaced as soon as possible.							End Date: 6/23		
							Location: Ward 4		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2024/25	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	1.6	1,320.0	—	—	—	—	1,320.0	—	1,321.6
Total:	1.6	1,320.0	—	—	—	—	1,320.0	—	1,321.6

La Madera Main Replacement							Project ID: W966		
Description: The new water mains will replace and abandon approximately 53,000 linear feet of existing 3-inch to 2-inch diameter water and approximately 680 meter relocations and service connection renewals along with private plumbing within the impacted parcels.							Start Date: 7/22		
Justification: Neighborhood distribution main replacement which includes private plumbing due to meter relocations.							End Date: 6/29		
							Location: Ward 3		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	385.4	2,640.1	10,705.3	—	—	13,730.8	13,345.4	27,076.2
Total:	—	385.4	2,640.1	10,705.3	—	—	13,730.8	13,345.4	27,076.2

La Paloma Reclaimed Reservoir Rehabilitation							Project ID: W310		
Description: Inspection of the existing reservoir show indications of deterioration, structural deficiencies and water tightness concerns which need to be addressed. The primary concern is cracking and spalling of the pre-stressed concrete roof panels and bearing area for these panels.							Start Date: 7/21		
Justification: Maintenance is necessary to optimize the performance of the reservoir. Location identified as County due to the system infrastructure extension outside of the city.							End Date: 6/24		
							Location: County		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	30.6	1,332.1	927.0	—	—	—	2,259.1	—	2,289.7
Total:	30.6	1,332.1	927.0	—	—	—	2,259.1	—	2,289.7

Las Vistas Neighborhood-Phase 1

Description:
 Replace 3-inch, 4-inch and 6-inch asbestos cement piping that are over 40 years old. This neighborhood was originally in the B1 in Southwest Tucson service area, where the pressure was 30-40 per square inch (psi), but was changed to C1 in Central Tucson in the mid-90's which raised the pressure to 80-90 psi. This main has seen over 20 main repairs in the last several years due to the higher pressure.

Justification:
 Improves operating efficiency, public service, and reliability especially during peak demand and outages.

Project ID: W888
Start Date: 7/19
End Date: 6/23
Location: Ward 5

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	38.4	886.5	—	—	—	—	886.5	—	924.9
Water Revenue System Obligation Fund	90.2	—	—	—	—	—	—	—	90.2
Total:	128.6	886.5	—	—	—	—	886.5	—	1,015.1

Mayfair Main Replacement

Description:
 Design and install approximately 6,000 feet of 6-inch water main in alleyways, replacing the 3-inch mains in the Maryvale Manor Subdivision bordered by Craycroft Road, 29th Street, Sahuara Avenue and Golf Links Road.

Justification:
 This area has been identified as having an above average amount of main break records by Tucson Water's Customer Service and Maintenance Divisions. Much of the pipe in this neighborhood was installed in the 1950s and 1960s and has reached the end of its useful life. Replacement is necessary to improve the reliability of the water supply.

Project ID: W967
Start Date: 7/25
End Date: 6/28
Location: Ward 4

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	—	—	—	391.4	8,450.1	8,841.5	9,763.7	18,605.2
Total:	—	—	—	—	391.4	8,450.1	8,841.5	9,763.7	18,605.2

Meter Replacement Program: Large Meters							Project ID: W926		
Description: This project will replace large meters include 1 1/2-inch to 16-inch meters. There are a total of about 11,000 meters in the system in the size range, of which about 200 have been identified as performing below 95% in their weighted accuracy and need replacing.							Start Date: 7/21		
Justification: To replace the most inefficient large meters in our system in order to help achieve the Tucson Water Focus 21 goal-I5, that is "to reduce Lost and Unaccounted for water to below 4%." Additionally, replacing the identified meters will help increase reliability, establish more trust with customers, reduce inefficient work orders, and replace old technology. Location identified as County due to the system infrastructure extension outside of the city.							End Date: 6/24		
							Location: City and County		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	9.7	300.0	370.8	—	—	—	670.8	—	680.5
Total:	9.7	300.0	370.8	—	—	—	670.8	—	680.5

Meter Replacement Program: Small Meters							Project ID: W927		
Description: This project will replace small meters include 5/8-inch, 3/4-inch, and 1-inch meters. There are a total of about 211,000 meters in the system in this size range, of which about 10,000 have been identified as performing below 95% in their weighted accuracy and need replacing.							Start Date: 7/22		
Justification: To replace the most inefficient small meters in our system in order to help achieve the Tucson Water Focus 21 goal-I5, "to reduce Lost and Unaccounted for water to below 4%." Additionally, replacing the identified meters will help increase reliability, establish more trust with customers, reduce inefficient work orders, and replace old technology. Location identified as County due to the system infrastructure extension outside of the city.							End Date: 6/27		
							Location: City and County		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	300.0	309.0	309.0	309.0	309.0	1,536.0	—	1,536.0
Total:	—	300.0	309.0	309.0	309.0	309.0	1,536.0	—	1,536.0

Miscellaneous Land and Right of Way Acquisitions							Project ID: W126		
Description: This project provides for preliminary real estate services necessary prior to determining the feasibility of a well, booster station, reservoir or pipeline project. Services include the determination of the need for, and acquisition of, right-of-way, easements or real property.							Start Date: Ongoing		
Justification: This project saves public money by determining the suitability of particular sites or routes prior to investing money in place-based design. Location identified as County due to the system infrastructure extension outside of the city.							End Date: Ongoing		
							Location: City and County		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	20.0	20.6	20.6	20.6	20.6	102.4	103.0	205.4
Total:	—	20.0	20.6	20.6	20.6	20.6	102.4	103.0	205.4

Mission Manor Park Main Replacement							Project ID: W968		
Description: The project includes approximately 1,380 meter relocations and service connection renewals along with private plumbing within the impacted parcels. Detailed project limits and quantities will be determined in the preliminary design stage.							Start Date: 7/22		
Justification: Necessary neighborhood distribution main replacement due to meter relocations. This project will improve operating efficiency, water quality, public service, and reliability .							End Date: 6/24		
							Location: Ward 1		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	356.9	8,464.5	—	—	—	8,821.4	—	8,821.4
Total:	—	356.9	8,464.5	—	—	—	8,821.4	—	8,821.4

<p>Motor Control Center (MCC) Electrical Upgrade</p> <p>Description: This program will replace old, obsolete electrical MCC's and components at various well and booster sites throughout the system. Maintenance Division is planning on replacing components at 10 well sites and 5 booster sites.</p> <p>Justification: Improves operating efficiency, resolves safety issues, and improves reliability. Location identified as County due to the system infrastructure extension outside of the city.</p>	<p>Project ID: W897</p> <p>Start Date: Ongoing</p> <p>End Date: Ongoing</p> <p>Location: City and County</p>
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Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	300.0	309.0	309.0	309.0	309.0	1,536.0	1,536.0	3,072.0
Total:	—	300.0	309.0	309.0	309.0	309.0	1,536.0	1,536.0	3,072.0

<p>New Metered Services: Reclaimed</p> <p>Description: This project will install new metered services, reclaimed water, upon customer request and payment for work and connection fees.</p> <p>Justification: This project allows for the installation of new metered reclaimed water services upon customer request. Location identified as County due to the system infrastructure extension outside of the city.</p>	<p>Project ID: W131</p> <p>Start Date: Ongoing</p> <p>End Date: Ongoing</p> <p>Location: City and County</p>
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Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	10.0	10.3	10.3	1,287.5	1,287.5	2,605.6	51.5	2,657.1
Total:	—	10.0	10.3	10.3	1,287.5	1,287.5	2,605.6	51.5	2,657.1

<p>New Services</p> <p>Description: This on-going project is for the installation of new metered water services upon customer request and payment for work and connection fees. These services include minor main connections, extensions and meters related to 1-inch, 1 1/2-inch, 2-inch and over 2-inch New Meter Services.</p> <p>Justification: Provide replacement water services related to New Meter Services. Location identified as County due to the system infrastructure extension outside of the city.</p>	<p>Project ID: W116, W118, W120, W122</p> <p>Start Date: Ongoing</p> <p>End Date: Ongoing</p> <p>Location: City and County</p>
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Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	222.0	228.7	1,730.4	118.5	118.5	2,418.1	8,652.0	11,070.1
Total:	—	222.0	228.7	1,730.4	118.5	118.5	2,418.1	8,652.0	11,070.1

<p>Northwest (NW) Well Treatment Systems</p> <p>Description: Design and construct advanced treatment systems and rehabilitate existing wells to provide sufficient supply availability in the NW portion of the service area.</p> <p>Justification: This project will improve operating efficiency, water quality and reliability, and will comply with environmental and ADEQ regulations. Location identified as County due to the system infrastructure extension outside of the city.</p>	<p>Project ID: W971</p> <p>Start Date: 7/22</p> <p>End Date: 6/27</p> <p>Location: City and County</p>
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Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	4,030.0	4,150.9	16,930.5	21,346.1	19,357.0	65,814.5	—	65,814.5
Other Federal Grants Fund	—	8,910.0	—	—	—	—	8,910.0	—	8,910.0
Total:	—	12,940.0	4,150.9	16,930.5	21,346.1	19,357.0	74,724.5	—	74,724.5

Old Vail 36-inch Transmission Main: Alvernon to Wilmot							Project ID: W301		
Description:							Start Date: 7/23		
Install 3.5 miles of 36-inch main from Alvernon Way and Aerospace Parkway to Wilmot Road with two tapping sleeves and valves, a zone boundary valve for a new D-E booster station and air release valves on both sides of all wash crossings. This main will be connected to the existing E zone 36-inch main in Wilmot Road.							End Date: 6/28		
Justification:							Location: Ward 4		
This project will allow water to be conveyed from Alvernon and Aerospace to the Old Vail booster station, helping to provide water availability for economic development in the area.									
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	—	206.0	—	—	—	206.0	618.0	824.0
Total:	—	—	206.0	—	—	—	206.0	618.0	824.0

Old Vail Road 36-inch Transmission Main-Phase 2: Pantano to Harrison							Project ID: W300		
Description:							Start Date: 7/23		
Install 2.5 miles of 36-inch main on Old Vail Road from Pantano Road to Harrison Wash. Start at E-F booster station near Pantano Road. Terminate at future F-G booster station. Install ARV's on both sides of all wash crossings. Install 16-inch tee at Wilmot and Old Vail Road. Main to be installed under soil, not pavement.							End Date: 6/28		
Justification:							Location: Ward 4		
Improves operating efficiency, public service related to water pressure and fire flow, and also will improve reliability during peak demand and outages.									
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	—	309.0	—	—	—	309.0	515.0	824.0
Total:	—	—	309.0	—	—	—	309.0	515.0	824.0

<p>Old Vail Road 36-inch Transmission Main: Wilmot to Pantano</p> <p>Description: Install 2.3 miles of 36-inch main on Old Vail Road from Wilmot Road to Pantano Road. Connect to existing 36-inch main on Wilmot Road. Terminate at future E-F booster station. Install ARVs on both sides of all wash coverings. Install 16-inch tee pipe at Wilmot Road and Old Vail Road. The project is to install the main pipeline under soil rather than pavement.</p> <p>Justification: This project will improve operating efficiency, improve reliability, and improve public service.</p>	<p>Project ID: W299</p> <p>Start Date: 7/23</p> <p>End Date: 6/24</p> <p>Location: Ward 4</p>
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Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	—	257.5	—	—	—	257.5	—	257.5
Total:	—	—	257.5	—	—	—	257.5	—	257.5

<p>Payment to Developer for Oversized Systems</p> <p>Description: This project will reimburse developers for the cost of oversizing water system components such as pipes, mains, and boosters when Tucson Water requests a capacity greater than needed by the development.</p> <p>Justification: Oversizing is sometimes required to supply future projected demands consistent with Tucson Water's long range planning and to avoid more expensive replacement in the future, after buildings and streets are constructed. Location identified as County due to the system infrastructure extension outside of the city.</p>	<p>Project ID: W108</p> <p>Start Date: Ongoing</p> <p>End Date: Ongoing</p> <p>Location: City and County</p>
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Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	37.5	38.6	38.6	38.6	38.6	191.9	193.1	385.0
Total:	—	37.5	38.6	38.6	38.6	38.6	191.9	193.1	385.0

Pressure Tank Replacement							Project ID: W075		
Description:							Start Date: Ongoing		
Design and construct replacement pressure tanks at water wells and booster stations. As funds become available, on an annual basis, uncertified tanks will be replaced and the remaining uncertified tanks prioritized.							End Date: Ongoing		
Justification:							Location: City and County		
Safety requirements mandate tank replacement for those not meeting code or lacking certification from the American Society of Mechanical Engineers. Location identified as County due to the system infrastructure extension outside of the city.									
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	910.0	937.3	937.3	937.3	937.3	4,659.2	4,686.5	9,345.7
Total:	—	910.0	937.3	937.3	937.3	937.3	4,659.2	4,686.5	9,345.7

Production Well Sites							Project ID: W087		
Description:							Start Date: Ongoing		
This on-going project is for the acquisition of property for new production well sites.							End Date: Ongoing		
Justification:							Location: City and County		
Well sites are needed to meet future demand and to replace obsolete wells. Location identified as County due to the system infrastructure extension outside of the city.									
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	25.0	25.8	25.8	25.8	25.8	128.2	128.8	257.0
Total:	—	25.0	25.8	25.8	25.8	25.8	128.2	128.8	257.0

Recharge Basin Rehabilitation							Project ID: W928		
Description: The Recharge Basin Rehabilitation Project includes removing soil from 3 basins per fiscal year, from either CAVSARP or SAVSARP.							Start Date: Ongoing		
Justification: The Clearwater recharge facilities (CAVSARP and SAVSARP) require periodic heavy maintenance to maintain water infiltration rates. Location identified as County due to the system infrastructure extension outside of the city.							End Date: Ongoing		
							Location: City and County		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	150.0	154.5	154.5	154.5	154.5	768.0	772.5	1,540.5
Total:	—	150.0	154.5	154.5	154.5	154.5	768.0	772.5	1,540.5

Recycled Water Master Plan							Project ID: W969		
Description: Develop a recycled water master plan that will evaluate the use of advanced treatment (PFAS, 1,4-dioxane) at the reclaimed plant and explore feasibility of other treatment plant locations. Evaluate reclaimed system demand and future expansion.							Start Date: 07/22		
Justification: Improves water quality, required to comply with environmental and ADEQ regulations, and improves reliability. Location identified as County due to the system infrastructure extension outside of the city.							End Date: 06/24		
							Location: City and County		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	400.0	370.8	—	—	—	770.8	—	770.8
Other Federal Grants Fund	—	440.0	—	—	—	—	440.0	—	440.0
Total:	—	840.0	370.8	—	—	—	1,210.8	—	1,210.8

Reservoir and Tank Rehabilitation Placeholder							Project ID: W736		
Description: Sequenced rehabilitation of 32 concrete reservoirs and 29 steel storage tanks varying in age and condition. All-inclusive rehabilitation of these vessels will ensure structural and foundation integrity, sanitary, safety, and security compliance.							Start Date: Ongoing		
Justification: This on-going comprehensive rehabilitation program will extend the life of Tucson Water's existing reservoir assets, prioritize rehabilitation activities, reduce water loss, and protect water quality and public health. Location identified as County due to the system infrastructure extension outside of the city.							End Date: Ongoing		
							Location: City and County		

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	1,000.0	3,090.0	5,150.0	5,150.0	5,150.0	19,540.0	25,750.0	45,290.0
Total:	—	1,000.0	3,090.0	5,150.0	5,150.0	5,150.0	19,540.0	25,750.0	45,290.0

Review Developer: Financed Potable Project							Project ID: W109		
Description: This project will conduct plan reviews and construction inspection of developer financed water system infrastructure projects. These systems are donated to Tucson Water upon completion. Associated costs are recovered by fees paid by the developer.							Start Date: Ongoing		
Justification: The review and inspection of developer-financed water system infrastructure projects ensure compliance with Tucson Water Requirements. Location identified as County due to the system infrastructure extension outside of the city.							End Date: Ongoing		
							Location: City and County		

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	300.0	309.0	10.3	10.3	10.3	639.9	51.5	691.4
Total:	—	300.0	309.0	10.3	10.3	10.3	639.9	51.5	691.4

Review Developer: Financed Reclaimed Project							Project ID: W130		
Description: This project will review plans and inspects developer constructed reclaimed systems. These systems are donated to the City when completed. Associated costs are recovered from fees.							Start Date: Ongoing		
Justification: The review and inspection to ensure compliance with Tucson Water's standards. Location identified as County due to the system infrastructure extension outside of the city.							End Date: Ongoing		
							Location: City and County		

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	10.0	10.3	309.0	309.0	309.0	947.3	1,545.0	2,492.3
Total:	—	10.0	10.3	309.0	309.0	309.0	947.3	1,545.0	2,492.3

Road Improvements Main Replacements							Project ID: W111		
Description: This project will relocates water mains during road improvement projects of the City of Tucson, Pima County, Arizona Department of Transportation, and other agencies, including Regional Transportation Authority projects. Intergovernmental agreements determine the City of Tucson cost allocation for each project.							Start Date: Ongoing		
Justification: Replacing water mains during roadway projects allows Tucson Water to maintain system capacity while saving money on the cost of pavement removal and replacement. Location identified as County due to the system infrastructure extension outside of the city.							End Date: Ongoing		
							Location: City and County		

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	5,000.0	5,150.0	5,150.0	5,150.0	5,150.0	25,600.0	25,750.0	51,350.0
Total:	—	5,000.0	5,150.0	5,150.0	5,150.0	5,150.0	25,600.0	25,750.0	51,350.0

Rodeo Addition 2 Neighborhood Main Replacement Ward 5 Phase 1							Project ID: W960		
Description: Replace and relocate potable water mains in the Ward 5 Rodeo Addition 2 subdivision. Relocate water meters, private lines, and add fire hydrants.							Start Date: 7/21		
Justification: This project is replaces and relocates existing water mains in the neighborhood. The project is being coordinated with a DTM road project in the same neighborhood. This neighborhood has been identified by VODA, provider of artificial intelligence software service for pipe prioritization, as having a main loss of function cluster in the top 1%.							End Date: 6/28		
							Location: Ward 5		

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	18.3	1,528.2	1,369.9	309.0	1,369.9	1,369.9	5,946.9	309.0	6,274.2
Total:	18.3	1,528.2	1,369.9	309.0	1,369.9	1,369.9	5,946.9	309.0	6,274.2

Rodeo Addition 2 Neighborhood Main Replacement Ward 5 Phase 2							Project ID: W961		
Description: Replace and relocate potable water mains in the Ward 5 Rodeo Addition 2 subdivision. Relocate water meters, private lines, and add fire hydrants.							Start Date: 7/21		
Justification: This project is replaces and relocates existing water mains in the neighborhood. The project is being coordinated with a DTM road project in the same neighborhood. This neighborhood has been identified by VODA, provider of artificial intelligence software service for pipe prioritization, as having a main loss of function cluster in the top 1%.							End Date: 6/27		
							Location: Ward 5		

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	6.0	1,748.3	309.0	1,369.9	309.0	309.0	4,045.2	—	4,051.2
Total:	6.0	1,748.3	309.0	1,369.9	309.0	309.0	4,045.2	—	4,051.2

Routine Main Replacements

Description:

One component of the Infrastructure Reliability and Integrity Systems (IRIS) program is identifying neighborhood mains that have had multiple breaks over a 10 year period. After a main break pipe segment is identified, an exhibit drawing is produce, a project is bid, and constructed to replace the main. Projects are typically 1,000 feet long. IRIS expects to do up to five projects per year.

Justification:

Improves operating efficiency, public service, and reliability. Location identified as County due to the system infrastructure extension outside of the city.

Project ID: W252
Start Date: Ongoing
End Date: Ongoing
Location: City and County

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	2,000.0	2,060.0	2,060.0	2,060.0	2,060.0	10,240.0	10,300.0	20,540.0
Total:	—	2,000.0	2,060.0	2,060.0	2,060.0	2,060.0	10,240.0	10,300.0	20,540.0

Sahuarita Supply Line Slip Liner

Description:

To increase production from the Santa Cruz wellfields and provide additional flow conveyance to the Santa Cruz treatment facility, high-density polyethylene (HDPE) liner will be installed as follows: 1,430 feet of 32-inch from Martin Reservoir to Medina Street and South Nogales Highway, 4,100 feet of 32-inch from Medina Street to Los Reales Road, 2,100 feet of 28-inch along Old Nogales Highway from connection point 32-inch HDPE Slipliner South to existing 30-inch line and 28,700 feet of 32-inch along South Nogales Highway from Los Reales to the abandoned 30-inch line along Old Nogales Highway.

Justification:

To provide an additional 10 MGD of cost-efficient flow production and provide flow conveyance to the treatment facility to meet the latest drinking standards.

Project ID: W796
Start Date: 7/12
End Date: 6/27
Location: Ward 1

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	394.3	7,657.5	2,186.7	2,186.7	2,186.7	2,186.7	16,404.3	—	16,798.6
Water Revenue System Obligation Fund	531.4	—	—	—	—	—	—	—	531.4
Total:	925.7	7,657.5	2,186.7	2,186.7	2,186.7	2,186.7	16,404.3	—	17,330.0

Supervisory Control and Data Acquisition (SCADA) Potable Upgrades

Description:

The SCADA communication infrastructure has become obsolete and needs updating. This project provides for the installation of field instrumentation, controllers, and communications equipment necessary to communicate water system flow levels and pressures to system operators. Existing Master Station hardware and software will be replaced with improved technology.

Justification:

The SCADA communication infrastructure is obsolete and needs to be updated to SCADA construction standards and SCADA cybersecurity policies and standards. Location identified as County due to the system infrastructure extension outside of the city.

Project ID: W782

Start Date: 7/12

End Date: 6/27

Location: City and County

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	23,530.5	5,520.0	4,120.0	4,120.0	4,120.0	4,120.0	22,000.0	—	45,530.5
Water Revenue System Obligation Fund	21,060.8	—	—	—	—	—	—	—	21,060.8
Total:	44,591.3	5,520.0	4,120.0	4,120.0	4,120.0	4,120.0	22,000.0	—	66,591.3

Snyder Hill Pump Station Forebay Rehabilitation Project

Description:

Design and construct a rehabilitation project for the Snyder Hill Pump Station Forebay.

Justification:

Improves operating efficiency, resolves safety issues, and required to comply with environmental and ADEQ Regulations.

Project ID: W891

Start Date: 7/19

End Date: 6/23

Location: Citywide

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	3,710.7	2,394.5	—	—	—	—	2,394.5	—	6,105.2
Water Revenue System Obligation Fund	230.4	—	—	—	—	—	—	—	230.4
Total:	3,941.1	2,394.5	—	—	—	—	2,394.5	—	6,335.6

System Enhancements: Reclaimed Main							Project ID: W645		
Description: Design and construct reclaimed water mains during city, county, state, and other agency road improvement projects, including Regional Transportation Authority funded projects. Intergovernmental agreements determine City of Tucson costs. The construction of this project provides Tucson Water a systematic method of achieving and maintaining the desired level of service for City of Tucson water customers and anticipated coordination with Agency roadway construction projects.							Start Date: Ongoing		
Justification: This project increases system capacity while reducing the cost of pavement removal and replacement by coordinating construction with the roadway projects.							End Date: Ongoing		
							Location: Citywide		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	34.6	51.5	51.5	51.5	51.5	240.6	257.5	498.1
Total:	—	34.6	51.5	51.5	51.5	51.5	240.6	257.5	498.1

Trails End Reservoir Rehabilitation							Project ID: W050		
Description: Design and construct improvements as developed through the condition assessment to bring this reservoir up to current standards.							Start Date: 7/16		
Justification: This project must be completed to continue to provide long-term reliability and prevent water loss. Extend service life of the reservoir by 15 to 30 years and reduce future facility site related maintenance activities. Location identified as County due to the system infrastructure extension outside of the city.							End Date: 6/23		
							Location: County		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	169.4	1,080.0	—	—	—	—	1,080.0	—	1,249.4
Water Revenue System Obligation Fund	440.7	—	—	—	—	—	—	—	440.7
Total:	610.1	1,080.0	—	—	—	—	1,080.0	—	1,690.1

Treated Water Management Reclaimed Booster and Control Station

Description:

Design and construct a Reclaimed Booster Station at the Tucson Airport Remediation Project (TARP) - Advanced Oxidation Process (AOP). This work will include all necessary modifications at the existing AOP Plant such as new wet well, new booster pumps, control valves for in-channel recharge, electrical and control equipment, and any other associated work as required

Justification:

As part of a focused feasibility study on alternative uses of the TARP - AOP treated water, it was determined to move forward with the TARP Treated Water Management Project. This project will allow for delivery of the treated water to the Tucson Water Reclaimed Distribution System and various recharge projects, both existing and future.

Project ID: W917
Start Date: 7/21
End Date: 6/23
Location: Ward 1

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	1,319.5	1,725.0	—	—	—	—	1,725.0	—	3,044.5
Other Federal Grants Fund	1,200.0	—	—	—	—	—	—	—	1,200.0
Total:	2,519.5	1,725.0	—	—	—	—	1,725.0	—	4,244.5

Valve Access Vault

Description:

Design and construct vaults over butterfly valve (BFV) actuators to allow safe access for BFV actuator repair, refurbishment or replacement. Installing vaults to grade will eliminate the need to excavate roadways, reduce overall maintenance costs, and improve safety. The project will install up to 5 vaults per year prioritizing the largest and most critical BFV actuators.

Justification:

Installing vaults to grade will eliminate the need to excavate roadways, reduce overall maintenance costs, and improve safety.

Project ID: W060
Start Date: Ongoing
End Date: Ongoing
Location: Citywide

Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	375.0	386.3	386.3	386.3	386.3	2,306.5	1,931.3	4,237.8
Total:	—	375.0	386.3	386.3	386.3	386.3	2,306.5	1,931.3	4,237.8

Water Services							Project ID: W114		
Description: This project is for the installation of new metered water services upon customer request and payment for work and connection fees. These services include minor main connections, extensions, and meters to new services.							Start Date: Ongoing		
Justification: Provide replacement water meter services. Location identified as County due to the system infrastructure extension outside city.							End Date: Ongoing		
							Location: City and County		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	460.0	473.8	10.3	10.3	10.3	964.7	51.5	1,016.2
Total:	—	460.0	473.8	10.3	10.3	10.3	964.7	51.5	1,016.2

Well Field Upgrade							Project ID: W077		
Description: To provide well field upgrade of pumps and motors at production wells.							Start Date: Ongoing		
Justification: This on-going project will maximize efficiency and production capacity, and minimize repair and maintenance costs. Location identified as County due to the system infrastructure extension outside of the city.							End Date: Ongoing		
							Location: City and County		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
Tucson Water Revenue and Operations Fund	—	300.0	309.0	1,339.0	309.0	309.0	2,566.0	2,976.0	5,542.0
Total:	—	300.0	309.0	1,339.0	309.0	309.0	2,566.0	2,976.0	5,542.0

General Government



**Capital Improvement Program
Department Statement**

FY 2022/23 through FY 2026/27

Department: General Government

Five-Year Total: \$948,000

The General Government five-year capital improvement program of \$9.6 million contains projects that are beyond the oversight of a single department, these projects are funded by the General Fund.

The projects include implementing of a new permitting software system to replace the existing system, the new software will be used by all departments, and replacing the current Enterprise Resource Planning software system with Workday.

General Government (\$ 000)

City Hall Elevator Description: Replacing and/or overhauling the elevator at City Hall. Justification: The City Hall elevator has become unreliable and downtime has increased.							Project ID: N124 Start Date: 7/22 End Date: 6/23 Location: City Hall		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2024/25	Year 3 FY 2025/26	Year 4 FY 2026/27	Year 5 FY 2026/27			
General Fund	—	700.0	—	—	—	—	700.0	—	700.0
Total:	—	700.0	—	—	—	—	700.0	—	700.0

Permitting Software System Description: Implement a multi-department permit, planning, licensing, and regulatory management system to support the planning and permitting functions of Planning and Development Services, Tucson Water, Tucson Fire, and Transportation; business licensing; and code enforcement in a more efficient and coordinated fashion. Justification: The current permitting system is near-obsolete and no longer maintained by the vendor. The system is at risk of complete near-term failure, which would greatly impact the City's ability to review and approve development, track code violations, and collect business license and code enforcement revenues.							Project ID: N122 Start Date: 7/19 End Date: 6/23 Location: Ward 1		
Source of Funds Summary	Prior Years	Adopted Year 1 FY 2022/23	Projected Requirements				Five Year Total	Future Years	Total Project
			Year 2 FY 2023/24	Year 3 FY 2024/25	Year 4 FY 2025/26	Year 5 FY 2026/27			
General Fund	1,688.9	248.0	—	—	—	—	248.0	—	1,936.9
Impact Fee Fund: Public Facility Fees	1,356.1	—	—	—	—	—	—	—	1,356.1
Total:	3,045.0	248.0	—	—	—	—	248.0	—	3,293.0

ACRONYMS and INITIALISMS



ACRONYMS and INITIALISMS

Acronym/Initialisms	Definitions
ADA	Americans with Disabilities Act
ADEQ	Arizona Department of Environmental Quality
AFG	Assistance to Firefighters Grant
AMA	Active Management Area
AMI	Advanced Metering Infrastructure
AMR	Advanced Meter Reading
AVL	Automatic Vehicle Locator
BFV	Butterfly Valves
CAP	Central Arizona Project
CAVSARP	Central Avra Valley Storage and Recovery Project
CDBG	Community Development Block Grant
CIP	Capital Improvement Plan
CNG	Compressed Natural Gas
COPs	Certificates of Participation
CP	Cathodic Protection
CSR	Customer Service Representative
DIP	Ductile Iron Pipe
DH	Degree of Water Hardness
DVR	Digital Video Recorder
EPA	Environmental Protection Agency
ERP	Enterprise Resource Program
FHWA	Federal Highway Association
FTA	Federal Transit Administration
GIS	Geographic Information Systems
GPM	Gallons Per Minute
HAWK	High-Intensity Activated Crosswalk
HDPE	High-Density Polyethylene Pipe
HURF	Highway User Revenue Fund
HVAC	Heating, Ventilation, and Air Conditioning
LED	Light Emitting Diode
MGD	Million Gallons per Day
MCL	Maximum Contaminant Level
MOV	Motor Operated Valve
MUP	Multi-Use Path
NEC	National Electrical Code
NFPA	National Fire Protection Association

Acronym/Initialisms**Definitions**

O&M
OSHA

Operating and Maintenance
Occupational Safety and Health Administration

PAG
PAFS
PRV

Pima Association of Governments
Per- and polyfluoroalkyl substances
Pressure Reducing Valve

RTA
RTDN

Regional Transportation Authority
Regional Transportation Data Network

SAVSARP
SC
SCADA
SGR
SHARP

Southern Avra Valley Storage and Recovery Project
Security Certified
Supervisory Control and Data Acquisition
State of Good Repair
Southeast Houghton Area Recharge Project

TARP
TCC
TCE
TIP

Tucson Airport Remediation Project
Tucson Convention Center
Trichlorethylene
Transportation Improvement Program

USEPA

United States Environmental Protection Agency

WC
WSA

Water Column
Water Service Area

YMCA

Young Men's Christian Association



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